

ADOPTED ANNUAL BUDGET

CITY OF LOVELAND, CO



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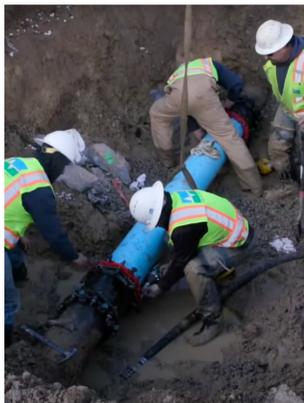


Table of Contents

Transmittal Letter -----	3
Distinguished Budget Presentation Award-----	7
Budget Guide -----	8

2. Introduction

City Limits -----	10
City Org Structure & Governing Body -----	11
General Information -----	12
Scope of Services -----	14
Budget Process -----	15
Financial Policies -----	17
Financial Information -----	20

3. Executive Budget Summary

Total City Budget Summary -----	22
2022 Budget Development -----	25
Revenue Overview -----	31
Expenditure Overview -----	35
General Fund Overview -----	37
Reserves -----	39
Staffing Summary -----	41
Capital Program Overview -----	43
Department & Fund Overview -----	48
Fund-Department Matrix -----	50
COL Strategic Plan/Performance Measures -----	51

4. Financial Master Plan

Financial Master Plan Summary -----	52
Finance Master Plan -----	53

5. Fund Summaries

Fund Summaries -----	55
Fund Summary Schedule -----	56
General Fund Summary-----	57
Other Governmental Funds Summary -----	60
Special Revenue Funds Summary -----	67
Enterprise Funds Summary -----	93
Internal Service Funds Summary -----	109
Other Entities Funds Summary -----	115
Fund Balance Summary-----	126

6. Department Summaries

Department Summaries -----	127
Legislative (LEG)-----	130
City Manager's Office (CMO) -----	132
City Attorney's Office (CAO)-----	137
Municipal Court (MC)-----	140
City Clerk (CC)-----	143
Cultural Services (CS) -----	146

Development Services (DS) -----	151
Economic Development (ED) -----	155
Finance (FIN) -----	159
Human Resources (HR)-----	163
Information Technology (IT) -----	167
Loveland Public Library (LIB) -----	171
Parks & Recreation (P&R) -----	175
Police (POL)-----	183
Public Works (PW)-----	188
Water & Power (W&P) -----	196
Non-Departmental (NON) -----	206
Other Entities (OTH)-----	209

7. Capital Program

Traditionally Funded by Fund -----	232
Traditionally Funded by Project-----	233
Traditionally Funded by Year-----	234
Traditionally Funded Project Pages -----	243
Enterprise Funds	
Water -----	295
Raw Water-----	324
Wastewater-----	328
Power-----	355
PULSE (Municipal Fiber) -----	370
Stormwater-----	377
Golf -----	401
Horizon Projects List-----	405

8. Appendix

Staffing Summary -----	407
Interfund Transfers Summary -----	409
TABOR Excess Revenue -----	412
Debt & Financial Obligations -----	414
Ten-Year Equipment Replacement-----	421
City Wide Decision Packages -----	425
American Rescue Plan Act (ARPA) Funding -----	427
Glossary of Terms -----	428



December 13, 2021

2022 City Manager's Budget Transmittal Letter

Dear Mayor and City Council Members, Residents and Customers of the City of Loveland,

The City of Loveland has faced three consecutive budget reduction cycles prior the development of the 2022 budget. 2021 remained a challenging year with a high level of uncertainty surrounding the COVID-19 pandemic recovery and the lingering supply chain disruptions. Large revenue shortfalls were predicted for fiscal years 2020 and 2021 in the Adopted 2021 Budget; however, the General Fund was able to add \$5 million dollars to fund balance at the end of fiscal year 2020 due to budget cuts and better than anticipated performance in our revenue collections.

The combination of strong revenue performance, direct federal funding, and three years of expenditure reductions have improved the position of the City's General Fund this year. The focus of the 2022 Budget was restoring funding for services including equipment and capital projects that had been delayed or deferred in recent budget cycles.

City Council unanimously approved the 2022 Budget on Tuesday, November 2, 2021. The Citywide Budget totals \$388.4 million, up 16.5% or \$55.0 million from the 2021 adopted budget. This increase is due in part to restoring the 8.3% expenditure reductions made in the 2020 and 2021 Budgets.

Due to continued uncertainty stemming from the COVID-19 pandemic and supply chain disruptions, staff has taken a conservative approach forecasting sales and use tax revenues. These revenues are a main source of funding for core government functions like safety, roads, multi-use path infrastructure, parks, museums, housing, human services, libraries and communications. It is also a source of funding for several dedicated revenue streams approved by voters for open space, transportation and parks. The revenue growth projections for 2022 remain relatively flat compared to actual revenue collected through Q3 2021.

Loveland's utility enterprises, which include Water, Raw Water, Power, Stormwater, Solid Waste, Golf and PULSE (municipal fiber), continue to grow and have weathered the COVID-19 pandemic fairly well. Rate increases for 2022 have been necessary to keep up with capital expenditures and issued utility debt. These rate increases fall back onto the planned rate track approved by City Council after being adjusted during the COVID-19 pandemic.

2022 Priorities & Issues

I have directed our budget team to take on the difficult task of restoring citywide service levels to pre-pandemic levels within conservative revenue forecasts. This required carefully determining what cuts could be restored and what capital projects could be pulled forward into 2022. Determining an accurate revenue forecast remained challenging due to frequent changes in the economic outlook throughout 2021.

2021 has seen strong revenue growth compared to previous years and despite predictions of an economic recession during budget adoption. The Budget team worked to create an accurate revenue forecast despite

numerous economic and legislative uncertainties. Some of the major themes impacting the revenue forecasting process included uncertainty around property tax revenue due to the November 2021 state ballot initiative regarding Proposition 120, the repeal of the Gallagher Amendment, and property value assessments; supply chain disruptions resulting from COVID 19; the continuing resurgences of COVID 19 infection rates impacting consumer confidence; effects of inflation and other macroeconomic fiscal policies; and a surge in building permit activity. The 2022 Budget accounts for all of these inputs and returns a General Fund revenue forecast 8.6% higher than 2019, and on track with revenues received through the third quarter of 2021.

The City pursued severe expenditure reductions in 2020 mid-year and the 2021 budget, which were necessary to offset a projected revenue shortfall that was based on national and regional economic forecasts. These cuts focused heavily on service level reductions to the city operating & maintenance spending as well as delaying capital projects to future years. The reductions resulted in a \$8.75 million increase to General Fund Unassigned Fund Balance between 2019 and 2020 audited actuals. After a careful staff review, these past reductions were prioritized for restoration during the mid-year 2021 and 2022 forecast processes.

Past Reduction Efforts

2021 \$ 4.79 Million – Budget Reductions

2020 \$ 4.40 Million – Budget Reductions, Revenue Enhancements

\$ 4.94 Million – One-time Transfers

\$ 7.99 Million – Mid-year COVID Reductions

\$ 17.3 Million – Total 2020 Reductions

2019 \$ 0.35 Million – Budget Reductions

\$ 1.61 Million – One-time Transfers

\$ 1.96 Million – Total 2019 Reductions

The City was able to restore frozen personnel positions by adding 29.06 FTEs (including mid-year changes), with 5.86 net additions in the General Fund; 11.70 net additions to the Enterprise Funds; 6.40 net additions to Loveland Fire and Rescue Authority; 1.93 net additions to Other Governmental Funds; 2.68 net additions to Special Revenue Funds; and 0.50 net additions to Internal Service Funds. These additions allowed the City to restore services to a level that existed before the multi-year reduction efforts. American Rescue Plan Act (ARPA) funding was used to fund the initial 3 years of cost for 4.725 General Fund FTEs, with ongoing costs to be paid by the General Fund into the future. Offsetting revenue is expected for 3.0 FTEs beyond the General Fund additions, and there is no net impact anticipated.

The City has also been able to reinstitute merit-based salary increases in 2021 and 2022, which allows Loveland to remain competitive with other neighboring municipalities and to attract a talented and qualified workforce. Through the direct funding provided to the City under the American Rescue Plan Act (ARPA), a 2.0% merit was awarded in July 2021. A normally funded 3.25% merit increase is planned for 2022. There is an additional 0.5% City Manager discretionary merit reserve to be allocated for departmental equity and retention flexibility.

Prior year reductions to Capital Outlay were also partially restored in 2022. General Fund contributions to capital expenses were increased by 33% from 2020 actuals. The City's enterprise funds were also able to increase spending by expanding and renewing existing and planned infrastructure in 2022. These restorations were made possible through the planned draw down of fund balance, which has grown from previous years of reductions.

This draw down will not utilize any of City emergency reserves and is projected to end 2022 with a \$23.7 million General Fund Ending Fund Balance, consisting of an Unassigned Fund Balance of \$3.95 million and \$19.7 million in total Reserves. This reserve amount is above the minimum threshold established in the [Fund Balance and Reserve Policy](#) adopted by City Council in 2019. Despite a positive ending fund balance for 2022, future budget years project a structural imbalance in the General Fund if 2022 expense levels and current revenue projections are maintained into the future. Looking beyond 2022, this will require staff to prioritize spending to stay within levels of required by reserves or offsetting increases in revenue growth.

The City Council Ad-Hoc Committee on the Budget Shortfall (CABS) saw involvement from most of the councilmembers in 2021. The committee was established to determine the possible solutions and avenues to addressing diminishing fund balance in the General Fund. Many ideas and concepts have been included within the 2022 Adopted Budget. One key area of concern moving forward is the ability to fund capital infrastructure projects out of the General Fund. Two ballot initiatives were presented to voters to increase sales tax, but were not approved by the electorate in 2019 and 2020.

Strategic Plan & Performance Measures

The [City of Loveland's Strategic Plan](#) was adopted on March 3, 2020 with the Plan's guiding principles based on the City's [Vision, Mission and Values](#) and identified eight areas of focus known as the "Strategic Focus Areas": Public Safety, Economic Vitality, Infrastructure and Transportation, Fiscal Stability and Strength, Livability, Sustainability, Innovation and Organizational Excellence and Outreach, Collaboration and Engagement.

The integration of the Budget Process and the Strategic Plan continued with the 2022 Budget Process. This occurred by linking the Strategic Focus Areas to the Capital Projects, Reductions, American Rescue Plan Act funding allocations, and various Decision Packages. This process will be ongoing with the goal of full integration resulting in Budget decision-making being driven by the Strategic Plan.

The City is currently in the middle of overhauling its performance management program with a new emphasis on benchmarking. New measures are expected to be finalized in the first quarter of 2022 and the revised product will be included in the 2023 Budget. These measures are intended to be meaningful to the public and reflective of performance that is grounded in the vision laid forth in the City's Strategic Plan. These new performance measures will move away from workload measures, such as input and output metrics, and move toward outcome measures that gauge the efficiency and effectiveness of city services and programs. This change will allow the City to begin benchmarking with peer communities and monitor how Loveland is progressing towards its strategic goals. Through this effort, the City will reduce the number of performance measures from 357 down to a target of 75 or less. This budget document contains performance measures for each department under the Department Summaries section, which will be revised in the 2023 budget book.

Citizen Finance Advisory Commission

Staff met with the Citizen's Finance Advisory Commission (CFAC) throughout the budgeting process. The body has endorsed the recommendations contained within this document and provided guidance on future areas to focus on such as the Citywide Strategic Plan, Citywide information (less General Fund focus) and where the City is forecasted to be in the future.

Conclusion

Loveland is committed to providing excellent service to the community while maintaining a position of fiscal responsibility. The 2022 Adopted Budget maintains an exceptional service level and allows for investment into infrastructure that will benefit our community for years to come.

I would like to thank those in the Finance Department who were involved in the preparation of this budget. Special thanks to Matthew Elliott, Budget Manager; Frazier Spearman, Senior Budget and Policy Analyst; and Chloe Romero, Budget Analyst who have all invested significant time in improving the budget process. Thanks also to Joyce Robinson, Acting Chief Financial Officer; Ron Lay, Senior Financial and Business Analyst; Leslie Snow, Citizen's Finance Advisory Commission (CFAC), Chair; and CFAC commissioners for their contributions to this budget. I would also like to acknowledge the Executive Leadership Team, departmental staff members, and members of boards and commissions that spent time crafting these budget recommendations and otherwise contributing to the development of the 2022 Budget.

Respectfully Submitted,

A handwritten signature in blue ink that reads "Stephen Adams". The signature is written in a cursive, flowing style.

City Manager

Distinguished Budget Presentation Award

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Loveland, Colorado** for its annual budget for the fiscal year beginning **January 1, 2021**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**City of Loveland
Colorado**

For the Fiscal Year Beginning

January 1, 2021

Christopher P. Morill

Executive Director

Budget Guide

This section is a guide and summary of the information contained in each section of the budget document. There are seven main sections: **Introduction, Budget Overview, Financial Master Plan, Fund Summaries, Department Summaries, Appendix, and Capital Program.**

As the previous **Table of Contents** demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

The **Introduction** provides background information on the City of Loveland and the environment in which the budget decisions take place. It includes demographic information, financial policies, and the budget calendar and process.

This section provides general information about the City including:

- A City organizational chart;
- A list of the City officials;
- Demographic and economic information;
- A summary of the budget process;
- The underlying policies and rules that guide and shape the budget; and,
- A brief description of each fund type.

The **Executive Budget Summary** provides a complete overview of the budget and a summary of the Total City Budget. It provides analysis of current trends, an overview of revenues and expenditures, and other information on topics such as reserves, staffing, and the capital improvement program.

The **Financial Master Plan** chapter discusses the planning processes used to drive the budget, provides a 10-year outlook for the General Fund, and forecasts revenues and expenditures for the General Fund for the next ten years, with discussion on the forecast assumptions and projected impacts.

Fund Summaries provide summaries of the major accounting fund groups as well as complete fund summaries with ending balances for each City Fund.

Department Summaries include the mission statement, overview of services, budget summary, significant budget changes, a full-time equivalent position summary, and performance measures for each department.

The City of Loveland Budget provides City residents and the City Council with a funding plan for the year. The Department Summaries Section is organized by function (e.g. Development Services) which mirrors the City's departmental organization chart and is further separated by divisions, which represent discrete activities within a department.

The Other section within the Department Summaries is for General Fund costs that cannot be associated with a specific department and separate governmental entities or special districts that are not a part of City operations but are budgeted for and accounted for by the City.

The **Capital Program** section contains all information related to the Ten-Year Capital Program. Appropriations in the Capital Program, with the exception of General Fund agencies, are included within a department's budget. All projects to be funded in the budget year are included in the Adopted Budget. Future years are approved by the City Council in concept only. The Capital Program is updated annually based on Council priorities and goals.

The **Appendix** contains a glossary of specialized words used within this document with their definitions, and a collection of supplementary material used throughout this document.

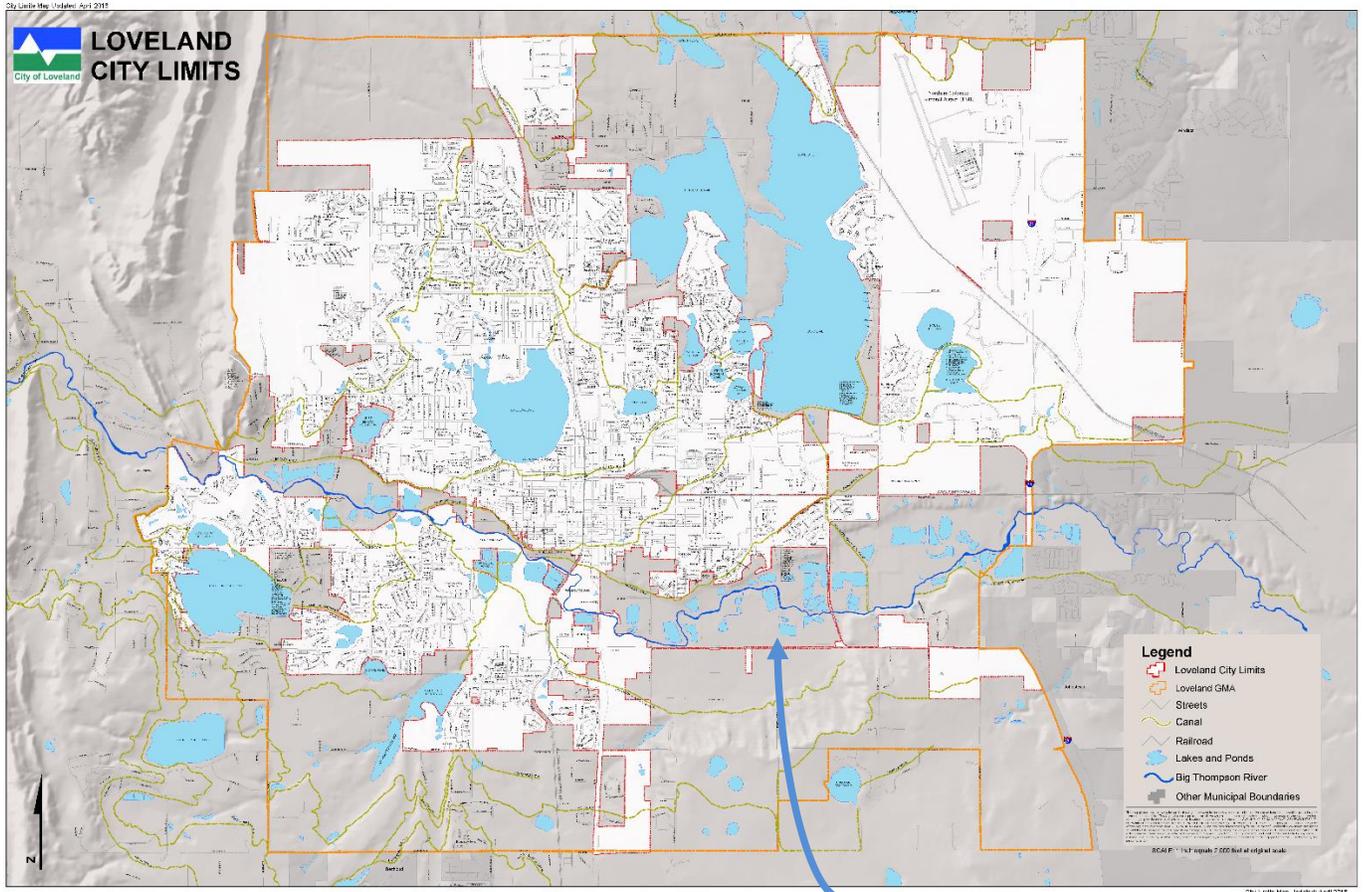
This section includes:

- Citywide Staffing Summary
- Interfund Transfers Summary
- TABOR Revenue Summary
- Financial Obligations
- Ten-year Equipment Replacement Schedule
- Decision Package Summary
- Department Reductions Summary
- Glossary of Terms

For the answer to questions regarding the budget or for additional information, please call Matthew Elliott, Budget Manager (970) 962-2390.

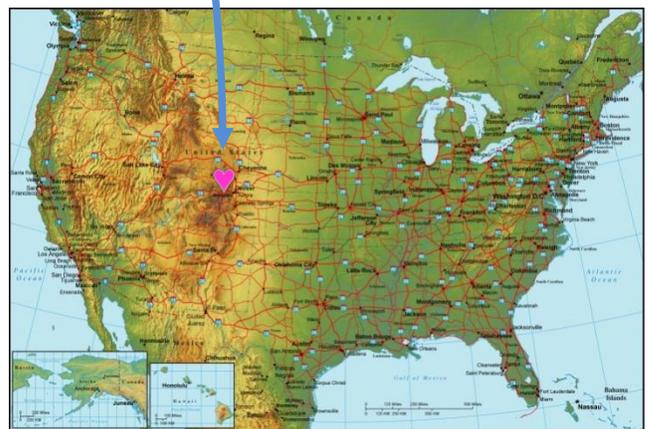
Introduction

City of Loveland, Colorado



Larger map can be found at:

<https://maps.cityofloveland.org/maps/citylimits2000scale.pdf>





CITY COUNCIL



Mayor
Jacki Marsh



Ward I
Richard Ball



Ward I
Rob Molloy



Ward II
Andrea Samson



Ward II
Kathi Wright



Ward III
John Fogle



Ward III
Steve Olson



Ward IV
Dave Clark



Ward IV - Mayor Pro Tem
Don Overcash

Boards & Commissions

The City currently has 25 boards and commissions and one ad-hoc commission. These boards and commissions serve in an advisory capacity to the City Council on policy topics critical to the operation of Loveland City Government.



City Attorney
Moses Garcia



City Manager
Steve Adams



Municipal Judge
Geri Joneson



Deputy City Manager



City Clerk



Economic Development



Finance



Human Resources



Police



Water & Power



Cultural Services



Development Services



Information Technology



Library



Parks & Recreation



Public Works



Assistant to the City Manager

The **Northern Colorado Regional Airport** and **Loveland Fire Rescue Authority** operate under Intergovernmental Agreements that establish operational and service partnerships with the City of Loveland and surrounding communities.



General Information

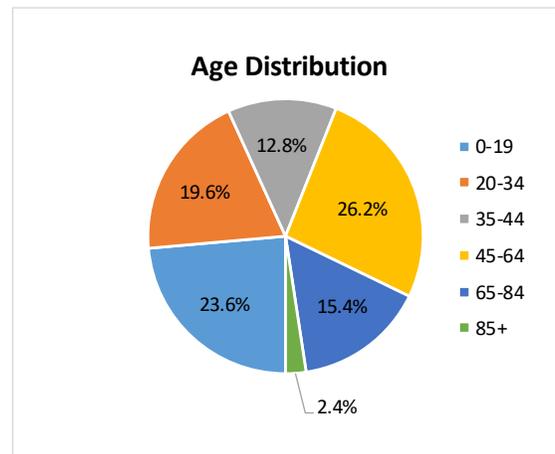
Loveland is located in an emerging and dynamic Northern Colorado region. With an estimated 2021 population of 81,127 within a 35.6 square mile area, Loveland has enjoyed a steady population growth over many years. The community is located 46 miles north of downtown Denver on the I-25 Corridor. Nestled in a valley at the entrance to the Big Thompson Canyon with a short ride to the Rocky Mountain National Park, Loveland is known as the Gateway to the Rockies. Loveland is the 14th largest city in the state of Colorado.

City of Loveland Snapshot

- Incorporated: 1881
- Government Type: Home Rule Municipality
- County: Larimer
- Population: 81,127
- Land Area: 35.63 Square Miles
- Housing Units: 33,894
- Education and Schools:
 - Thompson R2J School District
 - Aims Community College
 - Colorado Christian University
 - Nearby colleges include:
 - Colorado State University (Fort Collins)
 - University of Northern Colorado (Greeley)
 - University of Colorado at Boulder
- Parks & Recreation:
 - Multi-use Chilson Recreation Center
 - 562.55 acres of park land (developed and undeveloped)
 - 34 natural areas/open spaces
 - 34 city parks and sports complex
 - 5,517 acres of preserved open lands
- 22.5 miles of paved recreational trails
- Newly constructed outdoor fitness court
- 3 golf courses and a mini course
- Lake Loveland Swim Beach
- Senior center
- Outdoor swimming pool
- Transportation:
 - Northern Colorado Regional Airport
 - Denver International Airport, DIA (70 miles)
 - City of Loveland Transit (COLT)
 - FLEX Bus Route
 - I-25, Hwy 34, Hwy 287
- Median Home Listing Price (2020): \$425,643
- Median Family Income for Loveland: \$68,592
- Shopping Centers:
 - Downtown Loveland via The Downtown Loveland Association
 - Orchards
 - Marketplace at Centerra
 - Outlets at Loveland
 - Promenade Shops at Centerra

Population Growth and Age Distribution

Loveland continues to grow robustly, having added over 8,000 residents since the 2010 Census. As the City has grown, it has become older overall. The number of school-aged children under 19 fell. At the opposite end of the spectrum, the age groups over 45 registered the sharpest growth rate. The median age, meanwhile, went from 38 to 40. This gives evidence to Loveland's popularity among baby boomers and retirees. Nevertheless, the number of those between ages 20-34 grew by 3.7%, which may suggest that the City is slowly attracting millennials as well. Loveland has also experienced significant migration, 17% of the people living in Loveland in 2017 being new arrivals since 2015.



The City's population is projected to grow 1.78% for 2022 and is expected to experience an average population growth rate of 2.2% per year for 2023-2031.

Major Employers in Loveland by Employee Range

Thompson School District	2,300 - 2,450	McKee Medical Center.....	700 - 1,200
Medical Center of the Rockies.....	1,250 - 1,500	U.S. Engineering	400 - 900
Wal-Mart Distribution Center	900 - 1,400	Associates in Family Medicine	300 - 800
Nutrien.....	700 - 1,250	Woodward, Inc.....	300 - 800
Hach	750 - 1,250	Constant Contact	250 - 500
City of Loveland.....	850 - 1,050		

Unemployment Rate for March 2020 (seasonally adjusted) (Bureau of Labor Statistics)

Loveland	4.7%	US.....	4.8%
Colorado.....	5.9%		

Income

Median Household Income (2019 US Census Bureau).....	\$68,592
Average Annual Wages (2021 Bureau Labor Statistics).....	\$59,540

Housing Costs in Loveland

Average sale price for an existing single family home (2018 4th Quarter – The Group, Inc.).....\$425,643
 Average apartment rental costs is now hard to predict due to the State no longer collecting this data due to budget restraints.

Vacancy Rates

Average apartment rental costs is now hard to predict due to the State no longer collecting this data due to budget restraints.

Taxes

City property tax levy for 2014	9.564 mills	Larimer County sales tax levy.....	0.80%
City sales tax levy	3.0%	State of Colorado sales tax levy	2.9%

Governing Body

Loveland operates as a home rule city according to a city charter and ordinances, under a council-manager form of government. Voters select members of the City Council in elections on the first Tuesday in November of odd-numbered years. The Council has a total of nine members. Each of four city wards elects two councilors to serve staggered four-year terms. The mayor is elected at large to serve a two-year term. The mayor pro-tem is chosen by the Council from its membership.

Scope of Services

Loveland is a full-service municipality. The major services provided to the community include:

- Building and Permitting
- Cemetery
- Community Partnership and Affordable Housing Services
- Community Planning
- Engineering
- Loveland Fire Rescue Authority
- Loveland Museum & Gallery
- Loveland Public Library
- Mosquito Control
- Municipal Court
- Municipal Fiber
- Northern Colorado Regional Airport
- Parks & Recreation
- Police
- Power Utility
- Public Transportation
- Rialto Theater
- Solid Waste & Recycled Materials Collection
- Stormwater Utility
- Streets Maintenance
- Wastewater Utility
- Water Utility

Employees and Benefits

The City's 2022 Budget authorizes a total of 820.66 regular, benefitted Full-time Equivalent Positions (FTEs) within the Total City Budget. In addition to this, there are 123.40 FTEs that the City contributes funding toward for Other Entities (Loveland Fire Rescue Authority (114.40 FTEs), Loveland/Larimer Building Authority (1.0 FTEs), and the Northern Regional Colorado Airport (8.00 FTEs). In addition, a varying number of non-benefitted positions are employed on a temporary and seasonal basis as needed. Loveland neither recognizes nor bargains with any employee union.

The City determines employee compensation using a market-based pay plan established through independent surveys. City employees are eligible to receive a merit increase based on their annual performance evaluation. A 3.25% and an additional 0.5% City Manager discretionary allocation merit is planned for 2022.

Benefits include medical, dental, disability and life insurance, and a retirement plan for all regular benefitted (full-time and part-time) employees. Employees in temporary positions are not eligible for benefits, but in accordance with Health Care Reform requirements may be eligible for medical insurance for those in a 30 or more hours per week position or if the employee averages 30 or more hours per week in the designated time period (12 months).

In 2022, premiums are decreasing slightly for employee medical benefits and employee dental benefits (depending on plan). Premiums are split on average 80% (employer) and 20% (employee).

Budget Process

Budget Administration

This budget has been structured and prepared using the guidelines of the Government Finance Officers Association (GFOA). Two publications, Governmental Accounting, Auditing and Financial Reporting (GAAFR) and the Governmental Accounting and Financial Reporting Standards as adopted by the Governmental Accounting Standards Board (GASB) guide the budget process. The City of Loveland prepares its budget on a calendar year basis as required by the City Charter. The budget must be balanced or show a revenue surplus.

Basis of Accounting

The budget parallels the City's accounting system. A modified accrual basis is used for general government operations. Significant revenues are recorded when measurable and available. Expenditures are recorded when incurred. Records for the City's Enterprise Funds, Proprietary Funds, and non-expendable Trust and Pension funds are maintained on a full accrual basis. For budgetary purposes, depreciation, accrued liabilities for accumulated leave balances, and market value adjustments to City investments are not included in calculating fund balances. Building and equipment repair and maintenance are budgeted annually. Payments for accrued leave are paid within the existing budget as employees leave. Investments are held to maturity so market value during the term of the investment is not an issue when allocating resources.

Citizens' Finance Advisory Commission

A Citizens' Finance Advisory Commission (CFAC) is appointed by City Council to participate in a review of the budget, evaluate all financial policies, and report its findings to the Council. The commission consists of nine members who serve staggered terms of three years each. Its members are involved in the budget process and provide input to the Council prior to budget adoption.

Budget Preparation Schedule

The budget process begins in January with the annual City Council Goal Setting Retreat. At the Retreat, City Council establishes goals and objectives for the coming year and direction for future budgets.

In March, the capital planning process begins. Departments develop 10-year capital project lists. From these, the City Manager develops a draft Capital Program to present to Council in June for review. The first year of the capital program is adopted as part of the annual budget. The out-years are approved in concept only. The Capital Program is updated annually and provides the basis for developing the budget for the next year.

In April, the base budget process begins. Departments review and revise their base budgets, which is the prior year's adopted budget with one-time items removed, for status quo service delivery in the budget year. Departments submit decision package requests for funding consideration of items outside of the base budget.

Departments meet internally and with their respective boards and commissions to develop budget requests. Departmental budget conferences are held in June, with final funding decisions made in July. The draft budget is presented to CFAC in August and then to City Council in September. The budget is submitted for approval on First Reading, after a public hearing, in early October, with a Second Reading and final approval occurring in late October or early November.

<u>January</u>	<u>February</u>	<u>March</u>
<p>⇒ Budget Preparation (November of prior year - February)</p> <ul style="list-style-type: none"> * Budget Process Improvement Workgroup * Budget Calendar * City Council Retreat * Budget Preparation Manual * Training Materials and Forms 	<ul style="list-style-type: none"> * Year-End Fund Balances * TABOR Calculations * Draft Financial Master Plan <p>⇒ Preliminary Projections (February - March)</p>	<p>⇒ Budget Kick - Off (Late March)</p> <ul style="list-style-type: none"> * Economic Outlook * Preliminary Revenue Projections * Planning Priorities <p>⇒ Capital Improvement Program</p>
<p>⇒ Capital Improvement Program Continued (March - April)</p> <ul style="list-style-type: none"> * CIP Project Entry * Project Prioritization Workshop * CIP Project Reconciliation * Draft CIP 	<ul style="list-style-type: none"> * Base Budget and Decision Package Entry * Base Budget Review * Decision Package Prioritization * Decision Package Reconciliation * City Manager Budget Conferences * Draft Budget Production <p>⇒ Base Budgets and Decision Packages (April - July)</p>	
<p>⇒ Base Budgets and Decision Packages Continued (April - July)</p>	<p>⇒ Draft Budget Review (August - September)</p> <ul style="list-style-type: none"> * Executive Leadership Team * Citizens' Finance Advisory Commission * Revisions to Draft * City Council Study Sessions 	
<p>⇒ Budget Adoption (October - December)</p> <ul style="list-style-type: none"> * 1st Reading * 2nd Reading * Mill Levy Certifications * Adopted Budget Book Printing * DOLA Filing * GFOA Budget Award Submission 		

Budget Amendments

The Adopted Budget can be amended during the year by presenting an ordinance to Council for approval after a public hearing, on both First and Second Reading. Budget amendments, or supplemental budgets, are used for one-time items such as grants for specific projects that are received during the year. Unless critical to service delivery in the current year, amendments that create on-going costs are discouraged, deferring items to the annual budget process, to be prioritized among all requests, rather than presented as a single issue. The most significant amendment occurs in the spring after the fiscal year has been closed, to re-appropriate remaining balances related to ongoing needs.

Financial Policies

The City of Loveland financial policies, compiled below, set forth the basic framework for the overall financial management of the City. These policies assist the City Council's decision-making process and provide guidelines for evaluating both current activities and proposals for future programs. These policies are reviewed annually and presented to Council for approval.

General Policies

City of Loveland will:

- Annually prepare a budget, submit it to Council for approval, and publicly issue a budget document.
- Identify costs and funding sources before recommending approval of capital and operating budgets.
- Provide for sound financial planning, the best possible bond rating, funding of depreciation, and adequate working capital in all funds.
- Take measures to protect against catastrophic losses through a combination of insurance, funded self-insurance, and cash reserves.
- Provide for recommended maintenance and replacement of facilities and equipment. Each department will prepare and annually update a maintenance and replacement plan.
- Follow the City of Loveland Charter when preparing the City's budget.
- View the budget as a dynamic rather than static plan, which requires periodic adjustment as circumstances change. Approval of City Council is required for increases in total fund budgets.
- Encourage citizen involvement in the budget process by having a Citizens' Finance Advisory Commission, public hearings, and informal meetings.

Operating Budget Policies

City of Loveland will:

- Balance the budget by paying for all current year operating expenses with current year revenues and/or available fund balances.
- Provide for the adequate funding of all pension plans.
- Update operating expenditure projections for the budget year plus four years. Projections will include increased operating costs associated with future capital improvements.
- Establish and monitor performance and productivity indicators associated with operating expenses.
- Maintain a positive cash balance in each operating fund at the end of each fiscal year.
- Attempt to maintain present service levels for all priority and essential services within existing Amendment 1 revenue limitations.

Capital Budget Policies

City of Loveland will:

- Update capital program projections for the budget year plus nine years.
- Ensure the capital program is for projects and equipment with a cost equal to or greater than \$250,000.
- Evaluate the relative merit of each capital project according to Council's goals and priorities.
- Give priority to capital projects that are mandated by federal or state legislation.

Revenue Management Policies

City of Loveland will:

- Impose taxes, fees and rates at appropriate levels to fund their intended purposes. Maintain a balance to provide for a diversified and stable revenue system.
- Estimate annual revenues using an objective, analytical process.
- Update revenue projections for the budget year plus nine years.
- Annually review costs of activities supported by taxes, rates, user fees, plant investment fees, and capital expansion fees.

- Set fees and user charges for each enterprise fund that maintains an enterprise status pursuant to the Tax Payer Bill of Rights (TABOR).
- Review new sources of revenue to fund operating and capital costs consistent with Council's goals and priorities.
- Allocate revenues from restricted funds in accordance with municipal code provisions.

Fund Balance and Reserve Policies

City of Loveland will:

- Calculate minimum fund balance targets and reserve requirements for all City funds on an annual budget basis according to the Fund Balance and Reserve Matrix.
- Promote a minimum General Fund Unassigned Fund Balance of \$1.5 million (on an annual budget basis).
- Fund key General Fund reserves in the following priority order:
 - a. 3% TABOR Emergency Reserve
 - b. TABOR Excess Revenue Reserve
 - c. 15% Fiscal Contingency Reserve
 - d. General Fund Unassigned Fund Balance
- Receive City Council approval and properly appropriate any planned usage of fund balance or reserves.
- Replenish fund balance and reserve levels that fall below target levels within one to three years of use or as soon as fiscally feasible.
- Expend surplus fund balance and reserves on one-time uses only, such as capital projects, equipment replacement, or one-time programming needs. Since it is not known whether surplus fund balance will exist in a given year, surplus fund balance should not be considered a funding source for ongoing operations and maintenance. Any expenditure of surplus fund balance requires City Council approval.
- Continue to conduct financial master planning for the General Fund to promote and maintain adequate fund balance and reserve structural balance and sustainability, as this policy is currently fully funded.

Transfers Policies

City of Loveland will:

- Classify the following City of Loveland activities as enterprises: *Golf, Power, Solid Waste, Stormwater, Wastewater, and Water.*
- Require that all City enterprises make payments to the City in lieu of taxes that are reasonable and proportionate to taxes paid to the City by private businesses unless the City Council grants exceptions. Transfer payments are based on percentage of certain revenues received by the fund. Specific transfers to the City from the affected funds are done on a monthly basis per the rates established as follows: Water, Wastewater, Stormwater, Power, and Solid Waste at 7% and Golf at 3%.
- Require that all departments furnish to other department such services, labor, and materials as needed by the director of such department. Any labor or material shall be charged to the using department according to accounting procedures established by the City Manager. These charges are direct reimbursements for services provided and shall be calculated annually using a cost of service analysis.

Investment Management Policies

City of Loveland will:

- Deposit funds only in financial institutions which are insured by the Federal Deposit Insurance Corporation (FDIC) and approved for full collateralization by the public deposit protection act or other state statutes.
- Pool cash from all legally permitted funds for investment purposes.
- Maximize the investment rate of return. Adhere to lawful investment options. Safety of the principal shall be the dominant requirement, followed by sufficient liquidity to meet operating requirements, and yield.
- Place custody of the City's investment securities with a third-party financial institution for the purpose of safekeeping of securities.
- Provide monthly investment reports.

Debt Management Policies

City of Loveland will:

- Confine long-term borrowing to major capital improvements that cannot be financed from current revenues.
- Repay debt within the expected useful life of the project or sooner.
- Prohibit the use of long-term debt for operating expenses.
- Issue debt which is relative to payback ability. Borrowing must not overburden future taxpayers. When applicable, state law is the controlling policy.
- When practical, borrow from other funds. Monies borrowed must be repaid with interest before needed for their intended purpose(s). Repayment schedules and reserve sources for repayment shall be validated before borrowing from any fund.
- Review debt at least annually for repayment or refinance opportunities. A repayment strategy shall be a part of all recommended bond issues.

Accounting, Auditing, and Reporting Policies

City of Loveland will:

- Provide regular information concerning cash position and investment performance through its accounting system.
- Establish and maintain a high degree of accounting competency. Financial accounting and reporting will be done in accordance with methods prescribed by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA), or their equivalents.
- Present monthly and annual reports to the City Council summarizing financial activity delineated by fund.
- Present a quarterly report on the status of major capital projects.
- Maintain financial systems to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.
- Provide full disclosure in annual financial statements and bond representations.
- Use an independent certified public accounting firm to perform an annual audit.
- Publicly issue a Comprehensive Annual Financial Report (CAFR).
- Comply with all reporting requirements related to bond issuance terms.

Financial Information

Fund Accounting

Fund accounting is used throughout the City, both for budgeting and accounting. Under this system, money is divided into separate accounts, rather than being held in one central account. The City has 47 funds used for budgetary purposes and each fund has been established for a specific purpose which is financially independent of other governmental activities.

For funds established for operations, maintenance and other ongoing activities, revenues flowing into the fund are spent during the same year. Unless there is a change in service levels, spending is similar year to year.

In capital funds, revenues accumulate for periodic capital needs, such as construction of a new park or an electric substation. The balance in those funds grows until expenditures are made. Spending can vary from year to year.

Appropriation and Expenditure

The total appropriation includes internal transfers, which are counted both as revenues and expenditures twice, and occasionally three times across the various funds. For these reasons the total appropriated amount in a fund can be significantly higher than actual spending. ***The net City budget excludes internal transfers. It represents a close approximation of projected spending.***

Fund Types:

The City classifies funds into several types: General Fund, Internal Service Funds, Enterprise Funds, Special Revenue Funds and Fiduciary Funds.

The **General Fund** includes the majority of City services. City Council, City Manager, City Attorney, City Clerk, Finance, Library, Municipal Court, Economic Development, Development Services, Human Resources, Information Technology, Police, Public Works, Parks and Recreation, and Cultural Services are included. General Fund revenues include sales tax, use tax, property tax, user fees, fines, permits, licenses, internal transfers and intergovernmental revenue.

Internal Service Funds provide support services to other City departments. They are financed by internal service charges included in the user agency operating budgets. They include City Fleet, Vehicle Maintenance, Risk & Insurance and Employee Benefits.

Enterprise Funds are self-supporting through user fees. They include Water, Wastewater, Stormwater, Power, Solid Waste and Golf.

Special Revenue Funds are established by federal/state law, or by municipal ordinance/resolution. Included are Capital Projects, Capital Expansion Fees, Park Improvement, Conservation Trust, Open Space, Transit, Transportation, Economic Incentives, Community Development Block Grant, and Art in Public Places. Each has its own specific revenue source.

Fiduciary Funds are used to account for assets held by the City in a trustee capacity. Each fund is established by state law, municipal ordinance or resolution. They include Fire Pension and Cemetery Perpetual Care. ***These funds are not included in the City's Total Budget summary.***

The **Airport, Loveland Larimer Building Authority Fund (LLBA), Loveland Fire Rescue Authority, General Improvement District (GID) #1, Special Improvement District (SID) #1, and Loveland Urban Renewal Authority (LURA)** do not belong to any fund type, but are included in this document for informational purposes. The Airport is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute

authority to control this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Airport as part of its administrative responsibilities. The LLBA was established by Larimer County and the City of Loveland to construct and operate the new combined Police and Courts facility. The Loveland Fire Rescue Authority is a partnership between the City and the Loveland Rural Fire District, with a separate board for governance of the Authority. The GID #1, the Loveland SID #1 and the LURA are separate entities created for specific expenditures and are funded by separate mill levy from the city, a special assessment, or tax increment financing (TIF). The City Council serves as the Board of Directors for these separate entities. ***None of these funds are included in the City's Total Budget summary.***

Transfers

Because money is budgeted and accounted for in separate funds rather than being pooled in one account, transfers occur among funds. Transfers serve two primary purposes: payments for services among departments and fund consolidation for capital projects. Some departments provide support services for other departments within the City. When these departments use money from different funds, transfers are necessary to move money from one fund to the other to reimburse departments for services provided. Transfers are also used when multiple funds provide resources for a single capital project. Moving all the money needed by a project into a single fund makes it easier to account for all project expenses and makes project costs more transparent to the Council and Public.

Executive Budget Summary

Total City Budget

The Total City Budget is the spending plan for all City Departments and Funds. Other Entities Funds (Northern Colorado Regional Airport, Loveland Larimer Building Authority, Loveland Fire Rescue Authority, General Improvement District No. 1, Loveland Special Improvement District No. 1, the Loveland Urban Renewal Authority, Downtown Development Authority and the Northern Colorado Regional Law Enforcement Training Center) have their own separate budgets for 2022. The Total City Budget includes the City's contributions made to Other Entities, but does not include the entire budget for Other Entities (see the Other Entities section of this Budget Book for more detail). The tables on the following pages show the gross City Budget by fund and then by class for both revenues and expenditures. At the bottom there is another section displaying expenditures by operating vs other classes for additional analysis.

Total City Budget Revenues

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	334,961,974	149,946,378	312,915,814	191,568,654	41,622,276	27.76%
Revenues by Fund Type						
General Fund	103,194,127	97,197,808	107,582,156	105,211,653	8,013,845	8.2%
Other Governmental Funds	22,093,429	7,191,866	18,171,550	14,512,495	7,320,629	101.8%
Special Revenue Funds	48,598,930	37,052,050	50,404,333	43,238,068	6,186,018	16.7%
Enterprise Funds	185,345,914	151,679,554	337,153,154	177,780,811	26,101,257	17.2%
Internal Service Funds	28,717,920	28,777,920	29,324,212	26,314,141	(2,463,779)	-8.6%
Total Revenues	387,950,320	321,899,198	542,635,405	367,057,168	45,157,970	14.0%
Revenue By Class						
Taxes	73,723,714	74,322,349	80,547,563	80,600,294	6,277,945	8.4%
Licenses & Permits	3,756,130	2,683,839	4,218,000	2,919,347	235,508	8.8%
Fines And Penalties	1,003,434	1,055,237	1,074,667	886,705	(168,532)	-16.0%
Intergovern	14,839,511	9,431,070	20,880,978	14,578,473	5,147,403	54.6%
Payment In Lieu of Taxes	8,132,827	8,940,455	8,940,455	9,582,228	641,773	7.2%
Miscellaneous	12,781,070	4,414,145	7,080,190	4,694,172	280,027	6.3%
Charges For Services	158,150,238	166,601,580	167,206,003	179,025,797	12,424,217	7.5%
Interest Income	5,330,451	1,548,265	1,602,889	1,396,048	(152,217)	-9.8%
Debt Service	337,912	192,174	61,322,174	232,016	39,842	20.7%
Cost Allocations	7,640,376	8,150,517	8,432,550	8,250,456	99,939	1.2%
Transfers In	64,932,210	26,538,101	159,895,681	40,586,988	14,048,887	52.9%
Fees	20,403,300	14,272,474	14,372,474	16,178,097	1,905,623	13.4%
Gain/Loss On Assets	598,281	94,096	94,096	95,909	1,813	1.9%
Contributed Assets	11,917,339	-	-	-	-	0.0%
Aid To Construction	2,006,097	2,320,000	4,936,667	6,771,000	4,451,000	191.9%
Raw Water Dev Fees	1,335,720	747,896	747,896	879,052	131,156	17.5%
Cash In Lieu	1,034,341	504,880	504,880	380,587	(124,293)	-24.6%
Operating Revenues	27,370	82,120	778,242	-	(82,120)	-100.0%
Total Revenues	387,950,320	321,899,198	542,635,405	367,057,168	45,157,970	14.0%

Total City Budget Expenditures

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund Type						
General Fund	97,917,680	102,732,111	117,934,109	117,027,588	14,295,477	13.9%
Other Governmental Funds	25,148,209	7,213,352	17,755,272	14,611,495	7,398,143	102.6%
Special Revenue Funds	47,967,174	34,800,307	61,138,533	42,864,425	8,064,118	23.2%
Enterprise Funds	206,538,848	158,141,322	433,900,496	185,222,165	27,080,843	17.1%
Internal Service Funds	32,424,570	30,492,117	33,254,155	28,668,019	(1,824,098)	-6.0%
Total Expenditures & Capital	409,996,481	333,379,209	663,982,565	388,393,692	55,014,483	16.5%
Expenditures by Class						
Personal Services	80,044,632	86,440,853	88,674,567	92,031,530	5,590,677	6.5%
Supplies	9,176,450	11,180,867	13,566,727	12,941,783	1,760,916	15.7%
Purchased Services	74,813,983	77,164,594	90,794,891	86,167,162	9,002,568	11.7%
Loss/Gain On Assets	530,024	-	-	-	-	0.0%
Purchased Power	44,556,216	44,089,628	44,089,628	46,855,300	2,765,672	6.3%
Depreciation	17,578,899	-	-	-	-	0.0%
Payment In Lieu Of Taxes	8,132,827	8,940,455	8,940,455	9,582,228	641,773	7.2%
Administrative Overhead	6,133,357	6,747,365	6,772,365	6,622,329	(125,036)	-1.9%
Debt Service-Exp	6,024,493	7,425,695	16,096,945	7,530,039	104,344	1.4%
Transfers	64,534,105	26,538,101	159,895,681	40,586,988	14,048,887	52.9%
Total Expenditures	311,524,986	268,527,558	428,831,259	302,317,359	33,789,801	12.6%
Art	244,850	154,094	803,594	476,000	321,906	208.9%
Equipment	9,568,824	6,562,698	16,864,152	8,543,594	1,980,896	30.2%
Land	2,211,514	2,677,500	6,308,202	1,650,000	(1,027,500)	-38.4%
Infrastructure	86,050,110	55,457,359	210,855,918	75,047,085	19,589,726	35.3%
Capital Outlay	396,198	-	319,440	359,654	359,654	0.0%
Total Capital Outlay	98,471,495	64,851,651	235,151,306	86,076,333	21,224,682	32.7%
Total Expenditures & Capital	409,996,481	333,379,209	663,982,565	388,393,692	55,014,483	16.5%
Expenditures by Operating vs. Capital						
Operating & Maintenance	223,387,489	234,563,762	252,838,633	254,200,332	19,636,570	8.4%
Capital & Depreciation	116,050,394	64,851,651	235,151,306	86,076,333	21,224,682	32.7%
Debt Service-Exp	6,024,493	7,425,695	16,096,945	7,530,039	104,344	1.4%
Transfers	64,534,105	26,538,101	159,895,681	40,586,988	14,048,887	52.9%
Total Expenditures & Capital	409,996,481	333,379,209	663,982,565	388,393,692	55,014,483	16.5%
Net Income	(22,046,161)	(11,480,011)	(121,347,160)	(21,336,524)	10,641,449	85.9%
Ending Fund Balance	312,915,814	138,466,367	191,568,654	170,232,130	31,765,763	22.9%

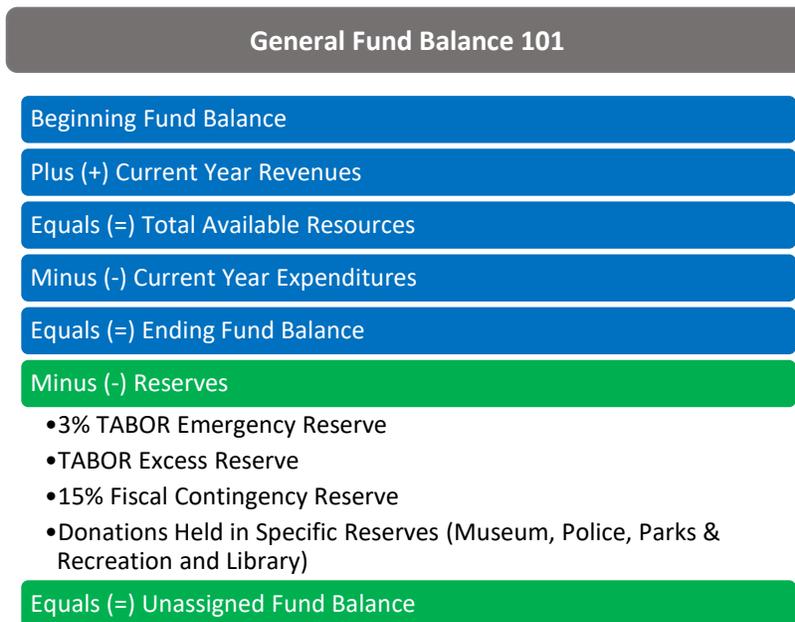
2022 Budget Development

- This section will be further expanded upon post-adoption but prior to printing the budget document.

General Fund Balance

The General Fund Ending and Unassigned Fund Balances were sharply declining in recent years as Fund Balance has been used to make important community investments. As a result, the City of Loveland has been through three (3) budget reduction cycles as part of the 2019-2021 Adopted Budgets. The 2021 Adopted Budget forecast the diminishing fund balance trend to continue compounded with anticipated economic impacts resulting from the COVID pandemic. The City's General Fund was not impacted as severely as originally anticipated due to strong sales and use tax performance in addition to funding directly allocated from the Federal Government. Increased revenue growth and reduced expenditures lent 2020 to be the first year since 2015 the General Fund added to the Unassigned Fund Balance at year-end.

The Unassigned Fund Balance represents leftover funding not allocated for a specific purpose, after all expenditure needs and reserve requirements are met. Unassigned Fund Balance can be appropriated for a specific purpose during the budget year, with City Council approval. Per the City's Fund Balance and Reserve Policy, the minimum target for the General Fund Unassigned Fund Balance is \$1.5 million. For the 2020 Adopted Budget, the General Fund Unassigned Fund Balance was \$3.7 million. For the 2021 Adopted Budget, the General Fund Unassigned Fund Balance was \$7.6 million. For the 2022 Adopted Budget, the General Fund Unassigned Fund Balance is projected to be \$3.9 million. The 2021 Revised and 2022 Adopted Budgets, 15% Reserve is fully funded. See the graphic below for high-level illustration of how General Fund Balance and Reserves are related.



Sales Tax Revenue Recovering

Loveland’s sales tax revenue growth rate has experienced a volatile past several years. Growth years tend to be stronger in the first year with tapering in the latter. 2020 was especially unique due to the on-set of the COVID pandemic impact in March of 2020. (see table to the right for a ten-year historical record)

However, through August of 2021, the City’s sales tax is 9.1% higher than year-to-date August 2020. Additionally, 2021 Sales Tax forecasts have been revised upward \$2.1 million based on year-to-date activity and the increased participation of online vendors collecting local City sales tax. Most industry sectors are experiencing significantly higher growth than forecasted, while others are underperforming due to the lingering impacts of COVID-19.

Sales tax performance highlights, through year-to-date August 2021 compared to year-to-date August 2020, are listed in the table below. This table includes only those sectors experiencing significant change (10% or more in either direction). Please see the monthly financial report (Snapshot) for complete list.

**Sales Tax History
(net of TIF Revenue)**

Year	Actual	% Change
2011	32,248,567	5.86%
2012	34,539,752	7.10%
2013	36,872,201	6.75%
2014	39,360,657	6.75%
2015	40,522,952	2.95%
2016	42,371,545	4.56%
2017	44,119,468	4.13%
2018	45,574,851	3.30%
2019	47,921,967	5.15%
2020	47,933,998	0.03%
2010-2020 % Change		48.64%

**Sales Tax Performance by Industry Sector
(Year-to-Date August 2021 compared to Year-to-Date August 2020)**

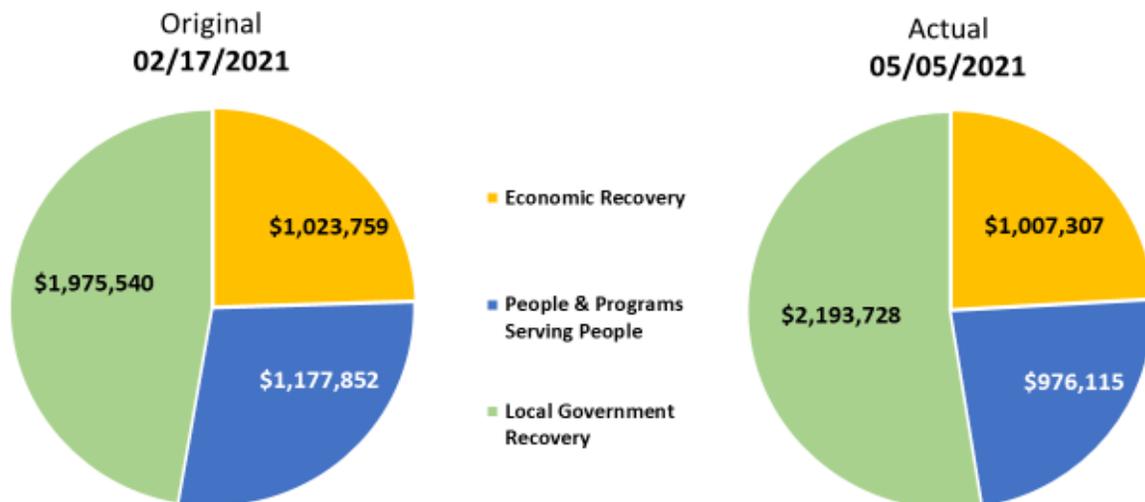
Description	YTD Aug '20/ YTD Aug '21	Sector % of Sales Tax Base (YTD Aug 2021)
Industry Sectors with Significantly Higher Performance 46%		
Hotels, Motels & Other Accommodations	32.4%	1.5%
Sporting Goods, Hobby, Book & Music Stores	25.4%	3.2%
Furniture & Home Furnishing Stores	24.8%	1.3%
Clothing & Clothing Accessories Stores	24.1%	3.1%
Misc. Retail Including Used Merchandise Stores	19.3%	4.0%
Gasoline Stations with Convenience Stores	17.5%	1.3%
Electronics & Appliance Stores	17.3%	2.1%
Restaurants & Bars	15.7%	12.0%
All Other Categories	15.5%	6.1%
Health & Personal Care Stores	13.5%	1.6%
Utilities	12.8%	4.8%
Electronic Shopping & Mail-Order Houses	12.0%	5.0%
Industry Sectors with Significantly Lower Performance 2 %		
Broadcasting & Telecommunications	-12.8%	1.5%
Office Supplies, Stationery & Gift Stores	-21.7%	0.4%

The strengthening sales and use tax performance experienced in 2020 and year-to-date through 2021 combined with the future development plans are positive indicators but will need to continue in order to fully fund the capital program beginning in 2023.

Coronavirus, Aid, Relief, and Economic Security Act (CARES) Funding

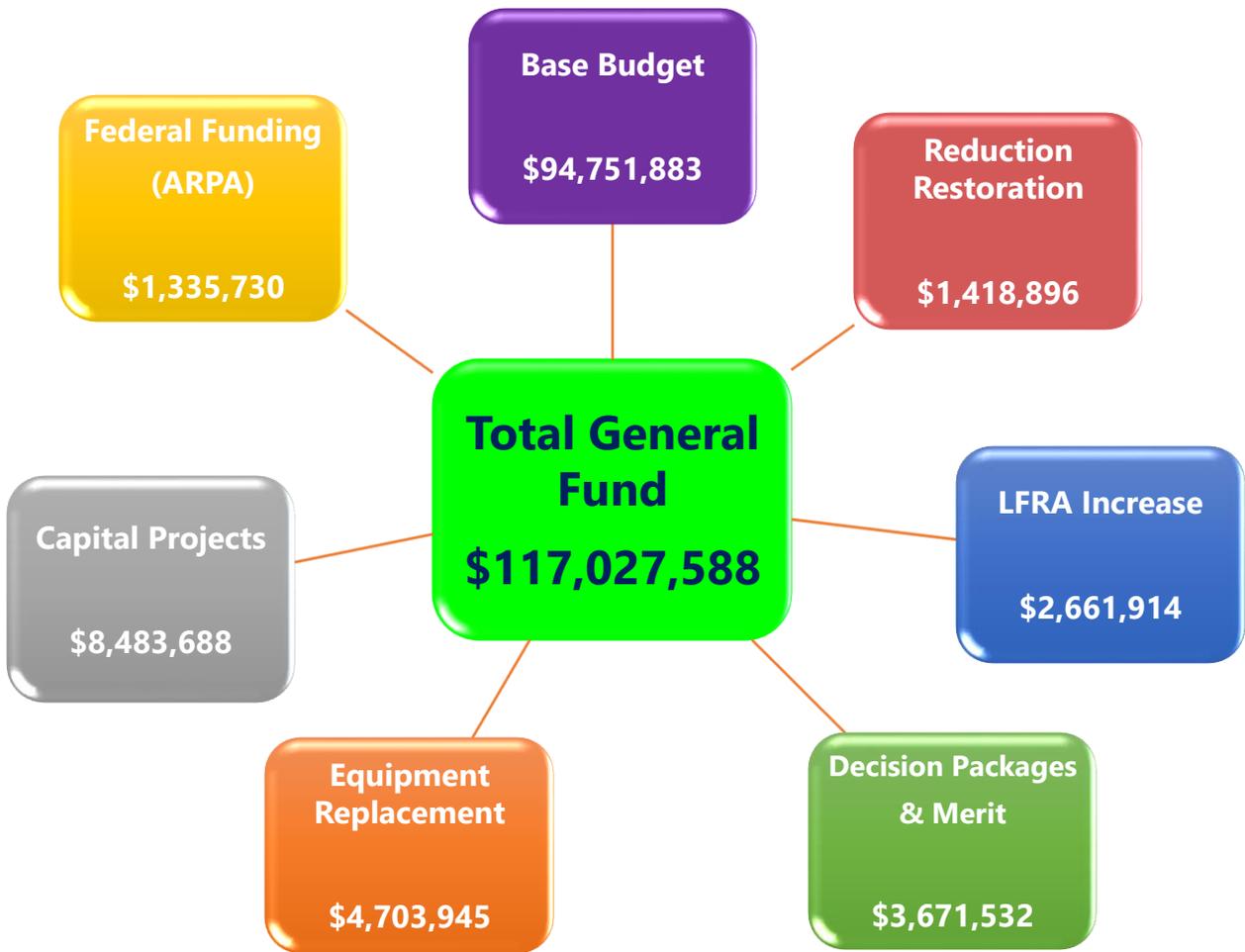
The Federal assistance provided through the Coronavirus Aid, Relief, and Economic Security Act (CARES) of \$4,177,150 helped restore fund balance. This funding came in the form of direct funding to the City. The pie charts below outline the original planned allocation and the final approved allocation by area served.

Spending Plan: Original vs Actual Coronavirus Relief Fund Grant (CVRF)



The \$4.75 million in further Federal assistance came mid-year 2021 through the American Rescue Plan Act with the second half scheduled to be received in 2022. However, due to the uncertainty with the congressional release of this funding still present, the Financial Master Plan does not include the second payment in the forecasted figures. The full detail by project and year can be found in the American Rescue Plan Act Summary in the Appendix. The focus for the 2022 Budget process was to restore service levels and deferred capital that had been delayed or cut in prior budget cycles due to the increased unassigned fund balance as a result of stronger revenue performance and the Federal assistance outlined above.

The graphic below demonstrates all of the budget elements comprised within the General Fund's 2022 planned expenditures.

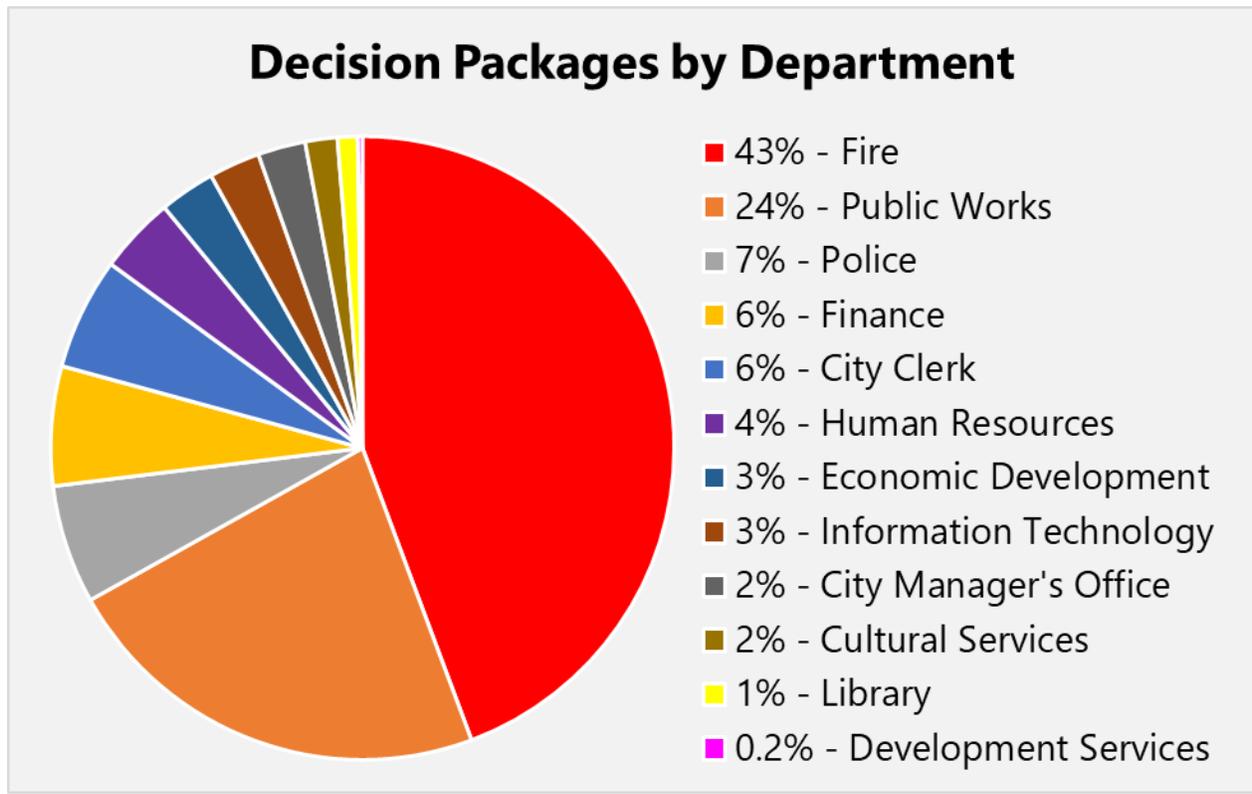


Decision Packages

The total of \$2,748,000 in General Fund Decision Packages adopted for 2022 is comprised of the following:

Department	One-Time	On-Going	Total
City Clerk	240,000	15,000	255,000
City Manager's Office	35,700	72,806	108,506
Cultural Services	65,120		65,120
Cultural Services	5,000	3,000	8,000
Cultural Services		26,000	26,000
Development Services		10,425	10,425
Economic Development	4,200	122,700	126,900
Finance	195,707	175,158	370,865
Human Resources	175,000		175,000
Information Technology		116,307	116,307
Library		46,000	46,000
Parks & Recreation		77,648	77,648
Police	8,300	357,571	365,871
Public Works	890,000	106,358	996,358
	\$ 1,619,027	\$ 1,128,973	\$ 2,748,000

The following graph displays expenditures related to Decision Packages included for 2022 by department for the General Fund Budget.



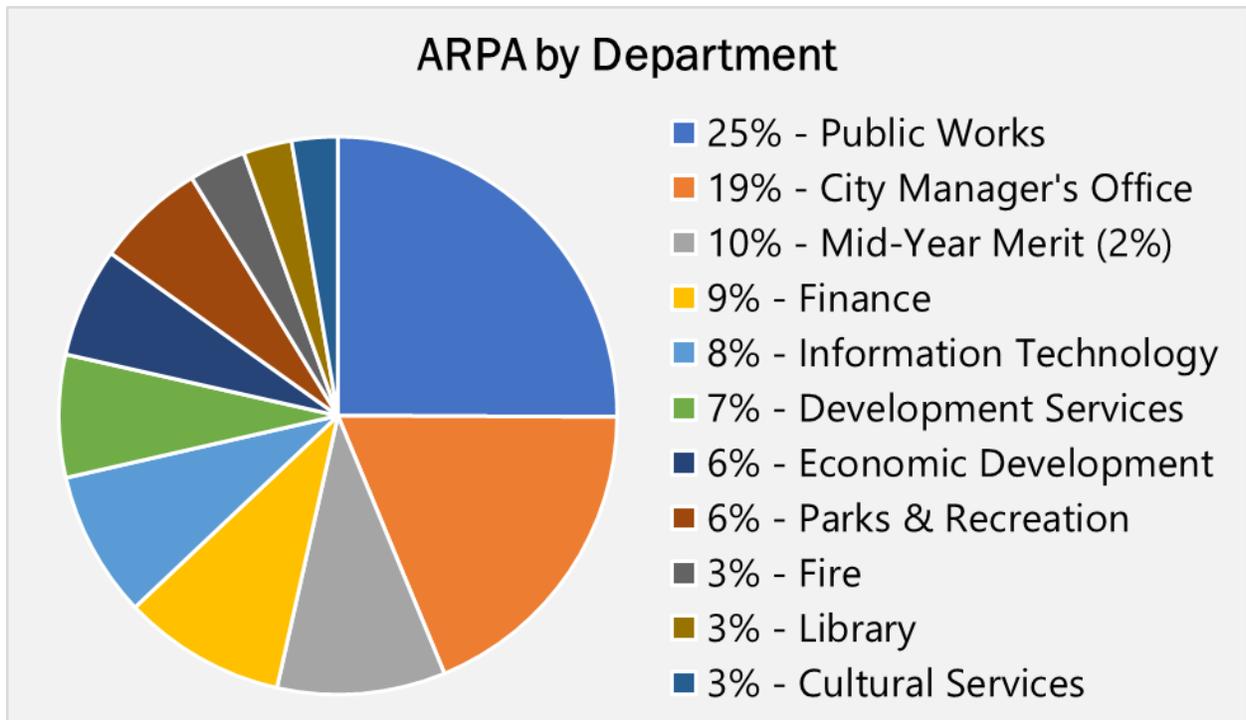
See the 2022 Decision Packages Summary included in the Appendix Section of this document for more detail regarding Decision Packages included for 2022 for the General Fund.

American Rescue Plan Act (ARPA) Funding

The Federal assistance provided through the American Rescue Plan Act (ARPA) of \$4,752,440 helped restore fund balance. This funding came in the form of direct funding to the City. The charts below outline the total appropriated amount and the corresponding, planned years of spending. The allocation between years is flexible and subject to change.

Department	Total Amount Appropriated	Allocated for 2021	Allocated for 2022	Allocated for 2023	Allocated for 2024
Citywide Merit Adjustment	\$ 460,000	460,000			
Finance	\$ 445,553	86,532	116,154	119,639	123,228
Loveland Fire Rescue Authority	\$ 155,145	-	50,194	51,700	53,251
Public Works	\$ 1,183,500	-	481,833	563,333	138,333
City Manager	\$ 883,000	883,000	-	-	-
Cultural Services	\$ 125,746	-	40,683	41,903	43,160
Development Services	\$ 335,777	46,754	93,508	96,313	99,202
Economic Development	\$ 300,000	100,000	100,000	100,000	-
Library	\$ 133,130	-	53,358	44,365	35,408
Parks & Recreation	\$ 299,350	299,350	-	-	-
Information Technology	\$ 400,000	-	400,000	-	-
¹	\$ 4,721,201	1,875,636	\$ 1,335,730	\$ 1,017,253	\$ 492,582

¹The total allocated amount is \$31,239 under the awarded amount. This remaining balance will be allocated prior to the expiration of funds.



Total City Revenue Overview

City revenues are presented in the aggregate by fund and also categorized into "classes" based on logical groupings for summation purposes. Revenue classes include Taxes, Licenses & Permits, Intergovernmental, Charges for Services, Interest Income, Miscellaneous, Cost Allocations, and Transfers In.

- **Sales & Use Tax** – Sales tax is the largest source of General Fund revenue. Loveland’s current city sales tax rate is 3.0%. Use tax is also 3.0%, but only applies to building materials and motor vehicles.
 - 2020 Actual Sales Tax = \$47,933,988 (increase of \$12,030 or .03% over 2019 Actual)
 - 2021 Adopted Sales Tax = \$53,357,730
 - 2021 Actual Sales Tax through July is 9.6% higher than July 2020
 - 2021 Revised Sales Tax \$52,056,322
 - Sales tax data is net of Tax Increment Financing (TIF) revenue sent to the Downtown Development Authority (DDA) and Loveland Urban Renewal Authority (LURA)

Sales Tax Forecast (net of TIF Revenue)

Year	Actual	% Change
2021	52,056,322	8.60%
2022	53,357,730	2.50%
2023	55,919,128	4.80%
2024	58,323,651	4.30%
2025	59,490,124	2.00%
2026	59,192,673	-0.50%
2027	61,264,417	3.50%
2028	63,959,847	4.40%
2029	72,272,306	13.00%
2030	75,206,422	4.06%
2031	78,259,875	8.28%
2021-2031 % Change		50.34%

2022 Use Tax Forecast

Year	Motor Vehicle Use Tax		Building Material Use Tx		Total Use Tax	
	Amount	% Change	Amount	% Change	Amount	% Change
2021 Adopted	3,050,000	N/A	3,050,000	N/A	6,100,000	N/A
2021 Revised	4,847,329	25.00%	4,410,507	15.00%	9,257,836	51.77%
2022 Forecast	4,063,986	4.80%	4,019,300	4.80%	8,083,286	4.80%
2023 Forecast	4,259,075	4.80%	4,212,244	4.80%	8,471,319	4.80%
2024 Forecast	4,463,490	4.80%	4,414,411	4.80%	8,877,901	4.80%
2025 Forecast	4,659,896	4.40%	4,608,657	4.40%	9,268,553	4.40%
2026 Forecast	4,864,915	4.40%	4,811,422	4.40%	9,676,337	4.40%
2027 Forecast	5,078,980	4.40%	5,023,134	4.40%	10,102,114	4.40%
2028 Forecast	5,302,438	4.40%	5,244,135	4.40%	10,546,573	4.40%
2029 Forecast	5,535,756	4.40%	5,474,887	4.40%	11,010,643	4.40%
2030 Forecast	5,760,497	4.06%	5,697,157	4.06%	11,457,654	4.06%
2031 Forecast	5,994,379	4.06%	5,928,467	4.06%	11,922,846	4.06%

- Property Tax** – The City’s Property Tax revenue is derived from the assessed valuation determined by Larimer County and the City’s mill levy. Assessed value is used to determine the value of a property for measuring applicable taxes. Mill levy is the assessed property tax rate used by the City and other jurisdictions to raise revenue to provide public services. The City’s mill levy rate is 9.564 mills. A mill is one-tenth of one cent and one mill represents \$1 for every \$1,000 of assessed property value. The mill levy is multiplied by the assessed valuation of a property to calculate property tax. The City’s mill levy has been 9.564 since 1992 and Loveland continues to have one of the lowest city property tax levies in Northern Colorado.
 - 2020 Actual = \$11,712,417 (increase of \$1,548,812 or 15.24% over 2019 Actual)
 - 2021 Adopted = \$11,520,000
 - 2021 Revised = \$12,087,214 (Increasing due to YTD actuals through July)
 - 2022 Forecast is being held flat due to unknown impacts from the reduction in RAR

Year	Amount	% Change	RAR
2014	\$ 7,534,147	0.85%	7.96%
2015	\$ 7,588,536	0.72%	7.96%
2016	\$ 8,707,974	14.75%	7.96%
2017	\$ 8,839,081	1.51%	7.96%
2018	\$ 10,062,001	13.84%	7.20%
2019	\$ 10,163,605	1.01%	7.20%
2020	\$ 11,712,417	15.24%	7.15%
2021 Adopted	\$ 11,520,000	-1.64%	7.15%
2021 Revised	\$ 12,087,214	3.20%	7.15%
2022 Forecast	\$ 12,087,214	0.00%	6.95%
2023 Forecast	\$ 12,208,086	1.00%	6.95%
2024 Forecast	\$ 12,818,490	5.00%	6.95%
2025 Forecast	\$ 12,946,675	1.00%	6.95%
2026 Forecast	\$ 13,594,009	5.00%	6.95%
2027 Forecast	\$ 13,729,949	1.00%	6.95%
2028 Forecast	\$ 14,416,446	5.00%	6.95%
2029 Forecast	\$ 14,560,610	1.00%	6.95%
2030 Forecast	\$ 16,288,641	11.87%	6.95%
2031 Forecast	\$ 16,451,527	1.00%	6.95%

Property Tax Calculation Formula

(City Residential Taxes Paid based on Average Home Sales Price)

Property Tax Calculation Variables:

- Valuation (County Assessor)
- Assessment Percentage (State)
- Mill Levy (City)

Actual Valuation ^A	Assessment Rate ^B	Assessed Property Value	Mill Levy (City)	Per Thousand of Assessed Valuation	City Property Tax
\$425,643	x 6.95%	= \$29,582	x 9.564 /	1,000	= \$282.92

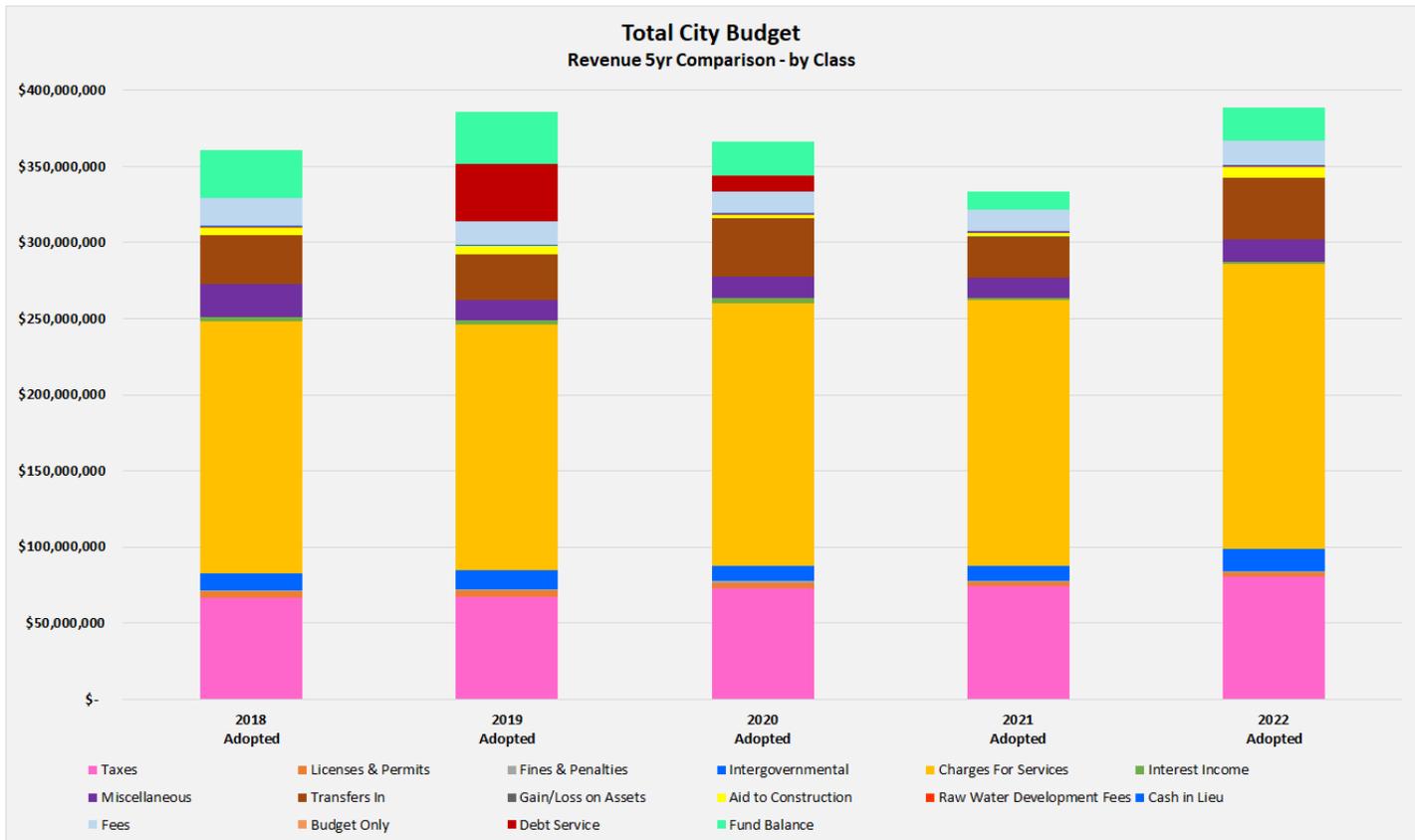
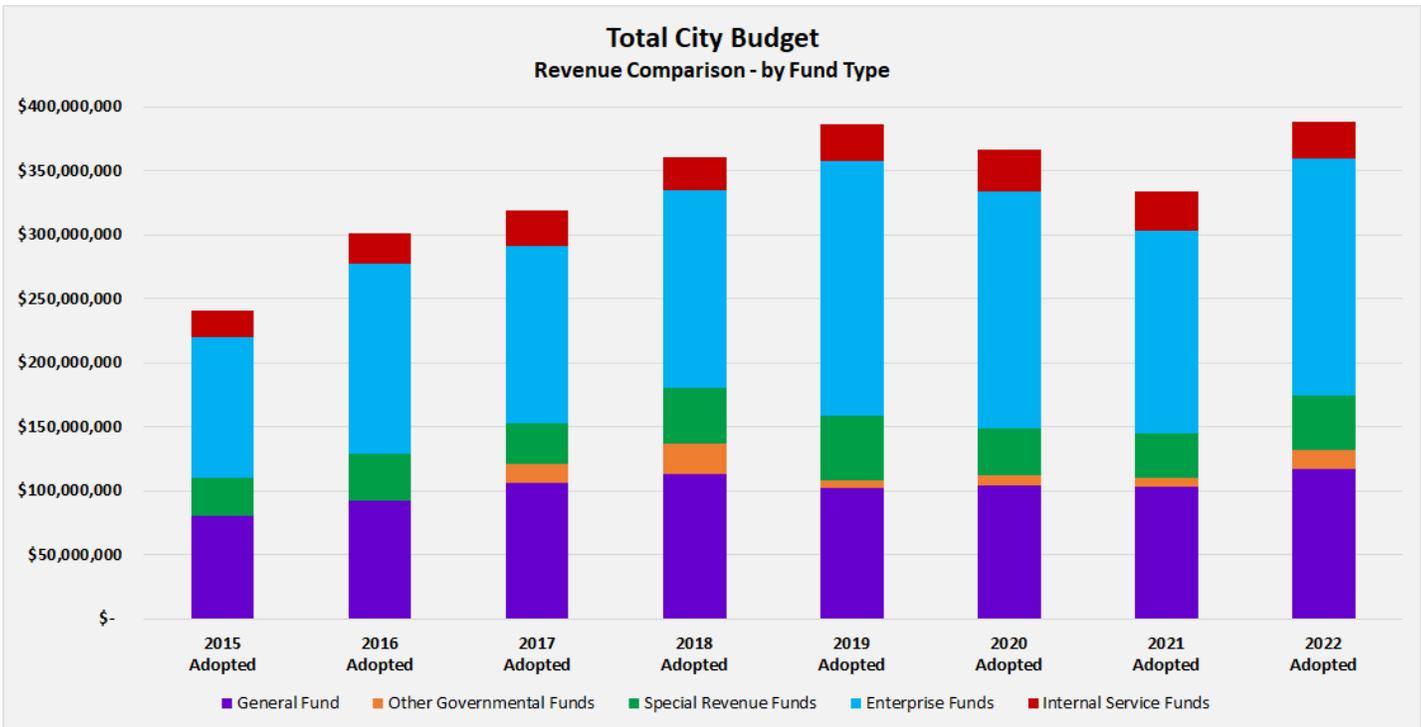
- Other Taxes:**
 - Specific Ownership Tax – A tax paid by owners of motor vehicles in lieu of personal property tax through annual vehicle registration.
 - Cigarette Tax – A tax levied by the State of Colorado on the wholesaling of cigarettes.
 - Gas Franchise Tax – A tax levied on the Public Service Company (Xcel Energy) in granting the company the privilege to construct, purchase, and operate within the City.
 - Cable Television Franchise Tax – A fee levied on cable service providers to operate within the City.
 - Telephone Business and Occupation Tax – A tax levied on landline telephone service providers that operate within the City.
- Licenses & Permits** – The City receives revenue from the issuance of licenses and permits. Examples include development construction permits, liquor licenses, and special events permits.
- Intergovernmental** – Intergovernmental revenues are revenues received from other governmental agencies. The two largest sources are from the State Highway User Tax Fund (HUTF) revenue sharing and Federal Transit Authority (FTA) operating grants. The HUTF revenue funds 36.5% of the Street Rehabilitation program in the Transportation Fund.

- **Charges for Services** – This category includes charges for access to services provided by the City (Utilities (water, power, wastewater, solid waste, and stormwater), Parks & Recreation, Cultural Services, etc.) and internal service charges, which are costs paid by one department to another for services rendered (vehicle maintenance, risk and insurance, and employee health benefits). Fees and charges for services are reviewed each year in conjunction with the annual budget process and adjustments made to ensure fees and charges keep pace with costs for providing services. Please see Master Fee Schedule for more detailed information.
- **Interest Income** – The cash balances in all funds are invested in interest-bearing investments of maturities appropriate to the projected cash requirements of the funds.
- **Miscellaneous** – These revenues do not belong to any of the above revenue categories. Examples include donations, contributions, proceeds on the sale of assets, and rental income.
- **Cost Allocations** – Cost allocating is the process of identifying, aggregating, and assigning City internal administrative services’ direct and indirect costs to other City departments. Internal administrative services include Finance, Information Technology, Human Resources, and Facilities Maintenance. These internal administrative services are housed within the General Fund and associated costs of providing these services are properly allocated to non-General Fund service areas.
- **Transfers In** – Transfers occur between funds to pay for operating expenditures and to combine funds received from different revenue sources within one fund to budget for a capital project. Most transfers occur between capital funds so that the full cost of a project is shown in a single fund.

2021 Utility Rate Increases

- **Power** – Per the rate study conducted in 2019, an across-the-board rate increase (same rate increase for all customer classes) of 3% is included for 2022.
- **Water & Wastewater** – Per the rate studies conducted in 2018, and the resolution regarding a 10-year rate track adopted by City Council in November 2018, across-the-board rate increases (same rate increase for all customer classes) of 7% are included for both the Water and Wastewater Utilities.
- **Stormwater** – In 2013, City Council adopted a resolution for annual fee increases through 2031 in order to fund capital improvements defined in the Stormwater Master Plan. Following this, fee increases of 1.84% are included for 2022.
- **Solid Waste** – With the exception of a couple minor revisions, rates are being held flat for 2022.

See charts on the next page for revenue comparisons (2018 – 2022 Adopted Budgets) by Fund Type and Revenue Class.



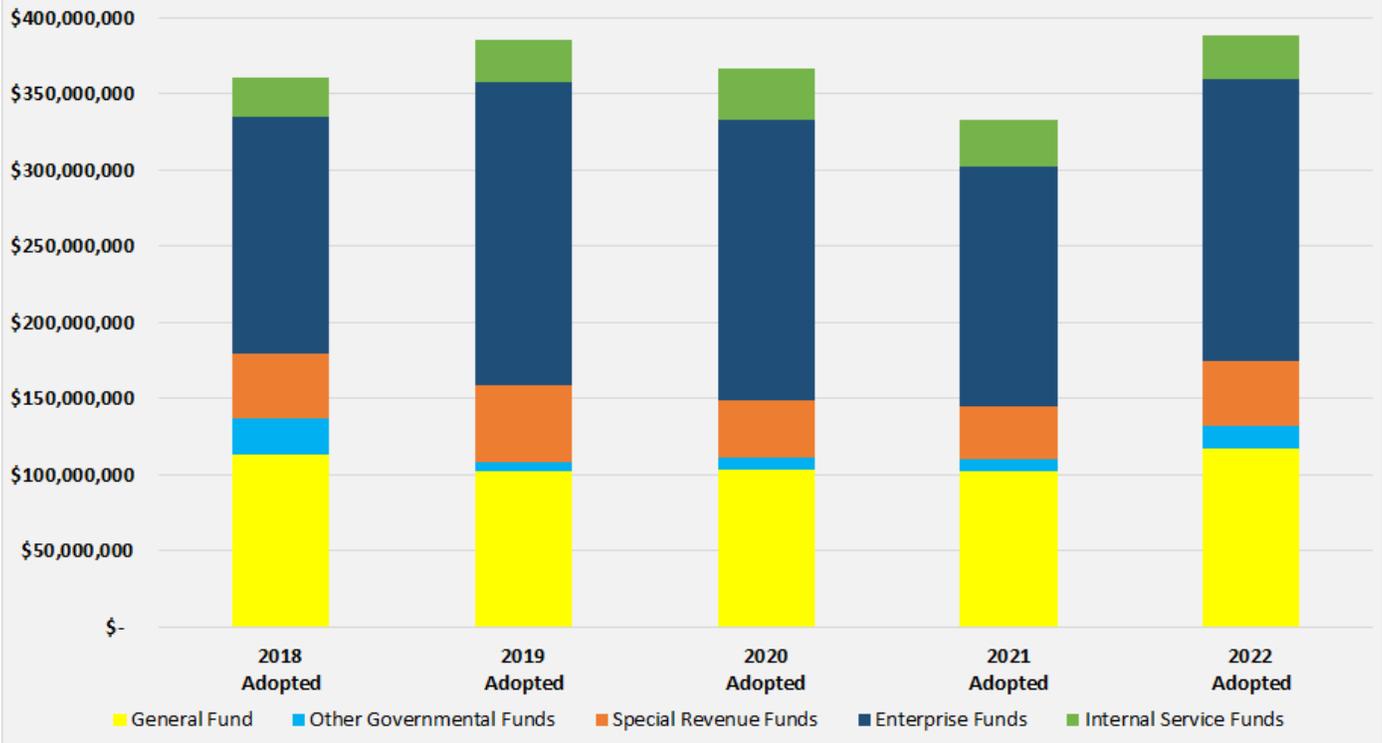
Total City Expenditure Overview

City expenditures are recorded within the applicable Fund, for examples, Police supplies are recorded in the General Fund and Purchased Power is recorded in the Power Fund. City expenditures are also categorized into “classes” based on logical groupings for summation purposes. Expenditure classes include Personnel Services, Supplies, Purchased Services, Cost Allocations, Payment in Lieu of Taxes, Depreciation, Debt Service, Capital, and Transfers.

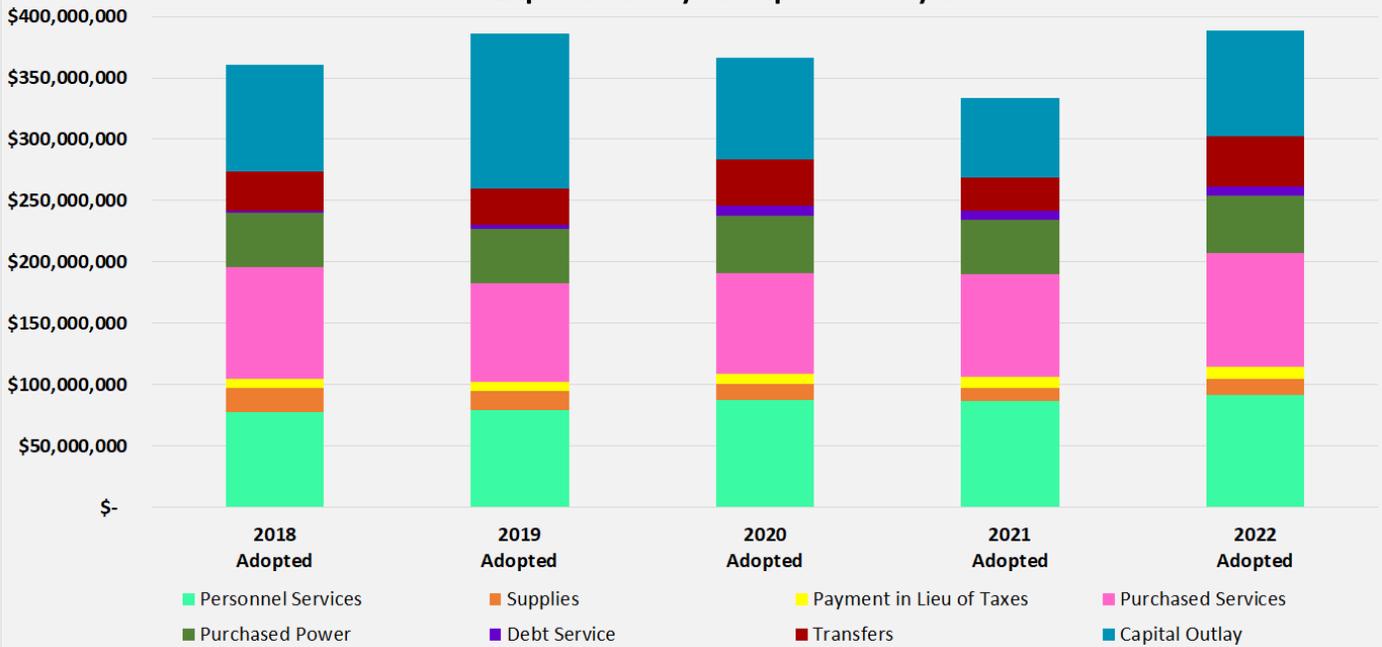
- **Personal Services** – This expenditure class includes salaries and benefits costs for full-time, part-time, and temporary City employees. A 3.25% and an additional 0.5% City Manager discretionary allocation merit is planned for 2022.
- **Supplies** – This expenditure class includes operating supplies, such as office supplies, books and periodicals, computer supplies, clothing, tools and equipment, and safety supplies.
- **Payment In Lieu of Taxes (PILT)** – This expenditure class represents an estimate of the amount of taxes that would be chargeable to a utility if owned privately. PILT is paid by the Power, Stormwater, Water, Wastewater, Raw Water, and Solid Waste Enterprise Funds to the General Fund. These utilities make PILT payments at a rate of 7% of total operating revenues for each Enterprise Fund. Until 2018, the Golf Fund made PILT payments at a rate of 3% of total operating revenues, however, City Council removed this requirement for the Golf Fund beginning in 2018.
- **Purchased Services** – This expenditure class is related to expenditures provided by external sources or by Internal Service Funds (Fleet Replacement and Management, Risk & Insurance, and Employee Benefits). Purchased Services includes Printing, General Liability, Unemployment, Membership Fees & Dues, Professional Services, Insurance Benefits, Repair & Maintenance, Vehicle Replacement, Postage, Payments to Outside Agencies (Loveland Fire Rescue Authority, Loveland/Larimer Building Authority, Northern Colorado Regional Airport, Loveland Downtown Partnership, and the Thompson School District), Leases/Rentals, and Other Services).
- **Purchased Power** – This expenditure class is related to the cost of purchasing wholesale electricity from the Platte River Power Authority (PRPA), which is then distributed and resold to customers of the City’s Power Utility.
- **Debt Service** – This expenditure class provides for principal and interest payments related to the City’s debt related financial transaction obligations, including Certificates of Participation (COPs). Interfund loans are included in transfers. Additionally, the City has a number of lease-purchase agreements for equipment or facilities, however, such payments are handled through operating budgets, because the amounts are small and do not adversely affect operating budgets.
- **Transfers** – This expenditure class is comprised of internal transactions only and does not represent actual cash outflow from the City. Interfund Transfers occur when one fund transfers cash to another fund for an intended purpose.
- **Capital Outlay** – This expenditure class is comprised of capital asset acquisition, equipment replacement, and capital project funding. Items included in this category include Machinery & Equipment, Motor Vehicles, Land, Engineering, Design/Architecture, Construction, and Other Capital.

See charts below for expenditure comparisons (2018 – 2022 Adopted Budgets) by Fund Type and Expenditure Class.

2022 Total City Budget Expenditure 5yr Comparison - by Fund Type



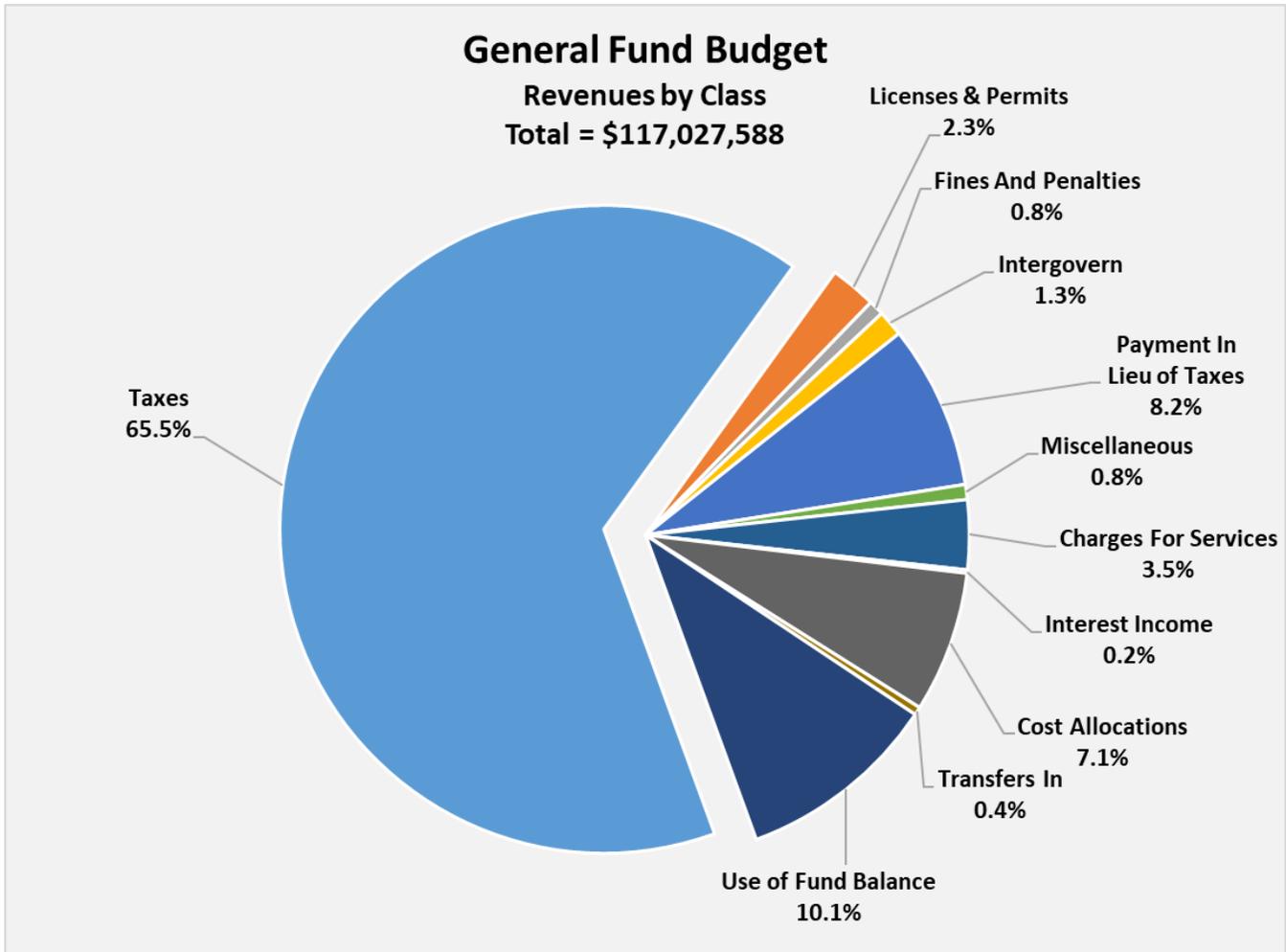
Total City Budget Expenditure 5yr Comparison - by Class



General Fund Overview

Revenue Highlights

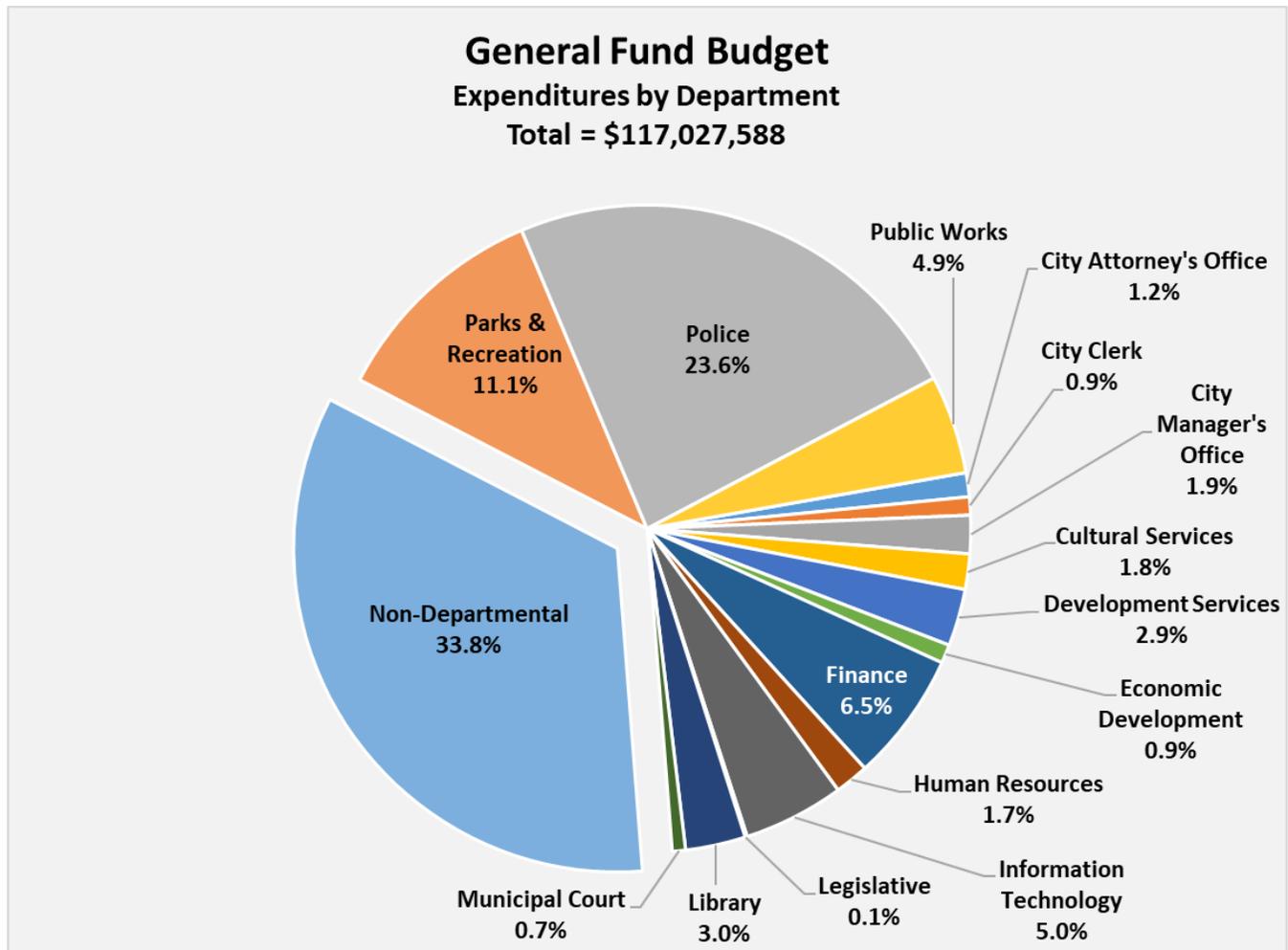
The pie chart below summarizes 2022 General Fund revenues by class.



Expenditure Highlights

These net changes are off-set by increases related to natural personnel expenditure growth and approved decision packages. Approved Decision Packages are summarized in the Appendix section of this document.

The pie chart below summarizes 2022 General Fund expenditures by department.



Reserves

The City recently revisited reserve requirements for all City funds, which culminated with City Council adopting a Fund Balance and Reserve Policy in February 2019.

By maintaining sufficient fund balances and reserves, the City will be well positioned to do the following:

- Provide financial security and ensure continuity of current City services
- Withstand the next economic downturn or other type of fiscal stress (revenue or cash shortfall, natural disaster, or other emergency)
- Promote stable tax rates, charges, and fees
- Protect the City’s creditworthiness and bond rating
- Provide flexibility to respond to unanticipated opportunities
- Consider long-term financial planning needs

The Governmental Accounting Standards Board’s Statement No. 54 defines five classifications of fund balance, which are summarized in the table below:

**Governmental Accounting Standards Board
Statement No. 54 Fund Balance Classifications**

		Classification	Definition	Degree of Spendability
Restricted Fund Balance	{	Nonspendable	Resources that are not in a spendable form (inventories, prepaid items, or items required to be maintained intact).	Nonspendable
		Restricted	Resources constrained to specific purposes by external providers (creditors, grantors, contributors, and other levels of government) through laws and regulations.	
Unrestricted Fund Balance	{	Committed	Resources constrained by limitations the City imposes upon itself at its highest level of decision-making authority (City Council); limitations remain binding unless removed in the same manner.	
		Assigned	Resources a government intends to use for a specific purpose; intent can be expressed by the governing body or by an official or body to which the governing body delegates authority.	
		Unassigned	Resources available for any purpose; these resources are reported only in the General Fund.	Spendable

It is the unrestricted categories of fund balance, committed, assigned, and unassigned, that the Fund Balance and Reserve Policy focuses on, as the City has direct control over these categories.

To promote prudent financial management as recommended by the Government Finance Officers Association’s Best Practices and meet Governmental Accounting Standards Board requirements related to fund balance, the City will do the following:

1. Calculate minimum fund balance targets and reserve requirements for all City funds on an annual budget basis according to the Fund Balance and Reserve Matrix.
2. Promote a minimum General Fund Unassigned Fund Balance of \$1.5 million (on an annual budget basis).
3. Fund key General Fund reserves in the following priority order:
 - a. 3% TABOR Emergency Reserve
 - b. TABOR Excess Revenue Reserve
 - c. 15% Fiscal Contingency Reserve
 - d. General Fund Unassigned Fund Balance

4. Receive City Council approval and properly appropriate any planned usage of fund balance or reserves.
5. Replenish fund balance and reserve levels that fall below target levels within one to three years of use or as soon as fiscally feasible.
6. Expend surplus fund balance and reserves on one-time uses only, such as capital projects, equipment replacement, or one-time programming needs. Since it is not known whether surplus fund balance will exist in a given year, surplus fund balance should not be considered a funding source for ongoing operations and maintenance. Any expenditure of surplus fund balance requires City Council approval.
7. Continue to conduct financial master planning for the General Fund to promote adequate fund balance and reserve structural balance and sustainability.
8. Continue to fully fund the Fund Balance and Reserve Policy.

Within the 2022 Budget, the 15% Fiscal Contingency Reserve is fully funded at 15% (of operating expenditures). Per consensus direction received at the September 10, 2019 Draft 2020 Budget Study Session, the Council Special Projects Reserve has been eliminated. See table below for more detail regarding General Fund Reserves included in the 2022 Budget.

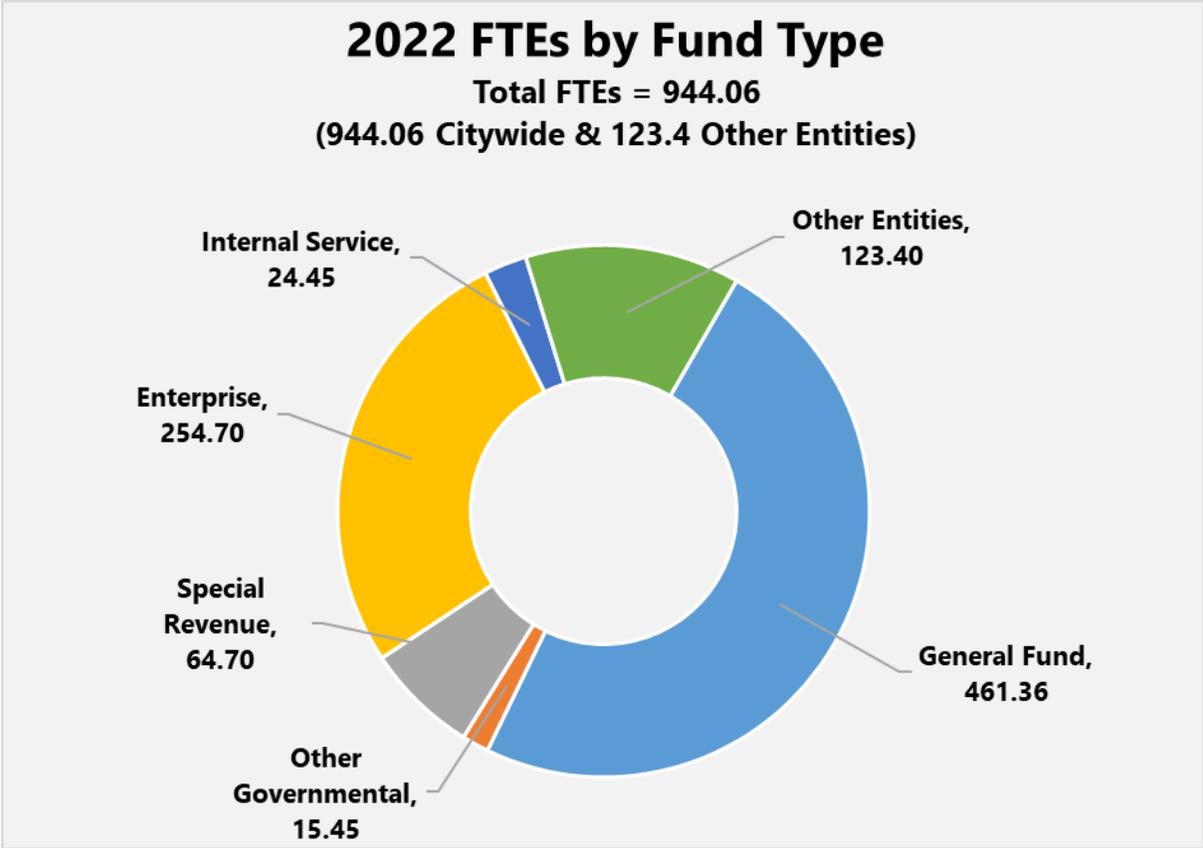
Financial Master Plan	2020 Actual	2021 Adopted	2021 Revised	2022 Adopted	
<u>Reserves</u>					
73 3% TABOR Emergency Reserve	2,878,245	3,168,470	3,168,470	2,957,684	73
74 TABOR Excess Reserve	827,466	-	-		74
75 15% Fiscal Contingency Reserve	13,419,684	14,001,615	14,943,843	15,605,550	75
76 Museum Donations	690,271	593,308	690,271	693,247	76
77 Police Donations	206,624	189,656	99,477	207,530	77
78 Library Donations	267,778	169,455	160,631	248,932	78
79 Parks & Recreation Donations	13,000	-	13,000	13,058	79
Total Reserves	\$ 18,303,067	\$ 18,122,504	\$ 19,075,692	\$ 19,726,001	

The Fund Balance and Reserve Policy also provides for transfers from fund balances in excess of reserve requirements, with such transfers treated as one-time revenues and used on one-time capital expenditures or contributions to reserves.

- Funds with balances in excess of fund balance targets and reserve requirements can transfer excess amounts to other funds, in the form of interfund transfers.
- Any excess fund balance should be transferred to the funds of origin that contributed to the excess.
- Interfund transfers of excess reserves should be treated as one-time revenue and are not intended to fund on-going operations and maintenance.
- Interfund transfers must be approved by City Council.

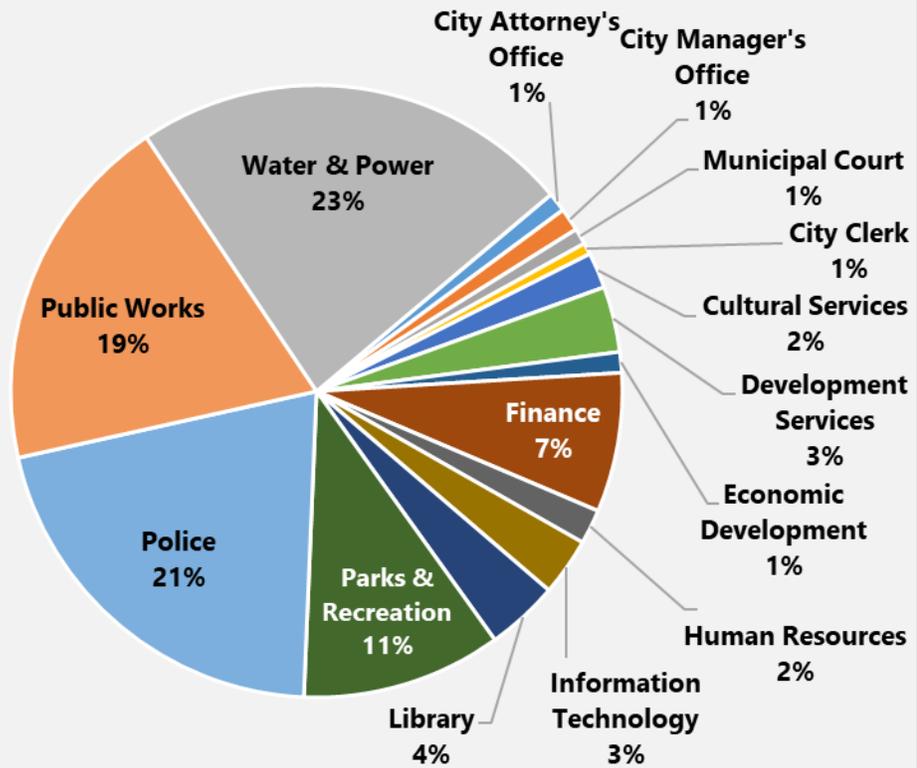
Staffing Summary

The City employs regular, benefitted part-time and full-time equivalent positions (FTEs) throughout each department to provide services. FTEs are categorized into five varying levels based upon the number of hours worked per week. 2022 FTE data is summarized below both by Fund Type and by Department.



2022 FTEs by Department

Total City FTEs = 820.66 (discluding Other Entities)



Hours Worked per Week	FTE
20	0.500
25	0.625
30	0.750
35	0.875
40	1.000

- Not included as FTEs are:
- Non-benefitted or temporary positions
 - Overhires
 - Dual Incumbents (Knowledge Transfer Program)

Please see the Staffing Summary included in the Appendix section of this document for more detail.

Capital Improvement Program Overview

The City Charter requires the City Manager to present a program of proposed capital projects for the budget year plus four additional years. For planning purposes, this is expanded to include the budget year plus nine additional years to provide for a ten-year capital program. The 2022-2031 Capital Program represents the funding plan for all infrastructure and new/replacement equipment for both General and Enterprise Fund agencies. Projects included in the first year of the Capital Improvement Program (CIP) are included in the Annual Budget. The CIP is updated annually to address project changes, revise revenue projections, and incorporate current City Council direction.

Capital projects relate to major capital construction and improvement projects, such as those related to buildings, drainage, parks, streets, trails, and utilities. Capital projects have significant costs and useful lives of many years. The City primarily follows a “Pay-As-You-Go” philosophy, however, occasionally issues debt for large projects. All project costs are in current dollars throughout the plan. Changes in scope may need to occur to keep projects within the cost estimates shown.

Capital Improvement Program (CIP) Planning Objectives:

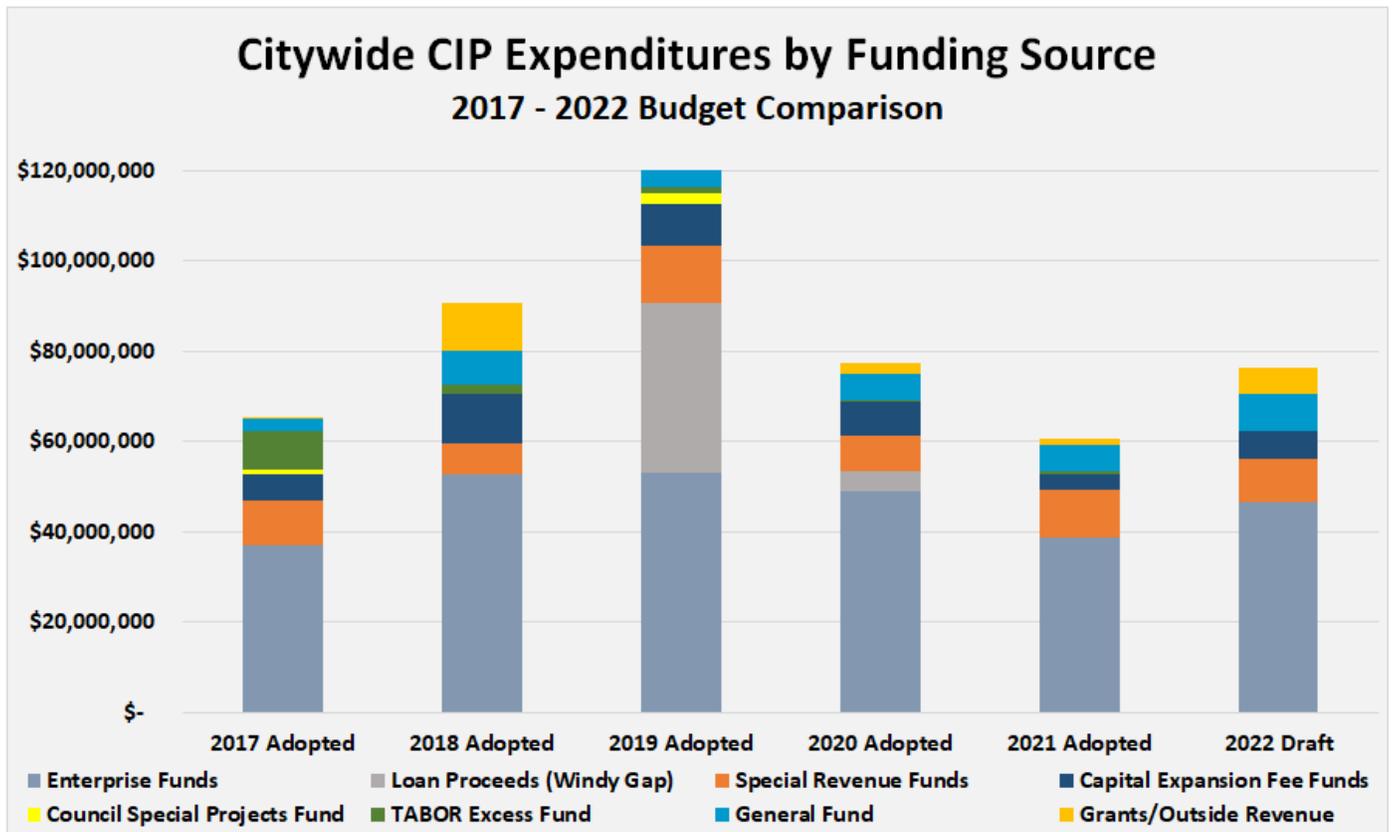
- ✓ Deliver projects the community needs (prioritize capital efforts)
- ✓ Maintain existing infrastructure
- ✓ Develop sustainable, more predictable CIP
- ✓ Plan prudently, while allowing flexibility (emergencies and opportunities)
- ✓ Determine capital revenue streams (fine-tune projections, dedicate capital revenues)

The CIP is comprised of two plan types – the Traditionally Funded Plan (comprised of General Fund service areas’ capital items) and the Enterprise Funded Plans (comprised of capital items related to the City’s Enterprise and Utility functions).

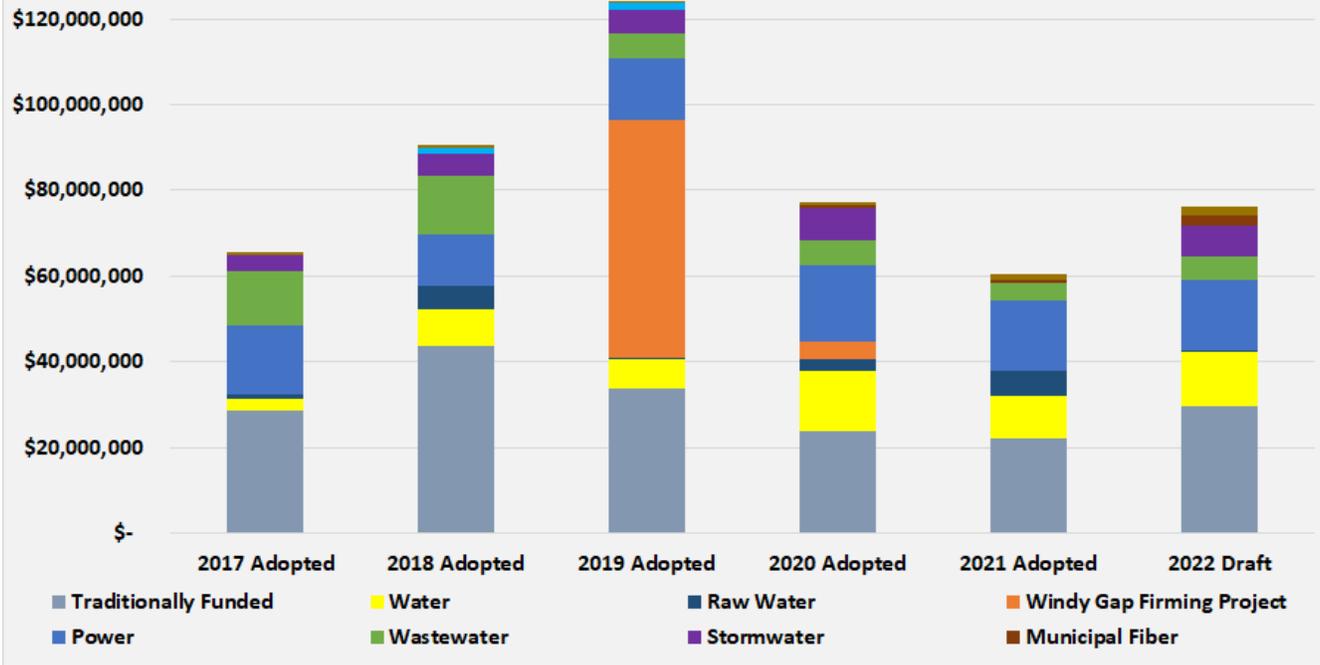
Plan Type Matrix

	Service Areas		Revenue Sources
Traditionally Funded Plan (General Fund Agencies)	<ul style="list-style-type: none"> ▪ Transportation – New Construction ▪ Transportation – Street Rehabilitation ▪ Facilities Maintenance ▪ Parks & Recreation ▪ Police – Equipment, Facility, and Technology Needs ▪ New Amenities ▪ Replacement of Major Equipment 	Funded By →	<ul style="list-style-type: none"> ▪ TABOR Excess Revenue ▪ General Fund Transfers ▪ Highway Users Tax Fund (HUTF) ▪ Transportation Maintenance Fee ▪ Special Revenue Funds (Conservation Trust, Park Improvement, County Open Space) ▪ Capital Expansion Fees ▪ Outside Revenue (Grants, Donations, etc.)
Enterprise Funded Plans	<ul style="list-style-type: none"> ▪ Water ▪ Raw Water ▪ Wastewater ▪ Power ▪ Municipal Fiber ▪ Stormwater ▪ Golf 	Funded By →	<ul style="list-style-type: none"> ▪ System Impact Fees (SIFs) ▪ Plant Investment Fees (PIFs) ▪ Enterprise Fund Balances ▪ Outside Revenue (Grants) ▪ Reimbursements (Federal Agencies) ▪ External Borrowing

Loveland’s CIP funding sources and expenditures by plan type for the 2017-2022 adopted budgets are summarized below.



Citywide CIP Expenditures by Plan Type 2017 - 2022 Budget Comparison



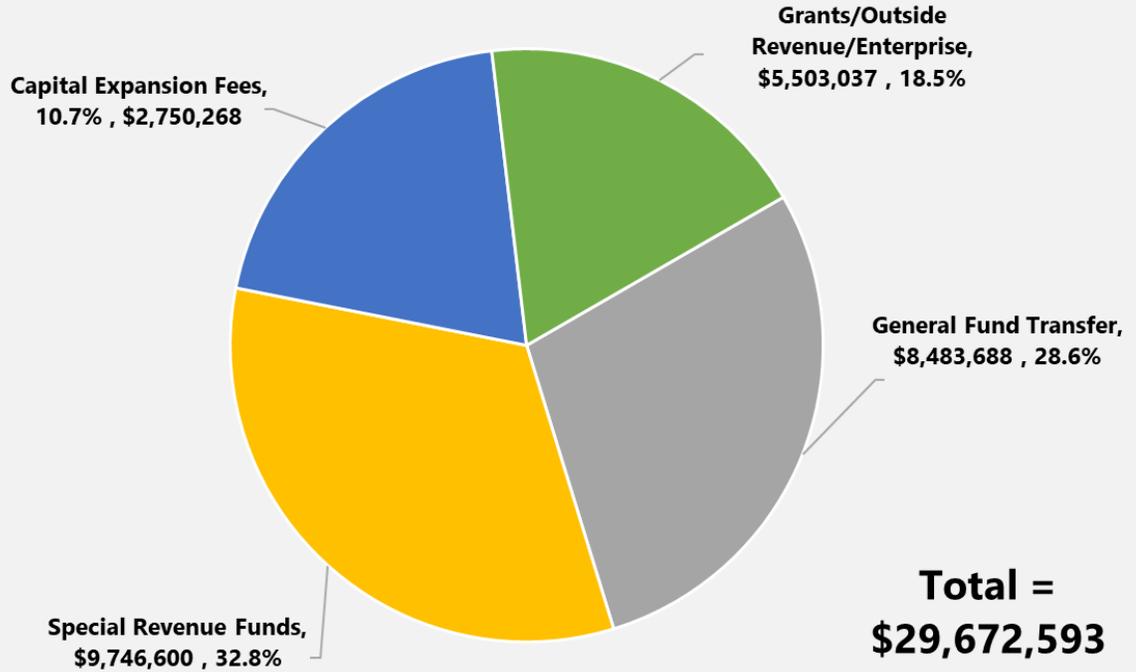
The total 2022-2031 CIP is summarized below by plan type.

Plan Type	Decision Year [----- Planning Years -----]						
	2022	2023	2024	2025	2026	2027-2031	Total
Other Traditionally Funded	21,188,905	28,396,900	13,315,612	15,087,812	12,573,245	65,562,338	156,124,812
General Fund	8,483,688	14,085,508	13,945,889	16,718,475	8,726,814	67,140,885	129,101,259
Power Utility	16,758,160	21,336,164	20,852,819	17,591,353	35,940,913	96,523,392	209,002,801
Water Utility	12,762,208	14,371,437	5,274,163	12,221,509	12,678,560	59,833,392	117,141,269
Stormwater Utility	7,272,900	5,339,280	5,451,070	4,857,767	4,880,124	25,956,580	53,757,721
Wastewater Utility	5,225,180	3,204,139	11,503,551	11,368,193	14,235,488	26,904,880	72,441,431
Raw Water Utility	50,000	156,375	54,340	-	-	973,067	1,233,782
Golf Enterprise	2,015,618	384,970	229,402	360,117	2,022,714	4,406,934	9,419,755
Municipal Fiber	2,386,888	1,303,911	1,351,786	893,207	1,801,911	15,654,857	23,392,560
Total	\$ 76,143,547	\$ 88,578,684	\$ 71,978,632	\$ 79,098,433	\$ 92,859,770	\$ 362,956,325	\$ 771,615,391

The 2022 Traditionally Funded Program is broken out into more detail on the following charts.

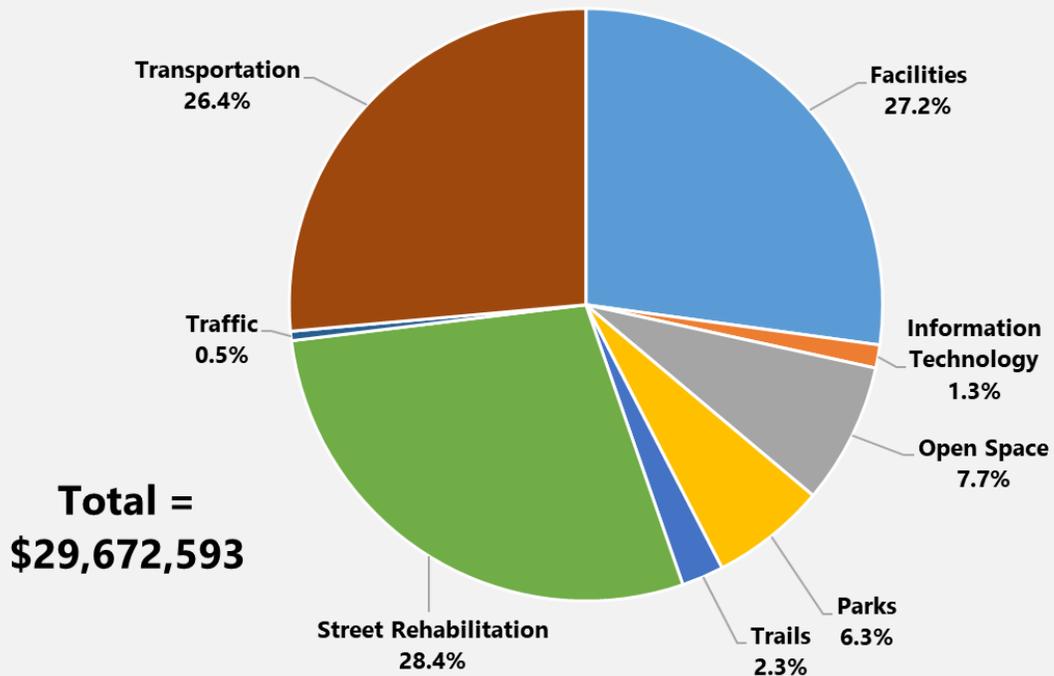
2022 CIP by Funding Source

Traditionally Funded Plan Only



2022 CIP by Project Area

Traditionally Funded Plan Only



Major Capital Projects, defined as being greater than \$500,000, included in the CIP for 2022 are listed below, by plan type.

Plan Type	Projects \$500,000 or Greater	2022 Adopted
Traditionally Funded	TRANS - Street Rehabilitation Program	\$ 8,413,120
Traditionally Funded	TRANS - Taft and Eisenhower Intersection Improvements	5,713,694
Traditionally Funded	FAC - Fleet Garage Expansion	3,000,000
Traditionally Funded	P&R - Open Lands Acquisition & Development	2,285,000
Traditionally Funded	FAC - Municipal Building Maintenance Package	1,335,000
Traditionally Funded	FAC - North Transit Center Phase I	1,005,000
Traditionally Funded	FAC - Pulliam Community Building (Phase II)	1,000,000
Traditionally Funded	P&R - Willow Bend Park (Phase I)	808,000
Traditionally Funded	FAC - Annual Facilities Major Maintenance	769,822
Traditionally Funded	P&R - Recreation Trails	680,000
Traditionally Funded	TRANS - Annual Bike, PED, ADA Ramps	542,560
Traditionally Funded	P&R - Park Maintenance Infrastructure Improvements	505,000
Traditionally Funded	FAC - Annual Facility Roofing Long Term Replacement Plan	500,000
Enterprise Funded	WA-East Gravity Zone	4,006,000
Enterprise Funded	WA-Water Line Replacements	3,668,000
Enterprise Funded	WA-WTP Admin/Office Renovation	2,624,000
Enterprise Funded	WA-16" P8 Extension	702,000
Enterprise Funded	WA-WTP Floc 2 Paddle Mixing Replacement	505,000
Enterprise Funded	WW-310 - Misc. Sewer Line Rehabilitation Projects	1,010,000
Enterprise Funded	WW-310 - Schmeer Farms Lift Station & Forcemain	2,825,000
Enterprise Funded	WW-318 - pH Adjustment	832,500
Enterprise Funded	PW-Total Substation General Projects	3,424,041
Enterprise Funded	PW-Customer Aid to Construction	2,360,000
Enterprise Funded	PW-Capital Blanket Projects	2,255,350
Enterprise Funded	PW-Total System Improvements	3,276,188
Enterprise Funded	PW-Total Conversion	1,924,050
Enterprise Funded	PW-Total Substation PIF Projects	609,828
Enterprise Funded	PW-Total for Feeder PIF Projects	2,166,703
Enterprise Funded	FB - Service Drops - Original Roll Out	1,426,230
Enterprise Funded	FB - TSD - Drake & Lago Vista	810,658
Enterprise Funded	SWA - Garfield & Harrison Outfall	4,545,000
Enterprise Funded	SWA - Maintenance & Asset Management Projects	730,200
Enterprise Funded	Olde Course Clubhouse Replacement	1,262,500
Total - Projects \$500,000 or Greater		67,520,444

Note: This total does not match any CIP documents grand totals as this only represents the largest projects and not the total \$76,143,547 Citywide CIP.

Identified project needs that are not affordable under current 10-year CIP revenue forecasts are summarized on the Horizon Projects List. Projects on the list are not listed in priority order. Should resource or revenue circumstances change, Projects may be removed from the Horizon Projects List and funded via a mid-year supplemental budget appropriation or during the next annual budget process. The Horizon Projects List is summarized below by high-level service area.

Capital Project Impacts to Operating Budget

The table below summarizes anticipated capital project impacts to the operating budget. Estimates represent anticipated additional project costs related to operations and maintenance in the project out-years detailed.

Initial Operating Impact								
Project	2022	2023	2024	2025	2026	2027-2031	Total	FTE
FAC - Fleet Garage Expansion	\$ -	\$ 50,000	\$ 51,500	\$ 53,046	\$ 54,637	\$ 298,774	\$ 507,955	-
P&R - Fairgrounds Park - Phase II	-	-	-	-	31,775	-	\$ 31,775	0.39
P&R - Kroh Park - Phase II	-	-	75,621	-	-	-	\$ 75,621	0.92
P&R - Open Lands Acquisitions & Developments OL	23,590	23,590	23,590	23,590	23,590	113,590	\$ 231,540	0.50
P&R - Recreation Trails	20,000	6,000	6,000	6,000	6,000	96,000	\$ 140,000	0.50
FAC - Public Works Heated Storage	-	32,500	35,500	37,000	40,000	176,000	\$ 321,000	
FAC - North Transit Center (Phase I & II)					115,000	\$ 495,551	\$ 610,552	
FAC - Pullium Building (Phase II)						\$ 661,013	\$ 661,013	
IT - Software / Systems Management	55,000	166,420	178,178	294,284	303,918	\$ 1,025,000	\$ 2,674,146	
P&R - Willow Bend Park (Phase I)	-	113,481	-	-	-	\$ -	\$ 113,481	1.00
FAC - New City Administration Building						\$ 410,688	\$ 539,687	
Total	\$ 98,590	\$ 391,991	\$ 370,389	\$ 413,920	\$ 574,920	\$ 3,276,616	\$ 5,906,770	3.31

Please see the Capital Program section of this document for the complete Horizon Projects List and additional information on the Capital Program by Plan Type.

Department & Fund Overview

The City's organizational structure is comprised of 16 departments and a Non-Departmental entity to capture items not attributed to a specific department (transfers, contributions to Other Entities, and miscellaneous Citywide items, such as memberships and the fireworks display). See table below for a summary of departments (that comprise the Total City Budget) and Other Entities (which are not included in the Total City Budget).

City Departments (Total City Budget)	Other Entities
<ul style="list-style-type: none"> ▪ Legislative ▪ City Manager's Office ▪ City Attorney's Office ▪ Municipal Court ▪ City Clerk ▪ Cultural Services ▪ Development Services ▪ Economic Development ▪ Finance ▪ Human Resources ▪ Information Technology ▪ Library ▪ Parks & Recreation ▪ Police ▪ Public Works ▪ Water & Power ▪ Non-Departmental 	<ul style="list-style-type: none"> ▪ Northern Colorado Regional Airport ▪ Loveland Larimer Building Authority ▪ Loveland Fire Rescue Authority ▪ General Improvement District No. 1 ▪ Loveland Special Improvement District No. 1 ▪ Loveland Urban Renewal Authority ▪ Downtown Development Authority ▪ Northern Colorado Law Enforcement Training Center <p style="text-align: center;">Note:</p> <p style="text-align: center;"><i>These Entities are included in the City's Budget Book for reference, however, their respective budgets are adopted by separate boards. Aside from the City's financial contributions (included in Non-Departmental) made to these Entities, they are not included in the Total City Budget presentation, but are included in the City's Financial Statements as blended component units.</i></p>

In addition to this organizational structure, the City uses a fund accounting system for budgetary and financial purposes. The City's budgetary fund accounting structure is comprised of the General Fund, Other Governmental Funds, Special Revenue Funds, Enterprise Funds, and Internal Service Funds. This structure is detailed below.

City Funds by Fund Type

General Fund	Other Governmental Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds
<i>Main City operating fund; houses operations largely supported by tax revenues</i>	<i>Other Funds related to the General Fund, but that are separated to promote transparency</i>	<i>Funds that account for revenues received for specific purposes that cannot be used for general City operations</i>	<i>Funds that account for governmental business operations</i>	<i>Funds that account for services provided by one City department to other City departments</i>
<ul style="list-style-type: none"> ▪ General Fund 	<ul style="list-style-type: none"> ▪ Foundry COP Debt Service ▪ City of Loveland Transit ▪ Economic Incentives ▪ Capital Projects Fund ▪ Council Special Projects ▪ TABOR Excess Projects ▪ Foundry Construction Project 	<ul style="list-style-type: none"> ▪ Perpetual Care* ▪ Parks Improvement ▪ Conservation Trust ▪ County Open Space Sales Tax ▪ Community Housing Development ▪ Community Development Block Grant ▪ Art in Public Places ▪ Lodging Tax ▪ Police Seizures & Forfeitures ▪ PEG Access Fee ▪ Transportation ▪ Parking Facility Fund ▪ Capital Expansion Fee Funds ▪ Fiber Network 	<ul style="list-style-type: none"> ▪ Water ▪ Water SIF ▪ Raw Water ▪ Water Debt Service ▪ Water Bond Debt 2015 ▪ Wastewater ▪ Wastewater SIF ▪ Wastewater Debt Service ▪ Power ▪ Power PIF ▪ Broadband ▪ Broadband Debt Service ▪ Stormwater ▪ Solid Waste ▪ Mesquito Control^A ▪ Golf 	<ul style="list-style-type: none"> ▪ Fleet Replacement ▪ Fleet Management ▪ Risk & Insurance ▪ Employee Benefits

*Technically, the Perpetual Care Fund is a Trust/Agency Fund, however, is categorized as a Special Revenue Fund for efficiency as it is the only such fund within the City.
A) Newly established fund in 2022 - prior years were included under Solid Waste

To relate Departments to Funds and better understand how these entities are connected, see Fund-Department Matrix detailed below.

Fund-Department Matrix

Funds

General Fund (100)
Other Governmental Funds
▪ Foundry COP Debt Service (101)
▪ City of Loveland Transit (105)
▪ Economic Incentives (106)
▪ Capital Projects Fund (120)
▪ Council Special Projects (121)
▪ TABOR Excess Projects (122)
▪ Foundry Construction Project (123)
Special Revenue Funds
▪ Perpetual Care (140)
▪ Parks Improvement (200)
▪ Conservation Trust (201)
▪ County Open Space Sales Tax (202)
▪ Community Housing Development (203)
▪ Community Development Block Grant (204)
▪ Art in Public Places (205)
▪ Lodging Tax (206)
▪ Police Seizures & Forfeitures (207)
▪ Public, Educational & Government Access Fee (210)
▪ Transportation (211)
▪ Foundry Parking Garage (212)
▪ Parks Capital Expansion Fee (260)
▪ Recreation Capital Expansion Fee (261)
▪ Trails Capital Expansion Fee (262)
▪ Open Lands Capital Expansion Fee (263)
▪ Law Enforcement Capital Expansion Fee (265)
▪ Library Capital Expansion Fee (266)
▪ Museum/Rialto Capital Expansion Fee (267)
▪ General Government Capital Expansion Fee (268)
▪ Streets Capital Expansion Fee (269)
▪ Fiber Network (280)
Enterprise Funds
▪ Water (300)
▪ Water SIF (301)
▪ Raw Water (302)
▪ Water Debt Service (303)
▪ Raw Water Bond Debt 2021 (305)
▪ Water Bond Debt 2015 (304)
▪ Wastewater (315)
▪ Wastewater SIF (316)
▪ Wastewater Debt Service (317)
▪ Power (330)
▪ Power PIF (331)
▪ Municipal Fiber (335)
▪ Municipal Fiber Debt Service (337)
▪ Stormwater (345)
▪ Stormwater SIF (346)
▪ Solid Waste (360)
▪ Mosquito Control (361)
▪ Golf (375)
Internal Service Funds
▪ Fleet Replacement (500)
▪ Fleet Management (501)
▪ Risk & Insurance (502)
▪ Employee Benefits (503)

Departments	Legislative	Executive & Legal	City Clerk	Cultural Services	Development Services	Economic Development	Finance	Human Resources	Information Technology	Library	Parks & Recreation	Police	Public Works	Water & Power	Non-Departmental
General Fund (100)															
Foundry COP Debt Service (101)															
City of Loveland Transit (105)															
Economic Incentives (106)															
Capital Projects Fund (120)															
Council Special Projects (121)															
TABOR Excess Projects (122)															
Foundry Construction Project (123)															
Perpetual Care (140)															
Parks Improvement (200)															
Conservation Trust (201)															
County Open Space Sales Tax (202)															
Community Housing Development (203)															
Community Development Block Grant (204)															
Art in Public Places (205)															
Lodging Tax (206)															
Police Seizures & Forfeitures (207)															
Public, Educational & Government Access Fee (210)															
Transportation (211)															
Foundry Parking Garage (212)															
Parks Capital Expansion Fee (260)															
Recreation Capital Expansion Fee (261)															
Trails Capital Expansion Fee (262)															
Open Lands Capital Expansion Fee (263)															
Law Enforcement Capital Expansion Fee (265)															
Library Capital Expansion Fee (266)															
Museum/Rialto Capital Expansion Fee (267)															
General Government Capital Expansion Fee (268)															
Streets Capital Expansion Fee (269)															
Fiber Network (280)															
Water (300)															
Water SIF (301)															
Raw Water (302)															
Water Debt Service (303)															
Raw Water Bond Debt 2021 (305)															
Water Bond Debt 2015 (304)															
Wastewater (315)															
Wastewater SIF (316)															
Wastewater Debt Service (317)															
Power (330)															
Power PIF (331)															
Municipal Fiber (335)															
Municipal Fiber Debt Service (337)															
Stormwater (345)															
Stormwater SIF (346)															
Solid Waste (360)															
Mosquito Control (361)															
Golf (375)															
Fleet Replacement (500)															
Fleet Management (501)															
Risk & Insurance (502)															
Employee Benefits (503)															

For more information on Fund and Department budgets, see the Fund Summaries and Department Summaries sections of this document.

Performance Indicators and Measures

City Council launched a Citywide Strategic Planning effort in January of 2019. City Council's dialogue and collaborative effort during the launch event provided guidance in developing the eight Strategic Focus Areas that now provide the foundational basis for the [Citywide Strategic Plan](#). The eight areas adopted in March of 2020 are summarized below. Also included are the initial prioritizations and descriptors developed by City Council:

1. Public Safety

Protect life and property; safe, attractive, secure; for businesses, visitors, schools; training for public safety personnel; physical safety of employees; visible, responsive.

2. Economic Vitality

Healthy, resilient economy; quality, living wage jobs so our citizens can find employment and afford to live in our community; business-friendly, streamlined, easy-to-understand processes; retain, expand, incubate and attract businesses; education to ensure a qualified workforce.

3. Infrastructure and Transportation

Safe, reliable, multi-modal travel; reduce traffic congestion, increase convenience, improve efficiency; well-maintained existing infrastructure; actively forecast resource needs and develop action plans; actively seek collaboration for regional benefit and cost efficiency.

4. Fiscal Stability and Strength

Fiscal responsibility; responsible stewards of resources; selective spending; cash reserves; strong and sustainable financial condition.

5. Livability

Well-planned, safe, attractive development; affordable and attainable housing; partnerships and collaboration to end homelessness; diverse cultural and recreational opportunities, and amenities for all.

6. Sustainability

Protect natural resources.

7. Innovation and Organizational Excellence

Performance based, data driven; transparency, accountability, continuous improvement; service excellence; high-quality, dedicated workforce; leverage technology.

8. Outreach, Collaboration and Engagement

Value our citizens; listen to and respect diverse viewpoints; processes and tools for involvement and engagement; intentional transparency and accessibility.

Please refer to the last page in each department summary for the most recently published performance measures.

Financial Master Plan Summary

The Financial Master Plan (FMP) is the City's primary General Fund planning tool. It contains a 10-year financial forecast of total available resources, total expenditures (by department and by class), reserves, and ending fund balances for the General Fund. The FMP is updated annually in conjunction with the budget process. The FMP serves as a long-range financial planning tool for financial forecasting and service delivery planning and decision-making.

What is the Financial Master Plan?

- It is a current and long-range financial planning tool for the General Fund that forecasts available resources to meet expenditure needs within the General Fund.
- It is a living document that enables Finance Department staff, City management, and City Council to make funding decisions for service delivery and capital requests in a more predictable manner.
- It is a guide for revenue and expenditure forecasting.
- It is the basis for development of future budgets.
- It informs Finance Department staff, City management, and City Council when projected revenues are insufficient to cover projected expenditures.
 - Documents and forecasts General Fund Unassigned Fund Balance, which is the amount of funding available after all other planned expenditures and reserve targets are met.
 - Documents and forecasts the Operating Budget Ratio, which compares current revenues and operating expenses to demonstrate fiscal soundness of the budget (the degree to which current revenues off-set operating expenses); a ratio of 1.00 or more is considered fiscally sound.
- In order to balance the budget, fiscal planning decisions can be made based on a combination of the following options:
 - Reduce projected operating or capital expenditures by critically reviewing department budgets and adjusting allocation levels;
 - Delay projects or services funded in the plan to later years;
 - Increase revenues by increasing or enacting new fees or by proposing new taxes to voters;
 - Reduce the amount of required reserves; and/or,
 - Adjust the assumptions used in the forecast model.

Special Revenue Funds are primarily capital in nature and have dedicated funding sources, as do Enterprise Funds, so these fund groups are not included in the FMP. Internal Service Funds are funded through internal services charges for the specific services that they provide. It is for these reasons that the FMP is specific to the General Fund.

The FMP may change significantly from year to year, due to economic changes that impact revenue assumptions and forecasts, changes in City Council priorities, or legislative changes at the state and federal government levels that impact service delivery for the City.



	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Forecast Assumptions:											
COL Population Estimates	83,320	85,486	87,709	89,989	91,969	93,992	96,060	98,173	100,333	102,199	104,100
COL Population Growth Estimates	2.25%	1.78%	2.6%	2.6%	2.2%	2.2%	2.2%	2.2%	2.2%	1.9%	1.9%
CPI	2.7%	2.5%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%	2.2%
Property Tax Growth 6.5% RAR for the future (for 2022 forward)	3.18%	2.50%	1.0%	5.0%	1.0%	5.0%	1.0%	5.0%	1.0%	5.0%	1.0%
Other Taxes and Revenue Growth (CPI + Population Growth)		4.28%	4.80%	4.80%	4.40%	4.40%	4.40%	4.40%	4.40%	4.06%	4.06%
Payment in Lieu of Taxes (PILT) Growth		7.18%	6.20%	7.11%	4.86%	3.96%	3.11%	2.93%	2.76%	2.59%	2.65%
Personnel Services Cost Increase	2.00%	3.75%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
LFRA Contribution Increase		14.01%	-0.52%	3.67%	3.21%	3.49%	3.24%	3.70%	3.46%	-3.84%	9.53%
TABOR Reserve Increase	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cost Allocation Increase (Forecast Years - Based on prior year expenditures)			2.50%	2.28%	4.45%	-4.27%	2.28%	3.74%	2.66%	7.03%	5.36%
Recession Forecast (Used for Sales Tax Projections)	7.87%	2.50%	4.80%	4.30%	2.00%	-0.50%	3.50%	4.40%	10.52%	4.06%	4.06%

2022 Adopted Financial Master Plan

General Fund	2020 Actual	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted % Change	2022 Adopted/ 2021 Adopted \$ Change	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast
1 Beginning Fund Balance	\$ 40,565,881	\$ 31,220,175	\$ 45,842,329	\$ 35,490,376	13.7%	\$ 4,270,201	\$ 23,674,441	\$ 17,945,985	\$ 14,616,589	\$ 9,204,057	\$ 10,895,686	\$ 13,834,362	\$ 17,476,924	\$ 28,086,487	\$ 36,296,361
<i>Estimated Additional Contribution to Fund Balance (6% of Operating Budget for Forecast Years Only)</i>							4,973,988	5,109,880	5,249,555	5,393,121	5,540,688	5,692,369	5,848,280	6,008,542	6,173,278
Revenues (by Class)															
2 Property Tax	11,714,419	11,520,000	12,087,214	12,087,214	4.9%	567,214	12,208,086	12,818,490	12,946,675	13,594,009	13,729,949	14,416,446	14,560,610	16,288,641	16,451,527
3 Sales Tax (including increments)	47,933,998	49,920,000	52,056,322	53,357,730	6.9%	3,437,730	55,919,128	58,323,651	59,490,124	59,192,673	61,264,417	63,959,847	72,272,306	75,206,422	78,259,875
4 Use Tax	7,713,087	6,300,000	9,257,836	8,083,286	28.3%	1,783,286	8,471,284	8,877,864	9,268,514	9,676,297	10,102,072	10,546,530	11,010,598	11,457,607	11,922,797
5 Other Taxes	3,004,491	2,814,349	3,378,191	3,119,064	10.8%	304,715	3,268,779	3,425,664	3,576,402	3,733,751	3,898,043	4,069,544	4,248,612	4,421,097	4,600,598
6 Licenses & Permits	3,581,927	2,465,839	4,000,000	2,701,347	9.6%	235,508	2,831,012	2,966,887	3,097,438	3,233,715	3,376,005	3,524,538	3,679,625	3,829,011	3,984,473
7 Fines and Penalties	1,003,434	1,055,237	1,074,667	886,705	-16.0%	(168,532)	929,267	973,867	1,016,720	1,061,452	1,108,158	1,156,913	1,207,819	1,256,854	1,307,883
8 Intergovernmental	2,810,524	797,671	2,267,361	1,529,223	91.7%	731,552	1,602,626	1,679,544	1,753,448	1,830,594	1,911,144	1,995,228	2,083,022	2,167,589	2,255,595
9 Charges for Services	2,392,558	3,056,367	3,056,367	4,059,915	32.8%	1,003,548	4,254,791	4,459,000	4,655,208	4,860,021	5,073,871	5,297,104	5,530,187	5,754,702	5,988,348
10 Cost Allocations (Non-General Fund)	7,640,376	8,150,517	8,432,550	8,250,456	1.2%	99,939	8,456,361	8,649,372	9,034,278	8,648,509	8,845,476	9,175,950	9,419,764	10,082,118	10,622,812
11 Interest	118,038	220,000	220,000	200,000	-9.1%	(20,000)	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
12 Payment in Lieu of Taxes (PILT)	8,132,827	8,940,455	8,940,455	9,582,228	7.2%	641,773	10,176,523	10,900,278	11,430,234	11,882,432	12,251,418	12,609,965	12,958,570	13,293,661	13,646,414
13 Miscellaneous	1,325,205	718,887	1,245,000	877,786	22.1%	158,899	919,920	964,072	1,006,494	1,050,776	1,097,012	1,145,277	1,195,671	1,244,213	1,294,729
14 Proceeds on Sale of Assets and Loans	171,760	-	-	-	N/A	-	-	-	-	-	-	-	-	-	-
15 Employee Benefits Contribution (interfund transfer)	2,440,000	652,782	652,782	-	-100.0%	(652,782)	-	-	-	-	-	-	-	-	-
16 Risk & Insurance Fund Contribution (interfund transfer)	1,000,000	-	-	-	N/A	-	-	-	-	-	-	-	-	-	-
17 Fleet Replacement Fund Contribution (interfund transfer)	1,500,000	-	-	-	N/A	-	-	-	-	-	-	-	-	-	-
18 Transfers In	551,329	585,704	913,411	476,699	-18.6%	(109,005)	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
19 Debt Service	160,154	-	-	-	N/A	-	-	-	-	-	-	-	-	-	-
20 Total Revenues	\$ 103,194,127	\$ 97,197,808	\$ 107,582,156	\$ 105,211,653	8.2%	\$ 8,013,845	\$ 109,245,777	\$ 114,246,689	\$ 117,483,535	\$ 118,972,229	\$ 122,865,565	\$ 128,105,342	\$ 138,374,784	\$ 145,209,915	\$ 150,543,051
<i>Revenue % Change Over Prior Year</i>							3.83%	4.58%	2.83%	1.27%	3.27%	4.26%	8.02%	4.94%	3.67%
21 Total Available Resources	\$ 143,760,009	\$ 128,417,983	\$ 153,424,485	\$ 140,702,029	9.6%	\$ 12,284,046	\$ 137,894,206	\$ 137,302,554	\$ 137,349,679	\$ 133,569,407	\$ 139,301,939	\$ 147,632,073	\$ 161,699,988	\$ 179,304,944	\$ 193,012,690
Expenditures (by Department)															
22 Legislative	142,848	132,218	132,218	121,213	-8.3%	(11,005)	-	-	-	-	-	-	-	-	-
23 City Manager (CMO)	1,746,185	1,807,722	2,168,243	2,153,600	19.1%	345,878	-	-	-	-	-	-	-	-	-
24 City Attorney's Office (CAO)	1,243,257	1,341,110	1,341,110	1,409,833	5.1%	68,723	-	-	-	-	-	-	-	-	-
25 Municipal Court	676,202	740,258	759,688	773,388	4.5%	33,130	-	-	-	-	-	-	-	-	-
26 City Clerk	556,438	641,134	641,134	1,064,543	66.0%	423,409	-	-	-	-	-	-	-	-	-
27 Cultural Services	1,616,260	1,775,094	1,949,114	2,069,857	16.6%	294,763	-	-	-	-	-	-	-	-	-
28 Development Services	2,802,535	2,891,307	3,038,421	3,336,477	15.4%	445,170	-	-	-	-	-	-	-	-	-
29 Economic Development	1,171,610	937,333	1,037,333	1,089,077	16.2%	151,744	-	-	-	-	-	-	-	-	-
30 Finance	5,704,158	6,360,565	6,352,059	7,571,938	19.0%	1,211,373	-	-	-	-	-	-	-	-	-
31 Human Resources	1,430,180	1,707,212	1,727,562	1,985,670	16.3%	278,458	-	-	-	-	-	-	-	-	-
32 Information Technology	4,587,051	5,217,141	5,408,141	5,896,777	13.0%	679,636	-	-	-	-	-	-	-	-	-
33 Library	3,068,591	3,166,795	3,264,943	3,585,602	13.2%	418,807	-	-	-	-	-	-	-	-	-
34 Parks & Recreation	10,394,370	11,054,728	11,636,461	12,935,511	17.0%	1,880,783	-	-	-	-	-	-	-	-	-
35 Police	24,712,875	25,768,928	27,027,932	27,658,905	7.3%	1,889,977	-	-	-	-	-	-	-	-	-
36 Public Works	5,711,347	5,924,498	5,948,661	5,757,647	-2.8%	(166,851)	-	-	-	-	-	-	-	-	-
37 Non-Departmental - GF Total (comprised of detail below):	32,197,127	33,266,068	45,494,443	39,610,904	19.1%	6,344,836	-	-	-	-	-	-	-	-	-
38 Non-Departmental	154,705	88,031	1,616,427	109,500	24.4%	21,469	-	-	-	-	-	-	-	-	-
39 Contributions to Outside Agencies	16,699,591	15,967,514	17,897,424	18,023,627	12.9%	2,056,113	-	-	-	-	-	-	-	-	-
40 Transfers Out - Operating (Transportation & Transit Subsidy)	8,202,881	9,274,084	9,884,995	9,965,569	7.5%	691,485	-	-	-	-	-	-	-	-	-
41 Transfers Out - Operating (Decision Packages)	150,000	-	220,000	991,358	N/A	991,358	-	-	-	-	-	-	-	-	-
42 Transfers Out - Foundry COP Payment	269,371	200,000	200,000	200,000	0.0%	-	-	-	-	-	-	-	-	-	-
43 Transfers Out - Capital	5,811,659	6,400,134	14,492,597	8,483,688	32.6%	2,083,554	-	-	-	-	-	-	-	-	-
44 Transfers Out - Fire Station #3 (Design & COP Payments)	-	-	-	600,000	N/A	600,000	-	-	-	-	-	-	-	-	-
45 Community Housing Development Allocation	400,000	400,000	400,000	450,000	12.5%	50,000	-	-	-	-	-	-	-	-	-
46 Economic Incentives Allocations	508,920	408,080	783,000	787,162	92.9%	379,082	-	-	-	-	-	-	-	-	-
47 Debt Service	156,648	6,646	6,646	6,646	0.0%	-	-	-	-	-	-	-	-	-	-
48 Total Expenditures	\$ 97,917,680	\$ 102,732,111	\$ 117,934,109	\$ 117,027,588	13.9%	\$ 14,295,477									

Not applicable to Financial Forecast (expenditures by category used).

2022 Adopted Financial Master Plan

General Fund	2020 Actual	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted % Change	2022 Adopted/ 2021 Adopted \$ Change	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	2031 Forecast
Expenditures (by Class)															
49 Personnel Services	47,502,760	50,145,625	52,073,370	53,527,964	6.7%	3,382,339	55,133,803	56,787,817	58,491,452	60,246,196	62,053,582	63,915,189	65,832,645	67,807,624	69,841,853
50 Supplies	2,656,673	2,476,966	3,014,232	3,527,250	42.4%	1,050,284	2,621,440	2,679,112	2,738,052	2,798,289	2,859,851	2,922,768	2,987,069	3,052,785	3,119,946
51 Purchased Services	13,343,734	14,143,604	14,798,750	16,764,072	18.5%	2,620,468	15,186,578	15,520,683	15,862,138	16,211,105	16,567,749	16,932,239	17,304,748	17,685,452	18,074,532
52 Transfers Out - Operating	8,202,881	9,547,389	9,884,995	9,965,569	4.4%	418,180	9,957,972	10,177,047	10,400,942	10,629,763	10,863,618	11,102,618	11,346,876	11,596,507	11,851,630
53 Transfers Out - COVID & Decision Packages	150,000	-	220,000	991,358	N/A	991,358	-	-	-	-	-	-	-	-	-
54 Transfers Out - Foundry COP Payment	269,371	200,000	200,000	200,000	0.0%	-	187,630	187,630	187,630	187,630	187,630	187,630	187,630	187,630	187,630
55 Transfers Out - Fire Station #3 (Design & COP Payments)	-	-	-	600,000	N/A	600,000	418,771	418,771	418,771	418,771	418,771	418,771	418,771	418,771	418,771
56 Transfers Out - Capital	5,811,659	6,400,134	14,492,597	8,483,688	32.6%	2,083,554	14,085,508	13,945,889	16,718,475	8,726,814	8,457,236	9,905,801	10,076,637	17,826,992	20,874,219
57 Capital	2,215,443	2,781,233	3,609,245	3,700,252	33.0%	919,019	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
58 Contribution to Loveland Fire Rescue Authority	13,982,025	14,721,585	14,721,585	16,783,499	14.0%	2,061,914	16,696,546	17,309,043	17,863,858	18,486,434	19,085,917	19,792,313	20,476,619	19,689,336	21,565,927
59 Contribution to Loveland/Larimer Building Authority	524,773	605,660	605,660	549,859	-9.2%	(55,801)	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000
60 Contribution to Airport (2019 end; PD Training Facility 2020 FW)	180,751	185,269	182,000	185,269	0.0%	-	182,000	182,000	182,000	182,000	182,000	182,000	182,000	182,000	182,000
61 Contribution to Loveland Downtown Partnership	450,000	450,000	450,000	500,000	11.1%	50,000	500,000	500,000	500,000	-	-	-	-	-	-
62 Contribution to R2J for Crossing Guards	33,000	-	62,000	-	N/A	-	-	-	-	-	-	-	-	-	-
63 Cont. to I-25 Business Alliance & Larimer County SB Loan Fund	850,044	5,000	30,000	5,000	0.0%	-	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
64 Election Expenses (Larimer County)	184,323	-	200,000	-	N/A	-	200,000	200,000	-	-	-	-	-	-	-
65 COVID Specific Contributions	215,676	-	1,646,179	-	N/A	-	-	-	-	-	-	-	-	-	-
66 LEAD Homeless Agency	-	-	443,850	-	N/A	-	-	-	-	-	-	-	-	-	-
67 Other Contributions	279,000	-	110,000	-	N/A	-	-	-	-	-	-	-	-	-	-
68 Community Housing Development Allocation	400,000	400,000	400,000	450,000	12.5%	50,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000
69 Economic Incentives Allocation	508,920	663,000	783,000	787,162	18.7%	124,162	666,487	666,487	670,817	675,233	679,738	684,333	689,020	450,000	450,000
70 Debt Service (DDA & Parks Fleet 46333)	156,648	6,646	6,646	6,646	0.0%	-	6,486	6,486	6,486	6,486	6,486	6,486	6,486	6,486	6,486
71 Total Expenditures	\$ 97,917,680	\$ 102,732,111	\$ 117,934,109	\$ 117,027,588	13.9%	\$ 14,295,477	\$ 119,948,221	\$ 122,685,965	\$ 128,145,621	\$ 122,673,721	\$ 125,467,578	\$ 130,155,148	\$ 133,613,501	\$ 143,008,583	\$ 150,677,994
<i>Expenditure % Change Over Prior Year</i>							<i>2.50%</i>	<i>2.28%</i>	<i>4.45%</i>	<i>-4.27%</i>	<i>2.28%</i>	<i>3.74%</i>	<i>2.66%</i>	<i>7.03%</i>	<i>5.36%</i>
72 Ending Fund Balance	\$ 45,842,329	\$ 25,685,872	\$ 35,490,376	\$ 23,674,441	-7.8%	\$ (2,011,431)	\$ 17,945,985	\$ 14,616,589	\$ 9,204,057	\$ 10,895,686	\$ 13,834,362	\$ 17,476,924	\$ 28,086,487	\$ 36,296,361	\$ 42,334,696
Reserves															
73 3% TABOR Emergency Reserve	2,878,245	3,168,470	3,168,470	2,957,684	-6.7%	(210,786)	3,075,991	3,199,031	3,326,992	3,460,072	3,598,475	3,742,414	3,892,110	4,047,795	4,209,707
74 TABOR Excess Reserve	827,466	-	-	-	N/A	-	-	-	-	-	-	-	-	-	-
75 15% Fiscal Contingency Reserve	13,419,684	14,001,615	14,943,843	15,605,550	11.5%	1,603,935	15,337,474	15,769,078	16,172,139	16,550,103	17,009,618	17,495,469	17,988,597	18,235,306	18,928,633
76 Museum Donations	690,271	593,308	690,271	693,247	16.8%	99,939	693,247	693,247	693,247	693,247	693,247	693,247	693,247	693,247	693,247
77 Police Donations	206,624	189,656	99,477	207,530	9.4%	17,874	99,913	48,102	23,158	11,149	5,368	2,584	1,244	599	288
78 Library Donations	267,778	169,455	160,631	248,932	46.9%	79,477	248,932	248,932	248,932	248,932	248,932	248,932	248,932	248,932	248,932
79 Parks & Recreation Donations	13,000	-	13,000	13,058	N/A	13,058	13,058	13,058	13,058	13,058	13,058	13,058	13,058	13,058	13,058
80 Total Reserves	\$ 18,303,067	\$ 18,122,504	\$ 19,075,692	\$ 19,726,001	8.8%	\$ 1,603,497	\$ 19,468,615	\$ 19,971,448	\$ 20,477,526	\$ 20,976,561	\$ 21,568,698	\$ 22,195,704	\$ 22,837,188	\$ 23,238,937	\$ 24,093,865
81 Unassigned Fund Balance	\$ 27,539,261	\$ 7,563,368	\$ 16,414,684	\$ 3,948,440	-47.8%	\$ (3,614,928)	\$ (1,522,630)	\$ (5,354,859)	\$ (11,273,469)	\$ (10,080,875)	\$ (7,734,336)	\$ (4,718,780)	\$ 5,249,298	\$ 13,057,424	\$ 18,240,832
Operating Budget Ratio (ratio of 1.00 or higher demonstrates current revenues off-set current expenses)															
82 Revenues (Less one-time transfers)	98,254,127	96,545,026	106,929,374	105,211,653			109,245,777	114,246,689	117,483,535	118,972,229	122,865,565	128,105,342	138,374,784	145,209,915	150,543,051
83 Expenditures (Excluding Capital & Debt Service)	89,464,559	93,344,098	99,625,621	104,037,002			102,249,826	105,127,189	107,814,259	110,334,020	113,397,455	116,636,460	119,923,977	121,568,704	126,190,888
84 Operating Budget Ratio	1.10	1.03	1.07	1.01			1.07	1.09	1.09	1.08	1.08	1.10	1.15	1.19	1.19
85 TABOR Excess Beginning Balance	4,250,918	374,072	827,466	-			-	-	-	-	-	-	-	-	-
86 Annual TABOR Excess	-	-	-	-			-	-	-	-	-	-	-	-	-
87 1st & Garfield Bridge Replacement	(170,891)	-	-	-			-	-	-	-	-	-	-	-	-
88 2020 sidewalk Connectivity Program	(1,500)	-	-	-			-	-	-	-	-	-	-	-	-
89 287 and Orchards Signal Replacement Grant	(1,613)	-	-	-			-	-	-	-	-	-	-	-	-
90 37th Street Improvements US287 to Lincoln	(806)	-	-	-			-	-	-	-	-	-	-	-	-
91 57th and Wilson - Traffic Signal	(607)	-	-	-			-	-	-	-	-	-	-	-	-
92 57th Street Fiber Extension	(285)	-	-	-			-	-	-	-	-	-	-	-	-
93 ADA Transition Plan Update	(26,149)	-	-	-			-	-	-	-	-	-	-	-	-
94 Byrd Drive Extension	44,000	-	-	-			-	-	-	-	-	-	-	-	-
95 Cemetery Maintenance Shop and Office	(91,345)	-	-	-			-	-	-	-	-	-	-	-	-
96 Fiber Optics Connections	(97,479)	-	-	-			-	-	-	-	-	-	-	-	-
97 Police Information System (CRISP)	(381,804)	-	-	-			-	-	-	-	-	-	-	-	-
98 Police Training Campus New	(121,669)	-	-	-			-	-	-	-	-	-	-	-	-
99 Railroad Avenue Flood Repairs FHWA@20038ER1	(17,506)	-	-	-			-	-	-	-	-	-	-	-	-
100 Taft Ave/Eisenhower Intersection (Plan, ROW, Construct)	11,329	-	-	-			-	-	-	-	-	-	-	-	-
101 Transportation Rehab	(1,109,411)	(374,072)	(827,466)	-			-	-	-	-	-	-	-	-	-
102 US 34- Denver to Boyd Lake Widening (Design, Row,	(1,092,741)	-	-	-			-	-	-	-	-	-	-	-	-
103 Viestenz-Smith Mtn Park Phase II	(162,180)	-	-	-			-	-	-	-	-	-	-	-	-
104 W. 4th Street Bike & Ped Safety Improvements	46,314	-	-	-			-	-	-	-	-	-	-	-	-
105 West 8th Street Bridge Replacement	(239,027)	-	-	-			-	-	-	-	-	-	-	-	-
106 Wilson Avenue Flood Mitigation Project	(10,080)	-	-	-			-	-	-	-	-	-	-	-	-
107 Fire Station 7 Staffing	-	-	-	-			-	-	-	-	-	-	-	-	-
108 TABOR Excess Ending Balance	827,466	-	-	-			-	-	-	-	-	-	-	-	-

The most recent voter approved retention of Excess TABOR expires in 2024.

Fund Summaries

The following tables present revenue and expenditure summaries by fund for the main budgetary fund categories: the General Fund, Other Governmental Funds, Special Revenue Funds, Enterprise Funds, and Internal Service Funds. The Fund Summary Schedule provides a view of the budget across all funds included in the City's Budget. It is

The **General Fund** is the City's main operating fund where most services to the public provided by the City are budgeted. This includes the City Council, City Manager, City Attorney, City Clerk, Cultural Services, Development Services, Economic Development, Finance, Human Resources, Information Technology, Library, Parks & Recreation, Police, Public Works, and contributions to Other Entities.

Other Governmental Funds is a category of funds that are related to the General Fund, but that are separated to promote transparency, such as the City of Loveland Transit Fund, the Economic Incentives Fund, and the Capital Projects Fund.

The **Special Revenue Funds** are used to account for the proceeds of specific revenues that are restricted for use on specific purposes. This fund category includes Conservation Trust, County Open Space Sales Tax, Lodging Tax, and

Enterprise Funds are used to account for operations financed and operated in a manner similar to private business enterprises, where the intent is to recover all or part of the costs of providing goods or services from those that use the goods or services, through user charges. City enterprises include water, wastewater, power, municipal fiber, stormwater, solid waste and recycling operations, and three City-owned golf courses.

Internal Service Funds house activities that provide services to City departments. These include Fleet Replacement and Management, Risk & Insurance (City insurance costs for workers' compensation, unemployment and general

Other Entity Funds account for the revenues and expenses of separate governmental units the City of Loveland either has a significant interest in or has created for special purposes. The spending for these funds is approved either by a joint relationship through an intergovernmental agreement, or by a separate resolution. Other Entity

2022 Fund Summary Schedule

Gross Budget (including transfers)	General Fund	Other Governmental Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Total City Budget	Other Entity Funds	Total All Funds
Beginning Balance	35,490,376	1,565,489	44,278,871	86,972,388	23,261,530	191,568,654	14,911,794	206,480,447
Total Revenues								
Taxes	76,647,294	745,000	3,208,000	-	-	80,600,294	22,185,000	102,785,294
Licenses & Permits	2,701,347	-	218,000	-	-	2,919,347	209,350	3,128,697
Fines and Penalties	886,705	-	-	-	-	886,705	-	886,705
Intergovernmental	1,529,223	3,735,475	9,313,775	-	-	14,578,473	38,086,108	52,664,581
Payment In Lieu of Taxes	9,582,228	-	-	-	-	9,582,228	-	9,582,228
Miscellaneous	877,786	500,000	334,000	2,864,386	118,000	4,694,172	154,500	4,848,672
Charges For Services	4,059,915	94,200	3,629,782	145,271,096	25,970,804	179,025,797	3,043,846	182,069,643
Interest Income	200,000	10,000	351,872	834,176	-	1,396,048	102,000	1,498,048
Debt Service	-	-	174,079	-	57,937	232,016	-	232,016
Cost Allocations	8,250,456	-	-	-	-	8,250,456	-	8,250,456
Transfers In	476,699	9,425,820	18,173,611	12,343,458	167,400	40,586,988	263,066	40,850,054
Fees	-	-	7,834,949	8,343,148	-	16,178,097	800,000	16,978,097
Gain/Loss On Assets	-	2,000	-	93,909	-	95,909	-	95,909
Aid To Construction	-	-	-	6,771,000	-	6,771,000	-	6,771,000
Raw Water Development Fees	-	-	-	879,052	-	879,052	-	879,052
Cash In Lieu	-	-	-	380,587	-	380,587	-	380,587
Leases	-	-	-	-	-	-	379,900	379,900
Operating Revenues	-	-	-	-	-	-	1,288,853	1,288,853
Total Revenues	105,211,653	14,512,495	43,238,068	177,780,811	26,314,141	367,057,168	66,512,623	433,569,791
Total Resources	140,702,029	16,077,984	87,516,939	264,753,200	49,575,671	558,625,822	81,424,417	640,050,239
Total Expenditures & Capital								
City Departments								
City Attorney's Office	1,409,833	-	-	-	-	1,409,833	-	1,409,833
City Clerk	1,064,543	-	-	-	-	1,064,543	-	1,064,543
City Manager's Office	2,231,106	-	829,663	-	-	3,060,769	-	3,060,769
Cultural Services	2,069,857	-	854,949	-	-	2,924,806	-	2,924,806
Development Services	3,336,477	-	-	-	-	3,336,477	-	3,336,477
Economic Development	1,089,077	937,162	1,004,814	-	-	3,031,053	-	3,031,053
Finance	7,571,938	-	-	-	-	7,571,938	-	7,571,938
Human Resources	1,985,670	-	-	-	20,034,952	22,020,622	-	22,020,622
Information Technology	5,896,777	-	300,000	-	-	6,196,777	-	6,196,777
Legislative	121,213	-	-	-	-	121,213	-	121,213
Library	3,508,096	-	-	-	-	3,508,096	-	3,508,096
Municipal Court	773,388	-	-	-	-	773,388	-	773,388
Parks & Recreation	12,942,157	-	6,618,378	5,959,891	-	25,520,426	-	25,520,426
Police	27,658,905	-	-	-	-	27,658,905	-	27,658,905
Public Works	5,757,647	4,232,011	30,726,621	23,519,447	8,633,067	72,868,793	-	72,868,793
Water & Power	-	-	-	155,742,826	-	155,742,826	-	155,742,826
Non-Departmental (includes Gen Gov CEF)	39,610,904	9,442,322	2,530,000	-	-	51,583,226	-	51,583,226
Other Entities								
Northern Colorado Regional Airport	-	-	-	-	-	-	13,324,426	13,324,426
Loveland & Larimer Building Authority	-	-	-	-	-	-	775,388	775,388
General Improvement District No. 1	-	-	-	-	-	-	18,800	18,800
Loveland Urban Renewal Authority (LURA)	-	-	-	-	-	-	19,750,715	19,750,715
Downtown Development Authority (DDA)	-	-	-	-	-	-	125,000	125,000
Loveland Fire Rescue Authority Funds	-	-	-	-	-	-	25,186,595	25,186,595
Police Training Campus	-	-	-	-	-	-	526,132	526,132
Special Improvement District No. 1	-	-	-	-	-	-	606,500	606,500
Total Expenditures & Capital	117,027,588	14,611,495	42,864,425	185,222,165	28,668,019	388,393,692	60,313,556	448,707,248
Ending Balance	23,674,441	1,466,489	44,652,514	79,531,035	20,907,652	170,232,131	21,110,861	191,342,991

General Fund Summary

The General Fund is where the majority of City services provided to the public are budgeted. These services include City administrative and legal services, police protection, parks, recreation, library services, cultural activities, development review and regulation, the City contributions to the Loveland Fire Rescue Authority, street maintenance and repair, and mass transit. General Fund dollars are transferred to the Capital Projects Fund to provide for annual maintenance of capital infrastructure and one-time capital projects.

Over 70% of the funding for these services is provided by tax revenue, primarily property, sales, and use taxes (motor vehicle and building materials). Other General Fund revenues come from charges for services, licenses and permits, fines, transfers from the Enterprise Funds for administrative services provided by General Fund agencies, and payment-in-lieu-of-taxes (PILT) from Enterprise Funds (payments made to compensate a government for some or all of the property tax revenue lost due to tax exempt ownership or use of real property). The following page shows a General Fund Summary.

General Fund 100

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	40,565,881	31,220,175	45,842,329	35,490,376	4,270,201	13.68%
Revenues by Department						
City Attorney's Office (GF)	57,802	41,500	41,500	82,000	40,500	97.6%
City Clerk (GF)	65,840	55,825	55,825	65,900	10,075	18.0%
City Manager's Office (GF)	7,374	-	-	-	-	0.0%
Cultural Services (GF)	306,738	434,460	552,836	603,000	168,540	38.8%
Development Services (GF)	3,273,084	2,425,000	2,425,000	2,610,000	185,000	7.6%
Economic Development (GF)	656,741	-	-	-	-	0.0%
Finance (GF)	564,585	463,794	463,794	300,000	(163,794)	-35.3%
Human Resources (GF)	1,465	-	-	-	-	0.0%
Information Technology (GF)	254,771	-	-	-	-	0.0%
Library (GF)	193,648	58,263	58,263	59,000	737	1.3%
Municipal Court (GF)	1,054,574	1,053,237	1,072,667	892,825	(160,412)	-15.2%
Non-Departmental (GF)	93,223,885	88,895,013	98,860,307	95,852,216	6,957,203	7.8%
Parks & Recreation (GF)	1,730,521	2,194,970	2,194,970	3,415,745	1,220,775	55.6%
Police (GF)	1,455,956	1,305,746	1,586,994	1,060,967	(244,779)	-18.7%
Public Works (GF)	347,143	270,000	270,000	270,000	-	0.0%
Total Revenues	103,194,127	97,197,808	107,582,156	105,211,653	8,013,845	8.24%
Revenue By Class						
Taxes	70,365,995	70,554,349	76,779,563	76,647,294	6,092,945	8.6%
Licenses & Permits	3,581,927	2,465,839	4,000,000	2,701,347	235,508	9.6%
Fines And Penalties	1,003,434	1,055,237	1,074,667	886,705	(168,532)	-16.0%
Intergovern	2,810,524	797,671	2,267,361	1,529,223	731,552	91.7%
Payment In Lieu of Taxes	8,132,827	8,940,455	8,940,455	9,582,228	641,773	7.2%
Miscellaneous	1,325,206	718,887	1,245,000	877,786	158,899	22.1%
Charges For Services	2,392,558	3,056,367	3,056,367	4,059,915	1,003,548	32.8%
Interest Income	118,038	220,000	220,000	200,000	(20,000)	-9.1%
Debt Service	160,154	-	-	-	-	0.0%
Cost Allocations	7,640,376	8,150,517	8,432,550	8,250,456	99,939	1.2%
Transfers In	5,491,329	1,238,486	1,566,193	476,699	(761,787)	-61.5%
Gain/Loss On Assets	171,760	-	-	-	-	0.0%
Total Revenues	103,194,127	97,197,808	107,582,156	105,211,653	8,013,845	8.24%

General Fund 100

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Department						
City Attorney's Office (GF)	1,243,257	1,341,110	1,341,110	1,409,833	(74,503)	(5.3%)
City Clerk (GF)	740,761	641,134	641,134	1,064,543	(85,668)	(11.8%)
City Manager's Office (GF)	1,746,185	1,807,722	2,168,243	2,231,106	21,687	1.2%
Cultural Services (GF)	1,616,260	1,775,094	1,949,114	2,069,857	(138,609)	(7.2%)
Development Services (GF)	2,802,535	2,891,307	3,038,421	3,336,477	(101,792)	(3.4%)
Economic Development (GF)	1,417,369	937,333	1,037,333	1,089,077	(31,340)	(3.2%)
Finance (GF)	5,704,158	6,360,565	6,352,059	7,571,938	421,098	7.1%
Human Resources (GF)	1,430,180	1,707,212	1,727,562	1,985,670	(134,947)	(7.3%)
Information Technology (GF)	4,587,051	5,217,141	5,408,141	5,896,777	116,833	2.3%
Legislative (GF)	142,848	132,218	132,218	121,213	(4,714)	(3.4%)
Library (GF)	3,068,591	3,166,795	3,264,943	3,508,096	(137,340)	(4.2%)
Municipal Court (GF)	676,202	740,258	759,688	773,388	25,753	3.6%
Non-Departmental (GF)	31,861,693	33,266,068	45,494,443	39,610,904	(753,596)	(2.2%)
Parks & Recreation (GF)	10,394,370	11,054,728	11,643,107	12,942,157	(674,273)	(5.7%)
Police (GF)	24,774,875	25,768,928	27,027,932	27,658,905	361,073	1.4%
Public Works (GF)	5,711,347	5,924,498	5,948,661	5,757,647	105,071	1.8%
Total Expenditures & Capital	97,917,680	102,732,111	117,934,109	117,027,588	14,295,477	13.92%
Expenditures by Class						
Personal Services	47,502,760	50,145,625	52,073,370	53,527,964	139,185	0.3%
Supplies	2,656,673	2,476,966	3,014,232	3,527,250	(933,601)	(27.4%)
Purchased Services	30,043,325	30,111,118	33,549,174	34,787,699	855,165	2.9%
Debt Service-Exp	156,648	6,646	6,646	6,646	-	0.0%
Transfers	15,342,831	17,210,523	25,681,442	21,477,777	(1,273,506)	(6.9%)
Total Expenditures	95,702,237	99,950,878	114,324,864	113,327,336	13,376,458	13.38%
Equipment	201,736	918,707	1,048,025	779,196	309,966	50.9%
Infrastructure	1,815,540	1,862,526	2,330,311	2,698,902	(182,476)	(8.9%)
Capital Outlay	198,166		230,909	222,154		
Total Capital Outlay	2,215,443	2,781,233	3,609,245	3,700,252	919,019	33.04%
Total Expenditures & Capital	97,917,680	102,732,111	117,934,109	117,027,588	14,295,477	13.92%
Expenditures by Operating vs. Capital						
Operating & Maintenance	80,202,758	82,733,709	88,636,776	91,842,913	60,749	0.1%
Capital & Depreciation	2,215,443	2,781,233	3,609,245	3,700,252	127,490	4.8%
Debt Service-Exp	156,648	6,646	6,646	6,646	-	0.0%
Transfers	15,342,831	17,210,523	25,681,442	21,477,777	(1,273,506)	(6.9%)
Total Expenditures	97,917,680	102,732,111	117,934,109	117,027,588	14,295,477	13.92%
<i>Net Income</i>	<i>5,276,447</i>	<i>(5,534,303)</i>	<i>(10,351,953)</i>	<i>(11,815,935)</i>	<i>(6,281,632)</i>	<i>113.5%</i>
Ending Fund Balance	45,842,329	25,685,872	35,490,376	23,674,441	(2,011,431)	-7.83%

Other Governmental Funds Summary

Other Governmental Funds are related to the General Fund, but are separated to promote transparency. Included in this category are the Foundry COP Debt Service, City of Loveland Transit, Economic Incentives, Capital Projects, Council Special Projects, TABOR Excess Projects, and the Foundry Construction Project funds. Below is an Other Governmental Funds Summary followed by a fund summary for each of the Other Governmental Funds.

Other Governmental Funds Summary						
	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	4,203,991	1,181,408	1,149,211	1,565,489	384,081	32.51%
Revenues by Fund						
Foundry COP & Construction	818,379	910,000	910,000	945,000	35,000	3.8%
Transit	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Economic Incentives	524,731	665,434	665,434	797,162	131,728	19.8%
Capital Projects	18,196,812	2,765,400	11,038,736	8,538,322	5,772,922	208.8%
Total Revenues	22,093,429	7,191,866	18,171,550	14,512,495	7,320,629	101.79%
Revenue By Class						
Taxes	150,539	710,000	710,000	745,000	35,000	4.9%
Intergovern	1,362,664	1,250,000	4,667,025	3,735,475	2,485,475	198.8%
Miscellaneous	6,177,333	500,000	591,283	500,000	-	0.0%
Charges For Services	89,114	81,207	81,207	94,200	12,993	16.0%
Interest Income	(184,230)	2,434	2,434	10,000	7,566	310.8%
Debt Service	201	-	-	-	-	0.0%
Transfers In	14,497,807	4,648,225	11,341,359	9,425,820	4,777,595	102.8%
Gain/Loss On Assets	-	-	-	2,000	2,000	0.0%
Operating Revenues	-	-	778,242	-	-	0.0%
Total Revenues	22,093,428	7,191,866	18,171,550	14,512,495	7,320,629	101.79%

Other Governmental Funds Summary

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund						
Foundry COP & Construction	1,075,221	900,000	900,000	904,000	4,000	0.4%
Transit	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Economic Incentives	542,406	696,920	876,920	937,162	240,242	34.5%
Capital Projects	20,977,076	2,765,400	10,420,972	8,538,322	5,772,922	208.8%
Total Expenditures & Capital	25,148,209	7,213,352	17,755,272	14,611,495	7,398,143	102.56%
Expenditures by Class						
Personal Services	1,561,234	1,118,141	1,299,808	1,302,037	183,896	16.4%
Supplies	47,835	17,980	87,044	17,980	-	0.0%
Purchased Services	3,522,892	1,928,338	3,373,974	2,600,315	671,977	34.8%
Administrative Overhead	260,750	228,573	228,573	249,841	21,268	9.3%
Debt Service-Exp	941,248	1,154,920	1,154,920	898,000	(256,920)	-22.2%
Transfers	327,619	20,400	34,872	62,622	42,222	207.0%
Total Expenditures	6,661,579	4,468,352	6,179,191	5,130,795	662,443	14.83%
Equipment	365,257	-	2,386,521	375,000	375,000	0.0%
Land	1,388,610	-	216,408	-	-	0.0%
Design/Architect	-	-	24,104	-	-	0.0%
Other Capital	-	-	613,794	-	-	0.0%
Infrastructure	16,732,763	2,745,000	8,335,254	9,105,700	6,360,700	231.7%
Total Capital Outlay	18,486,630	2,745,000	11,576,081	9,480,700	6,735,700	245.38%
Total Expenditures & Capital	25,148,209	7,213,352	17,755,272	14,611,495	7,398,143	102.56%
Expenditures by Operating vs. Capital						
Operating & Maintenance	5,392,712	3,293,032	4,989,399	4,170,173	877,141	26.6%
Capital & Depreciation	18,486,630	2,745,000	11,576,081	9,480,700	6,735,700	245.4%
Debt Service-Exp	941,248	1,154,920	1,154,920	898,000	(256,920)	-22.2%
Transfers	327,619	20,400	34,872	62,622	42,222	207.0%
Total Expenditures & Capital	25,148,209	7,213,352	17,755,272	14,611,495	7,398,143	102.56%
Net Income	(3,054,781)	(21,486)	416,278	(99,000)	(77,514)	360.8%
Ending Fund Balance	1,149,211	1,159,922	1,565,489	1,466,489	306,567	26.43%

Foundry Certificates of Participation (COP) Debt Service & Construction Funds

The Foundry COP and Construction Funds were established in 2017, to account for proceeds for the certificates of participation issued to build a parking structure and other public improvements.

Foundry COP Fund 101 & 123

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	256,841	350,261	-	10,000	(340,261)	-97.1%
Revenues by Department						
Foundry COP	818,379	910,000	910,000	945,000	35,000	3.8%
Total Revenues	818,379	910,000	910,000	945,000	35,000	3.8%
Revenue By Class						
Taxes	150,539	710,000	710,000	745,000	35,000	4.9%
Debt Service	201	-	-	-	-	0.0%
Interest Income	(28)	-	-	-	-	0.0%
Transfers In	667,668	200,000	200,000	200,000	-	0.0%
Total Revenues	818,379	910,000	910,000	945,000	35,000	3.8%
Expenditures by Department						
Foundry COP	1,075,221	900,000	900,000	904,000	4,000	0.4%
Total Expenditures & Capital	1,075,221	900,000	900,000	904,000	4,000	0.4%
Expenditures by Class						
Transfers	173,805	-	-	-	-	0.0%
Debt Service-Exp	898,959	900,000	900,000	898,000	(2,000)	-0.2%
Purchased Services	2,457	-	-	6,000	6,000	0.0%
Total Expenditures	1,075,221	900,000	900,000	904,000	4,000	0.4%
Infrastructure	-	-	-	-	-	0.0%
Total Capital Outlay	-	-	-	-	-	0.0%
Total Expenditures & Capital	1,075,221	900,000	900,000	904,000	4,000	0.4%
Expenditures by Operating vs. Capital						
Operating & Maintenance	173,805	-	-	-	-	0.0%
Capital & Depreciation	-	-	-	-	-	0.0%
Debt Service-Exp	898,959	900,000	900,000	898,000	(2,000)	-0.2%
Purchased Services	2,457	-	-	6,000	6,000	0.0%
Total Expenditures & Capital	1,075,221	900,000	900,000	904,000	4,000	0.4%
Net Income	(256,841)	10,000	10,000	41,000	31,000	310.0%
Ending Fund Balance	-	360,261	10,000	51,000	(309,261)	-85.8%

Transit Fund

The Transit Fund is used to account for all revenues and costs to provide fixed route bus service and Paratransit services to City residents. The City is also a partner with the City of Fort Collins and City of Longmont to provide regional bus services connecting the three cities. Details on the costs and revenues can be found in the Public Works chapter of the Department Summaries Section. Funding sources include Federal Transit Administration (FTA) grants, fare-box revenue, and a subsidy from General Fund resources.

City of Loveland Transit (COLT) Fund 105

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	-	-	-	-	-	0.0%
Revenues by Department						
Public Works	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Total Revenues	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Revenue By Class						
Intergovern	1,340,090	1,250,000	3,502,368	3,391,975	2,141,975	171.4%
Miscellaneous	12,123	-	-	-	-	0.0%
Charges For Services	89,114	81,207	81,207	94,200	12,993	16.0%
Transfers In	1,112,180	1,519,825	1,973,805	743,836	(775,989)	-51.1%
Gain/Loss On Assets	-	-	-	2,000	2,000	0.0%
Total Revenues	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Expenditures by Department						
Public Works	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Total Expenditures & Capital	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Expenditures by Class						
Personal Services	1,052,650	1,118,141	1,118,141	1,302,037	183,896	16.4%
Supplies	7,742	17,980	17,980	17,980	-	0.0%
Purchased Services	1,143,389	1,486,338	1,424,652	1,657,153	170,815	11.5%
Administrative Overhead	260,750	228,573	228,573	249,841	21,268	9.3%
Transfers	-	-	-	15,000	15,000	0.0%
Total Expenditures	2,464,531	2,851,032	2,789,346	3,242,011	390,979	13.7%
Equipment	88,976	-	2,108,024	-	-	0.0%
Land	-	-	22,112	-	-	0.0%
Design/Architect	-	-	24,104	-	-	0.0%
Other Capital	-	-	613,794	-	-	0.0%
Infrastructure	-	-	-	990,000	990,000	0.0%
Total Capital Outlay	88,976	-	2,768,034	990,000	990,000	0.0%
Total Expenditures & Capital	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,464,531	2,851,032	2,789,346	3,227,011	375,979	13.2%
Capital & Depreciation	88,976	-	2,768,034	990,000	990,000	0.0%
Transfers	-	-	-	15,000	-	0.0%
Total Expenditures & Capital	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Net Income	-	-	-	-	-	0.0%
Ending Fund Balance	-	-	-	-	-	0.0%

Economic Incentives Fund

Revenues in the Economic Incentives Fund come from an annual contribution from General Fund revenue. City Council considers incentive requests on a case-by-case bases in accordance with the guidelines adopted in the Incentive Policy. Incentives are given to aid in location decisions or expansions of human and physical capital and are used by exception, when an extraordinary circumstance warrants and/or when a public purpose has been identified. Funds are appropriated by Council as needed to support economic development projects.

Economic Incentives Fund 106

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted, 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	549,122	213,383	531,447	319,961	106,578	49.95%
Revenues by Department						
Economic Development	524,731	665,434	665,434	797,162	131,728	19.8%
Total Revenues	524,731	665,434	665,434	797,162	131,728	19.8%
Revenue By Class						
Interest Income	15,811	2,434	2,434	10,000	7,566	310.8%
Transfers In	508,920	663,000	663,000	787,162	124,162	18.7%
Total Revenues	524,731	665,434	665,434	797,162	131,728	19.8%
Expenditures by Department						
Economic Development	542,406	696,920	876,920	937,162	240,242	34.5%
Total Expenditures & Capital	542,406	696,920	876,920	937,162	240,242	34.5%
Expenditures by Class						
Purchased Services	500,117	442,000	622,000	937,162	495,162	112.0%
Debt Service-Exp	42,289	254,920	254,920	-	(254,920)	-100.0%
Total Expenditures	542,406	696,920	876,920	937,162	240,242	34.5%
Total Expenditures & Capital	542,406	696,920	876,920	937,162	240,242	34.5%
Expenditures by Operating vs. Capital						
Operating & Maintenance	500,117	442,000	622,000	937,162	495,162	112.0%
Debt Service-Exp	42,289	254,920	254,920	-	(254,920)	-100.0%
Total Expenditures & Capital	542,406	696,920	876,920	937,162	240,242	34.5%
Net Income	(17,675)	(31,486)	(211,486)	(140,000)	(108,514)	(88.3%)
Ending Fund Balance	531,447	181,897	319,961	179,961	(1,936)	-1.06%

Capital Projects Fund

The Capital Projects Fund is where all non-enterprise infrastructure other than the street system, major building maintenance projects, and major equipment purchases for General Fund departments are budgeted. The funding sources for the fund are primarily transfers from the General Fund and the CEF Funds. This allows for the full cost of a project to be budgeted when the funding for the project is from different sources.

Capital Projects Fund 120

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	3,398,028	617,764	617,764	1,235,528	617,764	100.0%
Revenues by Department						
Non-Departmental	11,643,886	-	8,391,513	675,000	675,000	0.0%
Economic Development	500,000	-	-	-	-	0.0%
Parks & Recreation	-	303,000	-	-	(303,000)	-100.0%
Police	5,665,210	-	1,000,000	-	-	0.0%
Public Works	387,716	2,462,400	1,647,223	7,863,322	5,400,922	219.3%
Total Revenues	18,196,812	2,765,400	11,038,736	8,538,322	5,772,922	208.8%
Revenue By Class						
Intergovern	22,574	-	1,164,657	343,500	343,500	0.0%
Miscellaneous	6,165,210	500,000	591,283	500,000	-	0.0%
Interest Income	(200,012)	-	-	-	-	0.0%
Transfers In	12,209,040	2,265,400	8,504,554	7,694,822	5,429,422	239.7%
Gain/Loss On Assets	-	-	-	-	-	0.0%
Operating Revenues	-	-	778,242	-	-	0.0%
Intergovern	-	-	-	-	-	0.0%
Total Revenues	18,196,812	2,765,400	11,038,736	8,538,322	5,772,922	208.8%

Capital Projects Fund 120

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Department						
Cultural Services	5,386	-	-	-	-	0.0%
Economic Development	8,057	-	-	-	-	0.0%
Loveland Fire Rescue Authority	-	-	-	-	-	0.0%
Information Technology	1,983,730	-	1,677,146	375,000	375,000	0.0%
Parks & Recreation	307,333	303,000	367,456	300,000	(3,000)	-1.0%
Police	14,728,608	-	3,822,688	-	-	0.0%
Public Works	3,943,962	2,462,400	4,553,682	7,863,322	5,400,922	219.3%
Total Expenditures & Capital	20,977,076	2,765,400	10,420,972	8,538,322	5,772,922	208.8%
Expenditures by Class						
Personal Services	508,584	-	181,667	-	-	0.0%
Supplies	40,093	-	69,064	-	-	0.0%
Purchased Services	1,876,930	-	1,327,322	-	-	0.0%
Transfers	153,814	20,400	34,872	47,622	27,222	133.4%
Total Expenditures	2,579,422	20,400	1,612,925	47,622	27,222	133.4%
Equipment	276,281	-	278,497	375,000	375,000	0.0%
Land	1,388,610	-	194,296	-	-	0.0%
Infrastructure	16,732,763	2,745,000	8,335,254	8,115,700	5,370,700	195.7%
Total Capital Outlay	18,397,654	2,745,000	8,808,047	8,490,700	5,745,700	209.3%
Total Expenditures & Capital	20,977,076	2,765,400	10,420,972	8,538,322	5,772,922	208.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,425,607	-	1,578,053	-	-	0.0%
Capital & Depreciation	18,397,654	2,745,000	8,808,047	8,490,700	5,745,700	209.3%
Transfers	153,814	20,400	34,872	47,622	27,222	133.4%
Total Expenditures & Capital	20,977,076	2,765,400	10,420,972	8,538,322	5,772,922	208.8%
Net Income	(2,780,264)	-	617,764	-	-	0.0%
Ending Fund Balance	617,764	617,764	1,235,528	1,235,528	617,764	100.00%

Special Revenue Funds Summary

Special Revenue Funds are used for service areas and programs that have dedicated revenue sources. These dedicated revenues are restricted for use on specific purposes. Included in this category are the Perpetual Care, Parks Improvement, Conservation Trust, County Open Space Sales Tax, Community Housing Development, Community Development Block Grant, Art in Public Places, Lodging Tax, Police Seizures & Forfeitures, Public, Educational & Government Access Fee, Transportation, Parking Facility, Capital Expansion Fee, and Fiber Network Funds. Below is a Special Revenue Funds Summary followed by a fund summary for each of the Special Revenue Funds.

Special Revenue Funds Summary						
	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	54,381,315	33,374,678	55,013,071	44,278,871	10,904,193	32.67%
Revenues by Fund						
Perpetual Care	208,387	124,936	124,936	128,336	3,400	2.7%
Parks Improvement	36,773	55,835	55,835	55,835	-	0.0%
Conservation Trust	1,000,323	1,350,000	1,350,000	1,405,000	55,000	4.1%
County Open Space Sales Tax	3,418,107	2,425,000	2,425,000	2,400,000	(25,000)	-1.0%
Community Housing Development	1,694,643	400,000	1,004,972	450,000	50,000	12.5%
CDBG	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Art In Public Places	757,498	520,500	1,186,037	863,452	342,952	65.9%
Lodging Tax	782,058	763,000	766,000	1,083,000	320,000	41.9%
Police Seizures & Forfeitures	1,031	-	-	-	-	0.0%
PEG Fee	96,008	80,000	80,000	80,000	-	0.0%
Transportation	26,787,527	21,712,607	32,135,536	27,748,268	6,035,661	27.8%
Parking Facility	480,543	457,425	580,425	497,085	39,660	8.7%
CEFs Rolled Up	11,988,587	8,780,344	8,880,344	8,147,429	(632,915)	-7.2%
Fiber Network	9,477	-	-	-	-	0.0%
Total Revenues	48,598,930	37,052,050	50,404,333	43,238,068	6,186,018	16.7%
Revenue By Class						
Taxes	3,207,179	3,058,000	3,058,000	3,208,000	150,000	4.9%
Licenses & Permits	174,203	218,000	218,000	218,000	-	0.0%
Intergovern	10,583,730	7,136,514	13,118,587	9,313,775	2,177,361	30.5%
Miscellaneous	1,612,349	273,904	430,242	334,000	60,096	21.9%
Charges For Services	3,649,749	3,457,388	3,857,388	3,629,782	162,908	5.0%
Interest Income	1,139,044	406,333	419,707	351,872	(53,603)	-13.4%
Debt Service	92,217	-	86,904	174,079	174,079	0.0%
Transfers In	17,590,882	15,245,278	21,858,872	18,173,611	2,923,333	19.2%
Fees	10,539,627	7,256,633	7,356,633	7,834,949	578,316	8.0%
Gain/Loss On Assets	9,950	-	-	-	-	0.0%
Operating Revenues	-	-	-	-	-	0.0%
Total Revenues	48,598,930	37,052,050	50,404,333	43,238,068	6,186,018	16.7%

Special Revenue Funds Summary

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund						
Parks Improvement	486,941	101,000	329,701	605,000	504,000	499.0%
Conservation Trust	527,816	587,556	4,525,018	1,083,339	495,783	84.4%
County Open Space Sales Tax	1,863,053	5,815,950	6,321,228	3,903,491	(1,912,459)	-32.9%
Community Housing Development	1,906,605	526,500	1,423,863	450,000	(76,500)	-14.5%
CDBG	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Art In Public Places	511,967	443,518	1,149,018	854,949	411,431	92.8%
Lodging Tax	986,156	752,848	752,848	1,004,814	251,966	33.5%
Police Seizures & Forfeitures	-	-	-	-	-	0.0%
PEG Fee	81,417	150,000	150,000	150,000	-	0.0%
Transportation	26,787,527	21,712,607	32,569,986	27,748,268	6,035,661	27.8%
Parking Facility	480,543	457,425	580,425	497,085	39,660	8.7%
CEFs Rolled Up	12,911,577	3,720,500	11,371,198	6,037,816	2,317,316	62.3%
Fiber Network	85,605	150,000	150,000	150,000	-	0.0%
Total Expenditures & Capital	47,967,174	34,800,307	61,138,533	42,864,425	8,064,118	23.2%
Expenditures by Class						
Personal Services	6,208,203	6,905,280	6,985,902	7,759,739	854,459	12.4%
Supplies	1,482,415	1,708,611	1,662,519	1,851,111	142,500	8.3%
Purchased Services	10,764,400	5,539,060	12,310,874	6,403,697	864,637	15.6%
Administrative Overhead	147,363	153,078	153,078	188,695	35,617	23.3%
Debt Service-Exp	73,236	73,258	73,258	75,544	2,286	3.1%
Transfers	12,382,522	2,356,884	4,199,412	5,462,509	3,105,625	131.8%
Total Expenditures	31,058,139	16,736,171	25,385,043	21,741,295	5,005,124	29.9%
Art	244,850	154,094	803,594	476,000	321,906	208.9%
Equipment	39,179	-	237,563	20,000	20,000	0.0%
Land	822,283	2,677,500	4,653,337	1,650,000	(1,027,500)	-38.4%
Infrastructure	15,802,724	15,232,542	30,058,996	18,977,130	3,744,588	24.6%
Total Capital Outlay	16,909,035	18,064,136	35,753,490	21,123,130	3,058,994	16.9%
Total Expenditures & Capital	47,967,174	34,800,307	61,138,533	42,864,425	8,064,118	23.2%
Expenditures by Operating vs. Capital						
Operating & Maintenance	18,602,381	14,306,029	21,112,373	16,203,242	1,897,213	13.3%
Capital & Depreciation	16,909,035	18,064,136	35,753,490	21,123,130	3,058,994	16.9%
Debt Service-Exp	73,236	73,258	73,258	75,544	2,286	3.1%
Transfers	12,382,522	2,356,884	4,199,412	5,462,509	3,105,625	131.8%
Total Expenditures & Capital	47,967,174	34,800,307	61,138,533	42,864,425	8,064,118	23.2%
Net Income	631,756	2,251,743	(10,734,200)	373,643	(1,878,100)	-83.4%
Ending Fund Balance	55,013,071	35,626,421	44,278,871	44,652,514	9,026,093	25.3%

Perpetual Care Fund

This Fund's revenues come from interest earnings on the fund balance, perpetual care fees paid at the time of interment and a portion of fees paid for columbarium niches/crematoriums. Funds are specifically earmarked for use in the general preservation of the interment sites and grounds, walk, roadways, boundaries and structures so that the grounds shall remain and be reasonably cared for as cemetery grounds in perpetuity.

Perpetual Care Fund 140						
	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	3,274,267	3,384,428	3,482,654	3,607,590	223,162	6.59%
Revenues by Department						
Parks & Recreation	208,387	124,936	124,936	128,336	3,400	13.4%
Total Revenues	208,387	124,936	124,936	128,336	3,400	13.4%
Revenue By Class						
Miscellaneous	-	-	-	-	-	0.0%
Charges For Services	115,399	91,000	91,000	94,400	3,400	45.3%
Interest Income	92,988	33,936	33,936	33,936	-	(28.6%)
Total Revenues	208,387	124,936	124,936	128,336	3,400	13.4%
Expenditures by Department	-	-	-	-	-	-
Expenditures by Class	-	-	-	-	-	-
Expenditures by Operating vs. Capital	-	-	-	-	-	-
Net Income	208,387	124,936	124,936	128,336	(3,400)	0.0%
Ending Fund Balance	3,482,654	3,509,364	3,607,590	3,735,926	226,562	6.46%

Parks Improvement Fund

The Parks Improvement Fund receives user fees for the use of park shelters, ball fields, and tennis courts, as well as a share of user fees paid for Larimer County parks within the Loveland Urban Growth Area. Current policy dedicates money in this fund to improving and renovating park facilities. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Parks Improvement.

Parks Improvement Fund 200

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	1,493,003.28	853,486	1,042,835	768,969	(84,517)	-9.9%
Revenues by Department						
Parks & Recreation	36,773	55,835	55,835	55,835	(8,528)	(13.2%)
Total Revenues	36,773	55,835	55,835	55,835	(8,528)	(13.2%)
Revenue By Class						
Intergovern	1,786	1,800	1,800	1,800	100	5.9%
Miscellaneous	1,909	-	-	-	-	0.0%
Charges For Services	15,035	45,500	45,500	45,500	(9,486)	(17.3%)
Interest Income	18,043	8,535	8,535	8,535	858	11.2%
Total Revenues	36,773	55,835	55,835	55,835	(8,528)	(13.2%)
Expenditures by Department						
Parks & Recreation	486,941	101,000	329,701	605,000	(5,900)	(5.5%)
Total Expenditures & Capital	486,941	101,000	329,701	605,000	(5,900)	(5.5%)
Expenditures by Class						
Other	-	-	-	-	-	0.0%
Miscellaneous	-	-	-	-	-	0.0%
Transfers	-	1,000	1,000	5,000	(5,900)	(85.5%)
Supplies	-	-	-	-	-	0.0%
Purchased Services	22,780	-	-	-	-	0.0%
Total Expenditures	22,780	1,000	1,000	5,000	(5,900)	(85.5%)
Infrastructure	464,161	100,000	328,701	600,000	-	0.0%
Total Capital Outlay	464,161	100,000	328,701	600,000	-	0.0%
Total Expenditures & Capital	486,941	101,000	329,701	605,000	(5,900)	(5.5%)
Expenditures by Operating vs. Capital						
Operating & Maintenance	22,780	-	-	-	-	0.0%
Capital & Depreciation	464,161	100,000	328,701	600,000	-	0.0%
Transfers	-	1,000	1,000	5,000	(5,900)	(85.5%)
Total Expenditures & Capital	486,941	101,000	329,701	605,000	(5,900)	(5.5%)
Net Income	(450,168)	(45,165)	(273,866)	(549,165)	(2,628)	(5.5%)
Ending Fund Balance	1,042,835	808,321	768,969	219,804	(588,517)	-72.8%

Conservation Trust Fund

The Conservation Trust Fund receives a share of the proceeds of the Colorado Lottery. Current policy dedicates money in this fund to construction and maintenance of the City's recreation trails system. In the past, Lottery revenues have provided partial funding of the Chilson Recreation Center and the Youth Sports Complex. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Conservation Trust.

Conservation Trust Fund 201

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	5,388,146	1,786,115	5,860,653	2,685,635	899,520	50.36%
Revenues by Department						
Parks & Recreation	1,000,323	1,350,000	1,350,000	1,405,000	55,000	4.07%
Total Revenues	1,000,323	1,350,000	1,350,000	1,405,000	55,000	4.07%
Revenue By Class						
Intergovern	805,724	1,300,000	1,300,000	1,350,000	50,000	3.85%
Interest Income	169,336	50,000	50,000	55,000	5,000	10.00%
Miscellaneous	25,262	-	-	-	-	0.00%
Total Revenues	1,000,323	1,350,000	1,350,000	1,405,000	55,000	4.07%
Expenditures by Department						
Parks & Recreation	527,816	587,556	4,525,018	1,083,339	495,783	84.38%
Total Expenditures & Capital	527,816	587,556	4,525,018	1,083,339	495,783	84.38%
Expenditures by Class						
Personal Services	217,360	306,913	306,053	325,200	18,287	5.96%
Supplies	24,402	23,060	28,060	22,060	(1,000)	-4.34%
Purchased Services	94,277	57,583	97,583	56,079	(1,504)	-2.61%
Total Expenditures	336,040	387,556	431,696	403,339	15,783	4.07%
Infrastructure	176,698	200,000	4,093,322	680,000	480,000	240.00%
Equipment	15,078	-	-	-	-	0.00%
Capital Outlay	-	-	-	-	-	0.00%
Total Capital Outlay	191,776	200,000	4,093,322	680,000	480,000	240.00%
Total Expenditures & Capital	527,816	587,556	4,525,018	1,083,339	495,783	84.38%
Expenditures by Operating vs. Capital						
Operating & Maintenance	336,040	387,556	431,696	403,339	15,783	4.07%
Capital & Depreciation	191,776	200,000	4,093,322	680,000	480,000	240.00%
Total Expenditures & Capital	527,816	587,556	4,525,018	1,083,339	495,783	84.38%
Net Income	472,507	762,444	(3,175,018)	321,661	(440,783)	-57.81%
Ending Fund Balance	5,860,653	2,548,559	2,685,635	3,007,296	458,737	18.00%

County Open Space Tax Fund

The Open Space Fund receives a share of revenues from the Larimer County Open Space tax, a countywide one-quarter cent sales and use tax. The County tax expires in 2043. Use of money in this fund is restricted to the acquisition and management of open space, and it cannot be used for other general governmental purposes. Under City of Loveland policies, fifteen percent (15%) of Open Space revenue is reserved each year to continue operation and maintenance after the tax expires. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Open Space.

County Open Space Tax Fund 202

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	9,634,878	7,045,751	11,189,932	7,293,704	247,953	3.52%
Revenues by Department						
Parks & Recreation	3,418,107	2,425,000	2,425,000	2,400,000	(25,000)	-1.0%
Total Revenues	3,418,107	2,425,000	2,425,000	2,400,000	(25,000)	-1.0%
Revenue By Class						
Taxes	2,453,668	2,200,000	2,200,000	2,200,000	-	0.0%
Intergovern	549,832	-	-	-	-	0.0%
Miscellaneous	104,107	100,000	100,000	100,000	-	0.0%
Interest Income	310,501	125,000	125,000	100,000	(25,000)	-20.0%
Total Revenues	3,418,107	2,425,000	2,425,000	2,400,000	(25,000)	-1.0%
						0.0%
Expenditures by Department						
Parks & Recreation	1,863,053	5,815,950	6,321,228	3,903,491	(1,912,459)	-32.9%
Total Expenditures & Capital	1,863,053	5,815,950	6,321,228	3,903,491	(1,912,459)	-32.9%
Expenditures by Class						
Personal Services	634,060	807,733	807,733	851,859	44,126	5.5%
Supplies	39,793	77,700	100,125	69,250	(8,450)	-10.9%
Purchased Services	394,370	462,417	554,763	568,210	105,793	22.9%
Administrative Overhead	90,230	94,600	94,600	129,172	34,572	36.5%
Transfers	-	31,500	31,500	-	(31,500)	-100.0%
Total Expenditures	1,158,453	1,473,950	1,588,721	1,618,491	144,541	9.8%
Equipment	14,588	-	233,063	-	-	0.0%
Land	24,587	1,192,000	2,406,824	1,200,000	8,000	0.7%
Infrastructure	665,425	3,150,000	2,092,620	1,085,000	(2,065,000)	-65.6%
Design/Architect	-	-	-	-	-	0.0%
Construction	-	-	-	-	-	0.0%
Other Capital	-	-	-	-	-	0.0%
Total Capital Outlay	704,600	4,342,000	4,732,507	2,285,000	(2,057,000)	-47.4%
Total Expenditures & Capital	1,863,053	5,815,950	6,321,228	3,903,491	(1,912,459)	-32.9%
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,158,453	1,442,450	1,557,221	1,618,491	176,041	12.2%
Capital & Depreciation	704,600	4,342,000	4,732,507	2,285,000	(2,057,000)	-47.4%
Transfers	-	31,500	31,500	-	(31,500)	-100.0%
Total Expenditures & Capital	1,863,053	5,815,950	6,321,228	3,903,491	(1,912,459)	-32.9%
Net Income	1,555,055	(3,390,950)	(3,896,228)	(1,503,491)	1,887,459	-55.7%
Ending Fund Balance	11,189,932	3,654,801	7,293,704	5,790,213	2,135,412	58.4%

Community Housing Development Fund

The Community Housing Development Fund was initially funded by a one-time contribution of \$400,000 from the Council Special Projects Reserve in 2017. During 2018-2019, this Fund was funded by a dedicated allocation of 1.25% of sales tax for use on affordable housing initiatives. Starting in 2020, an annual allocation of \$450,000 is planned in perpetuity. Funds are appropriated by Council as needed to support affordable housing and homelessness projects. The Community Housing Development Fund is managed by the Community Partnership Office in the City Manager's Department. \$50,000 is reduced from the annual allocation in 2021 as part of the 2021 Reductions Process.

Community Housing Development Fund 203

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	976,322	570,148	764,359	345,468	(224,680)	-39.41%
Revenues by Department						
Community Partnership Office	1,694,643	400,000	1,004,972	450,000	50,000	12.5%
Total Revenues	1,694,643	400,000	1,004,972	450,000	50,000	12.5%
						0.0%
Revenue By Class						
Miscellaneous	1,275,109	-	161,122	-	-	0.0%
Interest Income	19,533	-	-	-	-	0.0%
Transfers In	400,000	400,000	843,850	450,000	50,000	12.5%
Total Revenues	1,694,643	400,000	1,004,972	450,000	50,000	12.5%
Expenditures by Department						
Community Partnership Office	1,906,605	526,500	1,423,863	450,000	(76,500)	-14.5%
Total Expenditures & Capital	1,906,605	526,500	1,423,863	450,000	(76,500)	-14.5%
Expenditures by Class						
Purchased Services	1,906,605	526,500	1,423,863	450,000	(76,500)	-14.5%
Transfers	-	-	-	-	-	0.0%
Total Expenditures & Capital	1,906,605	526,500	1,423,863	450,000	(76,500)	-14.5%
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,906,605	526,500	1,423,863	450,000	(76,500)	-14.5%
Transfers	-	-	-	-	-	0.0%
Total Expenditures & Capital	1,906,605	526,500	1,423,863	450,000	(76,500)	-14.5%
Net Income	(211,962)	(126,500)	(418,891)	-	126,500	-100.0%
Ending Fund Balance	764,359	443,648	345,468	345,468	(98,180)	-22.1%

Community Development Block Grant Fund

The CDBG Fund is for federal funds the City receives from the U.S. Department of Housing and Urban Development. Loveland is an entitlement city, which allows the City to receive funds each year without reapplication. Currently, the funding is directed towards affordable housing needs in the community. The Community Development Block Grant Fund is managed by the Community Partnership Office in the City Manager's Office (CMO). Details on the expenditures are in the CMO chapter.

Community Development Block Grant (CDBG) Fund 204

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	-	-	-	-	-	0.00%
Revenues by Department						
Community Partnership Office	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Total Revenues	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Revenue By Class						
Intergovern	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Miscellaneous	-	-	-	-	-	0.0%
Total Revenues	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Expenditures by Department						
Community Partnership Office	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Total Expenditures & Capital	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Expenditures by Class						
Personal Services	101,916	73,030	145,512	50,000	(23,030)	-31.5%
Supplies	16	1,100	2,000	-	(1,100)	-100.0%
Purchased Services	1,236,036	308,273	1,667,736	329,663	21,390	6.9%
Total Expenditures & Capital	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Total Expenditures & Capital	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Net Income	-	-	-	-	-	0.0%
Ending Fund Balance	-	-	-	-	-	0.0%

Art in Public Places Fund

The Art in Public Places Fund was established by ordinance in 1985 and is administered by the Cultural Services Department and the Loveland Visual Arts Commission. One percent (1%) of the construction costs of all City capital projects valued at \$50,000 or more is deposited into the fund to be used for the acquisition, display, maintenance, and related administrative expenses for works of public art. A construction project is defined as the construction, rehabilitation, renovation, remodeling, equipping, or improvement of any street, park, utility line, or other public improvement by or for the City.

Art in Public Places (AIPP) Fund 205

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted/ \$ Change	2022 Adopted/ 2021 Adopted/ % Change
Beginning Fund Balance	566,558	205,459	812,088	849,107	643,648	313.27%
Revenues by Department						
Cultural Services	757,498	520,500	1,186,037	863,452	342,952	65.9%
Total Revenues	757,498	520,500	1,186,037	863,452	342,952	65.9%
Revenue By Class						
Charges for Services	89,404	-	-	-	-	0.0%
Intergovern	191	-	-	-	-	0.0%
Interest Income	8,921	2,055	2,055	-	(2,055)	-100.0%
Transfers In	658,981	518,445	1,183,982	863,452	345,007	66.5%
Total Revenues	757,498	520,500	1,186,037	863,452	342,952	65.9%
Expenditures by Department						
1% for the Arts Administration	511,967	443,518	1,149,018	754,949	311,431	70.2%
Artwork Maintenance Reserve	-	-	-	100,000	100,000	0.0%
Total Expenditures & Capital	511,967	443,518	1,149,018	854,949	411,431	92.8%
Expenditures by Class						
Personal Services	139,979	151,387	151,387	140,416	(10,971)	-7.2%
Supplies	30,646	8,300	9,300	8,300	-	0.0%
Purchased Services	96,493	129,737	184,737	230,233	100,496	77.5%
Total Expenditures	267,118	289,424	345,424	378,949	89,525	30.9%
Art	244,850	154,094	803,594	476,000	321,906	208.9%
Total Capital Outlay	244,850	154,094	803,594	476,000	321,906	208.9%
Total Expenditures & Capital	511,967	443,518	1,149,018	854,949	411,431	92.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	267,118	289,424	345,424	378,949	89,525	30.9%
Capital & Depreciation	244,850	154,094	803,594	476,000	321,906	208.9%
Total Expenditures & Capital	511,967	443,518	1,149,018	854,949	411,431	92.8%
Net Income	245,531	76,982	37,019	8,503	(68,479)	-89.0%
Ending Fund Balance	812,088	282,441	849,107	857,610	575,169	203.6%

Lodging Tax Fund

The Lodging Tax Fund revenue is managed by the Economic Development Department. This fund's revenue comes from the 3% tax on the lodging price approved by the voters in November of 2009. Money in the fund is to be used to promote tourism, conventions and related activities within the City by marketing the city and promoting community events. Details on the expenditures are in the Department Summary chapter in the Economic Development Department Section.

Lodging Tax Fund 206

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	590,077	263,059	385,980	399,132	136,073	51.73%
Revenues by Department						
Economic Development	782,058	763,000	766,000	1,083,000	320,000	41.9%
Total Revenues	782,058	763,000	766,000	1,083,000	320,000	41.9%
Revenue By Class						
Taxes	584,160	700,000	700,000	850,000	150,000	21.4%
Intergovern	109,326	-	-	100,000	100,000	0.0%
Miscellaneous	89,794	63,000	63,000	128,000	65,000	103.2%
Interest Income	(1,222)	-	3,000	-	-	0.0%
Transfers	-	-	-	5,000	5,000	0.0%
Total Revenues	782,058	763,000	766,000	1,083,000	320,000	41.9%
Expenditures by Department						
Economic Development	986,156	752,848	752,848	1,004,814	251,966	33.5%
Total Expenditures & Capital	986,156	752,848	752,848	1,004,814	251,966	33.5%
Expenditures by Class						
Personal Services	443,285	469,588	469,588	481,067	11,479	2.4%
Supplies	100,800	40,000	40,000	77,500	37,500	93.8%
Purchased Services	381,937	179,782	179,782	376,724	196,942	109.5%
Administrative Overhead	57,133	58,478	58,478	59,523	1,045	1.8%
Transfers	3,000	5,000	5,000	10,000	5,000	100.0%
Total Expenditures & Capital	986,156	752,848	752,848	1,004,814	251,966	33.5%
Expenditures by Operating vs. Capital						
Operating & Maintenance	983,156	747,848	747,848	994,814	246,966	33.0%
Transfers	3,000	5,000	5,000	10,000	5,000	100.0%
Total Expenditures & Capital	986,156	752,848	752,848	1,004,814	251,966	33.5%
Net Income	(204,097)	10,152	13,152	78,186	68,034	670.2%
Ending Fund Balance	385,980	273,211	399,132	477,318	204,107	74.7%

Police Seizure & Forfeiture Fund

The Seizure & Forfeiture Fund is used to account for proceeds received from assets seized or forfeited through Police felony arrests. The revenues must be used for overtime or equipment used for investigations.

Police Seizures & Forfeitures Fund 207

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	49,383	-	50,414	50,414	50,414	0.00%
Revenues by Department						
Police	1,031	-	-	-	-	0.0%
Total Revenues	1,031	-	-	-	-	0.0%
Revenue By Class						
Interest Income	1,031	-	-	-	-	0.0%
Total Revenues	1,031	-	-	-	-	0.0%
Expenditures by Department						
Police	-	-	-	-	-	0.0%
Total Expenditures & Capital	-	-	-	-	-	0.0%
Expenditures by Class						
Purchased Services	-	-	-	-	-	0.0%
Total Expenditures & Capital	-	-	-	-	-	0.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	-	-	-	-	0.0%
Total Expenditures	-	-	-	-	-	0.0%
Net Income	1,031	-	-	-	-	0.0%
Ending Fund Balance	50,414	-	50,414	50,414	50,414	0.0%

Public, Educational & Government Access (PEG) Fee Fund

The PEG Fee is included in the Cable Franchise agreement, to provide funding to upgrade City equipment used to broadcast Council meeting and other Government programming on the Comcast cable service. The fee is restricted to capital equipment used for the broadcasts. The PEG Fee Fund is managed by the Information Technology Department. Details on the expenditures are in the Department Summary chapter in the Information Technology Section.

Public, Educational & Government (PEG) Access Fee Fund 210

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	378,260	230,460	392,851	322,851	92,391	40.09%
Revenues by Department						
Information Technology	96,008	80,000	80,000	80,000	-	0.0%
Total Revenues	96,008	80,000	80,000	80,000	-	0.0%
Revenue By Class						
Taxes	80,566	80,000	80,000	80,000	-	0.0%
Intergovern	3,554	-	-	-	-	0.0%
Interest Income	11,888	-	-	-	-	0.0%
Total Revenues	96,008	80,000	80,000	80,000	-	0.0%
Expenditures by Department						
Information Technology	81,417	150,000	150,000	150,000	-	0.0%
Total Expenditures & Capital	81,417	150,000	150,000	150,000	-	0.0%
Expenditures by Class						
Supplies	80,447	50,000	50,000	50,000	-	0.0%
Purchased Services	970	-	-	-	-	0.0%
Total Expenditures	81,417	50,000	50,000	50,000	-	0.0%
Infrastructure	-	100,000	100,000	100,000	-	0.0%
Total Capital Outlay	-	100,000	100,000	100,000	-	0.0%
Total Expenditures & Capital	81,417	150,000	150,000	150,000	-	0.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	81,417	50,000	50,000	50,000	-	0.0%
Capital & Depreciation	-	100,000	100,000	100,000	-	0.0%
Total Expenditures & Capital	81,417	150,000	150,000	150,000	-	0.0%
Net Income	14,591	(70,000)	(70,000)	(70,000)	-	0.0%
Ending Fund Balance	392,851	160,460	322,851	252,851	92,391	57.6%

Transportation Fund

The Transportation Fund is used to account for all revenues and costs to maintain the existing street infrastructure and the construction of new infrastructure. Details on the costs and revenues can be found in the Public Works chapter of the Department Summaries Section and in the Capital Program Section. The primary funding sources are Highway User Tax Funds (HUTF) and other state revenue sharing, the Larimer County Road and Bridge tax revenue sharing, the Transportation Utility Fee, Street Capital Expansion Fees and General Fund resources.

Transportation Fund 211

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	1,021,951	-	1,021,951	587,501	587,501	0.00%
Revenues by Department						
Public Works	26,787,527	21,712,607	32,135,536	27,748,268	6,035,661	27.8%
Total Revenues	26,787,527	21,712,607	32,135,536	27,748,268	6,035,661	27.8%
Revenue By Class						
Licenses & Permits	174,203	218,000	218,000	218,000	-	0.0%
Intergovern	6,877,348	4,120,191	8,733,726	7,482,312	3,362,121	81.6%
Miscellaneous	(3,021)	-	-	-	-	0.0%
Charges For Services	3,429,911	3,320,888	3,720,888	3,489,882	168,994	5.1%
Transfers In	16,305,736	14,053,528	19,462,922	16,558,074	2,504,546	17.8%
Gain/Loss On Assets	3,350	-	-	-	-	0.0%
Total Revenues	26,787,527	21,712,607	32,135,536	27,748,268	6,035,661	27.8%
Expenditures by Department						
Public Works	26,787,527	21,712,607	32,569,986	27,748,268	6,035,661	27.8%
Total Expenditures & Capital	26,787,527	21,712,607	32,569,986	27,748,268	6,035,661	27.8%
Expenditures by Class						
Personal Services	4,519,647	4,947,006	4,956,006	5,718,966	771,960	15.6%
Supplies	1,040,580	1,483,951	1,408,534	1,606,501	122,550	8.3%
Purchased Services	6,369,337	3,401,001	7,446,205	4,011,886	610,885	18.0%
Debt Service-Exp	73,236	73,258	73,258	75,544	2,286	3.1%
Transfers	91,753	99,849	168,409	428,241	328,392	328.9%
Total Expenditures	12,094,553	10,005,065	14,052,412	11,841,138	1,836,073	18.4%
Equipment	9,513	-	4,500	20,000	20,000	0.0%
Land	453,016	450,000	957,323	450,000	-	0.0%
Infrastructure	14,230,445	11,257,542	17,555,751	15,437,130	4,179,588	37.1%
Total Capital Outlay	14,692,974	11,707,542	18,517,574	15,907,130	4,199,588	35.9%
Total Expenditures & Capital	26,787,527	21,712,607	32,569,986	27,748,268	6,035,661	27.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	11,929,564	9,831,958	13,810,745	11,337,353	1,505,395	15.3%
Capital & Depreciation	14,692,974	11,707,542	18,517,574	15,907,130	4,199,588	35.9%
Debt Service-Exp	73,236	73,258	73,258	75,544	2,286	3.1%
Transfers	91,753	99,849	168,409	428,241	328,392	328.9%
Total Expenditures & Capital	26,787,527	21,712,607	32,569,986	27,748,268	6,035,661	27.8%
Net Income	-	-	(434,450)	-	-	0.0%
Ending Fund Balance	1,021,951	-	587,501	587,501	587,501	0.0%

Parking Facility Fund

The Parking Facility Fund was established in 2018 to account for all revenues and costs to maintain the Foundry Parking Garage.

Parking Facility Fund 212

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	-	-	-	-	-	0.00%
Revenues by Department						
Public Works	480,543	457,425	580,425	497,085	39,660	8.7%
Total Revenues	480,543	457,425	580,425	497,085	39,660	8.7%
Revenue By Class						
Taxes	88,786	78,000	78,000	78,000	-	0.0%
Miscellaneous	93,096	24,000	106,120	106,000	82,000	341.7%
Interest Income	55,041	-	10,374	16,000	16,000	0.0%
Transfers In	225,619	273,305	368,118	297,085	23,780	8.7%
Intergovern	18,000	82,120	17,813	-	(82,120)	-100.0%
Total Revenues	480,543	457,425	580,425	497,085	39,660	8.7%
Expenditures by Department						
Public Works	480,543	457,425	580,425	497,085	39,660	8.7%
Total Expenditures & Capital	480,543	457,425	580,425	497,085	39,660	8.7%
Expenditures by Class						
Personal Services	87,059	84,158	84,158	123,683	39,525	47.0%
Supplies	7,041	24,500	24,500	17,500	(7,000)	-28.6%
Purchased Services	204,630	348,767	455,467	355,902	7,135	2.0%
Total Expenditures	298,730	457,425	564,125	497,085	39,660	8.7%
Equipment	-	-	-	-	-	0.0%
Infrastructure	181,813	-	16,300	-	-	0.0%
Total Capital Outlay	181,813	-	16,300	-	-	0.0%
Total Expenditures & Capital	480,543	457,425	580,425	497,085	39,660	8.7%
Expenditures by Operating vs. Capital						
Operating & Maintenance	298,730	457,425	564,125	497,085	39,660	8.7%
Capital & Depreciation	181,813	-	16,300	-	-	0.0%
Total Expenditures & Capital	480,543	457,425	580,425	497,085	39,660	8.7%
Net Income	-	-	-	-	-	0.0%
Ending Fund Balance	-	-	-	-	-	0.0%

Fiber Network

The Fiber Network Fund was historically used to account for revenues received from Platte River Power Authority's leasing of their dark fiber in Loveland. The ownership of the fiber has been transferred to Pulse, along with the realization of new fiber lease revenue. The Fiber Network Fund is now used to manage the fund balance that was remaining prior to the transfer of ownership.

Fiber Network Fund 280

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	490,207	355,004	414,079	264,079	(90,925)	-25.61%
Revenues by Department						
Information Technology	9,477	-	-	-	-	0.0%
Total Revenues	9,477	-	-	-	-	0.0%
Revenue By Class						
Taxes	-	-	-	-	-	0.0%
Interest Income	9,477	-	-	-	-	0.0%
Total Revenues	9,477	-	-	-	-	0.0%
Expenditures by Department						
Information Technology	85,605	150,000	150,000	150,000	-	0.0%
Total Expenditures & Capital	85,605	150,000	150,000	150,000	-	0.0%
Expenditures by Class						
Purchased Services	56,953	125,000	125,000	25,000	(100,000)	-80.0%
Transfers	28,652	-	-	-	-	0.0%
Total Expenditures	85,605	125,000	125,000	25,000	(100,000)	-80.0%
Infrastructure	-	25,000	25,000	125,000	100,000	400.0%
Total Capital Outlay	-	25,000	25,000	125,000	100,000	400.0%
Total Expenditures & Capital	85,605	150,000	150,000	150,000	-	0.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	85,605	125,000	125,000	25,000	(100,000)	-80.0%
Capital & Depreciation	-	25,000	25,000	125,000	100,000	400.0%
Total Expenditures & Capital	85,605	150,000	150,000	150,000	-	0.0%
Net Income	(76,128)	(150,000)	(150,000)	(150,000)	-	0.0%
Ending Fund Balance	414,079	205,004	264,079	114,079	(90,925)	-44.4%

Capital Expansion Fee Funds

The Capital Expansion Fee Funds contain all impact fee collections and projects associated with impact fees. Capital Expansion Fees, designed to address the need for capital facilities, are one-time charges assessed on new development. Fees are collected at the time a building permit is issued and no later than issuance of a Certificate of Occupancy. All building permits that create new dwelling units, new commercial or industrial facilities or a change in use are assessed a Capital Expansion Fee. The City has a separate fee for each service area and funds received are restricted to use within the service area. The following pages show the revenues and used for each fee service area.

Capital Expansion Fee Funds (Combined)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	30,518,263	18,680,768	29,595,274	27,104,420	8,423,652	45.09%
Revenues by Department						
Parks CEF	2,012,491	1,735,218	1,735,218	1,836,020	100,802	5.8%
Recreation CEF	1,321,161	899,086	899,086	926,681	27,595	3.1%
Trails CEF	353,835	1,447,858	1,447,858	282,100	(1,165,758)	-80.5%
Open Lands CEF	462,012	360,335	360,335	457,680	97,345	27.0%
Police CEF	936,388	568,991	568,991	590,081	21,090	3.7%
Library CEF	510,078	320,030	320,030	341,066	21,036	6.6%
Cultural Services CEF	330,400	240,668	240,668	275,890	35,222	14.6%
General Gov CEF	710,580	551,923	651,923	599,127	47,204	8.6%
Streets CEF	5,351,642	2,656,235	2,656,235	2,838,784	182,549	6.9%
Total Revenues	11,988,587	8,780,344	8,880,344	8,147,429	(632,915)	-7.2%
Revenue By Class						
Intergovern	880,000	1,250,000	1,250,000	-	(1,250,000)	-100.0%
Miscellaneous	26,091	86,904	-	-	(86,904)	-100.0%
Interest Income	443,507	186,807	186,807	138,401	(48,406)	-25.9%
Transfers	545	-	-	-	-	0.0%
Fees	10,539,627	7,256,633	7,356,633	7,834,949	578,316	8.0%
Debt Service	92,217	-	86,904	174,079	174,079	
Gain/ Loss on Assets	6,600	-	-	-	-	
Total Revenues	11,988,587	8,780,344	8,880,344	8,147,429	(632,915)	-7.2%

Capital Expansion Fee Funds (Combined)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Department						
Parks CEF	427,593	692,965	4,768,076	1,026,548	333,583	48.1%
Recreation CEF	1,679	-	296,190	-	-	0.0%
Trails CEF	64,571	-	1,497,929	-	-	0.0%
Open Lands CEF	-	808,000	820,500	-	(808,000)	-100.0%
Police CEF	5,655,263	-	474,440	-	-	0.0%
Library CEF	-	-	-	-	-	0.0%
Cultural Services CEF	9,421	-	-	-	-	0.0%
General Gov CEF	8,897	360,000	360,000	2,530,000	2,170,000	602.8%
Streets CEF	6,744,153	1,859,535	3,154,063	2,481,268	621,733	33.4%
Total Expenditures & Capital	12,911,577	3,720,500	11,371,198	6,037,816	2,317,316	62.3%
Expenditures by Class						
Personal Services	64,897	65,465	65,465	68,548	3,083	4.7%
Supplies	158,689	-	-	-	-	0.0%
Purchased Services	13	-	175,738	-	-	0.0%
Transfers	12,259,117	2,219,535	3,993,503	5,019,268	2,799,733	126.1%
Total Expenditures	12,482,716	2,285,000	4,234,706	5,087,816	2,802,816	122.7%
Land	344,679	1,035,500	1,289,190	-	(1,035,500)	-100.0%
Infrastructure	84,182	400,000	5,847,302	950,000	550,000	137.5%
Total Capital Outlay	428,861	1,435,500	7,136,492	950,000	(485,500)	-33.8%
Total Expenditures & Capital	12,911,577	3,720,500	11,371,198	6,037,816	2,317,316	62.3%
Expenditures by Operating vs. Capital						
Operating & Maintenance	223,599	65,465	241,203	68,548	3,083	4.7%
Capital & Depreciation	428,861	1,435,500	7,136,492	950,000	(485,500)	-33.8%
Transfers	12,259,117	2,219,535	3,993,503	5,019,268	2,799,733	126.1%
Total Expenditures & Capital	12,911,577	3,720,500	11,371,198	6,037,816	2,317,316	62.3%
Net Income	(922,989)	5,059,844	(2,490,854)	2,109,613	4,316,850	-58.3%
Ending Fund Balance	29,595,274	23,740,612	27,104,420	29,214,033	5,473,421	23.1%

Parks CEF Fund 260

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	2,684,753	874,979	4,269,651	1,236,793	361,814	41.35%
Revenues by Department						
Parks & Recreation	2,012,491	1,735,218	1,735,218	1,836,020	100,802	5.8%
Total Revenues	2,012,491	1,735,218	1,735,218	1,836,020	100,802	5.8%
Revenue By Class						
Debt Service	4,806	28,968	28,968	28,000	(968)	-3.3%
Miscellaneous	-	-	-	-	-	0.0%
Interest Income	(74,533)	8,750	8,750	8,750	-	0.0%
Fees	2,082,219	1,697,500	1,697,500	1,799,270	101,770	6.0%
Total Revenues	2,012,491	1,735,218	1,735,218	1,836,020	100,802	5.8%
Expenditures by Department						
Parks & Recreation	427,593	692,965	4,768,076	1,026,548	333,583	48.1%
Total Expenditures	427,593	692,965	4,768,076	1,026,548	333,583	48.1%
Expenditures by Class						
Personal Services	64,897	65,465	65,465	68,548	3,083	4.7%
Supplies	-	-	-	-	-	0.0%
Purchased Services	13	-	73,238	-	-	0.0%
Transfers	73	-	-	8,000	8,000	0.0%
Total Expenditures	64,982	65,465	138,703	76,548	11,083	16.9%
Land	343,000	227,500	22,500	-	(227,500)	-100.0%
Infrastructure	19,610	400,000	4,379,373	950,000	550,000	137.5%
Capital Outlay			227,500			
Total Capital Outlay	362,610	627,500	4,629,373	950,000	322,500	51.4%
Total Expenditures & Capital	427,593	692,965	4,768,076	1,026,548	333,583	48.1%
Expenditures by Operating vs. Capital						
Operating & Maintenance	64,910	65,465	138,703	68,548	3,083	4.7%
Capital & Depreciation	362,610	627,500	4,629,373	950,000	322,500	51.4%
Transfers	73	-	-	8,000	8,000	0.0%
Total Expenditures	427,593	692,965	4,768,076	1,026,548	333,583	48.1%
Net Income	1,584,898	1,042,253	(3,032,858)	809,472	(232,781)	-22.3%
Ending Fund Balance	4,269,651	1,917,232	1,236,793	2,046,265	129,033	6.7%

Recreation CEF Fund 261

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	9,890,901.91	10,765,132	11,210,384	11,813,280	1,048,148	9.7%
Revenues by Department						
Parks & Recreation	1,321,161	899,086	899,086	926,681	27,595	3.1%
Total Revenues	1,321,161	899,086	899,086	926,681	27,595	3.1%
Revenue By Class						
Miscellaneous	-	-	-	-	-	0.0%
Interest Income	397,958	107,651	107,651	107,651	-	0.0%
Fees	910,679	762,467	762,467	791,030	28,563	3.7%
Debt Service	12,524	28,968	28,968	28,000	(968)	-3.3%
Total Revenues	1,321,161	899,086	899,086	926,681	27,595	3.1%
Expenditures by Department						
Parks & Recreation	1,679	-	296,190	-	-	0.0%
Total Expenditures	1,679	-	296,190	-	-	0.0%
Expenditures by Class						
Purchased Services	-	-	52,500	-	-	0.0%
Debt Service	-	-	-	-	-	-
Total Expenditures	-	-	52,500	-	-	0.0%
Land	1,679	-	471,190	-	-	0.0%
Infrastructure	-	-	-	-	-	0.0%
Capital Outlay	-	-	(227,500)	-	-	0.0%
Total Capital Outlay	1,679	-	243,690	-	-	0.0%
Total Expenditures & Capital	1,679	-	296,190	-	-	0.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	-	52,500	-	-	0.0%
Capital & Depreciation	1,679	-	243,690	-	-	0.0%
Transfers	-	-	-	-	-	0.0%
Total Expenditures	1,679	-	296,190	-	-	0.0%
Net Income	1,319,482	899,086	602,896	926,681	27,595	3.1%
Ending Fund Balance	11,210,384	11,664,218	11,813,280	12,739,961	1,075,743	9.2%

Trails CEF Fund 262

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	1,379,463	72,740	1,668,727	1,618,656	1,545,916	2125.26%
Revenues by Department						
Parks & Recreation	353,835	1,447,858	1,447,858	282,100	(1,165,758)	-80.5%
Total Revenues	353,835	1,447,858	1,447,858	282,100	(1,165,758)	-80.5%
Revenue By Class						
Intergovern	-	1,250,000	1,250,000	-	(1,250,000)	-100.0%
Interest Income	48,779	727	727	17,000	16,273	2238.4%
Fees	305,056	197,131	197,131	265,100	67,969	34.5%
Total Revenues	353,835	1,447,858	1,447,858	282,100	(1,165,758)	-80.5%
Expenditures by Department						
Parks & Recreation	64,571	-	1,497,929	-	-	0.0%
Total Expenditures	64,571	-	1,497,929	-	-	0.0%
Expenditures by Class						
Purchased Services	-	-	25,000	-	-	
Transfers	-	-	5,000	-	-	0.0%
Total Expenditures	-	-	30,000	-	-	0.0%
Infrastructure	64,571	-	1,467,929	-	-	0.0%
Total Capital Outlay	64,571	-	1,467,929	-	-	0.0%
Total Expenditures & Capital	64,571	-	1,497,929	-	-	0.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	-	25,000	-	-	
Capital & Depreciation	64,571	-	1,467,929	-	-	0.0%
Transfers	-	-	5,000	-	-	0.0%
Total Expenditures	64,571	-	1,497,929	-	-	0.0%
Net Income	289,264	1,447,858	(50,071)	282,100	(1,165,758)	-80.5%
Ending Fund Balance	1,668,727	1,520,598	1,618,656	1,900,756	380,158	25.0%

Open Lands CEF Fund 263

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	588,607	1,001,128	1,050,619	590,454	(410,674)	-41.02%
Revenues by Department						
Parks & Recreation	462,012	360,335	360,335	457,680	97,345	27.0%
Total Revenues	462,012	360,335	360,335	457,680	97,345	27.0%
Revenue By Class						
Miscellaneous	-	-	-	-	-	0.0%
Interest Income	(54,797)	10,011	10,011	5,000	(5,011)	-50.1%
Fees	512,003	321,356	321,356	444,680	123,324	38.4%
Debt Service	4,806	28,968	28,968	8,000	(20,968)	-72.4%
Total Revenues	462,012	360,335	360,335	457,680	97,345	27.0%
Expenditures by Department						
Parks & Recreation	-	808,000	820,500	-	(808,000)	-100.0%
Open Lands CEF	-	808,000	820,500	-	(808,000)	-100.0%
Expenditures by Class						
Purchased Services	-	808,000	25,000	-	(808,000)	-100.0%
Total Expenditures	-	808,000	25,000	-	(808,000)	-100.0%
Land	-	-	795,500	-	-	-
Total Capital Outlay	-	-	795,500	-	-	0.0%
Total Expenditures & Capital	-	808,000	820,500	-	(808,000)	-100.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	-	25,000	-	-	-
Capital & Depreciation	-	808,000	795,500	-	(808,000)	-100.0%
Total Expenditures & Capital	-	808,000	820,500	-	(808,000)	-100.0%
Net Income	462,012	(447,665)	(460,165)	457,680	905,345	-202.2%
Ending Fund Balance	1,050,619	553,463	590,454	1,048,134	494,671	89.4%

Law Enforcement CEF Fund 265

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	6,701,124	1,231,093	1,982,250	2,076,801	845,708	68.70%
Revenues by Department						
Police	936,388	568,991	568,991	590,081	21,090	3.7%
Total Revenues	936,388	568,991	568,991	590,081	21,090	3.7%
Revenue By Class						
Interest Income	229,630	12,311	12,311	-	(12,311)	-100.0%
Fees	706,496	556,680	556,680	590,081	33,401	6.0%
Transfers In	262	-	-	-	-	0.0%
Total Revenues	936,388	568,991	568,991	590,081	68,008	3.7%
Expenditures by Department						
Police	5,655,263	-	474,440	-	-	0.0%
Total Expenditures	5,655,263	-	474,440	-	-	0.0%
Expenditures by Class						
Supplies	158,689	-	-	-	-	0.0%
Transfers	5,496,574	-	474,440	-	-	0.0%
Total Expenditures	5,655,263	-	474,440	-	-	0.0%
Infrastructure	-	-	-	-	-	0.0%
Total Capital Outlay	-	-	-	-	-	0.0%
Total Expenditures & Capital	5,655,263	-	474,440	-	-	0.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	158,689	-	-	-	-	0.0%
Capital & Depreciation	-	-	-	-	-	0.0%
Transfers	5,496,574	-	474,440	-	-	0.0%
Total Expenditures & Capital	5,655,263	-	474,440	-	-	0.0%
Net Income	(4,718,875)	568,991	94,551	590,081	21,090	3.7%
Ending Fund Balance	1,982,250	1,800,084	2,076,801	2,666,882	866,798	48.2%

Library CEF Fund 266

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	2,190,340	2,559,795	2,700,418	3,020,448	460,653	18.00%
Revenues by Department						
Library	510,078	320,030	320,030	341,066	21,036	6.6%
Total Revenues	510,078	320,030	320,030	341,066	21,036	6.6%
Revenue By Class						
Miscellaneous	-	-	-	-	-	0.0%
Interest Income	82,769	25,598	25,598	-	(25,598)	-100.0%
Fees	418,540	294,432	294,432	312,098	17,666	6.0%
Debt Service	8,769	-	-	28,968	28,968	0.0%
Total Revenues	510,078	320,030	320,030	341,066	21,036	6.6%
Net Income	510,078	320,030	320,030	341,066	-	6.6%
Ending Fund Balance	2,700,418	2,879,825	3,020,448	3,361,514	481,689	16.7%

Cultural Services CEF Fund 267

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	469,450	772,175	790,429	1,031,097	258,922	33.53%
Revenues by Department						
Cultural Services	330,400	240,668	240,668	275,890	35,222	14.6%
Total Revenues	330,400	240,668	240,668	275,890	35,222	14.6%
Revenue By Class						
Miscellaneous	-	-	-	-	-	0.0%
Interest Income	(43,673)	7,722	7,722	-	(7,722)	-100.0%
Fees	348,783	232,946	232,946	246,922	13,976	6.0%
Debt Service	25,290	-	-	28,968	28,968	0.0%
Total Revenues	330,400	240,668	240,668	275,890	35,222	14.6%
Expenditures by Department						
Cultural Services	9,421	-	-	-	-	0.0%
Total Expenditures	9,421	-	-	-	-	0.0%
Expenditures by Class						
Purchased Services	-	-	-	-	-	0.0%
Transfers	9,421	-	-	-	-	0.0%
Total Expenditures	9,421	-	-	-	-	0.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	-	-	-	-	0.0%
Transfers	9,421	-	-	-	-	0.0%
Total Expenditures	9,421	-	-	-	-	0.0%
Net Income	320,979	240,668	240,668	275,890	35,222	14.6%
Ending Fund Balance	790,429	1,012,843	1,031,097	1,306,987	294,144	29.0%

General Government CEF Fund 268

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	949,708	1,403,726	1,651,392	1,943,315	539,589	38.44%
Revenues by Department						
Non-Departmental	710,580	551,923	651,923	599,127	47,204	8.6%
Total Revenues	710,580	551,923	651,923	599,127	47,204	8.6%
Revenue By Class						
Miscellaneous	-	-	-	-	-	0.0%
Interest Income	(172,288)	14,037	14,037	-	(14,037)	-100.0%
Transfers In	283	-	-	-	-	0.0%
Fees	843,807	537,886	637,886	570,159	32,273	6.0%
Gain/Loss on Assets:	6,600	-	-	-	-	0.0%
Debt Service	32,178	-	-	28,968	28,968	0.0%
Total Revenues	710,580	551,923	651,923	599,127	47,204	8.6%
Expenditures by Department						
Non-Departmental	8,897	360,000	360,000	2,530,000	2,170,000	602.8%
Total Expenditures	8,897	360,000	360,000	2,530,000	2,170,000	602.8%
Expenditures by Class						
Transfers	8,897	360,000	360,000	2,530,000	2,170,000	602.8%
Total Expenditures	8,897	360,000	360,000	2,530,000	2,170,000	602.8%
Expenditures by Operating vs. Capital						
Transfers	8,897	360,000	360,000	2,530,000	2,170,000	602.8%
Total Expenditures	8,897	360,000	360,000	2,530,000	2,170,000	602.8%
Net Income	701,683	191,923	291,923	(1,930,873)	(2,122,796)	-1106.1%
Ending Fund Balance	1,651,392	1,595,649	1,943,315	12,442	(1,583,207)	-99.2%

Streets CEF Fund 269

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	5,663,914	-	4,271,404	3,773,576	3,773,576	0.00%
Revenues by Department						
Public Works	5,351,642	2,656,235	2,656,235	2,838,784	182,549	6.9%
Streets CEF	5,351,642	2,656,235	2,656,235	2,838,784	182,549	6.9%
Revenue By Class						
Miscellaneous	26,091	-	-	-	-	0.0%
Interest Income	29,662	-	-	-	-	0.0%
Intergovern	880,000	-	-	-	-	0.0%
Fees	4,412,045	2,656,235	2,656,235	2,815,609	159,374	6.0%
Debt Service	3,844	-	-	23,175	23,175	0.0%
Total Revenues	5,351,642	2,656,235	2,656,235	2,838,784	182,549	6.9%
Expenditures by Department						
Public Works	6,744,153	1,859,535	3,154,063	2,481,268	621,733	33.4%
Streets CEF	6,744,153	1,859,535	3,154,063	2,481,268	621,733	33.4%
Expenditures by Class						
Transfers	6,744,153	1,859,535	3,154,063	2,481,268	621,733	33.4%
Total Expenditures	6,744,153	1,859,535	3,154,063	2,481,268	621,733	33.4%
Expenditures by Operating vs. Capital						
Transfers	6,744,153	1,859,535	3,154,063	2,481,268	621,733	33.4%
Total Expenditures	6,744,153	1,859,535	3,154,063	2,481,268	621,733	33.4%
Net Income	(1,392,511)	796,700	(497,828)	357,516	(439,184)	-55.1%
Ending Fund Balance	4,271,404	796,700	3,773,576	4,131,092	3,334,392	418.5%

Enterprise Funds Summary

Enterprise Funds are required by law to be self-supporting. The TABOR Amendment limits the amount of subsidy to 10% of the total operating cost. Most City of Loveland Enterprise Funds are not subsidized, and are funded entirely by user fees. Below is an Enterprise Funds Summary followed by a fund summary for each of the Enterprise Funds.

Enterprise Funds Summary						
	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	204,912,664	61,463,763	183,719,730	86,972,388	25,508,625	41.50%
Revenues by Fund						
Water & Water SIF	26,860,733	23,210,849	31,952,554	25,823,323	2,612,474	11.3%
Raw Water	5,357,560	2,602,499	110,732,499	5,157,051	2,554,552	98.2%
Water & Power Debt Service	2,678,899	4,049,890	12,159,890	5,452,292	1,402,402	34.6%
Wastewater & Wastewater SIF	18,822,358	17,942,187	19,279,687	22,063,288	4,121,101	23.0%
Power & Power PIF	78,610,415	76,771,440	76,771,440	82,265,470	5,494,030	7.2%
Municipal Fiber	25,678,375	5,468,856	64,383,251	14,038,870	8,570,014	156.7%
Stormwater	13,719,310	8,594,780	8,594,780	8,853,510	258,730	3.0%
Solid Waste	9,043,318	8,844,933	9,084,933	9,712,630	867,697	9.8%
Golf	4,574,946	4,194,120	4,194,120	4,294,144	100,024	2.4%
Mosquito Control	-	-	-	120,233	120,233	0.0%
Total Revenues	185,345,914	151,679,554	337,153,154	177,780,811	26,101,257	17.2%
Revenue By Class						
Intergovern	55,910	5	5	-	(5)	-100.0%
Payment In Lieu of Taxes	-	-	-	-	-	0.0%
Miscellaneous	2,789,772	2,801,758	4,607,165	2,864,386	62,628	2.2%
Charges For Services	125,215,776	131,983,886	132,141,017	145,271,096	13,287,210	10.1%
Interest Income	3,431,421	759,810	801,060	834,176	74,366	9.8%
Debt Service	75,728	105,270	61,235,270	-	(105,270)	-100.0%
Transfers In	27,352,192	5,346,112	125,069,257	12,343,458	6,997,346	130.9%
Fees	9,863,672	7,015,841	7,015,841	8,343,148	1,327,307	18.9%
Gain/Loss On Assets	240,576	94,096	94,096	93,909	(187)	-0.2%
Contributed Assets	11,917,339	-	-	-	-	0.0%
Aid To Construction	2,006,097	2,320,000	4,936,667	6,771,000	4,451,000	191.9%
Raw Water Development Fees	1,335,720	747,896	747,896	879,052	131,156	17.5%
Cash In Lieu	1,034,341	504,880	504,880	380,587	(124,293)	-24.6%
Operating Revenues	27,370	-	-	-	-	0.0%
Total Revenues	185,345,914	151,679,554	337,153,154	177,780,811	26,101,257	17.2%

Enterprise Funds Summary

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund						
Water & Water SIF	29,215,117	22,733,744	34,367,994	29,189,651	6,455,907	28.4%
Raw Water	2,004,039	6,790,228	133,982,048	4,162,310	(2,627,918)	-38.7%
Water & Power Debt Service	1,305,414	1,256,971	9,366,971	955,360	(301,611)	-24.0%
Wastewater & Wastewater SIF	21,644,177	18,205,291	24,061,280	21,437,720	3,232,429	17.8%
Water Bond Debt	-	-	-	-	-	0.0%
Power & Power PIF	73,863,415	77,260,752	84,148,899	80,561,294	3,300,542	4.3%
Municipal Fiber	50,151,618	10,638,163	115,139,976	19,436,492	8,798,329	82.7%
Stormwater	14,664,273	7,968,748	15,705,895	11,492,850	3,524,102	44.2%
Solid Waste	9,588,235	8,562,208	11,028,450	11,718,897	3,156,689	36.9%
Golf	4,102,560	4,725,217	6,098,983	5,959,891	1,234,674	26.1%
Mosquito Control	-	-	-	307,700	307,700	0.0%
Total Expenditures & Capital	206,538,848	158,141,322	433,900,496	185,222,165	27,080,843	17.1%
Expenditures by Class						
Personal Services	22,347,004	25,766,965	25,810,645	26,826,099	1,059,134	4.1%
Supplies	2,864,551	4,134,856	5,964,978	4,621,565	486,709	11.8%
Purchased Services	14,482,441	19,869,542	21,793,731	22,474,222	2,604,680	13.1%
Loss/Gain On Assets	623,318	-	-	-	-	0.0%
Purchased Power	44,556,216	44,089,628	44,089,628	46,855,300	2,765,672	6.3%
Depreciation	15,996,150	-	-	-	-	0.0%
Payment In Lieu Of Taxes	8,132,827	8,940,455	8,940,455	9,582,228	641,773	7.2%
Administrative Overhead	5,725,244	6,365,714	6,390,714	6,183,793	(181,921)	-2.9%
Debt Service-Exp	4,848,250	6,185,759	14,857,009	6,549,849	364,090	5.9%
Transfers	30,138,728	6,297,512	128,433,381	13,084,080	6,786,568	107.8%
Total Expenditures	149,714,729	121,650,431	256,280,541	136,177,136	14,526,705	11.9%
Equipment	4,926,383	873,600	7,098,508	4,642,176	3,768,576	431.4%
Land	621	-	1,438,457	-	-	0.0%
Infrastructure	51,699,082	35,617,291	168,994,459	44,265,353	8,648,062	24.3%
Capital Outlay	198,032	-	88,531	137,500	137,500	0.0%
Total Capital Outlay	56,824,118	36,490,891	177,619,955	49,045,029	12,554,138	34.4%
Total Expenditures & Capital	206,538,847	158,141,322	433,900,496	185,222,165	27,080,843	17.1%
Expenditures by Operating vs. Capital						
Operating & Maintenance	98,731,601	109,167,160	112,990,151	116,543,207	7,376,047	6.8%
Capital & Depreciation	72,820,268	36,490,891	177,619,955	49,045,029	12,554,138	34.4%
Debt Service-Exp	4,848,250	6,185,759	14,857,009	6,549,849	364,090	5.9%
Transfers	30,138,728	6,297,512	128,433,381	13,084,080	6,786,568	107.8%
Total Expenditures & Capital	206,538,847	158,141,322	433,900,496	185,222,165	27,080,843	17.1%
Net Income	(21,192,934)	(6,461,768)	(96,747,342)	(7,441,354)	11,190,648	15.2%
Ending Fund Balance	183,719,730	55,001,995	86,972,388	79,531,035	24,529,040	44.6%

Water & Water SIF Utility Funds

The Water Enterprise Fund includes all costs, operating and capital, associated with providing the City with an adequate supply of water. The City of Loveland has the third lowest rate of all providers in our surrounding region. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department charter under Water Utilities.

The Water SIF fund is used to account for water impact fees, known in the City as System Impact Fees. These are fees on residential and commercial development and are restricted to expansion of the Water Treatment Plant and the distribution system. The fund is administered by the Water & Power Department.

Water & Water System Impact Fee (SIF) Utility Funds 300 & 301

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	18,053,510	7,178,348	15,699,127	13,283,687	6,105,339	85.05%
Revenues by Department						
Water & Power	26,860,733	23,210,849	31,952,554	25,823,323	2,612,474	11.3%
Total Revenues	26,860,733	23,210,849	31,952,554	25,823,323	2,612,474	11.3%
Revenue By Class						
Intergovern	27,961	5	5		(5)	-100.0%
Miscellaneous	814,178	800,482	1,268,689	767,661	(32,821)	-4.1%
Charges For Services	19,424,569	20,017,164	20,173,995	21,761,189	1,744,025	8.7%
Interest Income	550,345	57,432	57,432	94,556	37,124	64.6%
Transfers In	394	-	5,500,000		-	0.0%
Fees	4,121,122	2,335,766	2,335,766	3,199,918	864,152	37.0%
Gain/Loss On Assets	6,378	-	-		-	0.0%
Contributed Assets	1,915,786	-	-		-	0.0%
Aid To Construction	-	-	2,616,667		-	0.0%
Total Revenues	26,860,733	23,210,849	31,952,554	25,823,323	2,612,474	11.3%

Water & Water System Impact Fee (SIF) Utility Funds 300 & 301

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Department						
Water & Power	29,215,117	22,733,744	34,367,994	29,189,651	6,455,907	28.4%
Total Expenditures & Capital	29,215,117	22,733,744	34,367,994	29,189,651	6,455,907	28.4%
Expenditures by Class						
Personal Services	5,611,704	5,860,085	5,860,085	6,089,432	229,347	3.9%
Supplies	1,276,198	1,561,193	3,002,868	1,624,367	63,174	4.0%
Purchased Services	3,378,391	5,034,177	5,143,908	4,882,804	(151,373)	-3.0%
Loss/Gain On Assets	630,923	-	-	-	-	0.0%
Depreciation	3,941,780	-	-	-	-	0.0%
Payment In Lieu Of Taxes	1,268,900	1,401,200	1,401,200	1,510,180	108,980	7.8%
Administrative Overhead	1,151,795	1,344,767	1,349,017	1,382,331	37,564	2.8%
Debt Service-Exp	58,612	133,619	133,619	29,200	(104,419)	-78.1%
Transfers	2,226,970	2,338,123	2,783,957	1,006,630	(1,331,493)	-56.9%
Total Expenditures	19,545,275	17,673,164	19,674,654	16,524,943	(1,148,221)	-6.5%
Capital Outlay	-	-	-	100,000		
Equipment	448,290	145,580	626,463	344,708	199,128	136.8%
Infrastructure	9,221,551	4,915,000	14,066,877	12,220,000	7,305,000	148.6%
Total Capital Outlay	9,669,842	5,060,580	14,693,340	12,664,708	7,604,128	150.3%
Total Expenditures & Capital	29,215,117	22,733,744	34,367,994	29,189,651	6,455,907	28.4%
Expenditures by Operating vs. Capital						
Operating & Maintenance	17,259,693	15,201,422	16,757,078	15,489,114	287,692	1.9%
Capital & Depreciation	9,669,842	5,060,580	14,693,340	12,664,708	7,604,128	150.3%
Debt Service-Exp	58,612	133,619	133,619	29,200	(104,419)	-78.1%
Transfers	2,226,970	2,338,123	2,783,957	1,006,630	(1,331,493)	-56.9%
Total Expenditures & Capital	29,215,117	22,733,744	34,367,994	29,189,651	6,455,907	28.4%
Net Income	(2,354,384)	477,105	(2,415,440)	(3,366,328)	(3,843,433)	-805.6%
Ending Fund Balance	15,699,127	7,655,453	13,283,687	9,917,359	2,261,906	29.5%

Raw Water Utility & Debt Funds 302 & 305

The Raw Water Fund is to account for costs associated with the planning, acquisition and storing of raw water to supply the City with the water necessary to meet residential and commercial needs. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. In addition the Raw Water fund issued debt to construct a new reservoir and water tank and to pay off the 2013 Water bond existing debt. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Raw Water Utilities.

Raw Water Utility & Debt Funds 302 & 305

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	26,583,843	4,760,191	29,937,364	6,687,815	1,927,624	40.5%
Revenues by Department						
Water & Power	5,357,560	2,602,499	110,732,499	5,157,051	2,554,552	98.2%
Total Revenues	5,357,560	2,602,499	110,732,499	5,157,051	2,554,552	98.2%
Revenue By Class						
Miscellaneous	694,592	707,454	707,454	762,974	55,520	7.8%
Charges For Services	864	-	-	1,990	1,990	0.0%
Interest Income	804,484	17,685	17,685	51,281	33,596	190.0%
Debt Service	-	105,270	61,235,270	-	(105,270)	-100.0%
Transfers In	-	493,722	47,493,722	3,055,060	2,561,338	518.8%
Fees	26,452	25,592	25,592	26,108	516	2.0%
Raw Water Development Fees	1,335,720	747,896	747,896	879,052	131,156	17.5%
Cash In Lieu	1,034,341	504,880	504,880	380,587	(124,293)	-24.6%
Contributed Assets	1,461,108	-	-	-	-	0.0%
Total Revenues	5,357,560	2,602,499	110,732,499	5,157,051	2,554,552	98.2%
Expenditures by Department						
Water & Power	2,004,039	6,790,228	133,982,048	4,162,310	(2,627,918)	-38.7%
Total Expenditures & Capital	2,004,039	6,790,228	133,982,048	4,162,310	(2,627,918)	-38.7%
Expenditures by Class						
Purchased Services	-	-	-	-	-	0.0%
Debt Service-Exp	-	954,596	1,474,596	1,722,970	768,374	80.5%
Transfers	-	-	60,610,000	2,389,340	2,389,340	0.0%
Total Expenditures	-	954,596	62,084,596	4,112,310	3,157,714	330.8%
Land	-	-	-	-	-	0.0%
Infrastructure	2,004,039	5,835,632	71,897,452	50,000	(5,785,632)	-99.1%
Total Capital Outlay	2,004,039	5,835,632	71,897,452	50,000	(5,785,632)	-99.1%
Total Expenditures & Capital	2,004,039	6,790,228	133,982,048	4,162,310	(2,627,918)	-38.7%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	-	-	-	-	0.0%
Capital & Depreciation	2,004,039	5,835,632	71,897,452	50,000	(5,785,632)	-99.1%
Debt Service-Exp	-	954,596	1,474,596	1,722,970	768,374	80.5%
Transfers	-	-	60,610,000	2,389,340	2,389,340	0.0%
Total Expenditures & Capital	2,004,039	6,790,228	133,982,048	4,162,310	(2,627,918)	-38.7%
Net Income	3,353,521	(4,187,729)	(23,249,549)	994,741	5,182,470	-123.8%
Ending Fund Balance	29,937,364	572,462	6,687,815	7,682,556	7,110,094	1242.0%

Water & Power Debt Service Funds

The Water & Power Debt Service Funds are used for long-term debt obligations related to the Water and Wastewater Utilities.

Water & Power Debt Service Funds (303, 304 & 317)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	(2,126,504)	618,497	(753,018)	2,039,901	1,421,404	229.82%
Revenues by Department						
Water & Power	2,678,899	4,049,890	12,159,890	5,452,292	1,402,402	34.6%
Total Revenues	2,678,899	4,049,890	12,159,890	5,452,292	1,402,402	34.6%
Revenue By Class						
Miscellaneous	-	-	-	-	-	0.0%
Interest Income	7,235	-	-	-	-	0.0%
Debt Service	-	-	-	-	-	0.0%
Transfers In	2,671,664	4,049,890	12,159,890	5,452,292	1,402,402	34.6%
Total Revenues	2,678,899	4,049,890	12,159,890	5,452,292	1,402,402	34.6%
Expenditures by Department						
Water & Power	1,305,414	1,256,971	9,366,971	955,360	(301,611)	-24.0%
Total Expenditures & Capital	1,305,414	1,256,971	9,366,971	955,360	(301,611)	-24.0%
Expenditures by Class						
Debt Service-Exp	1,305,414	1,256,971	9,366,971	955,360	(301,611)	-24.0%
Transfers	-	-	-	-	-	0.0%
Total Expenditures & Capital	1,305,414	1,256,971	9,366,971	955,360	(301,611)	-24.0%
Expenditures by Operating vs. Capital						
Debt Service-Exp	1,305,414	1,256,971	9,366,971	955,360	(301,611)	-24.0%
Transfers	-	-	-	-	-	0.0%
Total Expenditures & Capital	1,305,414	1,256,971	9,366,971	955,360	(301,611)	-24.0%
Net Income	1,373,485	2,792,919	2,792,919	4,496,932	1,704,013	61.0%
Ending Fund Balance	(753,018)	3,411,416	2,039,901	6,536,833	3,125,417	91.6%

Wastewater & Wastewater SIF Utility Funds

The Wastewater Enterprise Fund includes all costs, operating and capital, associated with treating the City's wastewater and returning clean usable water to downstream users. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Wastewater Utilities.

The Wastewater SIF fund is used to account for wastewater impact fees, known in the City as System Impact Fees. These are fees on residential and commercial development and are restricted to expansion of the Wastewater Treatment Plant and the collection system. The fund is administered by the Water & Power Department.

Wastewater & Wastewater System Impact Fee (SIF) Utility Funds 315 & 316

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	12,820,329	4,086,469	9,998,510	5,216,917	1,130,448	27.66%
Revenues by Department						
Water & Power	18,822,358	17,942,187	19,279,687	22,063,288	4,121,101	23.0%
Total Revenues	18,822,358	17,942,187	19,279,687	22,063,288	4,121,101	23.0%
Revenue By Class						
Intergovern	17,060	-	-	-	-	0.0%
Miscellaneous	156,461	62,972	1,400,472	72,685	9,713	15.4%
Charges For Services	14,781,334	16,105,492	16,105,492	17,280,996	1,175,504	7.3%
Interest Income	10,942	16,594	16,594	20,715	4,121	24.8%
Transfers In	-	-	-	-	-	0.0%
Fees	2,016,545	1,443,033	1,443,033	1,879,983	436,950	30.3%
Gain/Loss On Assets	7,000	14,096	14,096	8,909	(5,187)	-36.8%
Contributed Assets	1,833,014	-	-	-	-	0.0%
Aid To Construction	-	300,000	300,000	2,800,000	2,500,000	833.3%
Total Revenues	18,822,358	17,942,187	19,279,687	22,063,288	4,121,101	23.0%

Wastewater & Wastewater System Impact Fee (SIF) Utility Funds 315 & 316

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Department						
Water & Power	21,644,177	18,205,291	24,061,280	21,437,720	3,232,429	17.8%
Total Expenditures & Capital	21,644,177	18,205,291	24,061,280	21,437,720	3,232,429	17.8%
Expenditures by Class						
Personal Services	4,251,261	4,383,927	4,383,927	4,629,746	245,819	5.6%
Supplies	606,138	945,050	1,073,918	930,359	(14,691)	-1.6%
Purchased Services	2,801,988	3,712,025	4,012,700	3,599,175	(112,850)	-3.0%
Loss/Gain On Assets	(22,599)	-	-	-	-	0.0%
Depreciation	3,517,777	-	-	-	-	0.0%
Payment In Lieu Of Taxes	962,272	1,127,380	1,127,380	1,209,670	82,290	7.3%
Administrative Overhead	668,464	910,738	914,238	889,623	(21,115)	-2.3%
Debt Service-Exp	6,719	5,972	5,972	6,151	179	3.0%
Transfers	2,063,961	3,099,419	3,597,280	4,991,066	1,891,647	61.0%
Total Expenditures	14,855,981	14,184,511	15,115,415	16,255,790	2,071,279	14.6%
Equipment	513,992	49,780	221,893	321,930	272,150	546.7%
Land	621	-	38,457	-	-	0.0%
Infrastructure	6,248,583	3,971,000	8,685,515	4,860,000	889,000	22.4%
Capital Outlay	25,000	-	-	-	-	0.0%
Total Capital Outlay	6,788,197	4,020,780	8,945,865	5,181,930	1,161,150	28.9%
Total Expenditures & Capital	21,644,177	18,205,291	24,061,280	21,437,720	3,232,429	17.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	12,785,301	11,079,120	11,512,163	11,258,573	179,453	1.6%
Capital & Depreciation	6,788,197	4,020,780	8,945,865	5,181,930	1,161,150	28.9%
Debt Service-Exp	6,719	5,972	5,972	6,151	179	3.0%
Transfers	2,063,961	3,099,419	3,597,280	4,991,066	1,891,647	61.0%
Total Expenditures & Capital	21,644,177	18,205,291	24,061,280	21,437,720	3,232,429	17.8%
Net Income	(2,821,820)	(263,104)	(4,781,593)	625,568	888,672	-337.8%
Ending Fund Balance	9,998,510	3,823,365	5,216,917	5,842,485	2,019,120	52.81%

Power & Power PIF Utility Funds

The Power Enterprise Fund includes all costs; operating, purchased power, and capital associated with distributing electricity to City residents and businesses. Revenue for the Fund comes from ratepayers receiving power from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Power Utilities.

The Power PIF fund is used to account for power impact fees, known in the City as Plant Improvement Fees. These are fees on residential and commercial development and are restricted to expansion of the electrical distribution system. The fund is administered by the Water & Power Department.

Power & Power Plant Investment Fee (PIF) Utility Funds 330 & 331

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	33,563,885	19,378,299	38,310,885	30,933,426	11,555,127	59.63%
Revenues by Department						
Water & Power	78,610,415	76,771,440	76,771,440	82,265,470	5,494,030	7.2%
Total Revenues	78,610,415	76,771,440	76,771,440	82,265,470	5,494,030	7.2%
Revenue By Class						
Intergovern	1,762	-	-	-	-	0.0%
Payment In Lieu of Taxes	-	-	-	-	-	0.0%
Miscellaneous	1,040,667	1,238,300	1,238,000	1,238,000	(300)	0.0%
Charges For Services	69,718,040	69,640,170	69,640,470	74,560,690	4,920,520	7.1%
Interest Income	664,297	219,750	261,000	307,390	87,640	39.9%
Debt Service	75,728	-	-	-	-	0.0%
Transfers In	778,710	802,500	761,250	25,000	(777,500)	-96.9%
Fees	3,057,681	2,810,720	2,810,720	2,824,390	13,670	0.5%
Gain/Loss On Assets	-	40,000	40,000	40,000	-	0.0%
Contributed Assets	1,240,716	-	-	-	-	0.0%
Aid To Construction	2,006,097	2,020,000	2,020,000	3,270,000	1,250,000	61.9%
Operating Revenues	26,715	-	-	-	-	0.0%
Total Revenues	78,610,415	76,771,440	76,771,440	82,265,470	5,494,030	7.2%

Power & Power Plant Investment Fee (PIF) Utility Funds 330 & 331

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Department						
Water & Power	73,863,415	77,260,752	84,148,899	80,561,294	3,300,542	4.3%
Total Expenditures & Capital	73,863,415	77,260,752	84,148,899	80,561,294	3,300,542	4.3%
Expenditures by Class						
Personal Services	4,416,447	4,535,532	4,535,532	4,599,437	63,905	1.4%
Supplies	171,571	557,165	575,312	631,658	74,493	13.4%
Purchased Services	2,293,065	3,717,224	4,630,483	3,808,089	90,865	2.4%
Loss/Gain On Assets	14,994	-	-	-	-	0.0%
Purchased Power	44,556,216	44,089,628	44,089,628	46,855,300	2,765,672	6.3%
Depreciation	5,443,903	-	-	-	-	0.0%
Payment In Lieu Of Taxes	4,801,380	4,874,810	4,874,810	5,219,230	344,420	7.1%
Administrative Overhead	2,903,051	2,915,771	2,933,021	2,679,576	(236,195)	-8.1%
Debt Service-Exp	6,648	6,646	6,646	6,845	199	3.0%
Transfers	852,294	201,276	1,036,717	128,729	(72,547)	-36.0%
Total Expenditures	65,459,569	60,898,052	62,682,149	63,928,864	3,030,812	5.0%
Equipment	135,676	512,200	708,200	452,000	(60,200)	-11.8%
Land	-	-	800,000	-	-	0.0%
Infrastructure	8,268,169	15,850,500	19,922,550	16,142,930	292,430	1.8%
Capital Outlay	-	-	36,000	37,500	37,500	0.0%
Total Capital Outlay	8,403,845	16,362,700	21,466,750	16,632,430	269,730	1.6%
Total Expenditures & Capital	73,863,415	77,260,752	84,148,899	80,561,294	3,300,542	4.3%
Expenditures by Operating vs. Capital						
Operating & Maintenance	64,600,627	60,690,130	61,638,786	63,793,290	3,103,160	5.1%
Capital & Depreciation	8,403,845	16,362,700	21,466,750	16,632,430	269,730	1.6%
Debt Service-Exp	6,648	6,646	6,646	6,845	199	3.0%
Transfers	852,294	201,276	1,036,717	128,729	(72,547)	-36.0%
Total Expenditures & Capital	73,863,415	77,260,752	84,148,899	80,561,294	3,300,542	4.3%
Net Income	4,747,000	(489,312)	(7,377,459)	1,704,176	2,193,488	-448.3%
Ending Fund Balance	38,310,885	18,888,987	30,933,426	32,637,601	13,748,614	72.8%

Municipal Fiber (PULSE) Funds

The Municipal Fiber Enterprise Fund (Pulse) includes all costs, operating, and capital, associated with offering high-speed broadband internet and phone service to City residents and businesses. Revenue for the Fund comes from ratepayers receiving internet and phone service from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter.

Municipal Fiber (PULSE) Funds 335 & 337

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	88,724,126	12,311,054	64,250,883	13,494,158	1,183,104	9.61%
Revenues by Department						
Municipal Fiber (W&P)	25,678,375	5,468,856	64,383,251	14,038,870	8,570,014	156.7%
Total Revenues	25,678,375	5,468,856	64,383,251	14,038,870	8,570,014	156.7%
Revenue By Class						
Charges For Services	114,987	5,286,513	5,286,513	9,492,674	4,206,161	79.6%
Interest Income	535,377	182,343	182,343	34,090	(148,253)	-81.3%
Transfers In	23,900,924	-	58,914,395	3,811,106	3,811,106	0.0%
Contributed Assets	1,119,512	-	-	-	-	0.0%
Miscellaneous	6,921	-	-	-	-	0.0%
Operating Revenues	655	-	-	-	-	0.0%
Aid to Construction	-	-	-	701,000	701,000	0.0%
Total Revenues	25,678,375	5,468,856	64,383,251	14,038,870	8,570,014	156.7%

Municipal Fiber (PULSE) Funds 335 & 337

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Department						
Municipal Fiber (W&P)	50,151,618	10,638,163	115,139,976	19,436,492	8,798,329	82.7%
Total Expenditures & Capital	50,151,618	10,638,163	115,139,976	19,436,492	8,798,329	82.7%
Expenditures by Class						
Personal Services	1,685,958	3,870,840	3,870,840	4,090,948	220,108	5.7%
Supplies	102,441	76,150	326,150	168,340	92,190	121.1%
Purchased Services	753,779	1,217,845	1,570,986	3,989,465	2,771,620	227.6%
Depreciation	568,971	-	-	-	-	0.0%
Payment In Lieu Of Taxes	8,049	370,056	370,056	407,761	37,705	10.2%
Administrative Overhead	-	197,033	197,033	274,179	77,146	39.2%
Debt Service-Exp	3,454,009	3,811,106	3,852,356	3,811,106	-	0.0%
Transfers	24,451,188	620,934	59,795,612	4,328,615	3,707,681	597.1%
Total Expenditures	31,024,395	10,163,964	69,983,033	17,070,414	6,906,450	68.0%
Equipment	1,723,359	166,040	2,533,689	-	(166,040)	-100.0%
Infrastructure	17,230,832	308,159	42,600,074	2,366,078	2,057,919	667.8%
Capital Outlay	173,032	-	23,180	-	-	0.0%
Total Capital Outlay	19,127,223	474,199	45,156,943	2,366,078	1,891,879	399.0%
Total Expenditures & Capital	50,151,618	10,638,163	115,139,976	19,436,492	8,798,329	82.7%
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,550,227	5,731,924	6,335,065	8,930,693	3,198,769	55.8%
Capital & Depreciation	19,696,194	474,199	45,156,943	2,366,078	1,891,879	399.0%
Debt Service-Exp	3,454,009	3,811,106	3,852,356	3,811,106	-	0.0%
Transfers	24,451,188	620,934	59,795,612	4,328,615	3,707,681	597.1%
Total Expenditures & Capital	50,151,618	10,638,163	115,139,976	19,436,492	8,798,329	82.7%
Net Income	(24,473,243)	(5,169,307)	(50,756,725)	(5,397,622)	(228,315)	4.4%
Ending Fund Balance	64,250,883	7,141,747	13,494,158	8,096,536	954,789	13.4%

Stormwater Fund

The Stormwater Enterprise Fund includes all costs, operating, and capital, associated with treating the City's stormwater runoff and returning clean, usable water to downstream users. Revenues for this fund come from an assessment on utility ratepayers. The Fund is administered by the Public Works Department to more closely align the stormwater management with street construction and maintenance. Details of expenditures from the Fund can be found in the Public Works chapter in the Stormwater section.

Stormwater Utility Fund 345

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted/ \$ Change	2022 Adopted/ 2021 Adopted/ % Change
Beginning Fund Balance	14,633,617	4,699,162	13,688,655	6,577,540	1,878,378	40.0%
Revenues by Department						
Public Works	13,719,310	8,594,780	8,594,780	8,853,510	258,730	3.0%
Total Revenues	13,719,310	8,594,780	8,594,780	8,853,510	258,730	3.0%
Revenue By Class						
Intergovern	4,338	-	-	-	-	0.0%
Miscellaneous	76,640	-	-	36,000	36,000	0.0%
Charges For Services	8,018,867	8,059,310	8,059,310	8,247,980	188,670	2.3%
Interest Income	479,340	134,740	134,740	156,780	22,040	16.4%
Transfers In	500	-	-	-	-	0.0%
Fees	641,872	400,730	400,730	412,750	12,020	3.0%
Gain/Loss On Assets	150,550	-	-	-	-	0.0%
Contributed Assets	4,347,203	-	-	-	-	0.0%
Total Revenues	13,719,310	8,594,780	8,594,780	8,853,510	258,730	3.0%
Expenditures by Department						
Public Works	14,664,273	7,968,748	15,705,895	11,492,850	3,524,102	44.2%
Total Expenditures & Capital	14,664,273	7,968,748	15,705,895	11,492,850	3,524,102	44.2%
Expenditures by Class						
Personal Services	1,644,718	1,896,000	1,896,000	1,926,889	30,889	1.6%
Supplies	47,214	66,936	66,936	114,725	47,789	71.4%
Purchased Services	1,844,465	1,441,094	1,674,909	1,397,021	(44,073)	-3.1%
Loss/Gain On Assets	-	-	-	-	-	0.0%
Depreciation	1,377,883	-	-	-	-	0.0%
Payment In Lieu Of Taxes	524,599	564,150	564,150	577,360	13,210	2.3%
Administrative Overhead	250,754	250,958	250,958	234,405	(16,553)	-6.6%
Transfers	203,196	27,610	239,466	59,800	32,190	116.6%
Total Expenditures	5,892,829	4,246,748	4,692,419	4,310,200	63,452	1.5%
Equipment	530,203	-	824,059	607,500	607,500	0.0%
Infrastructure	8,241,241	3,722,000	10,189,417	6,575,150	2,853,150	76.7%
Total Capital Outlay	8,771,444	3,722,000	11,013,476	7,182,650	3,460,650	93.0%
Total Expenditures & Capital	14,664,273	7,968,748	15,705,895	11,492,850	3,524,102	44.2%
Expenditures by Operating vs. Capital						
Operating & Maintenance	4,311,750	4,219,138	4,452,953	4,250,400	31,262	0.7%
Capital & Depreciation	10,149,328	3,722,000	11,013,476	7,182,650	3,460,650	93.0%
Transfers	203,196	27,610	239,466	59,800	32,190	116.6%
Total Expenditures & Capital	14,664,273	7,968,748	15,705,895	11,492,850	3,524,102	44.2%
Net Income	(944,963)	626,032	(7,111,115)	(2,639,340)	(3,265,372)	-521.6%
Ending Fund Balance	13,688,655	5,325,194	6,577,540	3,938,200	(1,386,994)	-26.0%

Solid Waste Fund

The Solid Waste Fund includes all costs, operating and capital, associated with the collection and disposal or recycling of the City's solid wastes. Revenues for the Fund come from user fees assessed for solid waste services. Rates, set annually, ensure recovery of all operating and capital costs from users. The Fund is administered by the Public Works Department. Expenditure Details can be found in the Public Works chapter under Solid Waste.

Solid Waste Enterprise Fund 360

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	7,243,731	4,590,860	6,698,814	4,755,297	164,437	3.58%
Revenues by Department						
Public Works	9,043,318	8,844,933	9,084,933	9,712,630	867,697	9.8%
Total Revenues	9,043,318	8,844,933	9,084,933	9,712,630	867,697	9.8%
Revenue By Class						
Intergovern	1,471	-	-	-	-	0.0%
Miscellaneous	(10,224)	(7,450)	(7,450)	(12,934)	(5,484)	73.6%
Charges For Services	8,783,954	8,751,993	8,751,993	9,582,076	830,083	9.5%
Interest Income	196,816	60,390	60,390	98,488	38,098	63.1%
Gain/Loss On Assets	71,300	40,000	40,000	45,000	5,000	12.5%
Transfers In	-	-	240,000	-	-	0.0%
Total Revenues	9,043,318	8,844,933	9,084,933	9,712,630	867,697	9.8%
Expenditures by Department						
Public Works	9,588,235	8,562,208	11,028,450	11,718,897	3,156,689	36.9%
Total Expenditures & Capital	9,588,235	8,562,208	11,028,450	11,718,897	3,156,689	36.9%
Expenditures by Class						
Personal Services	2,667,956	2,831,619	2,831,619	2,961,106	129,487	4.6%
Supplies	197,908	305,650	300,082	524,600	218,950	71.6%
Purchased Services	3,009,746	4,320,923	4,326,491	4,055,218	(265,705)	-6.1%
Depreciation	823,718	-	-	-	-	0.0%
Payment In Lieu Of Taxes	567,627	602,859	602,859	658,027	55,168	9.2%
Administrative Overhead	480,003	484,308	484,308	487,214	2,906	0.6%
Debt Service-Exp	16,848	16,849	16,849	18,217	1,368	8.1%
Transfers	337,996	-	360,199	167,400	167,400	0.0%
Total Expenditures	8,101,802	8,562,208	8,922,407	8,871,782	309,574	3.6%
Equipment	1,486,433	-	2,106,043	2,847,115	2,847,115	0.0%
Total Capital Outlay	1,486,433	-	2,106,043	2,847,115	2,847,115	0.0%
Total Expenditures & Capital	9,588,235	8,562,208	11,028,450	11,718,897	3,156,689	36.9%
Expenditures by Operating vs. Capital						
Operating & Maintenance	6,923,241	8,545,359	8,545,359	8,686,165	140,806	1.6%
Capital & Depreciation	2,310,150	-	2,106,043	2,847,115	2,847,115	0.0%
Debt Service-Exp	16,848	16,849	16,849	18,217	1,368	8.1%
Transfers	337,996	-	360,199	167,400	167,400	0.0%
Total Expenditures & Capital	9,588,235	8,562,208	11,028,450	11,718,897	3,156,689	36.9%
Net Income	(544,917)	282,725	(1,943,517)	(2,006,267)	(2,288,992)	-809.6%
Ending Fund Balance	6,698,814	4,873,585	4,755,297	2,749,030	(2,124,555)	-43.6%

Mosquito Control

The City contracts for seasonal mosquito control services to reduce both nuisance mosquitos and those species that transmit diseases such as West Nile Virus. Larvacide applications are the primary means of control, with spraying used as a last resort. Citizens pay for this service through their utility bill.

Mosquito Control Fund 361

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	187,467	-	187,467	187,467	187,467	0.00%
Revenues by Department						
Public Works	-	-	-	120,233	120,233	0.0%
Total Revenues	-	-	-	120,233	120,233	0.0%
Revenue By Class						
Charges For Services	-	-	-	120,233	120,233	0.0%
Total Revenues	-	-	-	120,233	120,233	0.0%
Expenditures by Department						
Public Works	-	-	-	-	-	0.0%
Total Expenditures & Capital	-	-	-	-	-	0.0%
Expenditures by Class						
Purchased Services	-	-	-	307,700	307,700	0.0%
Total Expenditures	-	-	-	307,700	307,700	0.0%
Net Income	-	-	-	(187,467)	(187,467)	0.0%
Ending Fund Balance	187,467	-	187,467	-	-	0.0%

Golf Fund

The City's golf courses are funded through and provide the revenues for the Golf Enterprise Fund. The Fund's primary source of revenue is user fees paid by golf course patrons. These fees, set annually, ensure that all operating and capital costs are recovered from users. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department chapter under Golf.

Golf Enterprise Fund 375

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	5,228,659	3,840,883	5,701,045	3,796,182	(44,701)	-1.16%
Revenues by Department						
Parks & Recreation	4,574,946	4,194,120	4,194,120	4,294,144	100,024	2.4%
Total Revenues	4,574,946	4,194,120	4,194,120	4,294,144	100,024	2.4%
Revenue By Class						
Intergovern	3,318	-	-	-	-	0.0%
Miscellaneous	10,536	-	-	-	-	0.0%
Charges For Services	4,373,160	4,123,244	4,123,244	4,223,268	100,024	2.4%
Interest Income	182,584	70,876	70,876	70,876	-	0.0%
Gain/Loss On Assets	5,348	-	-	-	-	0.0%
Total Revenues	4,574,946	4,194,120	4,194,120	4,294,144	100,024	2.4%
Expenditures by Department						
Parks & Recreation	4,102,560	4,725,217	6,098,983	5,959,891	1,234,674	26.1%
Total Expenditures & Capital	4,102,560	4,725,217	6,098,983	5,959,891	1,234,674	26.1%
Expenditures by Class						
Personal Services	2,068,960	2,388,962	2,432,642	2,528,541	139,579	5.8%
Supplies	463,080	622,712	619,712	627,516	4,804	0.8%
Purchased Services	401,006	426,254	434,254	434,751	8,497	2.0%
Depreciation	322,118	-	-	-	-	0.0%
Administrative Overhead	271,177	262,139	262,139	236,465	(25,674)	-9.8%
Transfers	3,124	10,150	10,150	12,500	2,350	23.2%
Total Expenditures	3,529,465	3,710,217	3,758,897	3,839,773	129,556	3.5%
Equipment	88,429	-	33,081	68,923	68,923	0.0%
Infrastructure	484,667	1,015,000	2,277,654	2,051,195	1,036,195	102.1%
Capital Outlay	-	-	29,351	-	-	0.0%
Total Capital Outlay	573,096	1,015,000	2,340,086	2,120,118	1,105,118	108.9%
Total Expenditures & Capital	4,102,560	4,725,217	6,098,983	5,959,891	1,234,674	26.1%
Expenditures by Operating vs. Capital						
Operating & Maintenance	3,204,223	3,700,067	3,748,747	3,827,273	127,206	3.4%
Capital & Depreciation	895,213	1,015,000	2,340,086	2,120,118	1,105,118	108.9%
Transfers	3,124	10,150	10,150	12,500	2,350	23.2%
Total Expenditures & Capital	4,102,560	4,725,217	6,098,983	5,959,891	1,234,674	26.1%
Net Income	472,386	(531,097)	(1,904,863)	(1,665,747)	(1,134,650)	213.6%
Ending Fund Balance	5,701,045	3,309,786	3,796,182	2,130,435	(1,179,351)	-35.6%

Internal Service Funds Summary

The Internal Service Funds provide for services needed by City departments. Funds in this category include Fleet Replacement, Fleet Management, Risk & Insurance, and Employee Benefits Funds. Revenue into these funds comes from the General Fund and Enterprise Funds through internal service charges. Below is an Internal Service Funds Summary followed by a fund summary for each of the Internal Service Funds.

Internal Service Funds Summary						
	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	30,898,123	22,706,354	27,191,473	23,261,530	555,176	2.45%
Revenues by Fund						
Fleet Replacement	3,670,742	3,565,664	4,064,664	3,719,545	153,881	4.3%
Fleet Management	5,037,962	5,712,899	5,712,899	5,974,096	261,197	4.6%
Risk & Insurance	3,414,638	3,369,947	3,417,239	-	(3,369,947)	-100.0%
Employee Benefits	16,594,579	16,129,410	16,129,410	16,620,500	491,090	3.0%
Total Revenues	28,717,920	28,777,920	29,324,212	26,314,141	(2,463,779)	-8.6%
Revenue By Class						
Intergovern	26,682	329,000	828,000	-	(329,000)	-100.0%
Miscellaneous	876,411	206,500	206,500	118,000	(88,500)	-42.9%
Charges For Services	26,803,042	28,022,732	28,070,024	25,970,804	(2,051,928)	-7.3%
Interest Income	826,178	159,688	159,688	-	(159,688)	-100.0%
Debt Service	9,611	-	-	57,937	57,937	0.0%
Transfers In	-	60,000	60,000	167,400	107,400	179.0%
Gain/Loss On Assets	175,996	-	-	-	-	0.0%
Total Revenues	28,717,920	28,777,920	29,324,212	26,314,141	(2,463,779)	-8.6%

Internal Service Funds Summary

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund						
Fleet Replacement	8,420,905	4,770,391	7,486,327	2,727,222	(2,043,169)	-42.8%
Fleet Management	4,461,407	5,235,688	5,281,128	5,905,845	670,157	12.8%
Risk & Insurance	4,539,373	3,807,867	3,808,529	4,340,902	533,035	14.0%
Employee Benefits	15,002,886	16,678,171	16,678,171	15,694,050	(984,121)	-5.9%
Total Expenditures & Capital	32,424,570	30,492,117	33,254,155	28,668,019	(1,824,098)	-6.0%
Expenditures by Class						
Personal Services	2,425,430	2,504,842	2,504,842	2,615,691	110,849	4.4%
Supplies	2,124,976	2,842,454	2,837,954	2,923,877	81,423	2.9%
Purchased Services	16,000,924	19,716,536	19,767,138	19,901,229	184,693	0.9%
Depreciation	1,582,749	-	-	-	-	0.0%
Debt Service-Exp	5,112	5,112	5,112	-	(5,112)	-100.0%
Transfers	6,342,405	652,782	1,546,574	500,000	(152,782)	-23.4%
Loss/Gain on Assets	(93,294)	-	-	-	-	0.0%
Total Expenditures	28,388,302	25,721,726	26,661,620	25,940,797	219,071	0.9%
Equipment	4,036,269	4,770,391	6,093,535	2,727,222	(2,043,169)	-42.8%
Infrastructure	-	-	499,000	-	-	0.0%
Total Capital Outlay	4,036,269	4,770,391	6,592,535	2,727,222	(2,043,169)	-42.8%
Total Expenditures & Capital	32,424,571	30,492,117	33,254,155	28,668,019	(1,824,098)	-6.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	20,458,037	25,063,832	25,109,934	25,440,797	376,965	1.5%
Capital & Depreciation	5,619,017	4,770,391	6,592,535	2,727,222	(2,043,169)	-42.8%
Debt Service-Exp	5,112	5,112	5,112	-	(5,112)	-100.0%
Transfers	6,342,405	652,782	1,546,574	500,000	(152,782)	-23.4%
Total Expenditures & Capital	32,424,571	30,492,117	33,254,155	28,668,019	(1,824,098)	-6.0%
Net Income	(3,706,650)	(1,714,197)	(3,929,943)	(2,353,878)	(639,681)	37.3%
Ending Fund Balance	27,191,473	20,992,157	23,261,530	20,907,652	(84,505)	-0.4%

Fleet Replacement Fund

The City Fleet Fund provides for the replacement of vehicles in the City fleet. Revenues for the Fund come from internal service charges in each department's budget based on the amortization of existing vehicles. Reserves are carried within the Fund for future vehicle replacement. The reserves are established to ensure the solvency of the Fund over a 10-year period. The City uses a revolving fund philosophy rather than a fully-funded replacement plan. The Fund is managed by the Public Works Department. Expenditure details can be found in the Department Summary in the Public Works chapter.

Fleet Replacement Fund 500

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	10,116,726	5,224,150	5,366,563	1,944,900	(3,279,250)	-62.77%
Revenues by Department						
Public Works	3,670,742	3,565,664	4,064,664	3,719,545	153,881	4.3%
Total Revenues	3,670,742	3,565,664	4,064,664	3,719,545	153,881	4.3%
Revenue By Class						
Intergovern	-	329,000	828,000	-	(329,000)	-100.0%
Miscellaneous	680,466	-	-	-	-	0.0%
Charges For Services	2,599,720	3,176,664	3,176,664	3,494,208	317,544	10.0%
Interest Income	204,949	-	-	-	-	0.0%
Debt Service	9,611	-	-	57,937	57,937	0.0%
Transfers In	-	60,000	60,000	167,400	107,400	179.0%
Gain/Loss On Assets	175,996	-	-	-	-	0.0%
Total Revenues	3,670,742	3,565,664	4,064,664	3,719,545	153,881	4.3%
Expenditures by Department						
Public Works	8,420,905	4,770,391	7,486,327	2,727,222	(2,043,169)	-42.8%
Total Expenditures & Capital	8,420,905	4,770,391	7,486,327	2,727,222	(2,043,169)	-42.8%
Expenditures by Class						
Supplies	9,462	-	-	-	-	0.0%
Purchased Services	-	-	-	-	-	0.0%
Depreciation	1,566,064	-	-	-	-	0.0%
Gain/Loss on Investments	(93,294)	-	-	-	-	0.0%
Transfers	2,902,405	-	893,792	-	-	0.0%
Total Expenditures	4,384,636	-	893,792	-	-	0.0%
Equipment	4,036,269	4,770,391	6,093,535	2,727,222	(2,043,169)	-42.8%
Infrastructure	-	-	499,000	-	-	0.0%
Total Capital Outlay	4,036,269	4,770,391	6,592,535	2,727,222	(2,043,169)	-42.8%
Total Expenditures & Capital	8,420,905	4,770,391	7,486,327	2,727,222	(2,043,169)	-42.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	(83,832)	-	-	-	-	0.0%
Capital & Depreciation	5,602,333	4,770,391	6,592,535	2,727,222	(2,043,169)	-42.8%
Transfers	2,902,405	-	893,792	-	-	0.0%
Total Expenditures & Capital	8,420,905	4,770,391	7,486,327	2,727,222	(2,043,169)	-42.8%
Net Income	(4,750,163)	(1,204,727)	(3,421,663)	992,323	2,197,050	-182.4%
Ending Fund Balance	5,366,563	4,019,423	1,944,900	2,937,223	(1,082,200)	-26.9%

Fleet Management Fund

The Fleet Management Fund provides for the maintenance of City vehicles, including parts inventory, service, and fuel. Revenues for the Fund come from internal service charges in each department's budget based on department vehicle assignments and allocated usage charges from the City's vehicle pool. Reserves are carried within the Fund for future maintenance requirements. The Fund is managed by the Public Works Department. Expenditure details can be found in the Department Summary in the Public Works chapter.

Fleet Management Fund 501

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	1,309,640	1,513,418	1,886,194	2,317,965	804,547	53.16%
Revenues by Department						
Public Works	5,037,962	5,712,899	5,712,899	5,974,096	261,197	4.6%
Total Revenues	5,037,962	5,712,899	5,712,899	5,974,096	261,197	4.6%
Revenue By Class						
Intergovern	26,297	-	-	-	-	0.0%
Miscellaneous	45,924	-	-	-	-	0.0%
Charges For Services	4,932,415	5,712,899	5,712,899	5,974,096	261,197	4.6%
Interest Income	33,326	-	-	-	-	0.0%
Total Revenues	5,037,962	5,712,899	5,712,899	5,974,096	261,197	4.6%
Expenditures by Department						
Public Works	4,461,407	5,235,688	5,281,128	5,905,845	670,157	12.8%
Total Expenditures & Capital	4,461,407	5,235,688	5,281,128	5,905,845	670,157	12.8%
Expenditures by Class						
Personal Services	1,820,988	1,915,792	1,915,792	1,989,366	73,574	3.8%
Supplies	2,026,625	2,703,958	2,699,458	2,785,081	81,123	3.0%
Purchased Services	591,998	610,826	660,766	631,398	20,572	3.4%
Depreciation	16,685	-	-	-	-	0.0%
Debt Service-Exp	5,112	5,112	5,112	-	(5,112)	-100.0%
Transfers	-	-	-	500,000	500,000	0.0%
Total Expenditures & Capital	4,461,407	5,235,688	5,281,128	5,905,845	670,157	12.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	4,439,610	5,230,576	5,276,016	5,405,845	175,269	3.4%
Capital & Depreciation	16,685	-	-	-	-	0.0%
Debt Service-Exp	5,112	5,112	5,112	-	(5,112)	-100.0%
Transfers	-	-	-	500,000	-	-
Total Expenditures & Capital	4,461,407	5,235,688	5,281,128	5,905,845	670,157	12.8%
Net Income	576,555	477,211	431,771	68,251	(408,960)	-85.7%
Ending Fund Balance	1,886,194	1,990,629	2,317,965	2,386,216	395,587	19.9%

Risk & Insurance Fund

The Risk and Insurance Fund is used by the City to insure for general liability and workers' compensation. Revenue for the Fund comes from internal service charges assessed to each City department. These charges are assessed based upon both the departments' claim history over the last five years and current potential liability. Money in the Fund is set aside to cover claims based upon a forecast of expected claim levels for the year. The Fund is managed by the Human Resources Department. Expenditure details can be found in the Human Resource chapter under Risk Management.

Risk & Insurance Fund 502

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	6,783,292	5,566,725	5,658,557	5,267,267	(299,458)	-5.4%
Revenues by Department						
Human Resources	3,414,638	3,369,947	3,417,239	-	(3,369,947)	-100.0%
Total Revenues	3,414,638	3,369,947	3,417,239	-	(3,369,947)	-100.0%
Revenue By Class						
Miscellaneous	111,888	88,500	88,500	-	(88,500)	-100.0%
Charges For Services	3,138,632	3,225,780	3,273,072	-	(3,225,780)	-100.0%
Interest Income	163,733	55,667	55,667	-	(55,667)	-100.0%
Transfers In	-	-	-	-	-	0.0%
Intergovern	385	-	-	-	-	0.0%
Total Revenues	3,414,638	3,369,947	3,417,239	-	(3,369,947)	-100.0%
Expenditures by Department						
Human Resources	4,539,373	3,807,867	3,808,529	4,340,902	533,035	14.0%
Total Expenditures & Capital	4,539,373	3,807,867	3,808,529	4,340,902	533,035	14.0%
Expenditures by Class						
Personal Services	603,659	580,300	580,300	617,575	37,275	6.4%
Supplies	9,961	18,696	18,696	18,696	-	0.0%
Purchased Services	2,925,753	3,208,871	3,209,533	3,704,631	495,760	15.4%
Transfers	1,000,000	-	-	-	-	0.0%
Total Expenditures & Capital	4,539,373	3,807,867	3,808,529	4,340,902	533,035	14.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	3,539,373	3,807,867	3,808,529	4,340,902	533,035	14.0%
Transfers	1,000,000	-	-	-	-	0.0%
Total Expenditures & Capital	4,539,373	3,807,867	3,808,529	4,340,902	533,035	14.0%
Net Income	(1,124,735)	(437,920)	(391,290)	(4,340,902)	(3,902,982)	891.3%
Ending Fund Balance	5,658,557	5,128,805	5,267,267	926,365	(4,202,440)	-81.9%

Employee Benefits Fund

This Fund provides for employees' medical, dental, and other benefits, such as an employee health clinic and short and long-term disability. The City is self-insured for medical and dental claims, with external insurance protection beyond a certain limit for individual medical cases and total claims. The City subsidizes a portion of the medical and dental plan with cost-share responsibilities from employees.

Employee Benefits Fund 503

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	12,688,465	10,402,061	14,280,159	13,731,398	3,329,337	32.0%
Revenues by Department						
Human Resources	16,594,579	16,129,410	16,129,410	16,620,500	491,090	3.0%
Total Revenues	16,594,579	16,129,410	16,129,410	16,620,500	491,090	3.0%
Revenue By Class						
Miscellaneous	38,133	118,000	118,000	118,000	-	0.0%
Charges For Services	16,132,275	15,907,389	15,907,389	16,502,500	595,111	3.7%
Interest Income	424,170	104,021	104,021	-	(104,021)	-100.0%
Total Revenues	16,594,579	16,129,410	16,129,410	16,620,500	491,090	3.0%
Expenditures by Department						
Human Resources	15,002,886	16,678,171	16,678,171	15,694,050	(984,121)	-5.9%
Total Expenditures & Capital	15,002,886	16,678,171	16,678,171	15,694,050	(984,121)	-5.9%
Expenditures by Class						
Personal Services	784	8,750	8,750	8,750	-	0.0%
Supplies	78,928	119,800	119,800	120,100	300	0.3%
Purchased Services	12,483,173	15,896,839	15,896,839	15,565,200	(331,639)	-2.1%
Transfers	2,440,000	652,782	652,782	-	(652,782)	-100.0%
Total Expenditures & Capital	15,002,886	16,678,171	16,678,171	15,694,050	(984,121)	-5.9%
Expenditures by Operating vs. Capital						
Operating & Maintenance	12,562,886	16,025,389	16,025,389	15,694,050	(331,339)	-2.1%
Transfers	2,440,000	652,782	652,782	-	(652,782)	-100.0%
Total Expenditures & Capital	15,002,886	16,678,171	16,678,171	15,694,050	(984,121)	-5.9%
Net Income	1,591,693	(548,761)	(548,761)	926,450	1,475,211	-268.8%
Ending Fund Balance	14,280,159	9,853,300	13,731,398	14,657,848	4,804,548	48.8%

Other Entity Funds Summary

There are eight "Other Entities", which are separately created entities established for specific service delivery purposes that the City of Loveland is related to. They are the Northern Colorado Regional Airport, the Loveland Larimer Building Authority (LLBA), the General Improvement District (GID) No. 1, the Loveland Special Improvement District (SID) No. 1, the Loveland Urban Renewal Authority (LURA), the Loveland Fire Rescue Authority, the Downtown Development Authority (DDA) and the Northern Colorado Law Enforcement Training Center (NCLETC). None of the funds related to these Other Entities are included in the City's Total Budget summary. Their respective budgets are provided in the Departmental Summaries under the Other (OTH) section of this document.

Other Entities Fund Summary						
	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	13,217,886	8,199,119	13,783,969	14,911,794	6,712,675	81.9%
Revenues by Fund						
Northern Colorado Regional Airport	2,029,077	7,825,825	7,825,825	18,133,560	10,307,735	131.7%
Loveland & Larimer Building Authority	652,757	712,541	712,541	922,054	209,513	29.4%
General Improvement District No. 1	61,186	51,500	51,500	56,500	5,000	9.7%
Loveland Urban Renewal Authority (LURA)	17,809,595	19,472,000	19,472,000	21,368,000	1,896,000	9.7%
Loveland Fire Rescue Authority Funds	22,250,561	21,899,660	39,287,429	24,684,877	2,785,217	12.7%
Police Training Campus	-	-	479,000	526,132	526,132	0.0%
Downtown Development Authority (DDA)	481,574	126,500	126,500	179,000	52,500	41.5%
Special Improvement District No. 1	570,584	640,000	640,000	642,500	2,500	0.4%
Total Revenues	43,855,334	50,728,026	68,594,795	66,512,623	15,784,597	31.1%
Revenue By Class						
Taxes	18,065,922	18,585,000	18,585,000	22,185,000	3,600,000	19.4%
Licenses & Permits	146,636	159,350	159,350	209,350	50,000	31.4%
Intergovern	18,786,316	25,287,956	25,947,975	38,086,108	12,798,152	50.6%
Miscellaneous	624,003	86,250	937,000	154,500	68,250	79.1%
Charges For Services	2,521,761	4,659,929	4,659,929	3,043,846	(1,616,083)	-34.7%
Interest Income	380,044	120,000	120,000	102,000	(18,000)	-15.0%
Debt Service	168,371	197,216	197,216	-	(197,216)	-100.0%
Transfers In	975,192	-	4,732,000	263,066	263,066	0.0%
Fees	899,133	373,000	373,000	800,000	427,000	114.5%
Gain/Loss On Assets	39,450	-	-	-	-	0.0%
Operating Revenues	887,006	888,787	1,147,787	1,288,853	400,066	45.0%
Leases	361,501	370,538	370,538	379,900	9,362	2.5%
Other Financing Source	-	-	11,365,000	-	-	0.0%
Total Revenues	43,855,335	50,728,026	68,594,795	66,512,623	15,784,597	31.1%

Other Entities Fund Summary

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund						
Northern Colorado Regional Airport	2,983,436	7,033,886	7,033,886	13,324,426	6,290,540	89.4%
Loveland & Larimer Building Authority	652,757	712,541	712,541	775,388	62,847	8.8%
General Improvement District No. 1	21,171	15,300	15,300	18,800	3,500	22.9%
Loveland Urban Renewal Authority (LURA)	17,106,239	17,525,531	17,525,531	19,750,715	2,225,184	12.7%
Downtown Development Authority (DDA)	300,682	175,000	175,000	125,000	(50,000)	-28.6%
Loveland Fire Rescue Authority Funds	21,669,303	21,903,442	40,905,261	25,186,595	3,283,153	15.0%
Police Training Campus	-	-	479,000	526,132	526,132	0.0%
Special Improvement District No. 1	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Total Expenditures & Capital	43,289,252	47,986,151	67,466,970	60,313,556	12,327,405	25.7%
Expenditures by Class						
Personal Services	13,351,125	15,061,549	15,545,899	16,658,649	1,597,100	10.6%
Supplies	652,255	367,728	865,466	1,197,776	830,048	225.7%
Purchased Services	4,988,574	6,923,034	7,746,358	7,068,562	145,528	2.1%
Depreciation	1,394,470	-	-	-	-	0.0%
Administrative Overhead	1,507,019	1,600,185	1,660,185	1,651,530	51,345	3.2%
Debt Service-Exp	17,623,732	17,343,400	21,298,344	20,329,500	2,986,100	17.2%
Transfers	1,373,297	-	4,512,000	-	-	0.0%
Total Expenditures	40,890,472	41,295,896	51,628,252	46,906,017	5,610,121	13.6%
Equipment	972,062	1,008,294	2,409,855	1,356,972	348,678	34.6%
Land	-	-	-	-	-	0.0%
Infrastructure	1,426,718	5,681,961	13,428,863	17,800,567	12,118,606	213.3%
Capital Outlay	-	-	-	-	-	0.0%
Total Capital Outlay	2,398,781	6,690,255	15,838,718	19,157,539	12,467,284	186.3%
Total Expenditures & Capital	43,289,252	47,986,151	67,466,970	66,063,556	18,077,405	37.7%
Expenditures by Operating vs. Capital						
Operating & Maintenance	20,498,973	23,952,496	25,817,908	26,576,517	2,624,021	11.0%
Capital & Depreciation	3,793,250	6,690,255	15,838,718	19,157,539	12,467,284	186.3%
Debt Service-Exp	17,623,732	17,343,400	21,298,344	20,329,500	2,986,100	17.2%
Transfers	1,373,297	-	4,512,000	-	-	0.0%
Total Expenditures & Capital	43,289,252	47,986,151	67,466,970	66,063,556	18,077,405	37.7%
Net Income	566,082	2,741,875	1,127,825	449,067	(2,292,808)	-83.6%
Ending Fund Balance	13,783,969	10,940,994	14,911,794	15,360,861	4,419,867	40.4%

Northern Colorado Regional Airport Fund 600

The Northern Colorado Regional Airport is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority over this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Airport as part of its administrative responsibilities.

Northern Colorado Regional Airport Fund 600

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	3,955,855	1,927,296	3,001,496	3,793,435	1,866,139	96.83%
Revenues by Department						
Airport	2,029,077	7,825,825	7,825,825	18,133,560	10,307,735	131.7%
Total Revenues	2,029,077	7,825,825	7,825,825	18,133,560	10,307,735	131.7%
Revenue By Class						
Miscellaneous	28,272	29,500	29,500	95,500	66,000	223.7%
Interest Income	95,157	50,000	50,000	51,000	1,000	2.0%
Operating Revenues	887,006	888,787	888,787	1,025,787	137,000	15.4%
Intergovern	657,141	6,487,000	6,487,000	16,581,373	10,094,373	155.6%
Lease Revenue	361,501	370,538	370,538	379,900	9,362	2.5%
Total Revenues	2,029,077	7,825,825	7,825,825	18,133,560	10,307,735	131.7%
Expenditures by Department						
Airport	2,983,436	7,033,886	7,033,886	13,324,426	6,290,540	89.4%
Total Expenditures & Capital	2,983,436	7,033,886	7,033,886	13,324,426	6,290,540	89.4%
Expenditures by Class						
Personal Services	641,868	734,737	734,737	827,312	92,575	12.6%
Supplies	68,129	85,000	85,000	100,000	15,000	17.6%
Purchased Services	490,534	624,699	624,699	623,664	(1,035)	-0.2%
Depreciation	1,394,470	-	-	-	-	0.0%
Administrative Overhead	23,450	23,450	23,450	23,450	-	0.0%
Total Expenditures	2,618,450	1,467,886	1,467,886	1,574,426	106,540	7.3%
Equipment	78,958	26,000	26,000	-	(26,000)	-100.0%
Infrastructure	286,028	5,540,000	5,540,000	17,500,000	11,960,000	215.9%
Total Capital Outlay	364,986	5,566,000	5,566,000	17,500,000	11,934,000	214.4%
Total Expenditures & Capital	2,983,436	7,033,886	7,033,886	19,074,426	12,040,540	171.2%
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,223,981	1,467,886	1,467,886	1,574,426	106,540	7.3%
Capital & Depreciation	1,759,456	5,566,000	5,566,000	17,500,000	11,934,000	214.4%
Total Expenditures & Capital	2,983,436	7,033,886	7,033,886	19,074,426	12,040,540	171.2%
Net Income	(954,359)	791,939	791,939	(940,866)	(1,732,805)	-218.8%
Ending Fund Balance	3,001,496	2,719,235	3,793,435	2,852,569	133,334	4.9%

Loveland/Larimer Building Authority (LLBA) Fund 601

The Loveland/Larimer Building Authority (LLBA) was established by Larimer County and the City of Loveland to construct and operate the Police and Courts facility.

Loveland/Larimer Building Authority (LLBA) Fund 601

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	-	-	-	-	-	0.00%
Revenues by Department						
Public Works	652,757	712,541	712,541	922,054	209,513	29.4%
Total Revenues	652,757	712,541	712,541	922,054	209,513	29.4%
Revenue By Class						
Intergovern	643,557	712,541	712,541	922,054	209,513	29.4%
Gain/Loss On Assets	9,200	-	-	-	-	0.0%
Total Revenues	652,757	712,541	712,541	922,054	209,513	29.4%
Expenditures by Department						
Public Works	640,176	695,041	695,041	775,388	80,347	11.6%
Parks & Recreation	12,581	17,500	17,500	-	(17,500)	-100.0%
Total Expenditures & Capital	652,757	712,541	712,541	775,388	62,847	8.8%
Expenditures by Class						
Personal Services	236,064	204,474	204,474	128,793	(75,681)	-37.0%
Supplies	14,870	2,000	2,000	11,000	9,000	450.0%
Purchased Services	378,021	482,265	402,765	605,176	122,911	25.5%
Administrative Overhead	23,802	23,802	23,802	30,419	6,617	27.8%
Capital Outlay	-	-	79,500	-	-	0.0%
Total Expenditures & Capital	652,757	712,541	712,541	775,388	62,847	8.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	652,757	712,541	633,041	775,388	62,847	8.8%
Infrastructure	-	-	79,500	-	-	0.0%
Capital Outlay	-	-	-	-	-	0.0%
Total Expenditures & Capital	652,757	712,541	712,541	775,388	62,847	8.8%
Net Income	-	-	-	146,666	146,666	0.0%
Ending Fund Balance	-	-	-	146,666	146,666	0.0%

Loveland General Improvement District (GID) No. 1 Fund 602

The Loveland General Improvement District #1 (GID) Fund revenues are provided by an ad valorem tax on all properties within the District's boundaries. The mill levy for the District is 2.684 mills. Fund revenues are restricted to construction of parking and pedestrian improvements within the District. The Fund is managed by the Public Works Department.

Loveland General Improvement District (GID) No. 1 Fund 602

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	241,838	242,131	281,853	318,053	75,922	31.36%
Revenues by Department						
Non-Departmental	61,186	51,500	51,500	56,500	5,000	9.7%
General Improvement District No. 1	61,186	51,500	51,500	56,500	5,000	9.7%
Revenue By Class						
Taxes	54,534	50,000	50,000	55,000	5,000	10.0%
Interest Income	6,652	1,500	1,500	1,500	-	0.0%
Total Revenues	61,186	51,500	51,500	56,500	5,000	9.7%
Expenditures by Department						
Non-Departmental	21,171	15,300	15,300	18,800	3,500	22.9%
Total Expenditures & Capital	21,171	15,300	15,300	18,800	3,500	22.9%
Expenditures by Class						
Purchased Services	9,171	15,300	15,300	18,800	3,500	22.9%
Administrative Overhead	12,000	-	-	-	-	0.0%
Total Expenditures & Capital	21,171	15,300	15,300	18,800	3,500	22.9%
Expenditures by Operating vs. Capital						
Operating & Maintenance	21,171	15,300	15,300	18,800	3,500	22.9%
Total Expenditures & Capital	21,171	15,300	15,300	18,800	3,500	22.9%
Net Income	40,015	36,200	36,200	37,700	1,500	4.1%
Ending Fund Balance	281,853	278,331	318,053	355,753	77,422	27.8%

Loveland Urban Renewal Authority (LURA) Fund 603

The Loveland Urban Renewal Authority (LURA) was established to enable the use of tax increment financing to fund redevelopment and infrastructure improvements within the boundaries of the LURA. The LURA currently has three project areas: The Downtown Project Area (Loveland Downtown Urban Renewal Plan), The Findley Block Project Area (Modified Findley's Addition Plan), and The US 34 Crossroads Project Area, which is also known as the Centerra Project Area on the east side of the City (US 34/Crossroads Renewal Plan). The US 34 Crossroads Renewal Area is contractually bound to transfer revenues to the Centerra Metropolitan District #1.

Loveland Urban Renewal Authority (LURA) Fund 603

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	1,650,119	1,811,177	2,353,475	4,299,944	2,488,767	137.41%
Revenues by Department						
Centerra	16,582,645	18,672,000	18,672,000	20,515,000	1,843,000	9.9%
Downtown (ND)	321,519	304,000	304,000	350,000	46,000	15.1%
Finley/Lincoln Place	905,431	496,000	496,000	503,000	7,000	1.4%
Total Revenues	17,809,595	19,472,000	19,472,000	21,368,000	1,896,000	9.7%
Revenue By Class						
Taxes	17,283,421	17,775,000	17,775,000	21,320,000	3,545,000	19.9%
Miscellaneous	450,015	10,000	10,000	10,000	-	0.0%
Charges For Services	-	1,670,000	1,670,000	-	(1,670,000)	-100.0%
Interest Income	76,159	17,000	17,000	38,000	21,000	123.5%
Total Revenues	17,809,595	19,472,000	19,472,000	21,368,000	1,896,000	9.7%
Expenditures by Department						
Centerra	16,558,794	17,078,031	17,078,031	19,165,715	2,087,684	12.2%
Downtown (ND)	405,475	15,000	15,000	120,000	105,000	700.0%
Finley/Lincoln Place	141,971	432,500	432,500	465,000	32,500	7.5%
Total Expenditures & Capital	17,106,239	17,525,531	17,525,531	19,750,715	2,225,184	12.7%
Expenditures by Class						
Purchased Services	135,762	1,092,500	1,092,500	380,000	(712,500)	-65.2%
Administrative Overhead	23,254	83,031	83,031	20,715	(62,316)	-75.1%
Debt Service-Exp	16,548,926	16,350,000	16,350,000	19,350,000	3,000,000	18.3%
Transfers	398,297	-	-	-	-	0.0%
Total Expenditures & Capital	17,106,239	17,525,531	17,525,531	19,750,715	2,225,184	12.7%
Expenditures by Operating vs. Capital						
Operating & Maintenance	159,016	1,175,531	1,175,531	400,715	(774,816)	-65.9%
Debt Service-Exp	16,548,926	16,350,000	16,350,000	19,350,000	3,000,000	18.3%
Transfers	398,297	-	-	-	-	0.0%
Total Expenditures & Capital	17,106,239	17,525,531	17,525,531	19,750,715	2,225,184	12.7%
Net Income	703,356	1,946,469	1,946,469	1,617,285	(329,184)	-16.9%
Ending Fund Balance	2,353,475	3,757,646	4,299,944	5,917,229	2,159,583	57.5%

Loveland Fire Rescue Authority (LFRA) Funds 604, 605, 606, 607 & 608

The Loveland Fire Rescue Authority is a partnership between the City of Loveland and the Loveland Rural Fire District, with each contributing to the Fire Authority budget.

Loveland Fire Rescue Authority (LFRA) Funds 604, 605, 606, 607 & 608

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	6,839,112	3,765,409	7,420,371	5,802,539	2,037,130	54.10%
Revenues by Fund						
Loveland Fire Rescue Authority GF	17,697,468	18,276,115	18,998,884	20,797,131	2,521,016	13.8%
LFRA Employee Benefits Fund	1,750,028	2,043,035	2,043,035	2,082,916	39,881	2.0%
LFRA Fleet Replacment Fund	1,041,345	1,197,510	1,572,510	1,004,830	(192,680)	-16.1%
LFRA Capital Projects Fund	844,003	-	11,740,000	-	-	0.0%
LFRA Emergency Srvs Impact Fee	917,717	383,000	4,933,000	800,000	417,000	108.9%
Total Revenues	22,250,561	21,899,660	39,287,429	24,684,877	2,785,217	12.7%
Revenue By Class						
Licenses & Permits	146,636	159,350	159,350	209,350	50,000	31.4%
Intergovern	17,334,935	18,088,415	18,748,434	20,582,681	2,494,266	13.8%
Miscellaneous	143,603	46,750	897,500	49,000	2,250	4.8%
Charges For Services	2,521,761	2,989,929	2,989,929	3,043,846	53,917	1.8%
Interest Income	180,680	45,000	45,000	-	(45,000)	-100.0%
Debt Service	168,371	197,216	197,216	-	(197,216)	-100.0%
Transfers In	825,192	-	4,512,000	-	-	0.0%
Fees	899,133	373,000	373,000	800,000	427,000	114.5%
Gain/Loss On Assets	30,250	-	-	-	-	0.0%
Other Finance Source	-	-	11,365,000	-	-	0.0%
Total Revenues	22,250,561	21,899,660	39,287,429	24,684,877	2,785,217	12.7%

Loveland Fire Rescue Authority (LFRA) Funds 604, 605, 606, 607 & 608

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund						
Loveland Fire Rescue Authority GF	16,501,167	18,497,115	19,736,727	20,797,134	2,300,019	12.4%
LFRA Employee Benefits Fund	1,733,496	2,041,033	2,041,033	2,147,595	106,562	5.2%
LFRA Fleet Replacment Fund	938,915	982,294	2,884,255	1,858,866	876,572	89.2%
LFRA Capital Projects Fund	1,287,578	-	11,973,900	-	-	0.0%
LFRA Emergency Srvs Impact Fee	1,208,146	383,000	4,269,346	383,000	-	0.0%
Total Expenditures & Capital	21,669,303	21,903,442	40,905,261	25,186,595	3,283,153	15.0%
Expenditures by Class						
Personal Services	12,473,193	14,122,338	14,455,688	15,580,540	1,458,202	10.3%
Supplies	569,256	280,728	756,866	1,070,064	789,336	281.2%
Purchased Services	3,971,594	4,523,270	5,240,694	4,981,506	458,236	10.1%
Administrative Overhead	1,413,318	1,469,851	1,469,851	1,513,946	44,095	3.0%
Debt Service-Exp	383,146	383,000	4,337,944	383,000	-	0.0%
Transfers	825,000	-	4,512,000	-	-	0.0%
Total Expenditures	19,635,508	20,779,187	30,773,043	23,529,056	2,749,869	13.2%
Equipment	893,105	982,294	2,383,855	1,356,972	374,678	38.1%
Land	-	-	-	-	-	0.0%
Infrastructure	1,140,690	141,961	7,748,363	300,567	158,606	111.7%
Total Capital Outlay	2,033,795	1,124,255	10,132,218	1,657,539	533,284	47.4%
Total Expenditures & Capital	21,669,303	21,903,442	40,905,261	25,186,595	3,283,153	15.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	18,427,361	20,396,187	21,923,099	23,146,056	2,749,869	13.5%
Capital & Depreciation	2,033,795	1,124,255	10,132,218	1,657,539	533,284	47.4%
Debt Service-Exp	383,146	383,000	4,337,944	383,000	-	0.0%
Transfers	825,000	-	4,512,000	-	-	0.0%
Total Expenditures & Capital	21,669,303	21,903,442	40,905,261	25,186,595	3,283,153	15.0%
Net Income	581,259	(3,782)	(1,617,832)	(501,718)	(497,936)	13165.9%
Ending Fund Balance	7,420,371	3,761,627	5,802,539	5,300,821	1,539,194	40.9%

Regional Training Center (RTC)

Regional Training Center (RTC) is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority over this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the RTC as part of its administrative responsibilities.

Regional Training Center Fund 630

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	-	-	-	-	-	0.0%
Revenues by Department						
Police	-	-	479,000	526,132	526,132	0.0%
Total Revenues	-	-	479,000	526,132	526,132	0.0%
Revenue By Class						
Charges for Services	-	-	-	-	-	0.0%
Interest Income	-	-	-	-	-	0.0%
Transfers In	-	-	220,000	263,066	263,066	0.0%
Operating Revenues	-	-	259,000	263,066	263,066	0.0%
Total Revenues	-	-	479,000	526,132	526,132	0.0%
Expenditures by Department						
Police	-	-	479,000	526,132	526,132	0.0%
Total Expenditures & Capital	-	-	479,000	526,132	526,132	0.0%
Expenditures by Class						
Personal Services	-	-	151,000	122,004	122,004	0.0%
Supplies	-	-	21,600	16,712	16,712	0.0%
Purchased Services	-	-	185,400	324,416	324,416	0.0%
Administrative Overhead	-	-	60,000	63,000	63,000	0.0%
Capital Outlay	-	-	61,000	-	-	0.0%
Total Expenditures & Capital	-	-	479,000	526,132	526,132	0.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	-	418,000	526,132	526,132	0.0%
Infrastructure	-	-	61,000	-	-	0.0%
Total Expenditures & Capital	-	-	479,000	526,132	526,132	0.0%
Net Income	-	-	-	-	-	0.0%
Ending Fund Balance	-	-	-	-	-	0.0%

Loveland Downtown Development Authority (DDA) Fund

This Fund was established in 2015 when the District was formed. This fund's purpose is to halt, prevent and correct deterioration within the Loveland Downtown Development Authority (DDA) District boundaries and to create and implement development plans for the district.

Loveland Downtown Development Authority (DDA) Fund 650

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	382,389	348,525	563,281	514,781	166,256	47.7%
Revenues by Department						
Loveland Downtown Development Authority (DDA)	481,574	126,500	126,500	179,000	52,500	41.5%
Total Revenues	481,574	126,500	126,500	179,000	52,500	41.5%
Revenue By Class						
Taxes	173,461	125,000	125,000	175,000	50,000	40.0%
Interest Income	7,431	1,500	1,500	4,000	2,500	166.7%
Transfers In	150,000	-	-	-	-	0.0%
Intergovern	150,682	-	-	-	-	0.0%
Total Revenues	481,574	126,500	126,500	179,000	52,500	41.5%
Expenditures by Department						
Non-Departmental	300,682	-	-	-	-	0.0%
Loveland Downtown Development Authority (DDA)	-	175,000	175,000	125,000	(50,000)	-28.6%
Total Expenditures & Capital	300,682	175,000	175,000	125,000	(50,000)	-28.6%
Expenditures by Class						
Purchased Services	-	175,000	175,000	125,000	(50,000)	-28.6%
Debt Service-Exp	150,682	-	-	-	-	0.0%
Transfers	150,000	-	-	-	-	0.0%
Total Expenditures	300,682	175,000	175,000	125,000	(50,000)	-28.6%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	175,000	175,000	125,000	(50,000)	-28.6%
Debt Service-Exp	150,682	-	-	-	-	0.0%
Transfers	150,000	-	-	-	-	0.0%
Total Expenditures	300,682	175,000	175,000	125,000	(50,000)	-28.6%
Net Income	180,892	(48,500)	(48,500)	54,000	102,500	-211.3%
Ending Fund Balance	563,281	300,025	514,781	568,781	268,756	89.6%

Loveland Special Improvement District (SID) No. 1 Fund 702

The City serves as the sponsoring agency for the Special Improvement District No. 1 (SID). The SID was established to allow the collection of assessments from property owners in the SID to back bonded debt used to construct infrastructure improvements within the SID. The City does not have any legal obligation towards this debt.

Loveland Special Improvement District (SID) No. 1 Fund 702

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Beginning Fund Balance	148,574	104,581	163,493	183,042	78,461	75.02%
Revenues by Department						
Loveland SID No. 1	570,584	640,000	640,000	642,500	2,500	0.4%
Total Revenues	570,584	640,000	640,000	642,500	2,500	0.4%
Revenue By Class						
Taxes	554,506	635,000	635,000	635,000	-	0.0%
Miscellaneous	2,113	-	-	-	-	0.0%
Interest Income	13,965	5,000	5,000	7,500	2,500	50.0%
Total Revenues	570,584	640,000	640,000	642,500	2,500	0.4%
Expenditures by Department						
Loveland SID No. 1	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Total Expenditures & Capital	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Expenditures by Class						
Purchased Services	3,492	10,000	10,000	10,000	-	0.0%
Administrative Overhead	11,195	51	51	-	(51)	-100.0%
Debt Service-Exp	540,978	610,400	610,400	596,500	(13,900)	-2.3%
Total Expenditures & Capital	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Expenditures by Operating vs. Capital						
Operating & Maintenance	14,687	10,051	10,051	10,000	(51)	-0.5%
Debt Service-Exp	540,978	610,400	610,400	596,500	(13,900)	-2.3%
Total Expenditures & Capital	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Net Income	14,920	19,549	19,549	36,000	16,451	84.2%
Ending Fund Balance	163,493	124,130	183,042	219,042	94,912	76.5%

Note: The bond ordinance for Loveland Special Improvement District No. 1 requires that a portion of the assessments received be placed in reserve accounts, so at the end of the year there will be a reserve balance. The reserve amounts are not excess funds. The reserves are to fund the upcoming interest payments to bondholders should annual assessments not be received on a timely basis. The fund balance remaining in the final year of the bonds (2029) will be applied to the final payment and assessments on property owners will be lowered.

Fund Balance Summary

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted Change	2022 Adopted/ 2021 Adopted\$ % Change
General Fund	45,842,329	25,685,872	35,490,376	23,674,441	(2,011,431)	-7.8%
Other Governmental Funds						
Foundry COP & Construction	-	360,261	10,000	51,000	(309,261)	-85.8%
City of Loveland Transit	-	-	-	-	-	0.0%
Economic Incentives	531,447	181,897	319,961	179,961	(1,936)	-1.1%
Capital Projects	617,764	617,764	1,235,528	1,235,528	617,764	100.0%
Total Other Governmental Funds	1,149,211	1,159,922	1,565,489	1,466,489	306,567	26.4%
Special Revenue Funds						
Perpetual Care	3,482,654	3,509,364	3,607,590	3,735,926	226,562	6.5%
Parks Improvement	1,042,835	808,321	768,969	219,804	(588,517)	-72.8%
Conservation Trust	5,860,653	2,548,559	2,685,635	3,007,296	458,737	18.0%
County Open Space Sales Tax	11,189,932	3,654,801	7,293,704	5,790,213	2,135,412	58.4%
Community Housing Development	764,359	443,648	345,468	345,468	(98,180)	-22.1%
Community Development Block Grant	-	-	-	-	-	0.0%
Art in Public Places	812,088	282,441	849,107	857,610	575,169	203.6%
Lodging Tax	385,980	273,211	399,132	477,318	204,107	74.7%
Police Seizures & Forfeitures	50,414	-	50,414	50,414	50,414	0.0%
Public, Educational & Government Access Fee	392,851	160,460	322,851	252,851	92,391	57.6%
Transportation	1,021,951	-	587,501	587,501	587,501	0.0%
Parking Facility	-	-	-	-	-	0.0%
Fiber Network	414,079	205,004	264,079	114,079	(90,925)	-44.4%
Capital Expansion Fee	29,595,274	23,740,612	27,104,420	29,214,033	5,473,421	23.1%
Total Special Revenue Funds	55,013,071	35,626,421	44,278,871	44,652,514	9,026,093	25.3%
Enterprise Funds						
Water & Water SIF	15,699,127	7,655,453	13,283,687	9,917,359	2,261,906	29.5%
Raw Water	29,937,364	572,462	6,687,815	7,682,556	7,110,094	1242.0%
Water & Power Debt Service	(753,018)	3,411,416	2,039,901	6,536,833	3,125,417	91.6%
Wastewater & Wastewater SIF	9,998,510	3,823,365	5,216,917	5,842,485	2,019,120	52.8%
Power & Power PIF	38,310,885	18,888,987	30,933,426	32,637,601	13,748,614	72.8%
Municipal Fiber (Pulse)	64,250,883	7,141,747	13,494,158	8,096,536	954,789	13.4%
Stormwater	13,688,655	5,325,194	6,577,540	3,938,200	(1,386,994)	-26.0%
Solid Waste	6,698,814	4,873,585	4,755,297	2,749,030	(2,124,555)	-43.6%
Golf	5,701,045	3,309,786	3,796,182	2,130,435	(1,179,351)	-35.6%
Mosquito Control	187,467	-	187,467	-	-	-
Total Enterprise Funds	183,719,730	55,001,995	86,972,388	79,531,035	24,529,040	44.6%
Internal Service Funds						
Fleet Replacement	5,366,563	4,019,423	1,944,900	2,937,223	(1,082,200)	-26.9%
Fleet Management	1,886,194	1,990,629	2,317,965	2,386,216	395,587	19.9%
Risk & Insurance	5,658,557	5,128,805	5,267,267	926,365	(4,202,440)	-81.9%
Employee Benefits	14,280,159	9,853,300	13,731,398	14,657,848	4,804,548	48.8%
Total Internal Service Funds	27,191,473	20,992,157	23,261,530	20,907,652	(84,505)	-0.4%
Total All City Funds	312,915,814	138,466,367	191,568,654	170,232,130	31,765,763	22.9%

Department Summaries

Legislative (LEG)

The City of Loveland is a home rule, council-manager form of government. The City Council is a nine-member policy-making board for the City of Loveland. The Council is led by the Mayor, who is elected for a two-year term by the community at large.

City Manager's Office (CMO)

All City staff report to the City Manager, except for the Municipal Judge and City Attorney's Office. It is the City Manager's responsibility to integrate the talents of all department heads within a common vision that enables the organization to deliver service based on City Council direction. This Executive Leadership Team works together to create an environment that encourages innovation, creativity, and growth. The City Manager's Office encourages management and every employee to hold each other accountable for achieving excellence. The Office of Communication and Engagement is also within this department.

City Attorney's Office (CAO)

The City Attorney's Office is the legal adviser to the City of Loveland. This entails representing the City Council, City boards and commissions and City staff in all legal matters, including: (1) furnishing legal opinions; (2) preparing and reviewing ordinances, contracts, resolutions and other legal documents; (3) representing the City and its officials in judicial and administrative proceedings; and (4) prosecution of all cases in Loveland Municipal Court.

Municipal Court (MC)

The Court is a court of record with limited jurisdiction that adjudicates and processes alleged traffic offenses and violations of the Loveland Municipal Code and the Loveland City Charter.

City Clerk (C&C)

The City Clerk is responsible for recording Council meetings, processing liquor license requests, and serving as secretary to the Loveland Liquor License Authority, document management and records requests, and managing municipal elections.

Cultural Services (CS)

Cultural Services is comprised of three divisions: the Loveland Museum, the Rialto Theater Center, and the Art in Public Places program. Cultural Services' mission is "Enriching lives and connecting our community through diverse arts and history experiences."

Development Services (DS)

The Development Services Department includes Planning, Building Inspections, Code Enforcement, Community Partnership Office, and Community and Strategic Planning (including Historic Preservation, Downtown Working Committee Support). The Department strives to enhance community livability by providing well-planned, sustainable, vital and safely built community environment through public involvement in the planning and development processes. The Community Partnership Office partners with several non-profit organizations in the community to deliver services to those in need through a grant administration process for awards of city money and Community Development Block Grant funding.

Economic Development (ED)

The Economic Development Department unifies all the primary economic development functions of the City of Loveland. These include primary employment attraction, retention and expansion; retail development and recruitment; small business development; creative sector development; tourism and visitor services; and downtown development. Departmental activities incorporate analysis and strategic planning; marketing; business assistance and liaison; and financial assistance and partnerships with business.

Finance (FIN).....

The Finance Department is responsible for all financial functions of the City, as well as many other support services, including Accounting and Purchasing, Budget, Revenue, and Utility Billing. Finance assists the public regarding utility bills, accounts payable, sales and use taxes, and municipal bonds.

Human Resources (HR).....

The Human Resources Department provides Human Resources and Risk Management services to employees and volunteers. These services include: recruitment, selection and orientation; compensation and benefits development and administration; coaching, counseling and discipline; record keeping; policy development and compliance with administrative regulations; training and employee development; Employee Recognition Program; safety and workers’ compensation administration; environmental compliance support and administration; risk administration, compliance and insurance programs; and the Community Volunteer Program.

Information Technology (IT).....

The Information Technology Department is made up of four divisions: Administration, Application Services, Infrastructure Services, and Telecommunications. IT is responsible for the information systems, applications and technologies that provide communication with and for the City of Loveland government.

Loveland Public Library (LIB).....

The Library informs, inspires, and engages the community through programs, collections, technology, and resources to assist individuals in meeting their life goals, exploring the world in new ways and building connections through shared experiences. Children and teens experience developmentally appropriate programs and access targeted collections to support developmental milestones and educational success. Technology access and support allows customers to connect to the digital world to improve skills and support their professional and business goals. All customers have access to a wide range of materials available through the Flatiron Library Consortium.

Parks & Recreation (P&R).....

The Parks and Recreation Department manages city parks, golf courses, recreational trails, open lands, the Loveland Chilson Recreation/Senior Center, Barnes Park Batting Cages, Winona Swimming Pool, Lake Loveland Swim Beach, and cemeteries. The department offers fitness, leisure and educational programming for all ages in addition to numerous free special events for the community.

Police (POL).....

The Police Department provides an enhanced level of safety in Loveland, protects the rights guaranteed to all people by the constitution, and improves the quality of life of each citizen. The Police Department is a nationally accredited organization that strives to maintain peace and order throughout the community by providing education, preventing criminal activity, and responding to calls for assistance and reports of criminal violations.

Public Works (PW).....

The Public Works Department provides planning, design, construction, and maintenance services for the City’s infrastructure and internal operations. Use of City facilities for meetings and special events is scheduled, coordinated, and supported by Public Works. Management, maintenance, administration, and purchasing of City vehicles and equipment is included in the department responsibilities. Public services provided by the department include: transportation system review and design; street construction management and inspection; pavement management; traffic engineering and the installation, operation and maintenance for all traffic signals, signs and pavement markings; Stormwater collection system design and maintenance; street maintenance and repair; snow and ice removal; fixed route and paratransit bus services; solid waste management, recycling, and mosquito control.

Water & Power (W&P).....

The Water & Power Department delivers water and wastewater services and electric power to the Loveland community 24 hours a day, seven days a week. The City maintains a robust raw water portfolio, stores water in Green Ridge Glade Reservoir, and treats and distributes safe, clean water to the entire community. The Wastewater Division ensures that the wastewater is collected and properly treated before being returned to the Big Thompson River. The Power Division ensures access to reliable electric power. The Municipal Fiber Division (Pulse) offers

affordable, reliable, and fast internet and voice service through a 100% fiber-optic network, with local service, transparency in rates and speed, and a promise of responsiveness second to none. All of these services are delivered at some of the most competitive rates in the state.

Non-Departmental (NON).....

The Non-Departmental Section includes costs in the General Fund that cannot be attributed to a specific department. Interfund transfers (transfers from the General Fund to other funds) are the largest contributor to this budget. Such transfers generally are related to capital projects. Also included in the Non-Departmental Section are payments to Other Entities.

Other (OTH).....

The Other Section includes detail sheets on non-departmental expenditures that apply generally to the operations of the General Fund, including contributions to outside agencies that support the community. It also includes budgets for entities that are governed by separate boards. The City Council serves as either the entire board (Loveland Urban Renewal Authority, Special Improvement District, and General Improvement District) or is represented on the board (Airport, Loveland/Larimer Building Authority, Loveland Fire Rescue Authority, Loveland Downtown Development Authority (DDA)).

City Council (Legislative)

Overview

The City Council is the legislative and policy-making body of the City government. The Mayor and the council members, working together as a single body, are entrusted with representing and interpreting the needs of Loveland citizens by balancing diverse public interests, establishing policies, and providing leadership and vision for the community. The Council appoints a City Manager to implement policies and manage the day-to-day operations of the Loveland municipal government. In addition, the Council appoints a City Attorney and a Municipal Judge. The Council also oversees the City's citizen boards and commissions.

In elections, held the first Tuesday in November of odd-numbered years, voters select the Mayor and members of the City Council. The Council has a total of nine members. Each of four city wards elects two council members to serve staggered four-year terms. The Mayor, elected from the city at large, serves a two-year term. The Mayor Pro Tem is chosen by the affirmative vote of a majority of the entire Council. As compensation for their work on behalf of the citizens, council members are paid \$600 per month; the Mayor Pro Tem, \$800 per month; and the Mayor, \$1,000 per month.

City Council (Legislative)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund & Division						
City Council	142,848	132,218	132,218	121,213	(11,005)	-8.3%
General Fund	142,848	132,218	132,218	121,213	(11,005)	-8.3%
Total Expenditures	142,848	132,218	132,218	121,213	(11,005)	-8.3%
Expenditures by Class						
Personal Services	78,753	78,208	78,208	78,183	(25)	0.0%
Supplies	6,704	7,068	7,068	7,068	-	0.0%
Purchased Services	57,391	46,942	46,942	35,962	(10,980)	-23.4%
Total Expenditures	142,848	132,218	132,218	121,213	(11,005)	-8.3%
Expenditures by Operating vs. Capital						
Operating & Maintenance	142,848	132,218	132,218	121,213	(11,005)	-8.3%
Total Expenditures	142,848	132,218	132,218	121,213	(11,005)	-8.3%
FTE	0.00	0.00	0.00	0.00		

City Council (Legislative)

Changes from Prior Year

- **A. Funded Decision Packages**

- No decision packages were submitted / funded in this department

2,212 B. Budget Restorations

2,212 Catering for City Council Meetings

- **C. American Rescue Plan Act (ARPA)**

- There was not allocated ARPA funding for this department in 2022

- **D. Equipment Replacement**

- No equipment is scheduled for replacement in this department

- **E. Merit Increases**

- 3.25% Merit
- 0.5% City Manager Discretionary Merit

- **F. Capital**

- No Capital Projects are planned in 2022 for this department

(10,980) G. Core Changes

(10,980) Decrease in General Liability due to historical claims activity

(2,237) H. Remaining Changes

(2,237) Small, remaining leftovers

\$ (11,005) Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

City Manager's Office (CMO)

Mission Statement

The City Manager is responsible for directing and implementing organizational strategy through a cohesive and clear vision. The City Manager's Office works to enable effective service delivery to the community based upon City Council policy direction. All City staff report to the City Manager, except for the Municipal Judge and City Attorney's Office. The Executive Leadership Team (ELT) is comprised of each Department Director and the City Manager's Office staff, who all work to the lead employees in their delivery of service to the community. Members of ELT collaborate to create an environment that encourages innovation, creativity, and growth. The Office of Communication and Engagement, formerly the Public Information Office, was reorganized in 2020 and is contained within this department.

Overview

- **City Manager (105)** – The City Manager's Office is tasked with implementing direction and policy decisions from City Council, working with internal and external groups to meet the needs of the community. Through the City Manager's Office organizational activity is directed to provide for responsible management and quality municipal services for all customers.
- **Communication and Engagement (106)** – The Office of Communication and Engagement focuses on building public trust and confidence with the community; proactively communicating, collaborating, and engaging with stakeholders; fostering transparency and inclusive decision-making; and managing the City's brand. OCE accomplishes its key strategies and initiatives by managing both internal and external communication through scheduled publications, outreach materials, City update, media releases, the City website, social media platforms and community-access cable outlet Channel 16. OCE also serves as the media relations consultant for all City departments and divisions.
- **Community Partnership (107)** – The Community Partnership Office (CPO) provides grant funding for Loveland's human service non-profits. The CPO also works to address homelessness in Loveland with assistance from regional partners.
- **Affordable Housing Fund (203)** – The Community Housing Development Fund is used to provide gap funding and incentives for organizations addressing affordable housing in Loveland.
- **Community Development Block Grant Fund (204)** – Community Development Block Grant funding is used for housing and services for low to moderate income Loveland residents.

City Manager's Office (CMO)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopter \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
City Manager's Office	2,606	-	-	-	-	0.00%
City Manager's Office	2,606	-	-	-	-	0.00%
Public Information	199	-	-	-	-	0.00%
Public Information	199	-	-	-	-	0.00%
Community Partnership	83,597	-	-	-	-	0.00%
Community Housing Development Fun	83,597	-	-	-	-	0.00%
Community Partnership	4,568	-	-	-	-	0.00%
Community Dev. Block Grant Fund	4,568	-	-	-	-	0.00%
Total Revenues	90,971	-	-	-	-	0.00%
Revenues by Class						
Intergovern	7,374	-	-	-	-	0.00%
Miscellaneous	83,597	-	-	-	-	0.00%
Total Revenues	90,971	-	-	-	-	0.00%
Expenditures by Fund & Division						
City Manager's Office (CMO)	834,824	850,371	905,371	945,507	95,136	11.2%
Office of Community & Engagement	289,187	289,451	332,951	461,035	171,584	59.3%
Community Partnership Office (CPO)	622,174	667,900	929,921	747,058	79,158	11.9%
General Fund	1,746,185	1,807,722	2,168,243	2,153,600	345,878	19.1%
Community Partnership	1,906,605	526,500	1,423,863	450,000	(76,500)	-14.5%
Community Housing Development Fun	1,906,605	526,500	1,423,863	450,000	(76,500)	-14.5%
Community Partnership	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Community Dev. Block Grant Fund	1,337,968	382,403	1,815,248	379,663	(2,740)	-0.7%
Total Expenditures	4,990,758	2,716,625	5,407,354	2,983,263	266,638	9.8%
Expenditures by Class						
Personal Services	1,251,534	1,206,123	1,322,105	1,435,437	229,314	19.0%
Supplies	3,966	9,990	10,890	21,802	11,812	118.2%
Purchased Services	3,735,257	1,500,512	4,074,359	1,526,024	25,512	1.7%
Transfers	-	-	-	-	-	0.0%
Total Expenditures	4,990,758	2,716,625	5,407,354	2,983,263	266,638	9.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	4,990,758	2,716,625	5,407,354	2,983,263	266,638	9.8%
Transfers	-	-	-	-	-	0.0%
Total Expenditures	4,990,758	2,716,625	5,407,354	2,983,263	266,638	9.8%
FTE	9.00	9.00	9.00	10.00		

City Manager's Office (CMO)

Changes from Prior Year

108,506 A. Funded Decision Packages

- 77,506 Increase in personal services for Digital Media Specialist
- 5,000 Continuum of Care
- 26,000 National Research Center Survey

98,000 B. Budget Restorations

- 98,000 Annual contribution to the Community Housing Dev Fund

- C. American Rescue Plan Act (ARPA)

- There was not allocated ARPA funding for this department in 2022

- D. Equipment Replacement

- No equipment replacement is scheduled for 2022 in this department

35,417 E. Merit Increases

- 29,968 3.25% Merit
- 5,449 0.5% City Manager Discretionary Merit

- F. Capital

- No Capital Projects are planned in 2022 for this department

- G. Core Changes

- No significant CORE changes in this department.

24,715 H. Remaining Changes

- 24,715 Additional miscellaneous CORE and inflationary increases.

\$ 266,638 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

City Manager's Office (CMO)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual ¹	2021 Estimated	2022 Projected
Community Partnership – Human Services and Community Development Block Grants					
Brick/Mortar Programs Grant Dollars Administered/ Grant Recipients	\$425,748/ 5	\$336,325/ 7	\$24,022/ 2	\$260,892/ 2	\$280,000/ 3
Service Programs Grant Dollars Administered/ Grant Recipients	\$555,454/ 25	\$570,290/ 34	\$1,503,176/ 46	\$1,361,023/ 44	520,000/ 26
Community Partnership - Affordable Housing					
Existing Affordable Single-Family Housing	226	233	254	267	285
Existing Affordable Multi-Family Housing	1492	1492	1492	1651	1717
Community Partnership - Homeless Programs					
Homeless Funding (House of Neighborly Service 137 and Angel House)	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
Total Adults	477	464	414	450	450
² Adults (Loveland/ Other 0-10 days)	77/ 237	83/ 223	89/ 194	90/ 200	90/ 200
Adults (Loveland/ Other 10 to 30 days) ²	40/ 38	33/ 35	42/ 31	50/ 40	50/ 40
Adults (Loveland/ Other 30+ days) ²	69/ 16	61/ 29	32/ 26	35/ 35	35/ 35
Used Shelter Services	184	158	40	0	0
Obtained Permanent Housing ³	22	16	31	40	40
Families Sheltered (# families/ # people in families)	17/ 55	20/ 71	14/ 55	16/ 60	18/ 65

¹ Includes COVID-19 funding: CDBG-CV1, CDBG-CV3, RF, ARPA.

² Loveland residents, residents from another city with range of number of days served.

³ 137 Connection clients who obtained housing during the year. Does not include all those served directly by City grant funding.

City Manager's Office (CMO)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual ¹	2021 Estimated	2022 Projected
Office of Communication and Engagement					
Website Visits	2,800,000	2,437,583	2,580,270	3,328,234	3,500,000
Let's Talk Loveland Posts / Total Responses	Not Available/ 2,750	Not Available	Not Available	7/850	10/1,000
COL Facebook Posts	515	446	590	550	530
City Updates Distributed	444,000	474,000	482,880	522,000	525,000
Citizen Survey, Participation Rate	21.6%	Not Available	Not Available ¹	Not Available ¹	25.0%
Rated the City as Good or Excellent at Informing Residents About Issues Facing the Community	73%	Not Available	Not Available ¹	Not Available ¹	65.0%
Rated the City as Good or Excellent at Offering Opportunities to Participate in Community Matters	51%	Not Available	Not Available ¹	Not Available ¹	60.0%

¹ Survey administration changed from the City of Loveland to the National Research Center in 2020. Survey issuance was scheduled to occur in the spring of 2020, but was ultimately paused due to COVID-19 impacts on responses. The survey will only be administered biennially beginning in 2022..

City Attorney's Office (CAO)

Mission Statement

The City Attorney's Office brings a team-oriented approach to provide outstanding legal services to the City with professionalism and integrity. Our staff strives to promote the goals of City Council and City staff, support the provision of municipal services, and protect the health, safety and welfare of the Loveland Community.

Overview

- City Attorney (110)** – The City Attorney's Office is the legal adviser to the City of Loveland. This entails representing the City Council, City boards and commissions and City staff in all legal matters, including: (1) furnishing legal opinions; (2) preparing and reviewing ordinances, contracts, resolutions and other legal documents; (3) representing the City and its officials in judicial and administrative proceedings; and (4) prosecution of all cases in Loveland Municipal Court.

City Attorney's Office (CAO)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
City Attorney's Office (CAO)	57,802	41,500	41,500	82,000	40,500	97.6%
Total Revenues (GF)	57,802	41,500	41,500	82,000	40,500	97.6%
Revenues by Class						
Charges For Services	829	41,500	41,500	82,000	40,500	97.6%
Intergovern	56,973	-	-	-	-	0.0%
Total Revenues (GF)	57,802	41,500	41,500	82,000	40,500	97.6%
Expenditures by Fund & Division						
City Attorney's Office (CAO)	1,243,257	1,341,110	1,341,110	1,409,833	68,723	5.1%
Total Expenditures (GF)	1,243,257	1,341,110	1,341,110	1,409,833	68,723	5.1%
Expenditures by Class						
Personal Services	1,121,507	1,179,866	1,179,866	1,247,933	68,067	5.8%
Supplies	3,837	7,825	7,825	8,725	900	11.5%
Purchased Services	117,913	153,419	153,419	153,175	(244)	-0.2%
Total Expenditures (GF)	1,243,257	1,341,110	1,341,110	1,409,833	68,723	5.1%
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,243,257	1,341,110	1,341,110	1,409,833	68,723	5.1%
Total Expenditures (GF)	1,243,257	1,341,110	1,341,110	1,409,833	68,723	5.1%
FTE	8.98	8.38	8.38	8.38		

City Attorney's Office (CAO)

Changes from Prior Year

- **A. Funded Decision Packages**

- No decision packages were submitted / funded in this department

- **B. Budget Restorations**

- No budget restoration to this department

- **C. American Rescue Plan Act (ARPA)**

- There was not allocated ARPA funding for this department in 2022

- **D. Equipment Replacement**

- No equipment is scheduled for replacement in this department

34,360 E. Merit Increases

29,074 3.25% Merit

5,286 0.5% City Manager Discretionary Merit

- **F. Capital**

- No Capital Projects are planned for this department

25,796 G. Core Changes

25,796 Increase in personnel due to mid-year vacancies and attrition.

8,567 H. Remaining Changes

8,567 Additional miscellaneous CORE and inflationary increases.

\$ 68,723 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

City Attorney's Office (CAO)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Resolutions	130	135	134	135	135
Ordinances	100	96	79	90	95
Municipal Court Citations With City Attorney Involvement on Pre- Disposition Matters ¹	2391 ²	2029	1979	1670	1925
Service Contracts ³	Not Available	Not Available	Not Available	Not Available	Not Available

¹ This does not include City involvement in post-disposition matters, which is substantial. The City is not capable of capturing this data.

² Previous data provided for 2018 was based upon a formula that included estimates and assumptions for data that had not been collected. However, that data is now collected, and was collected by the end of 2018 and is now accurately reflected above. The original figure was 5,523, however the accurate figure is reflected above.

³ Survey measure planned for future years.

Municipal Court

Mission Statement

The Mission of the Loveland Municipal Court is to provide due process and justice in a fair, impartial, and efficient manner. The Municipal Court Team is committed to practicing the City of Loveland's core values by providing respectful, kind, and professional service to everyone.

Overview

- **Municipal Court (115)** – The Court is a court of record with limited jurisdiction that adjudicates and processes alleged traffic offenses and violations of the Loveland Municipal Code and the Loveland City Charter.

Municipal Court (MC)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Municipal Court	1,054,574	1,053,237	1,072,667	892,825	(160,412)	-15.2%
Total Revenues (GF)	1,054,574	1,053,237	1,072,667	892,825	(160,412)	-15.2%
Revenues by Class						
Fines And Penalties	1,013,960	1,045,237	1,064,667	881,705	(163,532)	-15.6%
Intergovern	21,057	-	-	-	-	0.0%
Miscellaneous	(4)	-	-	120	120	0.0%
Charges For Services	19,561	8,000	8,000	11,000	3,000	37.5%
Total Revenues (GF)	1,054,574	1,053,237	1,072,667	892,825	(160,412)	-15.2%
Expenditures by Fund & Division						
Municipal Court	676,202	740,258	759,688	773,388	33,130	4.5%
Total Expenditures (GF)	676,202	740,258	759,688	773,388	33,130	4.5%
Expenditures by Class						
Personal Services	586,770	621,269	621,269	645,094	23,825	3.8%
Supplies	12,662	16,250	16,250	16,250	-	0.0%
Purchased Services	76,769	102,739	122,169	112,044	9,305	9.1%
Total Expenditures (GF)	676,202	740,258	759,688	773,388	33,130	4.5%
Expenditures by Operating vs. Capital						
Operating & Maintenance	676,202	740,258	759,688	773,388	33,130	4.5%
Total Expenditures (GF)	676,202	740,258	759,688	773,388	33,130	4.5%
FTE	6.00	7.00	7.00	7.00		

Municipal Court (MC)

Changes from Prior Year

- **A. Funded Decision Packages**

- No decision packages were funded in this department

9,750 B. Budget Restorations

9,750 Various Operating Costs

- **C. American Rescue Plan Act (ARPA)**

- There was not allocated ARPA funding for this department in 2022

- **D. Equipment Replacement**

- No equipment is scheduled for replacement in this department

16,984 E. Merit Increases

14,371 3.25% Merit

2,613 0.5% City Manager Discretionary Merit

- **F. Capital**

- No Capital Projects are planned for this department

- **G. Core Changes**

- Big callouts we find

6,396 H. Miscellaneous Changes

6,396 Small, remaining leftovers

\$ 33,130 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

Municipal Court (MC)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Total # Court Cases	8,763	10,682	8,610	7,500	9,000
Cases Processed Before Court/Cases Processed During Court ¹	Not Available	Not Available	Not Available	Not Available	Not Available
Jumpstart Cases	90	96	50	35	60
Teen Court Cases	75	70	28	10	50
Teen Court Recidivism Rate (Defendants Returning w/i 1 Year) ²	Not Available	Not Available	Not Available	Not Available	Not Available
% Fines and Costs Collected	69%	51%	70%	68%	70%
Cases Sent to Collections	600	625	813	800	750
Volunteer Hours	600	1707.25	1050.25	641	800

¹ Requires additional data programming and review. This measure will provide the number of cases not requiring a court appearance or resolved before court date, and cases requiring a court appearance or when a defendant opts to appear in court.

² Under development for future years reporting.

City Clerk

Mission Statement

The mission of the City Clerk Department is to serve the Mayor and City Council, City Manager, administrative departments and the public in a courteous, timely and efficient manner while remaining neutral and impartial. The Department works to improve the administration of the affairs of the City Clerk's Office consistent with applicable laws and through sound management practices to provide easier access to local government and fulfill our responsibility to the residents of Loveland.

Overview

- City Clerk (114)** – The City Clerk's Office is responsible for a number of functions including supporting the City Manager and City Council, conducting elections, administering licensing programs for liquor, tobacco, tree trimming, mobile vendors, pawn brokers and gaming, and issuing various permits for services within the City of Loveland. The Clerk's Office coordinates and publishes the City Council agenda and packet, is responsible for legal publishing and recordation of documents, records management, including open records requests, along with administration of the City's Boards and Commissions program, including all related recruitment activities for boards, commissions and Council committees.

City Clerk's Office (CC)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
City Clerk Administration	65,840	55,825	55,825	65,900	10,075	18.0%
Total Revenues (GF)	65,840	55,825	55,825	65,900	10,075	18.0%
Revenues by Class						
Licenses & Permits	65,828	55,825	55,825	65,900	10,075	18.0%
Intergovern	12	-	-	-	-	0.0%
Total Revenues (GF)	65,840	55,825	55,825	65,900	10,075	18.0%
Expenditures by Fund & Division						
City Clerk Administration	260	508,134	641,134	1,064,543	556,409	109.5%
Food Sales Tax Rebate Program	740,501	133,000	-	-	(133,000)	-100.0%
Total Expenditures (GF)	740,761	641,134	641,134	1,064,543	423,409	66.0%
Expenditures by Class						
Personal Services	362,785	373,945	373,945	536,010	162,065	43.3%
Supplies	3,202	4,800	4,800	6,300	1,500	31.3%
Purchased Services	374,774	262,389	262,389	522,233	259,844	99.0%
Total Expenditures (GF)	740,761	641,134	641,134	1,064,543	423,409	66.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	740,761	641,134	641,134	1,064,543	423,409	66.0%
Total Expenditures (GF)	740,761	641,134	641,134	1,064,543	423,409	66.0%
FTE	5.00	5.00	5.00	5.00		

City Clerk's Office (CC)

Changes from Prior Year

255,000 A. Funded Decision Packages

- 215,000 TABOR Election Costs
- 40,000 CORA Request Management Software

56,814 B. Budget Restorations

- 56,814 1.0 FTE Assistant City Clerk

- C. American Rescue Plan Act (ARPA)

- There was not allocated ARPA funding for this department in 2022

- D. Equipment Replacement

- No equipment is scheduled for replacement in this department

14,201 E. Merit Increases

- 12,016 3.25% Merit
- 2,185 0.5% City Manager Discretionary Merit

- F. Capital

- No Capital Projects are planned for this department

97,394 G. Core Changes

- 36,096 Increase in Workers Compensation due to historical claims activity
- 61,298 Increase in personnel due to mid-year vacancies and attrition.

- H. Miscellaneous Changes

- Small, remaining leftovers

\$ 423,409 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

City Clerk (CC)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Council Meetings Supported ¹	45	45	45	48	45
Agenda Items Processed	560	560	388	320	400
# of Board and Commission Recruitments/ % Meeting Required Deadlines	81/ 100%	77/ 100%	80/ 100%	80/ 100%	80/ 100%
Colorado Open Records Act (CORA) Requests Received ²	450	475	177	300	400
Processed in 3 Days or Less	425	450	123	270	270
Processed in 4-10 Days	15	15	51	30	20
Requiring More Than 10 Days	10	10	3	0	0

¹ Includes City Council Regular Meetings, Special Meetings and Study Sessions.

² CORA measures may be amended to reflect City Council discussion and/or priorities.

Cultural Services

Mission Statement

Enriching lives and connecting our community through diverse arts and history experiences.

Overview

- **Art in Public Places (205)** – The Art in Public Places program commissions work for public spaces and buildings and cares for the 543 pieces in the City’s collection. Much of this public art collection has been donated to the City by individual donors and arts organizations. The Artwork Maintenance Reserve was established via action by the Public Arts Commission in 2020.
- **Museum Administration (720)** – The Museum serves as a regional cultural center by collecting Loveland’s history and by presenting art and history exhibits and events.
- **Rialto Theater Center (730)** – Located in the heart of downtown Loveland, the Rialto Theater Center is one of Northern Colorado’s premier event venues, offering affordable accommodations to suit a variety of events and programs.

Cultural Services (CUL)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Culture CEF Administration	25,382	-	-	28,968	28,968	0.0%
Cultural Services CEF Fund	25,382	-	-	28,968	28,968	0.0%
AIPP Administration	191	-	-	-	-	0.0%
Art in Public Places (AIPP) Fund	191	-	-	-	-	0.0%
Museum	180,433	74,460	174,460	150,000	75,540	101.5%
Rialto Theater	126,306	360,000	378,376	453,000	93,000	25.8%
General Fund	306,738	434,460	552,836	603,000	168,540	38.8%
Total Revenues	332,311	434,460	552,836	631,968	197,508	45.5%
Revenues by Class						
Intergovern	35,254	-	100,000	30,000	30,000	0.0%
Miscellaneous	268,675	434,460	452,836	568,000	133,540	30.7%
Charges For Services	-	-	-	-	-	0.0%
Interest Income	92	-	-	-	-	0.0%
Debt Service	25,290	-	-	28,968	28,968	0.0%
Transfers In	3,000	-	-	5,000	5,000	0.0%
Fees	-	-	-	-	-	0.0%
Total Revenues	332,311	434,460	552,836	631,968	197,508	45.5%
Expenditures by Fund & Division						
Culture CEF Administration	9,421	-	-	-	-	0.0%
Cultural Services CEF Fund	9,421	-	-	-	-	0.0%
AIPP Administration	499,467	443,518	1,149,018	754,949	311,431	70.2%
AIPP Artwork Maintenance Reserve	-	-	-	100,000	100,000	0.0%
Art in Public Places (AIPP) Fund	499,467	443,518	1,149,018	854,949	411,431	92.8%
Museum	976,854	1,048,070	1,148,070	1,240,804	192,734	18.4%
Rialto Theater	639,406	727,024	801,044	829,053	102,029	14.0%
General Fund	1,616,260	1,775,094	1,949,114	2,069,857	294,763	16.6%
Capital (Museum Admin)	5,386	-	-	-	-	0.0%
Total Expenditures & Capital	2,130,535	2,218,612	3,098,132	2,924,806	706,194	31.8%

Cultural Services (CUL)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Class						
Personal Services	1,374,302	1,465,663	1,465,663	1,575,682	110,019	7.5%
Supplies	136,729	113,110	235,604	167,110	54,000	47.7%
Purchased Services	337,063	485,745	523,271	658,514	172,769	35.6%
Transfers	9,421	-	-	-	-	0.0%
Total Expenditures	1,857,514	2,064,518	2,224,538	2,401,306	336,788	16.3%
Art	232,349	154,094	838,594	476,000	321,906	208.9%
Equipment	19,248	-	35,000	47,500	47,500	0.0%
Infrastructure	21,423	-	-	-	-	0.0%
Total Capital Outlay	273,021	154,094	873,594	523,500	369,406	239.7%
Total Expenditures & Capital	2,130,535	2,218,612	3,098,132	2,924,806	706,194	31.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,848,093	2,064,518	2,224,538	2,401,306	336,788	16.3%
Capital & Depreciation	273,021	154,094	873,594	523,500	369,406	239.7%
Transfers	9,421	-	-	-	-	0.0%
Total Expenditures & Capital	2,130,535	2,218,612	3,098,132	2,924,806	706,194	31.8%
FTE	14.75	14.75	14.75	15.48		

Cultural Services (CUL)

Changes from Prior Year

99,120	A. Funded Decision Packages	
		65,120 Complete Collections Move
		8,000 Museum Point of Sale Software
		6,000 Supplies for programs - Museum Education
		20,000 Rialto Beverage Service Upgrade
45,000	B. Budget Restorations	
		45,000 Art Exhibits and Artist Fees
40,683	C. American Rescue Plan Act (ARPA)	
		40,683 0.725 FTE Museum Front Desk Support Position
12,500	D. Equipment Replacement	
		12,500 Increase over prior year
36,910	E. Merit Increases	
		31,231 3.25% Merit
		5,679 0.5% City Manager Discretionary Merit
349,406	F. Capital	
		349,406 Increase in capital art based on capital plan
100,000	G. Core Changes	
		100,000 Increase to Art in Public Places fund for capital Artwork Maintenance Reserve
22,575	H. Miscellaneous Changes	
		22,575 Small, remaining leftovers
\$ 706,194	Total Change	

Capital Projects List

\$ -

- No Capital Projects are planned for this department

Cultural Services (CS)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual ¹	2021 Estimated	2022 Projected
Artworks in Public Art Collection	490	504	519	542	550
Artworks Receiving Maintenance/ Annual Cost	243/ \$60,000	250/\$65,000	270/\$75,000	290/\$80,000	294/\$80,000
New Public Artworks	18	18	14	15	8
Museum Attendance	32,288	34,000	36,000	13,000	29,000
Rialto Active Days/ Number of Events and Shows (Theater and Annex)	359/ 417	359/ 468	359/ 475	120/ 56	265/ 250
Foote Lagoon Concerts/ Attendance	6/ 15,000	6/ 15,000	5/ 12,000	4/ 9,000	6/ 15,000
Visitor Satisfaction ¹	Not Available	Not Available	Not Available	Not Available	Not Available
New Residents Reporting Arts and Culture as a Factor for Choosing Loveland as a Place to Live ¹	Not Available	Not Available	Not Available	Not Available	Not Available
Volunteers/ Hours	198/ 8,754	114/ 8950	250/ 9150	50/ 2,000	250/ 9150

¹ Survey measure planned for future years.

Development Services

Mission Statement

To enhance community livability in the City of Loveland by:

Providing a well-planned, sustainable, vital, and safe built community environment; protecting the heritage and natural beauty of the region; facilitating development, urban renewal and historic preservation; promoting attractive and diverse neighborhoods that provide a full range of housing opportunities; facilitating the development of properly located commercial, industrial, and institutional uses; encouraging organizational transparency and public involvement in the planning and development process.

Overview

- **Development Services (190)** – Manages and provides administrative and GIS support to the Current Planning, Building and Community & Strategic Planning Division
- **Current Planning (191)** – Coordinates the City's development review process.
- **Building Services & Code Enforcement (192)** – Enforces the building and public safety codes to protect the best interests of the public. Issues building permits, contractor licenses and performs inspections.
- **Community & Strategic Planning (193)** – Works to improve the economic vitality and community livability through comprehensive community planning, historic preservation, a commitment to safety, and thoughtful economic development in partnership with community stakeholders.

Development Services (DS)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Development Services	1,588				-	0.0%
Current Planning	253,512	175,000	175,000	110,000	(65,000)	-37.1%
Building Services	3,003,173	2,250,000	2,250,000	2,500,000	250,000	11.1%
Community & Strategic Planning	14,812	-	-	-	-	0.0%
Total Revenues (GF)	3,273,084	2,425,000	2,425,000	2,610,000	185,000	7.6%
Revenues by Class						
Licenses & Permits	3,001,109	2,250,000	2,250,000	2,499,000	249,000	11.1%
Intergovern	16,513	-	-	-	-	0.0%
Miscellaneous	1	-	-	-	-	0.0%
Charges For Services	255,461	175,000	175,000	111,000	(64,000)	-36.6%
Total Revenues (GF)	3,273,084	2,425,000	2,425,000	2,610,000	185,000	7.6%
Expenditures by Fund & Division						
Administration	540,441	599,820	599,820	627,524	27,704	4.6%
Current Planning	992,113	1,017,856	1,029,556	1,090,573	72,717	7.1%
Building Services	1,037,657	1,085,076	1,203,701	1,398,476	313,400	28.9%
Community & Strategic Planning	232,323	188,555	205,344	219,904	31,349	16.6%
Total Expenditures (GF)	2,802,535	2,891,307	3,038,421	3,336,477	445,170	15.4%
Expenditures by Class						
Personal Services	2,484,642	2,658,795	2,753,210	3,085,465	426,670	16.0%
Supplies	10,818	33,525	28,525	40,725	7,200	21.5%
Purchased Services	307,075	198,987	256,686	210,287	11,300	5.7%
Total Expenditures (GF)	2,802,535	2,891,307	3,038,421	3,336,477	445,170	15.4%
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,802,535	2,891,307	3,038,421	3,336,477	445,170	15.4%
Total Expenditures (GF)	2,802,535	2,891,307	3,038,421	3,336,477	445,170	15.4%
FTE	27.38	27.38	28.43	28.43		

Development Services (DS)

Changes from Prior Year

10,425 A. Funded Decision Packages

10,425 Increase in Travel / Schooling Budget

72,956 B. Budget Restorations

72,956 1.0 FTE Customer Relations Technician (Building)

93,508 C. American Rescue Plan Act (ARPA)

93,508 1.0 FTE Commerical Plans Examiner

7,200 D. Equipment Replacement

7,200 Increase over prior year

77,763 E. Merit Increases

65,799 3.25% Merit

11,964 0.5% City Manager Discretionary Merit

- F. Capital

- No Capital Projects are planned for this department

183,318 G. Core Changes

100,000 Increase in purchased services for contractual services due to increased building activity.

83,318 Increase in personnel due to mid-year vacancies and attrition.

- H. Miscellaneous Changes

- Small, remaining leftovers

\$ 445,170 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

Development Services (DS)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual ¹	2021 Estimated	2022 Projected
Current Planning					
Development Review Applications	116	163	163	146	146
Average Working Days in City Review	18	22	25	25	25
Average Rounds of Review	1.6	1.7	1.7	1.5	1.5
Applications* reviewed by Planning only	224	249	234	230	230
*Applications include:Planned Signage Program,Major Home Occupation,Minor Home Occupation,County/Town Referral,Administrative Variation,Variance, Zoning Verification Letter, Signs (2019 All Types)					
Building Services					
Building Permit Applications	2,435	2,356	2,876	3,000	2,800
Building Permit Valuations	\$177,976,277	\$127,809,211	\$236,604,870	\$250,000,000	\$200,000,000
Building Permit Average Days for Review	16.54	14.88	16.46	15.00	15.00
Building Inspections	25,249	22,754	26,728	28,000	25,000
Code Enforcement					
Code Enforcement Cases	3,100	3615	2698	1800	3000
% Not voluntarily resolved. Referred to court	Not Available	3.8%	1.6%	.75%	3%

Economic Development

Mission Statement

The Economic Development Department leads and focuses the long-term economic vitality efforts of our community. Responsibilities include engaging in business attraction, expansion and retention, downtown redevelopment, entrepreneurship and business creation, as well as visitor attraction and destination marketing.

Overview

- **Business Development Division (180)** – The mission is to grow employment and business opportunities to sustain the economic health of Loveland and the Northern Colorado region.
- **Visitor Services Division (Visitor Center) (182)** – The mission is to strengthen Loveland’s share of the Colorado travel market by promoting the unique assets of Loveland to increase visitation and maximize the economic impact of travelers.
- **Economic Incentives Fund (106)** – The Economic Incentives Fund is used to support business development projects. Fund revenue comes from an annual contribution from the General Fund and was created in 2014, prior to that time funding was shown in the Economic Development budget. Current policy states any economic incentive must be set forth in a written agreement and any required funds are appropriated by City Council.
- **Lodging Tax Fund (206)** – Fund revenue comes from the 3% tax on lodging price approved by voters in November 2009. Funds are used to promote tourism, attract conventions and promote community events. The fund is managed by the Economic Development Department. Details on expenditures are in the Visitor Services Division summary within the Economic Development Department section.

Economic Development (ED)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Economic Incentives Administration	656,741	-	-	-	-	0.0%
Economic Incentives Fund	656,741	-	-	-	-	0.0%
Visitor Services (Administration)	87,794	63,000	63,000	233,000	170,000	269.8%
Visitor Center	2,000	-	3,000	-	-	0.0%
Lodging Tax Fund	89,794	63,000	66,000	233,000	170,000	269.8%
Business Development	500,000	-	-	-	-	0.0%
General Fund	500,000	-	-	-	-	0.0%
Total Revenues	1,246,535	63,000	66,000	233,000	170,000	269.8%
Revenues by Class						
Taxes	-	-	-	-	-	0.0%
Intergovernment	623,914	-	-	100,000	100,000	0.0%
Miscellaneous	613,643	63,000	63,000	128,000	65,000	103.2%
Interest Income	-	-	-	-	-	0.0%
Debt Service	8,978	-	-	-	-	0.0%
Transfers In	-	-	3,000	5,000	5,000	0.0%
Total Revenues	1,246,535	63,000	66,000	233,000	170,000	269.8%

Economic Development (ED)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund & Division						
Economic Incentives Administration	542,406	696,920	876,920	937,162	240,242	34.5%
Economic Incentives Fund	542,406	696,920	876,920	937,162	240,242	34.5%
Visitor Services (Administration)	760,968	560,788	522,788	742,771	181,983	32.5%
Visitor Services (Community Marketing)	-	-	100,000	-	-	0.0%
Vistor Center	225,187	192,060	230,060	262,043	69,983	36.4%
Lodging Tax Fund	986,156	752,848	852,848	1,004,814	251,966	33.5%
Business Development	1,417,369	937,333	1,037,333	1,089,077	151,744	16.2%
General Fund	1,417,369	937,333	1,037,333	1,089,077	151,744	16.2%
Business Incentive	8,057	-	-	-	-	0.0%
Capital Projects	8,057	-	-	-	-	0.0%
Total Expenditures	2,953,987	2,387,101	2,767,101	3,031,053	643,952	27.0%
Expenditures by Class						
Personal Services	912,464	950,539	950,539	1,108,893	158,354	16.7%
Supplies	102,532	60,250	60,250	101,950	41,700	69.2%
Purchased Services	1,828,513	1,057,914	1,437,914	1,495,767	437,853	41.4%
Administrative Overhead	57,133	58,478	58,478	59,523	1,045	1.8%
Debt Service-Exp	42,289	254,920	254,920	254,920	-	0.0%
Transfers	3,000	5,000	5,000	10,000	5,000	100.0%
Total Expenditures	2,945,930	-	2,767,101	3,031,053	3,031,053	0.0%
Infrastructure	8,057	-	-	-	-	0.0%
Capital Outlay	8,057	-	-	-	-	0.0%
Total Expenditures & Capital	2,953,987	2,387,101	2,767,101	3,031,053	643,952	27.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,900,641	2,127,181	2,507,181	2,766,133	638,952	30.0%
Debt Service-Exp	42,289	254,920	254,920	254,920	-	0.0%
Transfers	3,000	5,000	5,000	10,000	5,000	100.0%
Capital & Depreciation	8,057	-	-	-	-	0.0%
	2,953,987	2,387,101	2,767,101	3,031,053	643,952	27.0%
FTE	8.00	8.00	8.00	9.00		

Economic Development (ED)

Changes from Prior Year

126,900 A. Funded Decision Packages

126,900 1.0 FTE Business Attraction Manager

- B. Budget Restorations

No budget restoration to this department

100,000 C. American Rescue Plan Act (ARPA)

100,000 Lodging Tax Marketing & Tourism

- D. Equipment Replacement

- No equipment is scheduled for replacement in this department

25,279 E. Merit Increases

21,390 3.25% Merit

3,889 0.5% City Manager Discretionary Merit

- F. Capital

- No Capital Projects are planned for this department

381,966 G. Core Changes

151,966 Increase in Lodging Tax (excludes ARPA)

130,000 Increase in Economic Incentives Fund for General Fund Sales Tax Rebates approved mid-year 2021.

100,000 Increase in Economic Incentives Fund for the final year of the Fire Suppression Program

9,807 H. Miscellaneous Changes

9,807 Small, remaining leftovers

\$ 643,952 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

Economic Development (ED)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Attracted & Retained Companies	18	8	12	14	18
# of Business Incentives ¹	7	3	2	1	3
Business Incentives Total \$ ²	\$407,044	\$140,733	\$1,700,000	\$30,000	\$100,000
Development/Redevelopment Incentive ³	0	0	0	0	0
# of DDA Tax Increment Investments ⁴	0	0	0	2	2
DDA Tax Increment Investments Total \$	0	0	0	\$899,070	\$4,750,000
Businesses Visited	60	71	56	75	100
Average Lodging Occupancy Rate	57.9%	59.4%	53.4%	60%	62%
Total Lodging Tax Revenue	\$937,950	\$1,010,281	\$584,160	\$758,000	\$850,000
Jobs (Employees Working in Loveland)	43,035	42,383	41,636	40,398	41,000
Average Annual Wage	\$46,559	\$52,601	\$56,820	\$56,917	\$57,000

¹ A Business incentive is defined as assistance provided to attract or retain business operations. Incentives may include cash, fee waivers, fee deferrals, public infrastructure reimbursements or rebates for primary firms or extraordinary retail firms that serve a public purpose, as determined by City Council. Incentives are considered when a project provides a significant cultural, social, and/or economic benefit to the citizens. Business Incentives are repaid through indirect benefits such as: job growth, employee spending, sales tax and property tax increases.

² For reporting purposes, the incentive amount is included in the year in which it was approved by City Council. The full value of the incentive is included in the year approved and is often paid out over multiple years.

³ A Development/Redevelopment incentive is defined as assistance provided to a development entity. Development Incentives are typically structured as reimbursements for public infrastructure, performance based sales tax rebates and may include fee waivers and are approved by City Council. Development incentives involve multiple businesses. Development incentives have a direct source of repayment through the increased property tax and/or sales tax and/or via tax increment from an urban renewal zone.

⁴ The DDA is the Downtown Development Authority approved by voters in February 2015 and established by City Council in April 2015. The purpose of the DDA is to halt, prevent, and correct deterioration of property and to aid in the development and redevelopment of property within the boundaries of the Authority.

Finance

Mission Statement

Deliver superior service through positive partnerships for sustainable results.

Overview

- **Administration (120)** – The Finance Administration Division directs, manages, and coordinates the financial support services provided by the Finance Department, and develops financial planning tools to guide resource allocation decisions.
- **Accounting (125-10)** – Accounting is responsible for the disbursement of City funds and for providing accurate, timely and informative financial information to a variety of users. This Division prepares the Comprehensive Annual Financial Report (CAFR) and has been awarded the “Certificate of Achievement for Excellence in Financial Reporting” by the Government Finance Officers Association every year since 1980.
- **Purchasing (125-11)** The Purchasing Division maintains proper policies and internal controls to maximize the purchasing value of public funds, foster effective competition within the free enterprise system, and provide safeguards to maintain a procurement system of quality and integrity. The City uses a mix of centralized and decentralized procurement system – the centralized system is used by the Purchasing Division to procure common inventory items stored in the warehouse, while the decentralized system used by City departments to procure services and supplies not available in the warehouse.
- **Budget (130)** – The Budget Office is responsible for the preparation, implementation, and oversight of the City’s annual budget. This includes providing revenue and expenditure forecasting, personnel budgeting, and financial analysis services to support effective budgetary and resource allocation decision making.
- **Sales Tax (135)** –This division is responsible for licensing, collection, and enforcing the City’s sales tax ordinance for each retail business located inside the City of Loveland, as well as numerous businesses located outside the city and the state that conduct business in Loveland. The Division is also responsible for enforcing building, auto use tax, and the lodging tax. The Cashier function is also part of this department providing cash handling and treasury responsibilities for the City.
- **Utility Billing & Meter Reading (136)** – Utility Billing provides accurate, timely utility bills to over 38,000 accounts each month. Utility Billing also responds to customers’ requests for connects and disconnects of City utility service, billing questions, delinquency and collection-related issues, and processes utility bill payments. Meter Reading is responsible for manually reading over 35,400 electric meters and 26,100 water meters on a monthly basis.

Finance (FIN)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Utility Billing Administration	12,303	-	-	-	-	0.0%
Accounting & Purchasing	614	-	-	-	-	0.0%
Revenue & Fee Collections	551,304	463,794	463,794	300,000	(163,794)	-35.3%
Budget	363				-	0.0%
Total Revenues (GF)	564,585	463,794	463,794	300,000	(163,794)	-35.3%
Revenues by Class						
Taxes	195,471	200,000	200,000	300,000	100,000	50.0%
Intergovern	13,671	-	-	-	-	0.0%
Miscellaneous	125,955	50,000	50,000	-	(50,000)	-100.0%
Charges For Services	68,603	55,000	55,000	-	(55,000)	-100.0%
Interest Income	160,885	158,794	158,794	-	(158,794)	-100.0%
Total Revenues (GF)	564,585	463,794	463,794	300,000	(163,794)	-35.3%
Expenditures by Fund & Division						
Utility Billing Administration	1,226,560	1,315,520	1,303,764	1,805,693	490,173	37.3%
Utility Billing Customer Service	763,785	855,324	855,324	981,108	125,784	14.7%
Meter Reading	863,373	822,653	822,653	844,824	22,171	2.7%
Finance Administration	443,685	666,447	666,447	822,209	155,762	23.4%
Accounting & Purchasing	1,427,889	1,468,801	1,468,801	1,669,028	200,227	13.6%
Budget	276,440	444,311	437,561	428,230	(16,081)	-3.6%
Revenue & Fee Collections	702,427	787,509	797,509	1,020,846	233,337	29.6%
Total Expenditures (GF)	5,704,158	6,360,565	6,352,059	7,571,938	1,211,373	19.0%
Expenditures by Class						
Personal Services	4,451,797	5,003,493	5,003,493	5,617,542	614,049	12.3%
Supplies	24,880	42,976	43,256	68,689	25,713	59.8%
Purchased Services	1,227,481	1,314,096	1,305,310	1,885,707	571,611	43.5%
Total Expenditures (GF)	5,704,158	6,360,565	6,352,059	7,571,938	1,211,373	19.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	5,704,158	6,360,565	6,352,059	7,571,938	1,211,373	19.0%
Total Expenditures (GF)	5,704,158	6,360,565	6,352,059	7,571,938	1,211,373	19.0%
FTE	50.75	55.75	56.38	60.38		

Finance (FIN)

Changes from Prior Year

370,865 A. Funded Decision Packages

75,000 Resotation of Travel, Supplies and operating budgets
5,000 2021 Audit Fee Increase
74,907 1.0 FTE Sales Tax Cashier/Admin
98,958 1.0 FTE Sales Tax Auditor
117,000 1.0 FTE Utility Billing/Customer Service Supervisor

- B. Budget Restorations

- No budget restoration to this department

116,154 C. American Rescue Plan Act (ARPA)

116,154 1.0 FTE Grant Coordinator

- D. Equipment Replacement

- No equipment is scheduled for replacement in this department

128,313 E. Merit Increases

108,573 3.25% Merit
19,740 0.5% City Manager Discretionary Merit

- F. Capital

- No Capital Projects are planned for this department

572,017 G. Core Changes

90,000 1.0 FTE Senior Fiscal Advisor 2021 Mid-Year addition
245,000 Customer Information System On-going Maintenance
237,017 Customer Information System Printing (increase in Utility Billing state contract)

24,024 H. Miscellaneous Changes

24,024 Small, remaining leftovers

\$ 1,211,373 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

Finance (FIN)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Budget					
Operating Budget Ratio	1.06	1.05	1.10	1.07	1.01
Utility Billing					
Meters Read/ Accuracy	733,540/ 99.92%	738,501/ 99.87%	742,498/ 99.86%	746,500/ 99.86%	750,500/ 99.86%
Utility Billing: Calls Received/ Average Call Pick-Up (minutes)/	57,333/ .03/	54,419 .29	54,796 .24	71,537 .15	65,000 .22
Calls Abandoned	8,425	1,775	1,783	9,000	5,000
Purchasing					
# of Contracts/ Total Contract Value ₁	700/ \$170,000,000	940/ \$152,480,713	811/ \$102,752,064	1052/ 129,000,000	1000/ \$130,000,000
Net Savings Due to Competitive Bidding (Average Excluding Outliers Compared to Next Closest Bid) ⁴	16.82% of \$21,714,496\$3.788 million	15.03% of \$31,537,000 or \$4.7 million	15.03% of \$21,715,000 or approx. 1.77 million		
Accounting					
Work Days to Complete Monthly Closes	3.2	3.1	3.3	5.1	3.2
Work Days to Complete Bank Reconciliations	12.0	65.5	38.7	24.1	12.5
Revenue					
Audit Revenue Per Year	\$313,805	\$535,786	\$195,471	\$535,945	\$589,004 ²
# of Audits Complete	22	29	13	14	17 ³

¹ Average excluding outliers compared to next closest bid.

² The current YTD sales tax trend is up 9.9% as of September 2021 therefore 9.9% was used to project this figure

³ Staff anticipates this figure to be higher with the addition of a sales tax auditor beginning in 2022

⁴ Unable to estimate for current or future years

Human Resources

Mission Statement

Human Resources is committed to providing exceptional service to achieve organizational excellence as we partner in strategy development and change management to support the current and future needs of our organization and community.

Overview

- **Administration (170)** – Human Resources provides guidance to City departments and is responsible for the development and administration of internal programs and policies to ensure compliance and assist in the achievement of the organizations short and long term strategic goals.
- **Employee Compensation & Benefits (171)** – Employee compensation and benefits is responsible for maintaining a balanced total compensation plan, offering competitive pay and benefits that are fair and reasonable to both employees and citizens, while supporting organizational goals and business objectives. These market-based programs are designed to attract, retain and motivate qualified candidates and employees.
- **Performance Management (173)** – The City is committed to hiring and retaining the most qualified people by acquiring, creating and sustaining a high performing workforce by aligning individual performance with organizational objectives. The City is also committed to providing continued learning and development opportunities to drive innovation and provide our employees with the knowledge and skills necessary for success.
- **Employee Benefit Fund (503)** – The employee benefits fund provides a competitive benefit package to employees that focuses on consumer driven healthcare with an emphasis in wellness and preventive care in an effort to reduce medical costs. For medical and dental insurance, the City is self-insured, with external insurance protection beyond a certain limit for individual cases and total claims.
- **Risk Management (502)** – Risk Management identifies and evaluates the organizations risk, implements and administers appropriate safety, environmental and loss control programs, insurance procurement, and claims management to mitigate risk. Risk Management administers the City's property, liability and workers' compensation insurance programs ensures compliance with environmental regulations and compliance with ADA regulations regarding equal access.

Human Resources (HR)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
HR Administration	1,465	-	-	-	-	0.0%
Risk Management	112,273	88,500	88,500	-	(88,500)	-100.0%
Risk & Insurance Fund	113,738	88,500	88,500	-	(88,500)	-100.0%
Employee Benefits Administration	145,739	118,000	118,000	118,000	-	0.0%
Employee Benefits Fund	145,739	118,000	118,000	118,000	-	0.0%
Total Revenues	259,477	206,500	206,500	118,000	(88,500)	-42.9%
Revenues by Class						
Miscellaneous	150,021	206,500	206,500	118,000	(88,500)	-42.9%
Charges For Services	107,606	-	-	-	-	0.0%
Interest Income	1,850	-	-	-	-	0.0%
Transfers In	-	-	-	-	-	0.0%
Total Revenues	259,477	206,500	206,500	118,000	(88,500)	-42.9%
Expenditures by Fund & Division						
HR Administration	1,000,537	-	-	-	-	0.0%
Risk Management	3,023,882	3,261,063	3,261,725	3,767,621	506,558	15.5%
Environmental	386,158	394,429	394,429	408,954	14,525	3.7%
Safety	128,797	152,375	152,375	164,327	11,952	7.8%
Risk & Insurance Fund	4,539,374	3,807,867	3,808,529	4,340,902	533,035	14.0%
Employee Benefits Administration	15,002,885	16,678,171	16,678,171	15,694,050	(984,121)	-5.9%
Employee Benefits Fund	15,002,885	16,678,171	16,678,171	15,694,050	(984,121)	-5.9%
HR Administration	815,317	931,154	930,554	1,177,700	246,546	26.5%
Employee Compensation & Benefits	123,079	123,973	123,973	129,785	5,812	4.7%
Performance Management	491,785	652,085	673,035	678,185	26,100	4.0%
General Fund	1,430,180	1,707,212	1,727,562	1,985,670	278,458	16.3%
Total Expenditures	20,972,439	22,193,250	22,214,262	22,020,622	(172,628)	-0.8%
Expenditures by Class						
Personal Services	1,506,127	1,574,875	1,574,875	1,673,954	99,079	6.3%
Supplies	91,726	150,496	149,896	150,796	300	0.2%
Purchased Services	15,934,586	19,815,097	19,836,709	20,195,872	380,775	1.9%
Transfers	3,440,000	652,782	652,782	-	(652,782)	-100.0%
Total Expenditures	20,972,439	22,193,250	22,214,262	22,020,622	(172,628)	-0.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	17,532,439	21,540,468	21,561,480	22,020,622	480,154	2.2%
Transfers	3,440,000	652,782	652,782	-	(652,782)	-100.0%
Total Expenditures	20,972,439	22,193,250	22,214,262	22,020,622	(172,628)	-0.8%
FTE	14.00	15.00	15.00	15.00		

Human Resources (HR)

Changes from Prior Year

175,000 A. Funded Decision Packages

175,000 Diversity, Equity, Inclusion and Belonging (DEIB) Services

67,740 B. Budget Restorations

10,700 Driver Qualification/Employee Drug Testing

4,000 Citywide Recognition Event

13,000 Non-Benefitted Salaries for Special Projects/Assignments

500 Postage

15,000 Citywide Training Programs

2,000 Employee Recognition Program

22,540 Various Operating Costs

- C. American Rescue Plan Act (ARPA)

- There was not allocated ARPA funding for this department in 2022

- D. Equipment Replacement

- No equipment is scheduled for replacement in this department

43,842 E. Merit Increases

37,097 3.25% Merit

6,745 0.5% City Manager Discretionary Merit

- F. Capital

- No Capital Projects are planned for this department

(497,921) G. Core Changes

(652,782) Decrease in transfer for 2021 final one-time transfer from employee benefits fund to general fund

500,000 Increase in property and casualty claims budget for contingency

(250,000) Decrease in benefits claims

(95,139) Change in Stop Loss

38,711 H. Miscellaneous Changes

38,711 Small, remaining leftovers

\$ (172,628) Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

Human Resources (HR)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Recruitment					
Total Recruitments (Regular and Temporary Hires)	637	585	394	520	600
Workers Compensation					
Workers Compensation Experience Modifier ¹	0.72	.64	.70	.60	.65
Loss Time Incident Rate (LTI) ²	0.82	1.25	1.31	1.67	1.46
Risk Management					
Liability Claims/ Average Cost per Closed Claims ³	135/ 4,978	101/ \$4,343	114/ \$2,659	135/ \$6,004	130/ 5,000
City-Wide					
Vacancy Rate - Benefit Eligible	22%	14%	13%	14%	15%
Voluntary Employee Turnover ⁴ (Total %/ Total % Without Retirements)	10%/ 7.0%	10%/ 8%	9%/7%	11%/8%	10%/8%
Citywide Engagement Index (% Engaged + Highly Engaged)/ Benchmark	Not Available	75% / 72%	N/A	71% / 72%	N/A

¹ Industry average = 1.0. For numbers less than 1.0, City receives a discount on insurance premium. Numbers greater than 1.0 result in a surcharge on premiums.

² Any occupational injury or illness that results in an employee being unable to work a full assigned work shift. Rate is calculated per 100 employees.

³ Total cost per closed claim during the reporting year, not the date of loss. Cost of incidents attributable to employee actions.

⁴ Benefit-eligible positions.

Information Technology

Mission Statement

The mission of the Information Technology Department (IT) is to “Provide, manage, and collaborate on exceptional and innovative technologies and services, which enable and enhance municipal excellence.” IT strives to provide leadership to the organization in the selection, implementation, and use of innovative technologies by recommending and implementing solutions that serve the City’s functional business requirements, while enhancing the operational standards of the organization and community.

Overview

- **Administration (160)** – The Administration Division, through the Department Director, provides leadership, determines budgetary needs including staffing, and establishes program guidelines for the Department. Administration guides the annual development of the IT work plan using strategic and procedural objectives and guidelines.
- **Infrastructure Services (161)** – The Infrastructure Services division is responsible for all technical infrastructure connected to the City’s data network including the network itself, servers (physical and virtual), desktop computers, laptop computers, tables, security cameras, and associated video recorders, and multi-function printers. The IT Help Desk is the focal point for all internal service requests to IT creating over 7000 IT support assignments per year for Application Services, Infrastructure, and Telecommunications; while also maintaining asset management, technical documentation, and vendor relationships. Together the infrastructure groups handle approximately 10,000 internal service calls annually, performing functions with highest regard for customer service and a perspective conducive to the goals and objectives of IT and the City.
- **Telecommunications (162)** – Telecommunication supports all the City’s network based and hard-wired voice and voice mail communications. The single person Division is responsible for all moves and changes, both physically and in the software, for connected switches at five separate sites, supporting over nine hundred and eighty-five (985) extensions and more than one thousand (1000) voice mail boxes.
- **Application Services (163)** – Application Services is comprised of the Geographic Information Systems (GIS) and Business Analyst workgroups. GIS is responsible for maintaining the base map of the City, supporting departments not having their own GIS capabilities, and providing basic web-based mapping services. They also support the field asset management system used within the City. The Business Analyst (BA) group is responsible for implementing the core business applications of the City: such as finance, payroll, building permits and utility billing. The BA group also watches over core databases used throughout the City.
- **PEG Fee Fund (210)** – The PEG Fee is included in the Cable Franchise agreement, to provide funding to upgrade City equipment used to broadcast Council meeting and other Government programming on the Comcast cable service. The fee is restricted to capital equipment used for the broadcasts. The PEG Fee Fund is managed by the Information Technology Department. Details on the expenditures are in the Department Summary chapter in the Information Technology Section.
- **Fiber Network Fund (280)** – The Fiber Network Fund is used to upgrade and/or expand the existing City owned fiber network.

Information Technology (IT)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
IT Administration	9,180	-	-	-	-	0.0%
Infrastructure Services	248,134	80,000	80,000	80,000	-	0.0%
Application Services	81,577	-	-	-	-	0.0%
General Fund	338,891	80,000	80,000	80,000	-	0.0%
Fiber Network Administration	-	-	-	-	-	0.0%
Fiber Network Fund	-	-	-	-	-	0.0%
Total Revenues	338,891	80,000	80,000	80,000	-	0.0%
Revenues by Class						
Taxes	80,566	80,000	80,000	80,000	-	0.0%
Interest Income	-	-	-	-	-	0.0%
Intergovern	258,325	-	-	-	-	0.0%
Total Revenues	338,891	80,000	80,000	80,000	-	0.0%
Expenditures by Fund & Division						
Infrastructure Services	81,417	150,000	150,000	150,000	-	0.0%
Public, Educational & Government (PEG) Fee Fund	81,417	150,000	150,000	150,000	-	0.0%
Fiber Network Administration	85,605	150,000	150,000	150,000	-	0.0%
Fiber Network Fund	85,605	150,000	150,000	150,000	-	0.0%
IT Administration	98,108	64,987	64,987	72,505	7,518	11.6%
Infrastructure Services	2,815,035	3,246,846	3,297,846	3,762,715	515,869	15.9%
Telecommunications	228,481	297,087	411,087	258,232	(38,855)	-13.1%
Application Services	1,445,427	1,608,221	1,634,221	1,803,325	195,104	12.1%
General Fund	4,587,051	5,217,141	5,408,141	5,896,777	679,636	13.0%
Application Services	1,983,730	-	1,677,146	375,000	375,000	0.0%
Capital Projects	1,983,730	-	1,677,146	375,000	375,000	0.0%
Total Expenditures & Capital	6,737,802	5,517,141	7,385,287	6,571,777	1,054,636	19.1%
Expenditures by Class						
Personal Services	3,139,047	2,718,154	2,899,821	2,977,503	259,349	9.5%
Supplies	725,442	584,930	687,994	904,077	319,147	54.6%
Purchased Services	2,689,996	1,145,863	2,627,555	1,283,501	137,638	12.0%
Transfers	28,652	-	-	-	-	0.0%
Total Expenditures	6,583,138	4,448,947	6,215,370	5,165,081	716,134	16.1%
Equipment	117,465	889,234	990,957	1,106,696	217,462	24.5%
Infrastructure	37,200	178,960	178,960	300,000	121,040	67.6%
Total Capital Outlay	154,665	1,068,194	1,169,917	1,406,696	338,502	31.7%
Total Expenditures & Capital	6,737,802	5,517,141	7,385,287	6,571,777	1,054,636	19.1%
Expenditures by Operating vs. Capital						
Operating & Maintenance	6,554,485	4,448,947	6,215,370	5,165,081	716,134	16.1%
Capital & Depreciation	154,665	1,068,194	1,169,917	1,406,696	338,502	31.7%
Transfers	28,652	-	-	-	-	0.0%
Total Expenditures & Capital	6,737,802	5,517,141	7,385,287	6,571,777	1,054,636	19.1%
FTE	24.00	24.00	23.00	24.00		

Information Technology (IT)

Changes from Prior Year

116,307 A. Funded Decision Packages

26,500 Pulse Lease Increase
89,807 1.0 FTE Helpdesk Support Position

96,621 B. Budget Restorations

96,621 Equipment Replacement Deferral

400,000 C. American Rescue Plan Act (ARPA)

340,000 Network Security Enhancements
60,000 Remote Working Support Technology

(85,339) D. Equipment Replacement

(85,339) Decrease over prior year due to inception of dedicated capital project funding

75,408 E. Merit Increases

63,807 3.25% Merit
11,601 0.5% City Manager Discretionary Merit

375,000 F. Capital

375,000 Increase over prior year in traditionally funded 10-year capital plan

76,639 G. Core Changes

76,639 Increase in personnel due to mid-year vacancies and attrition.

- H. Miscellaneous Changes

- Small, remaining leftovers

\$ 1,054,636 Total Change

Capital Projects List

\$ 375,000

375,000 Software / Systems Management

Information Technology (IT)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual ¹	2021 Estimated	2022 Projected
Total Estimated Devices Supported	4,100	4,200	4,400	4,515	4,700
Devices Supported Per FTE of Computer Support Technician	1,025	1,050	1,467	1,505	1,175
Incident Requests Per Computer Support Technician (CST)	401	450	520	572	450
Incident Requests Per Network Administrator (NA)	402	377	328	443	475
Total CST and NA Incident Request Responses	2,006	1,725	1,890	2,159	2,300
% of low priority resolved within 4 business days , 85% of the time	68%	68%	74%	77%	75%
% of high priority resolved within 4 hours, 85% of the time	57%	61%	50%	53%	55%
Incident Request Customers "Satisfied" or Better, 85% of the Time	95%	98%	98%	98%	97%

Loveland Public Library

Mission Statement

To inform, enrich and inspire a strong, engaged community

Overview

- **Administration & Technical Services (750)** – The Library Director and Administrative staff provide overall management and direction for the Library. Technical Services is responsible for the acquisition, cataloging and processing of library materials.
- **Adult Services (752)** – The Adult Services Division is responsible for helping individuals looking for assistance with personal questions, lifelong learning, and entertainment needs. To accomplish this, the department offers reference services, print resources, audio visual media, electronic collections, business and community outreach and engagement.
- **Children Services (753)** – This Division provides materials, programs and hands-on-learning for children ranging from birth to 10 years of age. The Children’s Services area and staff create literacy rich environments and experiences to support educational and development growth – and have fun with family and friends!
- **Customer Services (754)** – The Customer Services Division is one of the primary hubs of activity for the library. In addition to helping patrons sign up for library cards and access materials, Customer Service processes Prospector inter-library loan items and customer holds, directs the flow of materials from the Flatirons Library Consortium, and works one-on-one with patrons on a wide range of information requests. Customer Service staff provide a warm welcome to library visitors and strive to inform, inspire, and engage the Loveland community.
- **Technology & Innovation (755)** – The main area of responsibility of this division is to maintain the Library’s public and staff technology. The division includes the technology classroom, makerspace and computer center in addition to supporting over 120 public access computers and technology infrastructure across library divisions. Library Technology & Innovation provides technology assistance to the public that includes but is not limited to: computer assistance, classes, 3D printing, large format printing, Adobe Creative Cloud assistance, and resume help.
- **Teen Services (756)** – The Teen Services Division provides tweens and teens a safe, engaging place to access print and digital resources, build relationships with peers and adults, and participate in a wide variety of programming including robotics, life skills, art, 3D printing, and volunteer opportunities.

Library (LIB)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Library CEF Administration	59,415	-	-	28,968	28,968	0.0%
Library CEF Fund	59,415	-	-	28,968	28,968	0.0%
Administration & Tech Services	184,304	38,263	38,263	39,000	737	1.9%
Customer Services	(981)	10,000	10,000	5,000	(5,000)	-50.0%
Library Technology	10,325	10,000	10,000	15,000	5,000	50.0%
General Fund	193,648	58,263	58,263	59,000	737	1.3%
Total Revenues	253,064	58,263	58,263	87,968	29,705	51.0%
Revenues by Class						
Fines And Penalties	(10,526)	10,000	10,000	5,000	(5,000)	-50.0%
Intergovern	133,695	18,263	18,263	19,000	737	4.0%
Miscellaneous	62,366	20,000	20,000	20,000	-	0.0%
Charges For Services	8,113	10,000	10,000	15,000	5,000	50.0%
Interest Income	49,752	-	-	-	-	0.0%
Debt Service	9,663	-	-	28,968	28,968	0.0%
Fees	-	-	-	-	-	0.0%
Total Revenues	253,064	58,263	58,263	87,968	29,705	51.0%
Expenditures by Fund & Division						
Administration & Tech Services	979,331	746,522	764,745	1,066,790	320,268	42.9%
Adult Services	447,435	776,621	776,621	616,480	(160,141)	-20.6%
Children Services	453,108	471,491	473,491	541,848	70,357	14.9%
Customer Services	515,321	487,784	487,784	588,099	100,315	20.6%
Library Technology	437,677	414,611	492,536	494,256	79,645	19.2%
Teen Services	235,718	269,766	269,766	278,129	8,363	3.1%
Total Expenditures & Capital (GF)	3,068,591	3,166,795	3,264,943	3,585,602	418,807	13.2%
Expenditures by Class						
Personal Services	2,398,577	2,625,513	2,625,513	2,836,314	210,801	8.0%
Supplies	167,463	290,064	299,332	91,155	(198,909)	-68.6%
Purchased Services	289,111	222,218	257,998	393,179	170,961	76.9%
Total Expenditures	2,855,151	3,137,795	3,182,843	3,320,648	182,853	5.8%
Equipment	15,273	-	-	-	-	0.0%
Infrastructure	-	29,000	82,100	42,800	13,800	47.6%
Capital Outlay	198,166	-	-	222,154	222,154	0.0%
Total Capital Outlay	213,439	29,000	82,100	264,954	235,954	813.6%
Total Expenditures & Capital (GF)	3,068,591	3,166,795	3,264,943	3,585,602	418,807	13.2%
Expenditures by Operating vs. Capital						
Operating & Maintenance	2,855,151	3,137,795	3,182,843	3,320,648	182,853	5.8%
Capital & Depreciation	213,439	29,000	82,100	264,954	235,954	813.6%
Total Expenditures & Capital (GF)	3,068,591	3,166,795	3,264,943	3,585,602	418,807	13.2%
FTE	32.01	31.25	31.38	31.38		

Library (LIB)

Changes from Prior Year

46,000 A. Funded Decision Packages

35,000 Library Funding Program - Year 2 of 3

11,000 Consortium Membership and Subscription Increases

38,458 B. Budget Restorations

38,458 Various CORE O&M lines & Equipment Replacement

53,358 C. American Rescue Plan Act (ARPA)

29,138 20 Career Online Scholarships

7,420 Job Seeker Support

16,800 Patron Internet Access

199,609 D. Equipment Replacement

199,609 Library - Admin Budget

67,924 E. Merit Increases

57,474 Merit Based Increase

10,450 0.5% City Manager Discretionary Merit

- F. Capital

- No Capital Projects are planned for this department

- G. Core Changes

- Big callouts we find

13,458 H. Miscellaneous Changes

13,458 Small, remaining leftovers

\$ 418,807 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

Library (LIB)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual ¹	2021 Estimated	2022 Projected
Circulation (Physical and Downloadable)	763,003	976,444	617,708	870,000	900,000
Total Circulation Per Capita (Hard Copy/ Electronic)	8.66/ 1.00	10.84/ 1.54	5.96/ 1.87	9.00/ 2.00	9.25/ 1.95
Total Computer and WiFi Users	85,649	90,480	17,275	45,000	60,000
Door Count/ Online(Webpage)	400,274/ 330,353	398,406/ 318,484	143,839/ 281,055	208,500/ 330,000	225,000/ 420,000
Library Cards Issued	6,146	7,127	3,672 (18,672 with the addition of 15,000 TSD Students)	5,500	5,750
% of Population with Library Card	57%	59%	60%	62%	63%
Programs Provided	1,948	2,123	700	450	800
Total Program Attendance	54,602	59,306	21,511	17,000	25,000
Volunteers Hours	6,532	6559.73	1112.5	860	3500
Customer Satisfaction with Programs	Not Available	51.72% Very Satisfied 23.33% Satisfied	Not Available	Not Available	52% Very Satisfied 24% Satisfied

Parks & Recreation

Mission Statement

The mission of the City of Loveland Parks & Recreation Department is to provide effective, efficient and high-quality leisure facilities, sites, services and programs for citizens of and visitors to the community. We embrace this mission through the three pillars of parks and recreation – conservation, health & wellness, and social equity – to make a positive impact on the quality of life in Loveland.

Overview

- **Perpetual Care (140)** – This Fund’s revenues come from interest earnings on the fund balance, perpetual care fees paid at the time of interment and a portion of fees paid for columbarium niches/crematoriums. Funds are specifically earmarked for use in the general preservation of the interment sites and grounds, walk, roadways, boundaries and structures so that the grounds shall remain and be reasonably cared for as cemetery grounds in perpetuity.
- **Park Improvement (200)** – This Fund’s revenues come from interest earnings on the fund balance and proceeds from park shelter reservations. Funds are used to improve and renovate existing park infrastructure and/or projects using County Urban Growth Area (UGA) funds.
- **Conservation Trust (201)** – Revenues for the Conservation Trust Fund come from Colorado Lottery proceeds. Revenues are used to fund land purchases and construction costs for Loveland’s Recreational and regional trails. Recreation Trail System maintenance costs are also funded from the Conservation Trust Fund.
- **Open Space (202)** – The Parks & Recreation Department administers and manages the Loveland Open Lands Program. Funding comes from a portion of the Larimer County Open Space sales tax of \$0.25, which was approved through 2043. There are currently 8,769 acres of open lands preserved through conservation easements, fee simple land ownership and other partnerships held by Loveland’s Open Lands Program.
- **Golf (375)** – The City of Loveland operates The Olde Course at Loveland, Cattail Creek and Mariana Butte Municipal Golf Courses. Our three courses offer a variety of playing conditions and amenities to suit all golfers – from those brand new to the game to scratch golfers. Golf operates in Loveland as an Enterprise Fund with revenue supporting all operation, maintenance and capital constructions costs at the courses.
- **Administration (501)** – This division is responsible for administrative work related to the overall management, operation and maintenance of the City’s parks, natural areas and open lands, the Loveland Cemetery, recreational trails, 3 golf courses, recreation facilities and programs and the special use and public ground areas.
- **Parks & Planning (56X)** – This division maintains 31 City parks, public grounds, Loveland Burial Park and Lakeside Cemetery. Site amenities include 29 ballfields, 42 multi-purpose fields, 28 playgrounds, 16 reservable picnic shelters and 32 tennis and 18 pickleball courts. Parks sections include Planning, Sports Turf, Operations, Parks and Public Grounds, Mountain Park, Parks Fleet, Cemetery, and Parks Projects.
- **Recreation (53X)** – The City of Loveland Recreation Division provides the local community with a variety of recreation and leisure programs year-round. Individuals of all ages and abilities are considered when developing these programs with a goal of providing pathways not only to physical health but also to improved social and emotional health for all Lovelanders. Recreation sections include Outdoor Aquatics (Winona Pool and Lake Loveland Swim Beach), Youth and Adult Athletics, Batting Cages, Concessions, Recreation Programs, Special Recreation, Special Events, and Chilson Recreation & Senior Center.

Parks & Recreation (P&R)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Parks CEF Administration	2,012,491	1,735,218	1,735,218	1,836,020	100,802	5.8%
Parks CEF Fund	2,012,491	1,735,218	1,735,218	1,836,020	100,802	5.8%
Recreation CEF Administration	1,320,234	899,086	899,086	926,681	27,595	3.1%
Recreation CEF Fund	1,320,234	899,086	899,086	926,681	27,595	3.1%
Trails CEF Administration	353,835	1,447,858	1,447,858	282,100	(1,165,758)	-80.5%
Trails CEF Fund	353,835	1,447,858	1,447,858	282,100	(1,165,758)	-80.5%
Open Lands CEF Administration	462,012	360,335	360,335	457,680	97,345	27.0%
Open Lands CEF Fund	462,012	360,335	360,335	457,680	97,345	27.0%
Cemetery Maintenance	208,387	124,936	124,936	128,336	3,400	2.7%
Perpetual Care Fund	208,387	124,936	124,936	128,336	3,400	2.7%
P&R Improvement Administration	36,773	55,835	55,835	55,835	-	0.0%
Parks & Rec Improvement Fund	36,773	55,835	55,835	55,835	-	0.0%
Conservation Trust Administration	966,859	750,000	750,000	500,000	(250,000)	-33.3%
Trails	33,465	600,000	600,000	905,000	305,000	50.8%
Conservation Trust Fund	1,000,323	1,350,000	1,350,000	1,405,000	55,000	4.1%
Open Space Administration	3,418,107	2,425,000	2,425,000	2,400,000	(25,000)	-1.0%
Larimer County Open Space Fund	3,418,107	2,425,000	2,425,000	2,400,000	(25,000)	-1.0%
Olde Course	1,351,514	1,316,695	1,316,695	1,318,161	1,466	0.1%
Cattail Creek	567,397	424,565	424,565	452,850	28,285	6.7%
Mariana Butte	2,236,741	2,161,304	2,161,304	2,140,397	(20,907)	-1.0%
Golf Administration	419,294	291,556	291,556	382,736	91,180	31.3%
Golf Fund	4,574,946	4,194,120	4,194,120	4,294,144	100,024	2.4%
Administration & Equipment Replacemer	285	-	-	-	-	0.0%
Recreation	1,401,433	1,959,470	1,959,470	3,179,445	1,219,975	62.3%
Parks	328,803	235,500	235,500	236,300	800	0.3%
General Fund	1,730,521	2,194,970	2,194,970	3,415,745	1,220,775	55.6%
Total Revenues	15,117,630	14,787,358	14,787,358	15,201,541	414,183	2.8%
Revenues by Class						
Taxes	2,453,668	2,200,000	2,200,000	2,200,000	-	0.0%
Intergovern	1,444,572	2,551,800	2,551,800	1,351,800	(1,200,000)	-47.0%
Miscellaneous	149,276	100,000	100,000	100,000	-	0.0%
Charges For Services	6,097,232	6,454,714	6,454,714	7,778,913	1,324,199	20.5%
Interest Income	1,090,859	415,486	415,486	406,748	(8,738)	-2.1%
Debt Service	21,208	86,904	86,904	64,000	(22,904)	-26.4%
Fees	3,809,957	2,978,454	2,978,454	3,300,080	321,626	10.8%
Gain/Loss On Assets	50,859	-	-	-	-	0.0%
Total Revenues	15,117,630	14,787,358	14,787,358	15,201,541	414,183	2.8%

Parks & Recreation (P&R)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund & Division						
Parks CEF Administration	427,593	692,965	4,768,076	1,026,548	333,583	48.1%
Parks CEF Fund	427,593	692,965	4,768,076	1,026,548	333,583	48.1%
Recreation CEF Administration	1,679	-	296,190	-	-	0.0%
Recreation CEF Fund	1,679	-	296,190	-	-	0.0%
Trails CEF Administration	64,571	-	1,497,929	-	-	0.0%
Trails CEF Fund	64,571	-	1,497,929	-	-	0.0%
Open Lands CEF Administration	-	808,000	820,500	-	(808,000)	-100.0%
Open Lands CEF Fund	-	808,000	820,500	-	(808,000)	-100.0%
P&R Improvement Administration	486,941	101,000	329,701	605,000	504,000	499.0%
Parks & Rec Improvement Fund	486,941	101,000	329,701	605,000	504,000	499.0%
Conservation Trust Administration	527,816	587,556	4,525,018	1,083,339	495,783	84.4%
Conservation Trust Fund	527,816	587,556	4,525,018	1,083,339	495,783	84.4%
Open Space Administration	1,863,053	5,815,950	6,321,228	3,903,491	(1,912,459)	-32.9%
Larimer County Open Space Fund	1,863,053	5,815,950	6,321,228	3,903,491	(1,912,459)	-32.9%
Olde Course	1,297,296	1,622,896	1,836,708	2,943,401	1,320,505	81.4%
Cattail Creek	499,406	1,239,117	1,272,277	243,029	(996,088)	-80.4%
Mariana Butte	1,290,114	1,540,245	2,126,313	1,936,730	396,485	25.7%
Play/Tee Management	37,015	8,300	79,030	79,032	70,732	852.2%
Golf Administration	978,730	314,659	784,655	757,699	443,040	140.8%
Golf Fund	4,102,561	4,725,217	6,098,983	5,959,891	1,234,674	26.1%
Administration & Equipment Replacemer	2,793,284	2,725,341	3,255,222	3,379,093	653,752	24.0%
Recreation	3,265,371	3,819,199	3,859,778	4,592,604	773,405	20.3%
Parks	4,335,715	4,510,188	4,528,107	4,970,460	460,272	10.2%
General Fund	10,394,370	11,054,728	11,643,107	12,942,157	1,887,429	17.1%
Grounds Maintenance	12,581	17,500	17,500	-	(17,500)	-100.0%
Loveland Larimer Bldg Authority	12,581	17,500	17,500	-	(17,500)	-100.0%
Capital Projects	307,333	303,000	367,456	300,000	(3,000)	-1.0%
Total Expenditures & Capital	18,188,497	24,105,916	36,685,688	25,820,426	1,714,510	7.1%
Expenditures by Class						
Personal Services	9,325,160	10,545,320	10,684,598	11,609,348	1,064,028	10.1%
Supplies	1,349,849	1,356,389	1,488,510	1,466,907	110,518	8.1%
Purchased Services	2,464,323	2,593,633	2,881,748	2,848,318	254,685	9.8%
Depreciation	322,118	-	-	-	-	0.0%
Administrative Overhead	361,407	356,739	356,739	365,637	8,898	2.5%
Debt Service-Exp	6,648	6,646	6,646	6,646	-	0.0%
Transfers	5,241	45,650	50,650	25,500	(20,150)	-44.1%
Budget Only	-	(462,695)	(3,649)	-	462,695	-100.0%
Total Expenditures	13,834,746	14,441,682	15,465,242	16,322,356	1,880,674	13.0%
Equipment	118,095	62,554	374,206	68,923	6,369	10.2%
Land	369,266	2,227,500	3,696,014	1,200,000	(1,027,500)	-46.1%
Infrastructure	3,866,389	7,374,180	17,150,226	8,229,147	854,967	11.6%
Contra Capital	-	-	-	-	-	0.0%
Total Capital Outlay	4,353,751	9,664,234	21,220,446	9,498,070	(166,164)	-1.7%
Total Expenditures & Capital	18,188,496	24,105,916	36,685,688	25,820,426	1,714,510	7.1%

Parks & Recreation (P&R)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Operating vs. Capital						
Operating & Maintenance	13,500,739	14,389,386	15,407,946	16,290,210	1,900,824	13.2%
Capital & Depreciation	4,675,869	9,664,234	21,220,446	9,498,070	(166,164)	-1.7%
Debt Service-Exp	6,648	6,646	6,646	6,646	-	0.0%
Transfers	5,241	45,650	50,650	25,500	(20,150)	-44.1%
Total Expenditures & Capital	18,188,496	24,105,916	36,685,688	25,820,426	1,714,510	7.1%
FTE	86.00	86.00	84.75	86.75		

Parks & Recreation (P&R)

Changes from Prior Year

77,648 A. Funded Decision Packages

77,648 Concessions

623,929 B. Budget Restorations

325,000 Chilson Restructuring

298,929 Personnel Reorganization

- C. American Rescue Plan Act (ARPA)

- There was not allocated ARPA funding for this department in 2022

795,868 D. Equipment Replacement

795,868 Increase over prior year

199,190 E. Merit Increases

168,546 3.25% Merit

30,644 0.5% City Manager Discretionary Merit

(623,883) F. Capital

(1,122,305) Decrease over prior year in traditionally funded projects

498,422 Increase over prior year in Golf 10 year capital plan

Parks & Recreation (P&R)

641,758 G. Core Changes

- 299,350 2021 approved ARPA request - 2.0 FTE Parks Forestry positions
- 111,899 Increase to General Liability Insurance
- 110,518 Increase to Parks and Recreation supplies across all funds
- 119,991 Increase in Parks and Recreation Purchased Services across all funds

- H. Miscellaneous Changes

- Small, remaining leftovers

\$ 1,714,510 Total Change

Capital Projects List

\$ 6,843,618

Traditionally Funded

- 300,000 P&R - ADA Facility Updates
- 150,000 P&R - Kroh Park (Phase II)
- 2,285,000 P&R - Open Lands Acquisition & Development
- 505,000 P&R - Park Maintenance Infrastructure Improvements
- 100,000 P&R - Park Renovation Projects
- 680,000 P&R - Recreation Trails
- 808,000 P&R - Willow Bend Park (Phase I)

2,015,618 **Golf Capital Program**

Parks and Recreation (P&R)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Parks & Trails					
Total Park System Acres/ Per 1,000 Population	8,961.7/ 116.53	9129.7/ 118.61	9300/ 117.64	9814/ 120.97	9836/ 121.02
Miles of Trails/Paved/Unpaved	48.20	56.10	58.85	59.25	59.75
City Parks/ Reservable Shelters/ Shelter Reservations	32/ 28 /1048	32/ 28 /856	32/ 29 /333	32/ 29 /923	32/ 29 /975
% of Customers Rating Parks as "Good" or Above ¹	92.7%	93.5%	94.0%	Not Available	93.5%
New Residents Reporting Parks, Trails and Open Space as a Factor for Choosing Loveland as a Place to Live ¹	Not Available	Not Available	Not Available	Not Available	Not Available
Recreation					
Sports Fields Including Configurations/ Field Reservations	99/ 14,086	110/ 12,806	110/ 9,026	110/ 14,607	110/ 14,607
Chilson Facility Visitors (not including Senior Center) ^{2,3}	600,000				
Chilson Paid Admissions		375,424	138,408	190,000	23,000
Chilson Senior Center Door Counter		80,024	29,574	24,391	52,090
Chilson Recreation Center Door Counter		439,114	198,382	243,152	310,520
Door Counter Totals/ Capacity ^{4,6,7}	600,000/ 171%	519,138/ 147%	227,956/ 65%	267,543/ 76%	362,610/ 103%
Fitness Class Hours per year/ Attendees	5,638/ 72,722	17,495/ 64,279	998/ 23,304	15,293/ 37,378	16,700/ 42,000
Recreation Program and Older Adult Recreation Classes (Held/ Enrollments) ^{8,9}	991/ 11,915	1,025/ 17,495	840/ 1,270	1,528/ 2,213	1,700/ 3,000

¹ Survey measures planned for future years.

² Industry Guideline: 2000 sf of Recreation Center space per 1,000 residents

³ Open 350 days/year. Visitor count includes Fitness Programs, Swim Lessons and Daily Visits.

⁴ Capacity Guideline: 1,000 visits /day

⁵ Survey measure planned for future years.

⁶ Value of volunteer time is calculated using data from Independent Sector. 2018-2020 reflect Independent Sector actuals. 2021-2022 projected based on 5-year Independent Sector actuals average.

⁷ Includes Senior Center in 2018 and beyond

⁸ Per Door Counters installed in 2019

⁹ Fitness hours was calculated as # Registration program x.75hr x 4weeks plus estimated group ex

¹⁰ Group ex estimated per week x 50 weeks at 70 in 2019, 20 in 2020 and 40 in 2021

Parks and Recreation (P&R)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Golf					
Golf Courses/Rounds Played	4/ 115109	4/ 106016	4/ 120238	4/ 121000	4/ 121000
% of Customers Rating Recreation Programs as "Good" or Above ⁵	Not Available				
Department-Wide					
Volunteers/Hours	550/ 21,419	984/ 22,761	425/ 11,894	593/ 19,753	616/ 18,941

¹ Survey measures planned for future years.

² Industry Guideline: 2000 sf of Recreation Center space per 1,000 residents

³ Open 350 days/year. Visitor count includes Fitness Programs, Swim Lessons and Daily Visits.

⁴ Capacity Guideline: 1 ,000 visits /day

⁵ Survey measure planned for future years.

⁶ Includes Senior Center in 2018 and beyond

⁷ Per Door Counters installed in 2019

⁸ Fitness hours was calculated as # Registration program x.75hr x 4weeks plus estimated group ex

⁹ Group ex estimated per week x 50 weeks at 70 in 2019, 20 in 2020 and 40 in 2021

Police

Mission Statement

"Save Lives, Fight Crime, Survive"

Overview

- **Administration (201)** - The Administration Division directs the overall operations of the Police Department through the Office of the Chief of Police, Deputy Chief, and Assistant Chiefs. This division also includes the Professional Standards Unit (PSU). The PSU includes: training, CALEA accreditation, the Public Information Officer, the department's legal advisor, and chaplains. Additionally, the Internal Affairs Office is housed in the Administration Division with direct report to the Chief of Police. The Northern Colorado Law Enforcement Training Center, and the Community Resources Unit (which includes School Resource Officers, SRO, the Community Education Officer, and the Explorer program) report directly to the Deputy Chief of Police.
- **Operations (202)** - Operations Division primarily houses the uniform patrol officers and addresses response to calls for service from citizens, as well as, officer-initiated proactive enforcement activities. Operations personnel provide visible patrols on foot, bicycle, and patrol vehicles throughout the City. The Operations Division also oversees SWAT, Traffic, the Bomb Squad, K-9, and the Field Training Officer (FTO) program.
- **Special Operations (206)** - Special Operations reports to the Deputy Chief of Police and is responsible for Recruiting, Training, and the Firearms Unit. Special Operations also conducts staff inspections and completes special projects.
- **Support Services Division (208)** - The Support Services Division houses personnel including: Criminal Investigations, Special Investigations Unit, Forensic Services (Property and Evidence), Communications, and Records.

Police Department (PD)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Police CEF Administration	144,410	-	-	-	-	0.0%
Police CEF Fund	144,410	-	-	-	-	0.0%
Police Seizures & Forfeitures	-	-	-	-	-	0.0%
Police Seizures & Forfeitures Fund	-	-	-	-	-	0.0%
Police Administration	566,507	13,000	13,000	13,176	176	1.4%
Operations	257,477	556,452	837,700	386,652	(169,800)	-30.5%
Support Services	326,872	286,808	286,808	360,888	74,080	25.8%
Special Operations	305,100	449,486	449,486	300,251	(149,235)	-33.2%
General Fund	1,455,956	1,305,746	1,586,994	1,060,967	(244,779)	-18.7%
Operations Capital Projects	5,665,210	-	1,000,000	-	-	0.0%
Operations Capital Projects	5,665,210	-	1,000,000	-	-	0.0%
Total Revenues	7,265,575	1,305,746	2,586,994	1,060,967	(244,779)	-18.7%
Revenues by Class						
Licenses & Permits	48,831	160,014	160,014	136,447	(23,567)	-14.7%
Fines And Penalties	-	-	-	-	-	0.0%
Intergovern	794,809	629,408	1,910,656	479,684	(149,724)	-23.8%
Miscellaneous	5,904,743	14,427	14,427	89,666	75,239	521.5%
Charges For Services	321,534	501,897	501,897	355,170	(146,727)	-29.2%
Interest Income	144,410	-	-	-	-	0.0%
Gain/Loss on Assets	51,249	-	-	-	-	0.0%
Total Revenues	7,265,575	1,305,746	2,586,994	1,060,967	(244,779)	-18.7%
Expenditures by Fund & Division						
Police CEF Administration	5,655,263	-	474,440	-	-	0.0%
Police CEF Fund	5,655,263	-	474,440	-	-	0.0%
Police Seizures & Forfeitures	-	-	-	-	-	0.0%
Police Seizures & Forfeitures Fund	-	-	-	-	-	0.0%
Police Administration	1,626,552	1,945,261	2,023,261	2,085,014	139,753	7.2%
Operations	11,054,765	12,163,114	12,667,459	12,764,865	601,751	4.9%
Support Services	7,908,361	7,603,476	7,820,115	8,293,156	689,680	9.1%
Special Operations	4,185,198	4,057,077	4,517,097	4,515,870	458,793	11.3%
General Fund	24,774,875	25,768,928	27,027,932	27,658,905	1,889,977	7.3%
Capital Projects	14,728,608	-	3,822,688	-	-	0.0%
Capital Projects	14,728,608	-	3,822,688	-	-	0.0%
Total Expenditures & Capital	45,158,747	25,768,928	31,325,060	27,658,905	1,889,977	7.3%

Police Department (PD)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Class						
Personal Services	20,242,677	20,953,640	21,625,966	21,673,618	719,978	3.4%
Supplies	708,464	838,522	943,858	1,109,823	271,301	32.4%
Purchased Services	4,219,711	3,976,766	4,439,299	4,857,314	880,548	22.1%
Transfers	5,631,783	-	474,440	-	-	0.0%
Total Expenditures	30,802,635	25,768,928	27,483,563	27,640,755	1,871,827	7.3%
Equipment	269,257	-	160,514	-	-	0.0%
Infrastructure	14,086,855	-	3,680,983	18,150	18,150	0.0%
Total Capital Outlay	14,356,112	-	3,841,497	18,150	18,150	0.0%
Total Expenditures & Capital	45,158,747	25,768,928	31,325,060	27,658,905	1,889,977	7.3%
Expenditures by Operating vs. Capital						
Operating & Maintenance	25,170,852	25,768,928	27,009,123	27,640,755	1,871,827	7.3%
Capital & Depreciation	14,356,112	-	3,841,497	18,150	18,150	0.0%
Transfers	5,631,783	-	474,440	-	-	0.0%
Total Expenditures & Capital	45,158,747	25,768,928	31,325,060	27,658,905	1,889,977	7.3%
FTE	170.50	170.50	170.50	171.10		
<i>Sworn FTE</i>	<i>118.00</i>	<i>118.00</i>	<i>118.00</i>	<i>115.00</i>		

Police Department (PD)

Changes from Prior Year

392,306 A. Funded Decision Packages

- 2.0 FTE Crime Scene Analyst Level I & II (offset by administrative reallocation of sworn officers)
- 0.5 FTE Victim Services Coordinator (part time to full time) (offset by administrative reallocation of sworn officers)
- 270,302 Police Co-Responder Program Enhancements (contractual)
- 122,004 1.0 FTE at the police training facility (includes equipment)

57,326 B. Budget Restorations

- 57,326 Various Operating Costs

30,116 C. American Rescue Plan Act (ARPA)

- 30,116 0.6 FTE Phychologist Support for PD/Fire (part time to full time)

(24,193) D. Equipment Replacement

- (24,193) Decrease over prior year

198,503 E. Merit Increases

- 198,503 Merit and step plan adjustments

410,373 F. Capital

- 410,373 2021 inadvertent equipment replacement de-appropriation

1,351,678 G. Core Changes

- 272,074 Increase to general liability insurance
- 791,591 Increase in purchased services largely from central allocation increases
- 288,013 Increase in police equipment and supplies

- H. Miscellaneous Changes

- Small, remaining leftovers

\$ 2,416,109 Total Change

Capital Projects List

\$

-

- No Capital Projects are planned for this department

Police

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Total Calls For Service	101,934	103,714	103,300	96,353	97,036
Response Times in Minutes and Seconds (Emergent/ Non-Emergent)	7:35/ 22:43	7:38/ 22:46	7:19/ 15:50	7:51/ 17:49	7:55/ 17:58
Part I Offenses/Cleared (By Arrest or Exception)/ Clearance Rate	2,332/720/ 30.9%	2,107/733/ 34.8%	1,955/424/ 21.7%	1,883/623/ 33.1%	1,860/620/ 33.3%
Vehicle Crashes/ Impaired Crashes	2,203/ 91	2,164/ 101	1,574/ 76	1634/ 110	1699/ 115
Volunteers/ Hours	23/ 4,682	1	18/ 1,588.90	18/ 2,362.95 ²	3

¹ Volunteers/Hours were no tracked in 2019

² 2021 Volunteers/Hours is shown through September 2021

³ Because Volunteers/Hours is so sporadic, 2022 will not be projected

Public Works Department

Mission Statement

Building Loveland's future through exceptional service, safety, and performance.

Overview

- **Administration (231)** – Leadership, Financial, Special Projects, Safety, GIS, Public Outreach, Asset Management oversight, Technical and Administrative services for the Public Works Department are provided through the Administration Division.
- **Transportation Engineering (232)** –Transportation Engineering is involved with most aspects of street design, construction, safety and maintenance. This Division manages the planning, design and construction of capital street and bridge projects as well as the street rehabilitation and concrete and ADA ramp programs. Updating and implementing the Long-Range Transportation Master Plan is one of the major responsibilities of this Division.
- **Streets Maintenance (233)** – The Streets Maintenance Division's activities include street patching and repair, minor asphalt overlays, asphalt milling, crack-sealing, alley and road shoulder maintenance, roadside mowing and weed spraying. The Division provides major support for the annual Street Resurfacing Program - a citywide street reconstruction and resurfacing program planned and managed by the Transportation Engineering Division. Streets is also responsible for winter roadway maintenance. Crews plow snow, apply de-icing and anti-icing chemicals, load and haul snow/ice from the downtown district and other confined areas, and clear designated sidewalks.
- **Transit (234)** – City of Loveland Transit (COLT) provides safe and timely transportation for all those visiting or living in Loveland. COLT offers five fixed routes that service Loveland, and works with regional partners to provide the FLEX route throughout the Northern Front Range (Fort Collins to Boulder). Paratransit services are also available to residents that qualify for the service.
- **Traffic Operations (235)** – Traffic safety for all modes of travel drives the Traffic Operations Division. Design, operations, sign maintenance, signal maintenance and markings maintenance are work sections within the Division. City Streets, CDOT highways and all on-street traffic control devices are Division responsibilities including school zone flashers, on street parking signs, and rapid flashing beacons.
- **Transportation Development, Policy and Planning (236)** – Transportation Development, Policy and Planning is responsible for analyzing and evaluating information regarding transportation needs and improvements associated with new land developments proposed within and near the City's municipal boundaries. The Division's mission is to ensure that transportation facilities associated with land developments will provide safe and effective means of travel for the citizens of Loveland and those who come to or pass through the City.
- **Facilities Management (250)** – Facilities Management is responsible for the maintenance and operation of over 985,000 square feet of city facilities. Focus of the division is on uninterrupted operation, safety, convenience, and comfort of facilities for the citizens and staff. The division provides day-to-day support, preventative repairs as well as long-term capital replacement programs, capital projects, and project management for new construction.

- **Fleet Management (260 and 261)** – Fleet Management is a full-service provider to the City of Loveland’s operating departments and to the Loveland Fire and Rescue Authority (LFRA). Functional programs within the division include Fleet Administration, Maintenance Operations and Inventory Control. The Division also manages the future replacement of General Fund vehicles and equipment. Replacement parameters are established based on vehicle age, utilization and operating costs.
- **Solid Waste (270, 271 and 272)** – The Solid Waste Enterprise Fund provides refuse, yard waste and recycling collection to nearly all single-family and to half of multi-family dwellings within City limits. The Division operates as an enterprise fund using full cost accounting principles with all direct and indirect costs covered by user fees, including payment in lieu of taxes to the General Fund. Refuse collection operates under a volume-based rate system, providing residents a choice of four different subscription-based refuse carts. Mandatory monthly recycling fees, along with source-separated commodities fund the City’s recycling program. Single-stream recycling containers are collected every other week from each Loveland resident. Approximately 60% of all materials collected annually in Loveland are diverted from the landfill. A portion of mandatory monthly recycling fees supports yard waste collection, that along with other organic materials comprise nearly 50% of our community’s annual residential waste stream. Along with availability to drop yard waste off at the Loveland Recycling Center, residents may also subscribe to the curbside yard waste collection program for an additional fee, which also provides revenue to the fund.
- **Mosquito Control (278)** – The City contracts for seasonal mosquito control services to reduce both nuisance mosquitoes and those species that transmit diseases such as West Nile Virus. Larvacide applications are the primary means of control, with spraying used as a last resort.
- **Stormwater (280, 281, 282 and 283)** – Stormwater operates as an enterprise fund, using full cost accounting principles with all direct and indirect costs covered by user fees, including payment in lieu of taxes to the General Fund. Approximately one-half of the fee revenue is used for operation and maintenance of the existing Stormwater infrastructure and the other half is used for new minor and major capital improvement projects within the older portion of the community. Stormwater Engineering staff perform many functions including development review, addressing citizen complaints, master planning, providing Stormwater quality enhancements, and floodplain administration. The Stormwater Maintenance Division is responsible for the maintenance and minor repairs of the Stormwater Collection Systems within the City. The Division is also responsible for street sweeping all city streets, gutters and designated parking lots as well as mowing and maintaining designated detention ponds and ditches.

Public Works (PW)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
PW's Administration	738	-	-	-	-	0.0%
Transportation Development Review	649	-	-	-	-	0.0%
Facilities Management	345,756	270,000	270,000	270,000	-	0.0%
General Fund	347,143	270,000	270,000	270,000	-	0.0%
COLT Administration	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
City of Loveland Transit (COLT) Fund	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Transportation Administration	-	-	-	-	-	0.0%
Project Engineering	26,542,125	13,313,391	20,035,685	15,056,301	1,742,910	13.1%
Street Repair and Maintenance	(2,192,285)	116,917	116,917	116,917	-	0.0%
Traffic Engineering	3,023,085	528,040	2,534,512	685,590	157,550	29.8%
Transportation Fund	27,372,925	13,958,348	22,687,114	15,858,808	1,900,460	13.6%
Facilities Management	387,716	1,300,000	1,647,223	7,863,322	6,563,322	504.9%
Capital Projects	387,716	1,300,000	1,647,223	7,863,322	6,563,322	504.9%
Stormwater Administration	13,719,310	8,594,780	8,594,780	8,853,510	258,730	3.0%
Stormwater Fund	13,719,310	8,594,780	8,594,780	8,853,510	258,730	3.0%
Solid Waste Administration	-	-	-	-	-	0.0%
Refuse (Solid Waste)	4,211,446	4,074,666	4,074,666	4,610,874	536,208	13.2%
Recycling	2,934,467	2,845,735	2,845,735	2,724,188	(121,547)	-4.3%
Yard Waste	1,861,722	1,806,487	1,806,487	2,377,568	571,081	31.6%
Mosquito Control	119,068	118,045	118,045	120,233	2,188	1.9%
Solid Waste Fund	9,126,703	8,844,933	8,844,933	9,832,863	987,930	11.2%
Fleet Replacement Administration	9,611	329,000	-	-	(329,000)	-100.0%
Fleet Replacement	669,147	-	828,000	57,937	57,937	0.0%
Fleet Replacement Fund	678,758	329,000	828,000	57,937	(271,063)	-82.4%
Fleet Management Administration	-	-	-	-	-	0.0%
Fleet Operations	5,004,205	5,712,899	5,712,899	5,974,096	261,197	4.6%
Fleet Management Fund	5,004,205	5,712,899	5,712,899	5,974,096	261,197	4.6%
PW's Streets CEF	913,282	-	-	23,175	23,175	0.0%
Streets CEF Fund	913,282	-	-	23,175	23,175	0.0%
Facilities Management	17,190	-	-	-	-	0.0%
Loveland Larimer Building Authority	17,190	-	-	138,333	138,333	0.0%
Total Revenues	60,120,740	41,860,992	54,142,329	53,104,055	11,243,063	26.9%
Revenues by Class						
Taxes	-	-	-	-	-	0.0%
Licenses & Permits	174,203	218,000	218,000	218,000	-	0.0%
Intergovern	9,269,259	5,699,191	13,228,751	11,356,120	5,656,929	99.3%
Miscellaneous	955,437	692,550	783,833	723,066	30,516	4.4%
Charges For Services	25,352,713	25,996,297	26,396,297	27,578,467	1,582,170	6.1%
Interest Income	705,594	195,130	195,130	255,268	60,138	30.8%
Debt Service	13,456	-	-	81,112	81,112	0.0%
Transfers In	18,368,956	8,619,094	12,879,588	12,432,272	3,813,178	44.2%
Fees	641,872	400,730	400,730	412,750	12,020	3.0%
Gain/Loss On Assets	292,050	40,000	40,000	47,000	7,000	17.5%
Contributed Assets	4,347,203	-	-	-	-	0.0%
Operating Revenues	-	-	-	-	-	0.0%
Total Revenues	60,120,740	41,860,992	54,142,329	53,104,055	11,243,063	26.9%

Public Works (PW)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund & Division						
PW's Administration	170,886	263,799	263,799	292,699	28,900	11.0%
Transportation Dev P&P	497,263	532,099	556,262	-	(532,099)	-100.0%
Facilities Management	5,043,198	5,128,600	5,128,600	5,464,948	336,348	6.6%
Art in Public Places	12,500	-	-	-	-	0.0%
General Fund	5,723,847	5,924,498	5,948,661	5,757,647	(166,851)	-2.8%
COLT Administration	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
City of Loveland Transit (COLT) Fund	2,553,507	2,851,032	5,557,380	4,232,011	1,380,979	48.4%
Project Engineering	19,881,814	14,550,271	23,495,472	19,355,610	4,805,339	33.0%
Street Repair and Maintenance	3,628,738	4,363,283	4,363,283	4,639,324	276,041	6.3%
Traffic Engineering	3,276,974	2,799,053	4,711,231	3,197,968	398,915	14.3%
Transportation Dev P&P	-	-	-	555,366	-	0.0%
Transportation Fund	26,787,527	21,712,607	32,569,986	27,748,268	6,035,661	27.8%
Facilities Management	480,543	457,425	580,425	497,085	39,660	8.7%
Foundry Parking Garage Fund	480,543	457,425	580,425	497,085	39,660	8.7%
Facilities Management	640,176	695,041	695,041	775,388	80,347	11.6%
Loveland/Larimer Bldg Authority	640,176	695,041	695,041	775,388	80,347	11.6%
Stormwater Administration	1,729,304	1,962,742	2,154,877	1,984,779	22,037	1.1%
Stormwater Collections	2,366,705	506,376	1,330,435	1,519,753	1,013,377	200.1%
Street Sweeping	875,365	910,020	908,420	713,368	(196,652)	-21.6%
Stormwater Capital	9,692,899	4,589,610	11,312,163	7,274,950	2,685,340	58.5%
Stormwater Fund	14,664,273	7,968,748	15,705,895	11,492,850	3,524,102	44.2%
Refuse (Solid Waste)	5,073,383	3,576,540	4,934,990	6,232,809	2,656,269	74.3%
Recycling	2,462,836	2,545,571	3,180,946	3,181,432	635,861	25.0%
Yard Waste	1,804,071	2,130,504	2,604,021	2,304,656	174,152	8.2%
Mosquito Control	247,945	309,593	308,493	307,700	(1,893)	-0.6%
Solid Waste Fund	9,588,235	8,562,208	11,028,450	12,026,597	3,464,389	40.5%
Fleet Replacement Administration	8,420,905	4,770,391	7,486,327	2,727,222	(2,043,169)	-42.8%
Fleet Replacement Fund	8,420,905	4,770,391	7,486,327	2,727,222	(2,043,169)	-42.8%
Fleet Operations	4,461,407	5,235,688	5,281,128	5,905,845	670,157	12.8%
Fleet Management Fund	4,461,407	5,235,688	5,281,128	5,905,845	670,157	12.8%
PW's Streets CEF	6,744,153	1,859,535	3,154,063	2,481,268	621,733	33.4%
Streets CEF Fund	6,744,153	1,859,535	3,154,063	2,481,268	621,733	33.4%
Facilities Management	3,943,962	2,462,400	4,553,682	7,863,322	5,400,922	219.3%
Capital Projects	3,943,962	2,462,400	4,553,682	7,863,322	5,400,922	219.3%
Total Expenditures & Capital	84,008,533	62,499,573	92,561,038	81,507,503	19,007,930	30.4%

Public Works (PW)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Class						
Personal Services	15,079,184	16,039,540	16,057,920	16,649,784	610,244	3.8%
Supplies	3,679,775	4,907,695	4,812,830	5,417,682	509,987	10.4%
Purchased Services	15,940,419	14,453,142	18,960,476	15,939,862	1,486,720	10.3%
Loss/Gain On Assets	(93,294)	-	-	-	-	0.0%
Depreciation	3,784,350	-	-	-	-	0.0%
Payment In Lieu Of Taxes	1,092,226	1,167,009	1,167,009	1,235,387	68,378	5.9%
Administrative Overhead	1,015,309	987,641	987,641	1,001,879	14,238	1.4%
Debt Service-Exp	95,196	95,219	95,219	93,761	(1,458)	-1.5%
Transfers	10,296,062	2,004,394	4,847,801	3,699,331	1,694,937	84.6%
Total Expenditures	50,889,228	39,654,640	46,928,896	44,037,686	4,383,046	11.1%
Art	12,500	-	-	-	-	0.0%
Equipment	6,208,168	1,155,000	11,213,230	6,201,837	5,046,837	437.0%
Land	1,841,626	341,159	1,773,731	450,000	108,841	31.9%
Infrastructure	25,057,010	21,348,774	32,645,181	30,817,980	9,469,206	44.4%
					-	0.0%
Total Capital Outlay	33,119,305	22,844,933	45,632,142	37,469,817	14,624,884	64.0%
Total Expenditures & Capital	84,008,533	62,499,573	92,561,038	81,507,503	19,007,930	30.4%
Expenditures by Operating vs. Capital						
Operating & Maintenance	36,713,620	37,555,027	41,985,876	40,244,594	2,689,567	7.2%
Capital & Depreciation	36,903,654	22,844,933	45,632,142	37,469,817	14,624,884	64.0%
Debt Service-Exp	95,196	95,219	95,219	93,761	(1,458)	-1.5%
Transfers	10,296,062	2,004,394	4,847,801	3,699,331	1,694,937	84.6%
Total Expenditures & Capital	84,008,533	62,499,573	92,561,038	81,507,503	19,007,930	30.4%
FTE	154.02	154.25	154.63	156.63		

Public Works (PW)

Changes from Prior Year

1,912,041	A. Funded Decision Packages	
		800,000 Transportation CIP Design Services - Shovel Ready Opportunities
		15,000 Sign Plotter
		60,000 Traffic Cameras & Travel Information for Public
		101,358 Reinstatement of Alley Maintenance Program
		15,000 Cityworks API
		140,169 Phase I - Fixed Route Enhancements
		428,695 Automated Side Load Collection Truck
		351,819 Rearload Dumpster Collection Truck
	B. Budget Restorations	
		- No budget restoration to this department
	C. American Rescue Plan Act (ARPA)	
		138,333 Facilities Custodial Services Enhanced Contract
		268,500 Museum HVAC Replacement
		75,000 Development Center HVAC & Generator Replacement
	D. Equipment Replacement	
		804,231 Increase over prior year
	E. Merit Increases	
		334,159 3.25% Merit
		60,759 0.5% City Manager Discretionary Merit
	F. Capital	
		4,199,588 Transportation - Taft & Eisenhower construction, other assorted projects
		5,370,700 Facilities capital projects - Fleet garage expansion, roofing replacement,
		2,967,750 Stormwater - Garfield & Harrison Outfall
		1,566,917 Solid Waste - Truck replacement
		(2,043,169) Fleet Replacement
		1,773,098 2021 inadvertent equipment replacement de-appropriation
		190,000 Other increases to capital budget
	G. Core Changes	
		1,390,023 Additional grant funding
	H. Miscellaneous Changes	
		- Small, remaining leftovers
\$ 19,007,930	Total Change	

Public Works (PW)

Capital Projects List

\$ 31,742,493

Traditionally Funded

769,822 FAC - Annual Facilities Major Maintenance
500,000 FAC - Annual Facility Roofing Long Term Replacement Plan
167,400 FAC - CNG Fueling Station
100,000 FAC - Facilities ADA Compliance Upgrades
3,000,000 FAC - Fleet Garage Expansion
1,335,000 FAC - Municipal Building Maintenance Package
185,000 FAC - Museum Building Maintenance Package
1,005,000 FAC - North Transit Center Phase I
1,000,000 FAC - Pulliam Community Building (Phase II)
152,550 TRAFFIC - Annual ITS & Communications Program
363,930 TRANS - 29th and Madison Intersection and Corridor Design
35,000 TRANS - Annual Bike Route, Sign, Stripe
542,560 TRANS - Annual Bike, PED, ADA Ramps
197,066 TRANS - Annual Bridge Maintenance
202,000 TRANS - Annual Extended Projects
200,000 TRANS - Annual ROW Acquisition
101,000 TRANS - Annual Small Capital Projects
170,000 TRANS - Cleveland Avenue Traffic Calming Study
152,000 TRANS - Developer Reimbursements
8,413,120 TRANS - Street Rehabilitation Program
5,713,694 TRANS - Taft and Eisenhower Intersection Improvements
164,451 TRANS - US 34 Widening - Boyd to Rocky Mountain (Westbound)

7,272,900 **Stormwater Capital Program**

Public Works (PW)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Capital Projects					
Bridges and Culverts/ Structurally Deficient (Rating of 50 or below on a scale of 100)	96/3	96/3	96/3	96/3	96/2
Pavement Management					
Total Centerline Mile Inventory/ Average Pavement Condition Index Rating (Citywide)	344/74	74	370/74	421/75	421/75
% of Pavement Network Maintained Annually (Annual Goal: 13%)	8.56%	9.86%	8.00%	9.50%	10.00%
Traffic Engineering					
Average Travel Times on US 34 (Eisenhower Blvd)	Not Available	16.46	15.85	15.52	15.50
Signalized Intersections/ # Below Service Level "C"	96/ Not Available	96/10	96/0	97/7	98/6
Stormwater Engineering					
% of Projects Completed From 1987 Stormwater Master Plan	41%	43%	49%	55%	55%
Facilities					
Energy cost per square ft/ Combined IFMA 50th Percentile	\$1.23/\$2.12	\$1.16/\$2.12			
Maintenance cost per square ft/ Combined IFMA 50th Percentile	\$5.39/\$3.25	\$4.78/\$3.25			
Fleet Management					
Fleet Licensed Assets/ Overall Average Availability Rating	643/95%	608/97%	675/98%	698/97%	711/97%
Solid Waste & Recycling					
Stops per Trash/Recycling/ Standard Industry Threshold	1,211/1,037/ 1,100	1,069/877/ 1,100	996/778/ 1100	1,032/811/ 1,100	1,100/900/ 1,100
Waste Diversion %	60%	60%	58%	58%	58%
Transit					
Transit Ridership/ Para Rides/ Per Capita	95,740/ 8,674/1.34	110,313/ 7,923/1.50	68,999/ 5,214/.97	74,724/ 7,194/1.07	100,000/ 8,675/1.42
% of households within a ¼ mile of a fixed route	Not Available	57%	58%	58%	70%

Water & Power

Mission Statement

Water and Power's mission is to add value while serving the community's utility needs for today and tomorrow by providing quality customer service, providing reliable service, planning for the future, being environmentally sensitive, offering safe and secure utilities at competitive rates, and being fiscally responsible.

Overview

- **Executive (300)** – Responsible for providing leadership and direction for the Water and Power department.
- **Business/Finance (301)** – Responsible for the long-range financial planning, annual updating of rates, charges and fees, annual budget, monthly financial reports, year-end financial processing, processing of accounts payable and accounts receivable, payroll processing and tracking project costs for the Water and Power Utilities.
- **Warehouse (302)** – Responsible for storing, staging and delivering inventory items used by all City departments (primarily the Power Utility), disposal of obsolete items, procurement of all Power Utility materials, overseeing the City's metal recycling program, coordinating safety testing and inspections of vehicles and tools for Water and Power, coordinating all vehicle replacements and maintenance for Water and Power.
- **Administration (304)** – Responsible for providing administrative support to all divisions of Water and Power.
- **Customer Relations (305)** – Provides a single point of contact and responsible utility solutions to the key partners and commercial and residential customers so they can grow and prosper in our dynamic community.
- **Water Engineering (310)** – Reviews all new development proposals with respect to water and wastewater design and construction. Also manages the capital projects for both the Water and Wastewater Utilities
- **Information Management (311)** – Operates the department's Geographic Information System (GIS), Work Orders and Asset Management systems. The water, wastewater and power systems' infrastructure and equipment are all maintained and updated by this division. Also responsible for the department's information technology needs.
- **Inspecting/Locating (312)** – Responsible for locating water, wastewater, storm water, traffic control fiber optic cables and electric utilities and construction inspections for all water wastewater and electric construction. This division also coordinates small construction projects.
- **Water Operations (313)** – Responsible for maintaining the water transmission and distribution systems and the wastewater collection system. Repair water line leaks, clean treated water tanks, flush fire hydrants and inspect, wash and repair wastewater lines and manholes.
- **Water Metering (314)** – Responsible for repairing and maintaining water meters, assisting contractors with new water taps, inspecting new lawn irrigation systems, testing meters and providing customer service. Manages the backflow prevention/cross-connection control program.
- **Power Metering (314)** – Responsible for setting testing, repairing and maintaining power meters. Also responsible for responding to customer metering questions and investigating power quality and meter tampering concerns.

- **Dispatch (315)** – The communication hub for the Water and Power Operations crews. Also responsible for coordinating switching orders for the Power Utility and dispatching and tracking work orders for the Water and Power operations crews.
- **Water Resources (316)** – Responsible for the raw water planning, water conservation/efficiency, and water supply activities of the department. Responsibilities include administration of water rights and long-range planning for future water needs.
- **Water Quality (317)** – Responsible for various analyses of water and wastewater to insure proper treatment is accomplished.
- **Treatment Plant (Water & Waste) (318)** – Provides water treatment and production, wastewater treatment and reclamation and administers the industrial pretreatment program. Monitoring of treatment processes and performing process testing.
- **Technical Services (319)** – Responsible for maintaining and repairing all water and wastewater treatment plant equipment and the water pump stations and wastewater lift stations throughout the city.
- **Power Engineering (330)** – Responsible for oversight of and planning for the power distribution system. Also responsible for developing specifications for power materials and managing some capital projects.
- **Distribution Design (331)** – Responsible for designing and managing most capital projects for the Power Utility.
- **Power Line Crews (332)** – Responsible for maintaining and repairing the power distribution system. Also responsible for executing switching orders for the Power Utility.
- **Substations (333)** – Responsible for maintaining, repairing and capital projects for the power substations. This work is contracted out to Platte River Power Authority.
- **Solar (334)** – Responsible for maintaining and repairing of the Foothills Solar Array.
- **Pulse Engineering (340)** – Responsible for oversight of and planning for the fiber network. Also responsible for developing specifications for fiber network materials and managing some capital projects. Overall network engineering support, including diagnosing, troubleshooting and resolving issues through monitoring, testing, and servicing equipment.
- **Pulse Operations (343)** – Responsible for maintaining and repairing the fiber network. Repair fiber and conduit, splicing, and installation of all fiber infrastructure.
- **Pulse Customer Service (345)** – Responsible for assisting customers over the phone and in-person with a wide variety of questions, requests and troubleshooting regarding their broadband utility service. Responsible for signing up new customers, assisting existing customers with products and payments questions and managing customer accounts.
- **Pulse Sales & Marketing (346)** – Responsible for marketing, branding, advertising, sales and public relations for the broadband utility.
- **Pulse Technical Services (349)** – Responsible for installing and maintain all customer fiber and equipment and troubleshooting for customer fiber installations. This involves working inside, underneath and around customer’s homes and businesses to install wiring, outlets and equipment as needed. Works with customers to demonstrate equipment, troubleshoot, and explain service features.

Water & Power (W&P)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Water Administration	26,860,733	23,210,849	32,194,176	25,823,323	2,612,474	11.3%
Water & Water SIF Funds	26,860,733	23,210,849	32,194,176	25,823,323	2,612,474	11.3%
Raw Water Administration	5,357,560	2,602,499	110,732,499	2,101,991	(500,508)	-19.2%
Raw Water Fund	5,357,560	2,602,499	110,732,499	2,101,991	(500,508)	-19.2%
W&P Debt Service Administration	3,214,132	4,049,890	12,100,611	12,055,392	8,005,502	197.7%
W&P Debt Service Funds	3,214,132	4,049,890	12,100,611	12,055,392	8,005,502	197.7%
Wastewater Administration	18,822,358	17,942,187	19,279,687	22,063,288	4,121,101	23.0%
Wastewater & Wastewater SIF Fur	18,822,358	17,942,187	19,279,687	22,063,288	4,121,101	23.0%
Power Administration	75,749,879	74,751,440	71,834,773	79,347,660	4,596,220	6.1%
Power Aid-to-Construction	2,006,097	2,020,000	4,936,667	2,917,810	897,810	44.4%
Power Interfund Loan	854,439	-	-	-	-	0.0%
Power & Power PIF Funds	78,610,415	76,771,440	76,771,440	82,265,470	5,494,030	7.2%
PULSE Administration	25,143,142	5,468,856	64,200,908	10,227,764	4,758,908	87.0%
Municipal Fiber Funds	25,143,142	5,468,856	64,200,908	10,227,764	4,758,908	87.0%
Water & Power	158,008,340	130,045,721	315,279,321	154,537,228	24,491,507	18.8%
Revenues by Class						
Intergovern	46,783	5	5	-	(5)	-100.0%
Payment In Lieu of Taxes		-	-	-	-	0.0%
Miscellaneous	2,712,819	2,809,208	4,614,615	2,841,320	32,112	1.1%
Charges For Services	104,039,794	111,049,339	111,206,470	123,097,539	12,048,200	10.8%
Interest Income	2,572,681	493,804	535,054	508,032	14,228	2.9%
Debt Service	75,728	105,270	61,235,270	-	(105,270)	-100.0%
Transfers In	27,351,692	5,346,112	124,829,257	12,080,392	6,734,280	126.0%
Fees	9,221,801	6,615,111	6,615,111	7,930,398	1,315,287	19.9%
Gain/Loss On Assets	13,378	54,096	54,096	48,909	(5,187)	-9.6%
Contributed Assets	7,570,136	-	-	-	-	0.0%
Aid To Construction	2,006,097	2,320,000	4,936,667	6,771,000	4,451,000	191.9%
Raw Water Development Fees	1,335,720	747,896	747,896	879,052	131,156	17.5%
Cash In Lieu	1,034,341	504,880	504,880	380,587	(124,293)	-24.6%
Operating	27,370	-	-	-	-	0.0%
Total Revenues	158,008,340	130,045,721	315,279,321	154,537,228	24,491,507	18.8%

Water & Power (W&P)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund & Division						
Water Administration	8,367,731	3,996,100	5,795,483	4,002,811	6,711	0.2%
Water Source of Supply	1,672,322	2,172,804	2,091,332	2,260,811	88,007	4.1%
Water Treatment	3,871,329	4,684,246	5,479,160	7,589,071	2,904,825	62.0%
Water Distribution	12,826,903	8,838,094	17,535,613	13,430,968	4,592,874	52.0%
Water General Plant Capital	337,068	145,580	558,992	444,708	299,128	205.5%
Water Customer Relations	315,062	521,942	532,436	553,903	31,961	6.1%
Water Interfund Loan	1,824,703	2,374,978	2,374,978	907,380	(1,467,598)	-61.8%
Water & Water SIF Funds	29,215,116	22,733,744	34,367,994	29,189,651	6,455,907	28.4%
Raw Water Administration	2,004,039	6,790,228	72,852,048	2,439,340	(4,350,888)	-64.1%
Raw Water Fund	2,004,039	6,790,228	72,852,048	2,439,340	(4,350,888)	-64.1%
W&P Debt Service Administration	28,612,328	5,068,077	133,222,472	6,489,436	1,421,359	28.0%
W&P Debt Service Funds	28,612,328	5,068,077	133,222,472	6,489,436	1,421,359	28.0%
Wastewater Administration	6,077,054	2,902,843	3,469,482	2,886,629	(16,214)	-0.6%
Wastewater Treatment	8,879,947	5,780,498	8,049,509	5,758,488	(22,010)	-0.4%
Wastewater Collection System	4,719,035	6,371,375	9,281,986	7,453,848	1,082,473	17.0%
Wastewater General Plant Capital	261,771	49,780	159,154	321,930	272,150	546.7%
Wastewater Customer Relations	50,414	65,640	65,995	69,259	3,619	5.5%
Wastewater Interfund Loan	1,655,956	3,035,154	3,035,154	4,947,566	1,912,412	63.0%
Wastewater & Wastewater SIF Fur	21,644,177	18,205,290	24,061,280	21,437,720	3,232,430	17.8%
Power Administration	17,161,142	8,986,172	12,970,257	9,795,317	809,145	9.0%
Power Distribution	8,081,610	22,157,987	22,337,864	18,588,448	(3,569,539)	-16.1%
Power Hydro-Generation	-	-	310,398	-	-	0.0%
Purchased Power	44,556,216	44,089,628	44,089,628	46,855,300	2,765,672	6.3%
Power Aid-to-Construction	2,976,037	(347,846)	1,712,154	2,960,000	3,307,846	-951.0%
Power General Plant Capital	135,676	672,200	997,700	489,500	(182,700)	-27.2%
Power Service Installations	202,302	124,812	124,812	310,000	185,188	148.4%
Power Customer Relations	750,432	1,577,799	1,606,086	1,562,729	(15,070)	-1.0%
Power & Power PIF Funds	73,863,415	77,260,752	84,148,899	80,561,294	3,300,542	4.3%
PULSE Administration	1,699,140	1,768,957	2,073,620	5,795,809	4,026,852	227.6%
PULSE Distribution	20,544,478	3,637,162	48,503,565	5,852,994	2,215,832	60.9%
PULSE Purchased Power	18,877	227,308	232,308	2,983,985	2,756,677	1212.7%
PULSE General Plant Capital	55,027	-	340,615	-	-	0.0%
PULSE Sales & Marketing	469,577	949,666	1,012,103	943,241	(6,425)	-0.7%
PULSE Customer Service	10,587	202,715	211,014	24,357	(178,358)	-88.0%
PULSE Interfund Transfer	47,018	41,250	41,250	25,000	(16,250)	-39.4%
Municipal Fiber Funds	22,844,704	6,827,058	52,414,475	15,625,386	8,798,328	128.9%
Water & Power	178,183,780	136,885,149	401,067,168	155,742,827	18,857,678	13.8%
Expenditures by Class						
Personal Services	15,965,370	18,650,384	18,650,384	19,409,563	759,179	4.1%
Supplies	2,156,349	3,139,558	4,963,248	3,354,724	215,166	6.9%
Purchased Services	9,227,224	13,681,271	15,176,077	16,279,532	2,598,261	19.0%
Loss/Gain On Assets	623,318	-	-	-	-	0.0%
Purchased Power	44,556,216	44,089,628	44,089,628	46,855,300	2,765,672	6.3%
Depreciation	13,472,431	-	-	-	-	0.0%
Payment In Lieu Of Taxes	7,040,601	7,773,446	7,773,446	8,346,841	573,395	7.4%
Administrative Overhead	4,723,310	5,368,309	5,393,309	5,225,709	(142,600)	-2.7%
Debt Service-Exp	4,831,402	6,168,910	14,840,160	6,531,632	362,722	5.9%
Transfers	29,594,413	6,259,752	127,823,566	12,844,380	6,584,628	105.2%
Total Expenditures	132,190,634	105,131,258	238,709,818	118,847,681	13,716,423	13.0%
Equipment	2,821,318	873,600	4,090,245	1,118,638	245,038	28.0%
Land	621	-	838,457	-	-	0.0%
Infrastructure	42,973,175	30,880,291	157,369,468	35,639,008	4,758,717	15.4%
Capital Outlay	198,032	-	59,180	137,500	137,500	0.0%
Total Capital Outlay	45,993,146	31,753,891	162,357,350	36,895,146	5,141,255	16.2%
Total Expenditures & Capital 2022 Adopted Budget	178,183,780	136,885,149	401,067,168	155,742,827	18,857,678	13.8%

Water & Power (W&P)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Operating vs. Capital						
Operating & Maintenance	84,292,388	92,702,596	96,046,092	99,471,669	6,769,073	7.3%
Capital & Depreciation	59,465,577	31,753,891	162,357,350	36,895,146	5,141,255	16.2%
Debt Service-Exp	4,831,402	6,168,910	14,840,160	6,531,632	362,722	5.9%
Transfers	29,594,413	6,259,752	127,823,566	12,844,380	6,584,628	105.2%
Total Expenditures	178,183,780	136,885,149	401,067,168	155,742,827	18,857,678	13.8%
FTE	178.65	181.50	188.15	191.15		

Water & Power (W&P)

Changes from Prior Year

1,797,081 A. Funded Decision Packages

450,294 Wastewater total package requests
624,873 Water total package requests
721,914 Power total package requests

- B. Budget Restorations

- No budget restoration to this department

- C. American Rescue Plan Act (ARPA)

- No ARPA monies were allocated to this department

(14,062) D. Equipment Replacement

(672,200) Power
437,428 Water
114,600 Stormwater Fund
272,150 Wastewater
(166,040) Municipal Fiber

496,072 E. Merit Increases

496,072 Merit Based Increase

Water & Power (W&P)

3,344,174 F. Capital

3,344,174 Other increase to capital projects

13,209,559 G. Core Changes

825,897 Salaries
(367,524) Salaries - Non Benefited
90,910 Increase to insurance benefits
64,404 Increase to pension and retirement
85,398 Increase to FICA
(34,786) Decrease to medical payouts
(422,695) Decrease to capitalized labor
(775,084) Trf to Water Debt Service
1,912,412 Tsf to WW Debt Service
3,057,030 Transfer to 2021 Raw Water Debt
3,811,106 Transfer to Municipal Fiber Debt Service
(114,005) Trf To General Fund
(493,722) Transfer to Raw Water
(761,250) Transfer to Power SIF
362,722 Increase to Debt Service expense
2,765,672 Increase to Purchased Power
(142,600) Decrease to cost allocations
2,772,279 Purchased wholesale video services
573,395 Increase to PILT

24,854 H. Miscellaneous Changes

24,854 Small, remaining leftovers

\$ 18,857,678 Total Change

Water & Power (W&P)

Capital Projects List

\$ 37,182,436

8,414,000	Water Lines
3,717,000	Water Treatment
631,208	Water Equipment & Misc.
50,000	Raw Water capital projects
4,035,000	Wastewater Lines
825,000	Wastewater Treatment
365,180	Wastewater Equipment & Misc
760,000	Power Gen - Transformers
450,000	Power Gen - Meter purchases/installs/upgrades
3,390,140	Power Gen - Substation
2,360,000	Power Gen - ATC
3,243,750	Power Gen - Systems Improvements
1,905,000	Power Gen - Conversions
603,790	Power PIF - Substation
2,145,250	Power PIF - Feeders
489,500	Power - General Capital
1,410,730	Power - Other Capital Projects
2,386,888	Municipal fiber capital projects

Water & Power (W&P)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Water					
Water Accounts	26,710	26,961	27,290	27,290	27,539
Miles of Water Distribution Pipeline	463	468	474	480	485
Total Volume of Water Treated (Million Gallons)	4,664	4,278	4,700	4,623	4,641
Cost Per Million Gallons of Water Treated	\$696	\$745	\$754	\$1,167	\$922
Population Served	77,231	79,150	81,208	83,320	85,486
Annual Per Capita Water Consumption (Gallons)	32,975	30,519	33,164	30,982	30,797
Per Capita Water Consumption Per Day	90	84	91	85	84
Water Taste and Odor Complaints	96	109	128	174	127
Water Main Breaks	47	20	50	39	39
Wastewater					
Wastewater Accounts	35,064	35,578	36,149	36,463	36,463
Miles of Wastewater Collection Pipeline	353	367	370	379	387
Miles of Wastewater Collection Pipeline Cleaned	153	124	147	141	141
Total Volume of Wastewater Treated (Million Gallons)	2,175	2,166	2,166	2,251	2,251
Cost Per Million Gallons of Wastewater Treated	\$1,841	\$1,879	\$2,011	\$2,279	\$2,190

Water & Power

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Power					
Power Accounts	37,186	37,645	38,282	38,390	38,896
Miles of Power Distribution Line	638	640	656	665	674
Operation and Maintenance Expenditures Per Mile of Power Distribution Line	\$7,765	\$7,980	\$7,281	\$9,664	\$8,358
Power SAIFI (Average # of Times a Customer's Service Interrupted)	0.22	0.41	0.34	0.32	0.32
Power SAIDI (Average Outage Duration in Minutes)	21.06	38.94	30.14	30.05	30.05
Energy Audits Completed	318	198	109	240	200
Commercial Energy Efficiency Works Program \$ Expended/(includes PRPA)/	\$1,862,425/ 6,055,000 kWh	\$1,890,736/ 5,994,000 kWh	\$1,723,615/ 6,477,000 kWh	\$1,697,799/ 4,717,000 kWh	\$2,460,000/ 6,871,000
Energy Saved					
Department-Wide					
Customer Satisfaction Rating ¹	Not Available	Not Available	Not Available	Not Available	Not Available

¹ Survey measure planned for future years.

Non-Departmental

Non-Departmental costs in the General Fund cannot be attributed to a specific department. Interfund transfers (transfers from the General Fund to other funds) are the largest component of this budget. These transfers generally are related to capital projects. Also included in this section are payments to Other Entities, including the Loveland-Larimer Building Authority for the City's share of the facility maintenance costs for the Loveland-Larimer Police & Courts Building, payments to the School District for the School Crossing Guard Program, and the City's contributions to the Northern Colorado Regional Airport and the Loveland Fire Rescue Authority. Finally, included in this section are those Funds which cannot be attributed to a specific department, including the Fire Capital Expansion Fee Fund (legacy fund that was zeroed out and transferred to the Loveland Fire Rescue Authority), General Government Capital Expansion Fee Fund, the Foundry Funds, and the Capital Projects Fund.

Non-Departmental

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Foundry COP Debt Payments	818,379	910,000	910,000	945,000	35,000	3.8%
Foundry Construction	-	-	-	-	-	0.0%
Foundry Funds	818,379	910,000	910,000	945,000	35,000	3.8%
Non-Departmental Administration	93,223,885	88,895,013	95,853,372	95,852,216	6,957,203	7.8%
General Fund	93,223,885	88,895,013	95,853,372	95,852,216	6,957,203	7.8%
General Government CEF Admin	710,580	551,923	651,923	599,127	47,204	8.6%
Capital Expansion Fee Funds (CEFs)	710,580	551,923	651,923	599,127	47,204	8.6%
Total Revenues	94,752,844	90,356,936	97,415,295	97,396,343	7,039,407	7.8%
Revenues by Class						
Charges For Services	53,609	-	-	-	-	0.0%
Cost Allocations-Revenue	7,640,376	8,150,517	8,432,550	8,250,456	99,939	1.2%
Debt Service	183,556	-	-	28,968	28,968	0.0%
Fees	843,807	537,886	637,886	570,159	32,273	6.0%
Gain/Loss On Assets	14,750	-	-	-	-	0.0%
Interest Income	(215,163)	75,243	75,243	-	(75,243)	-100.0%
Intergovern	723,487	150,000	6,272,130	1,000,539	850,539	567.0%
Licenses & Permits	466,160	-	-	-	-	0.0%
Miscellaneous	8,564,920	8,940,455	9,166,944	9,582,228	641,773	7.2%
Taxes	70,321,064	71,064,349	71,064,349	77,292,294	6,227,945	8.8%
Transfers In	6,156,279	1,438,486	1,766,193	671,699	(766,787)	-53.3%
Total Revenues	94,752,844	90,356,936	97,415,295	97,396,343	7,039,407	7.8%
Expenditures by Fund & Division						
Foundry COP Debt Payments	901,416	900,000	900,000	904,000	4,000	0.4%
Foundry Construction	173,805	-	-	-	-	0.0%
Foundry Funds	1,075,221	900,000	900,000	904,000	4,000	0.4%
General Fund	32,197,127	33,266,068	45,494,443	39,610,904	6,344,836	19.1%
General Fund	32,197,127	33,266,068	45,494,443	39,610,904	6,344,836	19.1%
General Government CEF Admin	8,897	360,000	360,000	2,530,000	2,170,000	602.8%
Capital Expansion Fee Funds (CEFs)	8,897	360,000	360,000	2,530,000	2,170,000	602.8%
Total Expenditures & Capital	33,281,244	34,526,068	46,754,443	43,044,904	8,518,836	24.7%
Expenditures by Class						
Personal Services	-	-	-	-	-	0.0%
Supplies	6,922	8,300	8,300	19,000	10,700	128.9%
Purchased Services	16,699,831	16,047,245	19,581,701	18,120,127	2,072,882	12.9%
Debt Service-Exp	1,048,959	900,000	900,000	898,000	(2,000)	-0.2%
Transfers	15,525,532	17,570,523	26,264,442	24,007,777	6,437,254	36.6%
Total Expenditures	33,281,244	34,526,068	46,754,443	43,044,904	8,518,836	24.7%
Expenditures by Operating vs. Capital						
Operating & Maintenance	16,706,753	16,055,545	19,590,001	18,139,127	2,083,582	13.0%
Debt Service-Exp	1,048,959	900,000	900,000	898,000	(2,000)	-0.2%
Transfers	15,525,532	17,570,523	26,264,442	24,007,777	6,437,254	36.6%
Total Expenditures & Capital	33,281,244	34,526,068	46,754,443	43,044,904	8,518,836	24.7%
FTE	-	-	-	-	-	-

Non-Departmental

Changes from Prior Year

- **A. Funded Decision Packages**

- No decision packages were submitted / funded in this department

- **B. Budget Restorations**

- No budget restoration to this area

- **C. American Rescue Plan Act (ARPA)**

- There was not allocated ARPA funding for this department in 2022

- **D. Equipment Replacement**

- No equipment is scheduled for replacement in this department

- **E. Merit Increases**

- No salary booked in this area

7,975,700 F. Capital

- 5,745,700 Capital outlay program increases
- 2,230,000 Increase to transfers to capital projects

6,260,356 G. Core Changes

- 1,882,813 Increase to transfer to transportation fund
- 2,699,422 Increase to transfer to capital projects
- 124,162 Increase to transfer to economic incentives fund
- (775,989) Decrease to transfer to transit fund
- 263,066 New transfer to police training campus
- 2,066,882 Gen fund - increase to payments to outside agencies

55,702 H. Miscellaneous Changes

- 55,702 Small, remaining leftovers

\$ 14,291,758 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

Other Entities

There are several Other Entities (separate governmental unites) that the City of Loveland either has a significant interest in or has created for special purposes. The spending for these funds is approved either by a joint relationship through an intergovernmental agreement or by a separate resolution.

- The **Northern Colorado Regional Airport** is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority over this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Airport as part of its administrative responsibilities.
- The **Loveland/Larimer Building Authority (LLBA)** was established by Larimer County and the City of Loveland to construct and operate the Police and Courts facility.
- The **General Improvement District (GID) No. 1**, the **Loveland Special Improvement District (SID) No. 1**, and the **Loveland Urban Renewal Authority (LURA)** are separate entities created for specific purposes and are funded by either a separate mill levy, a special assessment, or tax increment financing (TIF) revenue. The City Council serves as the Board of Directors for these separate entities.
- The **Loveland Fire Rescue Authority** is a partnership between the City of Loveland and the Loveland Rural Fire District, with each contributing to the Fire Authority budget.
- The **Downtown Development Authority (DDA)** is a separate entity established to halt, prevent, and correct deterioration within the geographic boundaries identified as the "district," and to create and implement development plans for the district, utilizing tax increment financing (TIF) for the completion of authorized projects that are part of a comprehensive DDA development plan.
- The **Northern Colorado Law Enforcement Training Center (NCLETC)** is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority over this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the NCLETC as part of its administrative responsibilities.

Northern Colorado Regional Airport

The Northern Colorado Regional Airport (FNL) has served as a public regional air transportation center since 1964. The Airport is certified by the Federal Aviation Administration (FAA) as a commercial service airport, and it is administered and operated jointly by the Cities of Fort Collins and Loveland. The Airport has 265 based aircraft, and accommodates an estimated 95,000 flight operations annually. These operations include those from commercial air carrier, private charter, business and corporate aviation, emergency medical transport, aerial fire suppression, flight training, and for private transportation. An estimated 1,800 outbound passengers traveled from the Airport in 2020.

The Airport supports many aviation-based businesses including a full service fixed base operator that provides aircraft fueling and concierge services, five flight training schools, two aircraft maintenance and repair stations, and one avionics center. The Airport is also host to a variety of private and corporate aviation flight departments for locally based companies that require access to the airport to remain competitive in today's global markets.

According to the Economic Impact Study conducted in 2020 by the Colorado Department of Transportation Division of Aeronautics, the Airport contributes approximately \$296 million annually to the regional economy. This impact is derived through Airport associated activities and area spending from visitors. The study also identified 1,072 jobs that were directly associated with the Airport through administrative and operational support, airport businesses, capital improvement investments, and visitor spending.

At the end of 2019 the Airport reached a milestone by becoming completely financially self-sustainable, requiring no additional financial support from the Cities of Loveland or Fort Collins for the operational budget. The Airport is able to request eligible Federal and State grant resources to provide support for capital infrastructure and planning needs. The Airport's self-generated revenues come from operational activities including the leasing of hangars and real property, aviation fuel sales, and through commercial air carrier activities. The City of Loveland, through intergovernmental agreement (IGA), provides support services for the Airport, in exchange for being the sole beneficiary of all associated property and sales taxes collected; therefore, the City of Loveland adopts the Airport budget and includes it in this document.

The Airport was selected for the only air traffic control system, known as the Remote Tower Project, in the US. This project is scheduled for testing in 2021. Airport staff and project managers anticipate this project will elevate the airport to potential aeronautical operators who have expressed an interest in this project's success. Capital costs will be completely funded by CDOT and the FAA and the FAA has agreed to fund all air traffic control operating costs to maintain consistent levels of safety.

The Northern Colorado Regional Airport Commission is comprised of elected officials, staff, and appointed citizen members from both Fort Collins and Loveland. The Commission has been delegated powers and authority from both City Councils to make progress towards the goals of the Airport's mission, which is "to provide a fiscally sustainable airport to the region with facilities that meet the highest FAA standards for safety and efficiency while ensuring the long-term ability of the Airport to serve Northern Colorado as a transportation hub and a global gateway for commerce."

Northern Colorado Regional Airport

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Airport Administration	2,029,077	7,825,825	7,825,825	18,133,560	10,307,735	131.7%
Northern Colorado Regional Airport Fund	2,029,077	7,825,825	7,825,825	18,133,560	10,307,735	131.7%
Total Revenues	2,029,077	7,825,825	7,825,825	18,133,560	10,307,735	131.7%
Revenues by Class						
Intergovern	657,141	6,487,000	6,487,000	16,581,373	10,094,373	155.6%
Miscellaneous	28,272	29,500	29,500	95,500	66,000	223.7%
Interest Income	95,157	50,000	50,000	51,000	1,000	2.0%
Operating Revenues	887,006	888,787	888,787	1,025,787	137,000	15.4%
Lease Revenue	361,501	370,538	370,538	379,900	9,362	2.5%
Total Revenues	2,029,077	7,825,825	7,825,825	18,133,560	10,307,735	131.7%
Expenditures by Fund & Division						
Airport Administration	2,983,436	7,033,886	7,033,886	13,324,426	6,290,540	89.4%
Northern Colorado Regional Airport Fund	2,983,436	7,033,886	7,033,886	13,324,426	6,290,540	89.4%
Total Expenditures & Capital	2,983,436	7,033,886	7,033,886	13,324,426	6,290,540	89.4%
Expenditures by Class						
Personal Services	641,868	734,737	734,737	827,312	92,575	12.6%
Supplies	68,129	85,000	85,000	100,000	15,000	17.6%
Purchased Services	490,534	624,699	624,699	623,664	(1,035)	-0.2%
Depreciation	1,394,470	-	-	-	-	0.0%
Administrative Overhead	23,450	23,450	23,450	23,450	-	0.0%
Total Expenditures	2,618,450	1,467,886	1,467,886	1,574,426	106,540	7.3%
Equipment	78,958	26,000	26,000	-	(26,000)	-100.0%
Infrastructure	286,028	5,540,000	5,540,000	17,500,000	11,960,000	215.9%
Total Capital Outlay	364,986	5,566,000	5,566,000	17,500,000	11,934,000	214.4%
Total Expenditures & Capital	2,983,436	7,033,886	7,033,886	19,074,426	12,040,540	171.2%
Expenditures by Operating vs. Capital						
Operating & Maintenance	1,223,981	1,467,886	1,467,886	1,574,426	106,540	7.3%
Capital & Depreciation	1,759,456	5,566,000	5,566,000	17,500,000	11,934,000	214.4%
Total Expenditures & Capital	2,983,436	7,033,886	7,033,886	19,074,426	12,040,540	171.2%
Net Income	(954,359)	791,939	791,939	4,809,134	4,017,195	507.3%

Northern Colorado Regional Airport

Changes from Prior Year

- **A. Funded Decision Packages**

- No decision packages were submitted / funded in this department

- **B. Budget Restorations**

- No budget restoration to this department

- **C. American Rescue Plan Act (ARPA)**

- There was not allocated ARPA funding for this department in 2022

- **D. Equipment Replacement**

- No equipment is scheduled for replacement in this department

14,687 E. Merit Increases

12,427 Merit Based Increase

2,260 0.5% City Manager Discretionary Merit

11,960,000 F. Capital

11,960,000 New Airport Terminal

58,375 G. Core Changes

58,375 Increase to insurance benefits

7,478 H. Miscellaneous Changes

7,478 Small, remaining leftovers

\$ 12,040,540 Total Change

Capital Projects List

\$ 11,750,000

10,750,000 Airport Terminal - Construction

1,000,000 Other Capital

Northern Colorado Regional Airport

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Estimated	2022 Projected
Total Aircraft Based on Field	263	267	283	283	283
Average Take Off and Landings Per Day ¹	270	280	240	286	300
Total Annual Enplaned Passengers on Certified Air Carrier Aircraft ²	2,753	3,023	1,112	3,000	10,000
Hangars ³ /% Occupancy	214/ 100%	222/ 100%	223/ 100%	223/ 100%	226/ 100%
Airport Self-Generated Revenue	\$808,309	\$1,091,750	\$1,276,780	\$1,428,674	\$1,900,000

¹ Numbers currently estimated; actuals will be available upon implementation of tower technology.

² Total Annual Enplaned Passengers on Certified Air Carrier Aircraft is significantly increasing due to the return of commercial airline service as a result of the remote air traffic control tower project.

³ Aircraft hangars range in size from 1,000 to 35,000 square feet and can accommodate one or multiple aircraft. The Airport currently has one multi-hangar development project underway and anticipates more to be built in the future to accommodate demand.

Loveland Larimer Building Authority

The Loveland–Larimer Building Authority (LLBA) was established to provide operating funds for the Police & Courts Building located at Monroe Avenue and 10th Street. Fund revenues come from contributions from the City of Loveland and Larimer County and are based upon building square footage occupied by each entity. The Fund is managed by the Public Works Department and the Parks & Recreation Department. The Public Works Department provides facility maintenance services and the Parks & Recreation Department provides grounds maintenance services.

There is one, full-time equivalent position, a Facilities Maintenance Coordinator, dedicated to the LLBA. This position is supervised by the Public Works Department. Operating costs include janitorial supplies, parts and supplies (other than janitorial), custodial costs, utilities, and repair and maintenance. The Parks and Recreation Department manages the grounds maintenance at the site.

Loveland/Larimer Building Authority (LLBA)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
LLBA Administration	652,757	712,541	712,541	922,054	209,513	29.4%
Loveland Larimer Building Authority Fund	652,757	712,541	712,541	922,054	209,513	29.4%
Total Revenues	652,757	712,541	712,541	922,054	209,513	29.4%
Revenues by Class						
Intergovern	652,757	712,541	712,541	922,054	209,513	29.4%
Total Revenues	652,757	712,541	712,541	922,054	209,513	29.4%
Expenditures by Fund & Division						
Facilities Management (LLBA)	640,176	695,041	695,041	775,388	80,347	11.6%
Parks & Recreation (LLBA)	12,581	17,500	17,500	-	(17,500)	-100.0%
Loveland Larimer Building Authority Fund	652,757	712,541	712,541	775,388	62,847	8.8%
Total Expenditures & Capital	652,757	712,541	712,541	775,388	62,847	8.8%
Expenditures by Class						
Personal Services	236,064	204,474	187,974	128,793	(75,681)	-37.0%
Supplies	14,870	2,000	2,000	11,000	9,000	450.0%
Purchased Services	378,021	482,265	402,765	605,176	122,911	25.5%
Administrative Overhead	23,802	23,802	23,802	30,419	6,617	27.8%
Capital			96,000		-	0.0%
Total Expenditures & Capital	652,757	712,541	712,541	775,388	62,847	8.8%
Expenditures by Operating vs. Capital						
Operating & Maintenance	652,757	712,541	616,541	775,388	62,847	8.8%
Capital	-	-	96,000	-	-	0.0%
Total Expenditures & Capital	652,757	712,541	712,541	775,388	62,847	8.8%
Net Income	-	-	-	146,666	146,666	0.0%

Loveland/Larimer Building Authority (LLBA)

Changes from Prior Year

- **A. Funded Decision Packages**

- No decision packages were submitted / funded in this department

- **B. Budget Restorations**

- No budget restoration to this department

- **C. American Rescue Plan Act (ARPA)**

- There was not allocated ARPA funding for this department in 2022

- **D. Equipment Replacement**

- No equipment is scheduled for replacement in this department

2,403 E. Merit Increases

- 370 Merit Based Increase
- 2,033 0.5% City Manager Discretionary Merit

- **F. Capital**

- No Capital Projects are planned for this department

114,765 G. Core Changes

- 114,765 Increase to maintenance/repair
- (75,681) Decrease to Personal Services, position moved under facilities

(54,321) H. Miscellaneous Changes

- (54,321) Small, remaining leftovers

\$ 62,847 Total Change

Capital Projects List

\$

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- No Capital Projects are planned for this department

General Improvement District No. 1

The Loveland General Improvement District #1 (GID) Fund revenues are provided by an ad valorem tax on all properties within the District's boundaries. The mill levy for the District is 2.684 mills. Fund revenues are restricted to construction of parking and pedestrian improvements within the District. The Fund is managed by the Public Works Department.

Loveland General Improvement District (GID) No. 1

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
GID No. 1 Administration	61,186	51,500	51,500	56,500	5,000	9.7%
General Improvement District No. 1 Fund	61,186	51,500	51,500	56,500	5,000	9.7%
Total Revenues	61,186	51,500	51,500	56,500	5,000	9.7%
Revenues by Class						
Taxes	54,534	50,000	50,000	55,000	5,000	10.0%
Interest Income	6,652	1,500	1,500	1,500	-	0.0%
Total Revenues	61,186	51,500	51,500	56,500	5,000	9.7%
Expenditures by Fund & Division						
GID No. 1 Administration	21,171	15,300	15,300	18,800	3,500	22.9%
General Improvement District No. 1 Fund	21,171	15,300	15,300	18,800	3,500	22.9%
Total Expenditures & Capital	21,171	15,300	15,300	18,800	3,500	22.9%
Expenditures by Class						
Purchased Services	9,171	15,300	15,300	18,800	3,500	22.9%
Administrative Overhead	12,000	-	-	-	-	0.0%
Total Expenditures & Capital	21,171	15,300	15,300	18,800	3,500	22.9%
Expenditures by Operating vs. Capital						
Operating & Maintenance	21,171	15,300	15,300	18,800	3,500	22.9%
Total Expenditures & Capital	21,171	15,300	15,300	18,800	3,500	22.9%
Net Income	40,015	36,200	36,200	37,700	1,500	4.1%

Loveland General Improvement District (GID) No. 1

Changes from Prior Year

- **A. Funded Decision Packages**

- No decision packages were submitted / funded in this department

- **B. Budget Restorations**

- No budget restoration to this department

- **C. American Rescue Plan Act (ARPA)**

- There was not allocated ARPA funding for this department in 2022

- **D. Equipment Replacement**

- No equipment is scheduled for replacement in this department

- **E. Merit Increases**

- Merit Based Increase
- 0.5% City Manager Discretionary Merit

- **F. Capital**

- No Capital Projects are planned for this department

2,500 G. Core Changes

- 2,500 Increase to Electric utilities

1,000 H. Miscellaneous Changes

- 1,000 Small, remaining leftovers

\$ 3,500 Total Change

Capital Projects List

\$

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- No Capital Projects are planned for this department

Loveland Urban Renewal Authority

The Loveland Urban Renewal Authority (LURA) was established to enable the use of tax increment financing to fund redevelopment and infrastructure improvements within the boundaries of the LURA. The LURA currently has three project areas: The Downtown Project Area (Loveland Downtown Urban Renewal Plan), The Finley Block Project Area (Modified Finley's Addition Plan), and The US 34 Crossroads Project Area, which is also known as the Centerra Project Area on the east side of the City (US 34/Crossroads Renewal Plan). The Finley Block Project Area also now includes the old Larimer County Building, recently purchased by the LURA. The US 34 Crossroads Renewal Area is contractually bound to transfer revenues to the Centerra Metropolitan District #1.

Loveland Urban Renewal Authority (LURA)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Downtown	321,519	304,000	304,000	350,000	46,000	15.1%
Finley/Lincoln Place	905,431	496,000	496,000	503,000	7,000	1.4%
Centerra	16,582,645	18,672,000	18,672,000	20,515,000	1,843,000	9.9%
Loveland Urban Renewal Authority Fund	17,809,595	19,472,000	19,472,000	21,368,000	1,896,000	9.7%
Total Revenues	17,809,595	19,472,000	19,472,000	21,368,000	1,896,000	9.7%
Revenues by Class						
Taxes	17,283,421	17,775,000	17,775,000	21,320,000	3,545,000	19.9%
Charges For Services	-	1,670,000	1,670,000	-	(1,670,000)	-100.0%
Interest Income	76,159	17,000	17,000	38,000	21,000	123.5%
Miscellaneous	450,015	10,000	10,000	10,000	-	0.0%
Total Revenues	17,809,595	19,472,000	19,472,000	21,368,000	1,896,000	9.7%
Expenditures by Fund & Division						
LURA Administration	398,297	-	-	-	-	0.0%
Downtown	7,178	15,000	15,000	120,000	105,000	700.0%
Finley/Lincoln Place	141,971	432,500	432,500	465,000	32,500	7.5%
Centerra	16,558,794	17,078,031	17,078,031	19,165,715	2,087,684	12.2%
Loveland Urban Renewal Authority Fund	17,106,239	17,525,531	17,525,531	19,750,715	2,225,184	12.7%
Total Expenditures & Capital	17,106,239	17,525,531	17,525,531	19,750,715	2,225,184	12.7%
Expenditures by Class						
Purchased Services	88,263	108,000	108,000	380,000	272,000	251.9%
Administrative Overhead	23,254	83,031	83,031	20,715	(62,316)	-75.1%
Debt Service-Exp	16,548,926	16,350,000	16,350,000	19,350,000	3,000,000	18.3%
Transfers	398,297	-	-	-	-	0.0%
Contrib to Outside Agencies	47,499	984,500	984,500	-	(984,500)	-100.0%
Total Expenditures	17,106,239	17,525,531	17,525,531	19,750,715	2,225,184	12.7%
Infrastructure	-	-	-	-	-	0.0%
Total Capital Outlay	-	-	-	-	-	0.0%
Total Expenditures & Capital	17,106,239	17,525,531	17,525,531	19,750,715	2,225,184	12.7%
Expenditures by Operating vs. Capital						
Operating & Maintenance	159,016	1,175,531	1,175,531	400,715	(774,816)	-65.9%
Capital & Depreciation	-	-	-	-	-	0.0%
Debt Service-Exp	16,548,926	16,350,000	16,350,000	19,350,000	3,000,000	18.3%
Transfers	398,297	-	-	-	-	0.0%
Total Expenditures & Capital	17,106,239	17,525,531	17,525,531	19,750,715	2,225,184	12.7%
Net Income	703,356	1,946,469	1,946,469	1,617,285	(329,184)	-16.9%

Loveland Urban Renewal Authority (LURA)

Changes from Prior Year

105,000 A. Funded Decision Packages

30,000 Phase 3 of Parking Study

75,000 Phase 4 of Parking Study

- B. Budget Restorations

- No budget restoration to this department

- C. American Rescue Plan Act (ARPA)

- There was not allocated ARPA funding for this department in 2022

- D. Equipment Replacement

- No equipment is scheduled for replacement in this department

- E. Merit Increases

Merit Based Increase

- 0.5% City Manager Discretionary Merit

- F. Capital

- No Capital Projects are planned for this department

2,015,500 G. Core Changes

3,000,000 Centerra Tif District

(984,500) Decrease to Contributions to Outside Agencies

- H. Miscellaneous Changes

- Small, remaining leftovers

\$ 2,120,500 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

Special Improvement District No. 1

The City serves as the sponsoring agency for the Special Improvement District No. 1 (SID). The SID was established to allow the collection of assessments from property owners in the SID to back bonded debt used to construct infrastructure improvements within the SID. The City does not have any legal obligation towards this debt.

Loveland Special Improvement District (SID) No. 1

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Special Improvement No. 1 Admin	570,584	640,000	640,000	642,500	2,500	0.4%
Special Improvement District No. 1 Fund	570,584	640,000	640,000	642,500	2,500	0.4%
Total Revenues	570,584	640,000	640,000	642,500	2,500	0.4%
Revenues by Class						
Taxes	554,506	635,000	635,000	635,000	-	0.0%
Miscellaneous	13,965	5,000	5,000	7,500	2,500	50.0%
Interest Income	2,113	-	-	-	-	0.0%
Total Revenues	570,584	640,000	640,000	642,500	2,500	0.4%
Expenditures by Fund & Division						
Special Improvement No. 1 Admin	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Special Improvement District No. 1 Fund	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Total Expenditures & Capital	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Expenditures by Class						
Purchased Services	3,492	10,000	10,000	10,000	-	0.0%
Administrative Overhead	11,195	51	51	-	(51)	-100.0%
Debt Service-Exp	540,978	610,400	610,400	596,500	(13,900)	-2.3%
Total Expenditures & Capital	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Expenditures by Operating vs. Capital						
Operating & Maintenance	14,687	10,051	10,051	10,000	(51)	-0.5%
Debt Service-Exp	540,978	610,400	610,400	596,500	(13,900)	-2.3%
Total Expenditures & Capital	555,664	620,451	620,451	606,500	(13,951)	-2.2%
Net Income	14,920	19,549	19,549	36,000	16,451	84.2%

Note: The bond ordinance for Loveland Special Improvement District No. 1 requires that a portion of the assessments received be placed in reserve accounts, so at the end of the year there will be a reserve balance. The reserve amounts are not excess funds. The reserves are to fund the upcoming interest payments to bondholders should annual assessments not be received on a timely basis. The fund balance remaining in the final year of the bonds (2027) will be applied to the final payment and assessments on property owners will be lowered.

Loveland Special Improvement District (SID) No. 1

Changes from Prior Year

- **A. Funded Decision Packages**

- No decision packages were submitted / funded in this department

- **B. Budget Restorations**

- No budget restoration to this department

- **C. American Rescue Plan Act (ARPA)**

- There was not allocated ARPA funding for this department in 2022

- **D. Equipment Replacement**

- No equipment is scheduled for replacement in this department

- **E. Merit Increases**

- Merit Based Increase
- 0.5% City Manager Discretionary Merit

- **F. Capital**

- No Capital Projects are planned for this department

(13,900) G. Core Changes

- (13,900) Decrease to interest payments

(51) H. Miscellaneous Changes

- (51) Small, remaining leftovers

\$ (13,951) Total Change

Capital Projects List

\$

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- No Capital Projects are planned for this department

Loveland Fire Rescue Authority

The Loveland Fire Rescue Authority (LFRA) began operation January 1, 2012. This is a partnership effort combining the Loveland Rural Fire Protection District and the City of Loveland Fire Rescue Department. Previously the Rural District paid the City for services on a contractual basis as a percentage of their revenue. Now both entities contribute funding to the Authority and the budget is approved by Loveland Fire Rescue Authority Board, the Rural District, and the City of Loveland. The implementation of the 2012 Strategic Plan, adopted by the LFRA Board August 9, 2012, guides budgetary requests and establishes a ten-year financial plan. Strategic initiatives are intended to deliver upon three primary goals:

1. Deploy an effective emergency response to minimize damage and losses;
2. Minimize and mitigate the risks of an emergency occurrence in the community; and
3. Deliver cost effective services.

LFRA is a paid/volunteer combination department. The City of Loveland and the Loveland Rural Fire Protection District cooperatively provide service to 190 square miles. The Authority responds to over 9,000 emergency calls per year and operates out of six full-time staffed fire stations within the City. The Loveland Rural Fire District operates an additional two volunteer fire stations located in the Loveland Rural Fire Protection District that fall under the umbrella of the Authority.

The Authority is comprised of the following divisions:

- The Administration Division provides coordination of all Authority business needs including strategic planning, station management, budget, payroll, purchasing, and incident billing as well as planning, directing and managing all resources within the Authority.
- The Community Safety Division includes prevention, public education, code enforcement and emergency management. This Division administers the City's emergency plan, coordinates emergency preparedness, conducts disaster drills, and works within the community on education and preparedness initiative.
- Fire Operations Division represents all staffing for traditional emergency fire rescue response (motor vehicle accidents and structure fires), training, specialized response and rescue services, including: EMS, aircraft, hazmat, rope rescue, confined space, wildland fires, dive rescue, partner responses with Police SWAT, and all other related incidents. Equipment Maintenance and Replacement also falls under the Operation Division, and provides for managing the equipment necessary to respond (communications, hoses, ladders, engines, self-contained breathing apparatus, thermal imaging, computer equipment and all rolling stock in the fleet).

The members of the Authority are committed professionals who enable the Authority to effectively meet the expectations of the community for fire and rescue related services. LFRA personnel are the most important resource. To assist with monitoring the Authority's success, the performance management model will continue to guide the initiatives within the Authority. This document identifies the primary goals and outcomes, and provides a method to measure our results against those identified goals. A more in-depth review of goals and performance measures can be found in the adopted 2018 Strategic Plan and the Annual Report for each year. LFRA is Accredited through the Center for Public safety Excellence.

Loveland Fire Rescue Authority Funds

The **Loveland Fire Rescue Authority Fund** receives revenue for operating and capital expenses primarily from contributions from the City and the Loveland Rural Fire District. Additional revenues are generated from fees charged for services provided by both the Fire Operations and Community Safety Divisions. Expenditures from this fund are limited to the operations and capital needs of the Authority. The Fund is managed by the Fire Department. Details on the expenditures are in the Other Entities chapter. The Authority was created in 2012.

The **Loveland Fire Rescue Authority (LFRA) Employee Benefits Fund** was established at the end of 2016. LFRA is no longer on the City's Self-Insured Plan.

The **Loveland Fire Rescue Authority (LFRA) Fleet Replacement Fund** was established in 2017 to accumulate annual contributions towards the replacement of all fire rescue service rolling stock (apparatus, support vehicles and trailers) that will be owned by LFRA effective January 1, 2017. The annual contributions are calculated for each item based on the estimated replacement value and divided by the service life approved by the LFRA Board in the LFRA Capital Fixed Asset Policy. Each year's total calculated value will come from the LFRA Operating Fund, and therefore, each governing partner (City of Loveland and the Loveland Rural Fire Protection District) is contributing their share based on the intergovernmental agreement (City 82% and Rural District 18%).

The **Loveland Fire Rescue Authority Capital Projects Fund** is where all capital projects related to the Loveland Fire Rescue Authority are accounted for. Currently, the only existing project within this fund is the new construction of Fire Station 7.

Note: The LFRA Capital Projects Fund Summary is not currently available. LFRA is in the process of incorporating a mid-year budget amendment for the Fire Station 7 construction project.

The **Loveland Fire Rescue Authority Emergency Services Impact Fee Fund** is where the revenues associated with the Authority's Impact Fees are housed. The Authority has Intergovernmental Agreements with the City of Loveland, the City of Johnstown, and Larimer County for the collection of Impact Fees related to new construction.

Loveland Fire Rescue Authority (LFRA)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Community Safety	412,104	226,700	543,719	276,450	49,750	21.9%
Station Operations	100,452	21,000	71,000	11,000	(10,000)	-47.6%
Technical Response and Systems	(4,704)	-	-	-	-	-
Equipment Maint & Replacement	-	-	-	-	-	-
LFRA Administration	17,189,616	18,028,415	18,384,165	20,509,681	2,481,266	13.8%
LFRA General Fund	17,697,468	18,276,115	18,998,884	20,797,131	2,521,016	13.8%
Employee Benefits Administration	1,750,028	2,043,035	2,043,035	2,082,916	39,881	2.0%
LFRA Employee Benefits Fund	1,750,028	2,043,035	2,043,035	2,082,916	39,881	2.0%
LFRA Fleet Management	1,041,345	1,197,510	1,572,510	1,004,830	(192,680)	-16.1%
LFRA Fleet Replacement Fund	1,041,345	1,197,510	1,572,510	1,004,830	(192,680)	-16.1%
LFRA Administration	844,003	-	11,740,000	-	-	0.0%
LFRA Capital Projects Fund	844,003	-	11,740,000	-	-	0.0%
LFRA Administration	917,717	383,000	4,933,000	800,000	417,000	108.9%
LFRA Emergency Svcs Impact Fee Fund	917,717	383,000	4,933,000	800,000	417,000	108.9%
Total Revenues	22,250,561	21,899,660	39,287,429	24,684,877	2,785,217	12.7%
Revenues by Class						
Licenses & Permits	146,636	159,350	159,350	209,350	50,000	31.4%
Intergovern	17,334,935	18,088,415	18,748,434	20,582,681	2,494,266	13.8%
Miscellaneous	143,603	46,750	897,500	49,000	2,250	4.8%
Charges For Services	2,521,761	2,989,929	2,989,929	3,043,846	53,917	1.8%
Interest Income	180,680	45,000	45,000	-	(45,000)	-100.0%
Debt Service	168,371	197,216	197,216	-	(197,216)	-100.0%
Transfers In	825,192	-	4,512,000	-	-	0.0%
Fees	899,133	373,000	373,000	800,000	427,000	114.5%
Gain/Loss On Assets	30,250	-	-	-	-	0.0%
Other Financing	-	-	11,365,000	-	-	0.0%
Total Revenues	22,250,561	21,899,660	39,287,429	24,684,877	2,785,217	12.7%

Loveland Fire Rescue Authority (LFRA)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Expenditures by Fund & Division						
Community Safety	932,285	996,983	1,089,333	1,026,948	29,965	3.0%
Station Operations	11,072,926	12,858,710	13,421,598	14,513,907	1,655,197	12.9%
Technical Response and Systems	91,917	91,594	172,568	168,086	76,492	83.5%
Equipment Maint & Replacement	1,740,343	1,877,094	1,980,394	2,260,263	383,169	20.4%
LFRA Administration	2,663,696	2,672,734	3,072,834	2,827,930	155,196	5.8%
LFRA General Fund	16,501,167	18,497,115	19,736,727	20,797,134	2,300,019	12.4%
Employee Benefits Administration	1,733,496	2,041,033	2,041,033	2,147,595	106,562	5.2%
LFRA Employee Benefits Fund	1,733,496	2,041,033	2,041,033	2,147,595	106,562	5.2%
LFRA Fleet Management	938,915	982,294	2,884,255	1,858,866	876,572	89.2%
LFRA Fleet Replacement Fund	938,915	982,294	2,884,255	1,858,866	876,572	89.2%
LFRA Administration	1,287,578	-	11,973,900	-	-	0.0%
LFRA Capital Projects Fund	1,287,578	-	11,973,900	-	-	0.0%
LFRA Administration	1,208,146	383,000	4,269,346	383,000	-	0.0%
LFRA Emergency Svcs Impact Fee Fund	1,208,146	383,000	4,269,346	383,000	-	0.0%
Total Expenditures & Capital	21,669,303	21,903,442	40,905,261	25,186,595	3,283,153	15.0%
Expenditures by Class						
Personal Services	12,473,193	14,122,338	14,455,688	15,580,540	1,458,202	10.3%
Supplies	569,256	280,728	756,866	1,070,064	789,336	281.2%
Purchased Services	3,971,594	4,503,550	5,240,674	4,981,506	477,956	10.6%
Administrative Overhead	1,413,318	1,469,851	1,469,851	1,513,946	44,095	3.0%
Debt Service-Exp	383,146	383,000	4,337,944	383,000	-	0.0%
Transfers	825,000	-	4,512,000	-	-	0.0%
Contrib to Outside Agencies		19,720	20		(19,720)	-100.0%
Total Expenditures	19,635,508	20,779,187	30,773,043	23,529,056	2,749,869	13.2%
Equipment	893,105	982,294	2,383,855	1,356,972	374,678	38.1%
Land		-	-	-	-	0.0%
Infrastructure	1,140,690	141,961	7,748,363	300,567	158,606	111.7%
Total Capital Outlay	2,033,795	1,124,255	10,132,218	1,657,539	533,284	47.4%
Total Expenditures & Capital	21,669,303	21,903,442	40,905,261	25,186,595	3,283,153	15.0%
Operating & Maintenance	18,427,361	20,396,187	21,923,099	23,146,056	2,749,869	13.5%
Capital & Depreciation	2,033,795	1,124,255	10,132,218	1,657,539	533,284	47.4%
Debt Service-Exp	383,146	383,000	4,337,944	383,000	-	0.0%
Transfers	825,000	-	4,512,000	-	-	0.0%
Total Expenditures & Capital	21,669,303	21,903,442	40,905,261	25,186,595	3,283,153	15.0%
Net Income	581,259	(3,782)	(1,617,832)	(501,718)	(497,936)	13165.9%

Loveland Fire Rescue Authority (LFRA)

Changes from Prior Year

1,651,405	A. Funded Decision Packages	
		667,111 Step Plan Implementation
		419,578 6 new FTE for Station 10
		178,092 Operating & Maintenance needs
		85,835 Capital equipment increase
		60,206 Cost Allocation
		181,220 Continuing LFRA contribution from 2021
		59,363 Other
	B. Budget Restorations	
		- No budget restoration to this department
20,078	C. American Rescue Plan Act (ARPA)	
		20,078 0.4 FTE Psychologist support for Police and fire
440,875	D. Equipment Replacement	
		440,875 Total Year over Year change to LFRA equipment replacement schedule
293,972	E. Merit Increases	
		293,972 3% merit increase
	F. Capital	
		- No Capital Projects are planned for this department
859,442	G. Core Changes	
		755,850 Engine 52 Replacement
		103,592 Increase to insurance
17,381	H. Miscellaneous Changes	
		17,381 Small, remaining leftovers
\$ 3,283,153	Total Change	

Capital Projects List

\$ 925,000		Fire Station 3	
			600,000 Design
			325,000 Land Acquisition

Loveland Fire Rescue Authority (LFRA)

Dashboard Stats	2018 Actual	2019 Actual	2020 Actual	2021 Year to date	2022 Projected
Total # of Calls	8,813	8,968	9,056	Est. 9,200	Est. 9,400
90 th percentile 1 st due response time to structure fires	8:47	8:19	8:45	8:07	Est. 8:29
Fire Contained to Room of Origin	71%	38.7%	44.44%	Ytd 65%	N/A
Property Value Loss (Based on Assessed Value)	\$2,700,000	1,318,865	1,631,041	Ytd 885,426	N/A
Property Value Saved (Based on Assessed Value)	\$22,000,000	8,230,007	8,892,456	Ytd 10,382,006	N/A
Fire Injuries and Fatalities	0	3 injuries & 4 fatalities	0	Ytd 0	N/A
Engine Company Business Inspections	518	437	63	Ytd 4	N/A
CSD Hazmat & Business Inspections	192	244	269	Ytd 232	N/A
CSD New Construction Inspections	867	948	695	Ytd 462	N/A
REVIEWS – Planning Project Review, Building Construction Permit Review, Fire Protection System Permit Review	1242	1239	1241	Ytd 865	N/A

Downtown Development Authority

The Loveland Downtown Development Authority (DDA) was created in February 2015 under the laws of the State of Colorado, but did not have any revenue sources until the subsequent election of November 2017. The purpose of the DDA is to halt, prevent, and correct deterioration within the geographic boundaries identified as the “district,” and to create and implement development plans for the district, utilizing tax increment financing (TIF) for the completion of authorized projects that are part of a comprehensive DDA development plan.

The DDA’s Plan of Development (POD) includes the following projects:

- The Pulliam Building renovation
- The Foundry & public parking garage
- Cleveland Station redevelopment
- The Heartland block proposed redevelopment
- Funding for railroad quiet zones
- Underground electric power
- Beautification programs (including façade improvements)
- Pedestrian and circulation improvements

The DDA is responsible for the “hardscape” or physical improvements of the downtown; however, funding of the improvements is dependent upon significant private reinvestment. The POD is planned out for 30 years (if revenue stream is available).

Loveland Downtown Development Authority (DDA)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Downtown Development Authority (DDA)	481,574	126,500	126,500	179,000	52,500	41.5%
Downtown Development Authority Fund	481,574	126,500	126,500	179,000	52,500	41.5%
Total Revenues	481,574	126,500	126,500	179,000	52,500	41.5%
Revenues by Class						
Taxes	173,461	125,000	125,000	175,000	50,000	40.0%
Intergovern	150,682	-	-	-	-	0.0%
Interest Income	7,431	1,500	1,500	4,000	2,500	166.7%
Transfers In	150,000	-	-	-	-	0.0%
Total Revenues	481,574	126,500	126,500	179,000	52,500	41.5%
Expenditures by Fund & Division						
Downtown Development Authority (DDA)	300,682	175,000	175,000	125,000	(50,000)	-28.6%
Downtown Development Authority Fund	300,682	175,000	175,000	125,000	(50,000)	-28.6%
Total Expenditures & Capital	300,682	175,000	175,000	125,000	(50,000)	-28.6%
Expenditures by Class						
Purchased Services		175,000	175,000	125,000	(50,000)	-28.6%
Debt Service-Exp	150,682	-	-	-	-	0.0%
Transfers	150,000	-	-	-	-	0.0%
Total Expenditures & Capital	300,682	175,000	175,000	125,000	(50,000)	-28.6%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	175,000	175,000	125,000	(50,000)	-28.6%
Debt Service-Exp	150,682	-	-	-	-	0.0%
Transfers	150,000	-	-	-	-	0.0%
Total Expenditures & Capital	300,682	175,000	175,000	125,000	(50,000)	-28.6%
Net Income	180,892	(48,500)	(48,500)	54,000	102,500	-211.3%

Loveland Downtown Development Authority (DDA)

Changes from Prior Year

- **A. Funded Decision Packages**

- No decision packages were submitted / funded in this department

- **B. Budget Restorations**

- No budget restoration to this department

- **C. American Rescue Plan Act (ARPA)**

- There was not allocated ARPA funding for this department in 2022

- **D. Equipment Replacement**

- No equipment is scheduled for replacement in this department

- **E. Merit Increases**

- Merit Based Increase
- 0.5% City Manager Discretionary Merit

- **F. Capital**

- No Capital Projects are planned for this department

- **G. Core Changes**

- Big callouts we find

- **H. Miscellaneous Changes**

- Small, remaining leftovers

\$ - Total Change

Capital Projects List

- \$ -**
- No Capital Projects are planned for this department

Northern Colorado Law Enforcement Training Center

The Northern Colorado Law Enforcement Training Center (NCLETC) opened in 2020. The Northern Colorado Law Enforcement Training Center (NCLETC) serves as a regional training center that strives to provide the highest level of realistic, integrated and safe training environments possible. The Northern Colorado Law Enforcement Training Center does not operate a basic training academy for law enforcement but does support the training needs of various law enforcement academy sponsors in the region.

The NCLETC is equally owned and operated by the Cities of Loveland and Fort Collins. The training center serves the needs of law enforcement professionals, by facilitating training environments that support their skill development from the beginning of their careers and which reinforce, integrate and enhance those skills throughout their years of service. The facilities include classrooms, conference rooms, driving skills pad, driving track, firing range, K-9 training area and SWAT breaching façade.

Regional Training Campus (RTC)

	2020 Actuals	2021 Adopted	2021 Revised	2022 Adopted	2022 Adopted/ 2021 Adopted \$ Change	2022 Adopted/ 2021 Adopted % Change
Revenues by Fund & Division						
Police Training Campus	-	-	479,000	526,132	526,132	0.0%
Police Training Campus	-	-	479,000	526,132	526,132	0.0%
Total Revenues	-	-	479,000	526,132	526,132	0.0%
Revenues by Class						
Transfers In	-	-	220,000	263,066	263,066	0.0%
Operating Revenues	-	-	259,000	263,066	263,066	0.0%
Total Revenues	-	-	479,000	526,132	526,132	0.0%
Expenditures by Fund & Division						
Police Training Campus	-	-	479,000	526,132	526,132	0.0%
Police Training Campus	-	-	479,000	526,132	526,132	0.0%
Total Expenditures & Capital	-	-	479,000	526,132	526,132	0.0%
Expenditures by Class						
Purchased Services	-	-	185,400	324,416	324,416	0.0%
Personal Services	-	-	151,000	122,004	122,004	0.0%
Cost Allocations-Expense	-	-	60,000	63,000	63,000	0.0%
Supplies	-	-	21,600	16,712	16,712	0.0%
Total Expenditures	-	-	418,000	526,132	526,132	0.0%
Infrastructure	-	-	61,000	-	-	0.0%
Total Capital Outlay	-	-	61,000	-	-	0.0%
Total Expenditures & Capital	-	-	479,000	526,132	526,132	0.0%
Expenditures by Operating vs. Capital						
Operating & Maintenance	-	-	418,000	526,132	526,132	0.0%
Capital & Depreciation	-	-	61,000	-	-	0.0%
Total Expenditures & Capital	-	-	479,000	526,132	526,132	0.0%
Net Income	-	-	-	-	-	0.0%

Northern Colorado Law Enforcement Training Center (NCLETC)

Changes from Prior Year

62,220 A. Funded Decision Packages

62,220 1.0 FTE for PD NCLETC (1/2 paid by Fort Collins)

- B. Budget Restorations

- No budget restoration to this department

- C. American Rescue Plan Act (ARPA)

- There was not allocated ARPA funding for this department in 2022

- D. Equipment Replacement

- No equipment is scheduled for replacement in this department

- E. Merit Increases

Merit Based Increase

- 0.5% City Manager Discretionary Merit

- F. Capital

- No Capital Projects are planned for this department

366,623 G. Core Changes

62,220 Other half of FTE covered by Fort Collins through transfer

151,572 Maintenance/repair on facility

63,000 Administrative overhead for new facility

89,831 Year 2 operations cost changes

97,340 H. Miscellaneous Changes

97,340 Other costs associated with new facility

\$ 526,183 Total Change

Capital Projects List

\$ -

- No Capital Projects are planned for this department

2022-2031 Capital Program By Fund

	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	Ten Year Total
Enterprise Funds												
Water Enterprise	\$ 12,762,208	\$ 14,371,437	\$ 5,274,163	\$ 12,221,509	\$ 12,678,560	\$ 57,307,878	\$ 9,526,314	\$ 8,899,746	\$ 20,170,549	\$ 6,100,817	\$ 15,135,966	\$ 117,141,269
Raw Water Enterprise	3,675,950	156,376	54,340	-	-	3,886,666	-	32,092	33,456	871,944	9,599,056	14,423,214
Wastewater Enterprise	5,225,180	3,204,139	11,503,551	11,368,193	14,235,488	45,536,551	3,824,254	3,986,793	4,156,231	4,821,150	10,116,453	72,441,431
Power Enterprise	16,758,160	21,336,164	20,852,819	17,591,353	35,940,913	112,479,409	16,467,966	18,480,125	27,394,166	18,532,942	15,648,193	209,002,801
Municipal Fiber Enterprise	1,581,019	1,311,219	1,351,357	680,703	1,542,007	6,466,305	2,001,278	2,700,753	3,526,803	3,899,487	3,757,758	22,352,384
Stormwater Enterprise	7,272,900	5,339,280	5,451,070	4,857,767	4,880,124	27,801,141	5,564,190	6,130,970	3,626,940	5,157,770	5,476,710	53,757,721
Golf Enterprise	718,118	384,970	229,402	360,117	2,022,714	3,715,321	465,440	1,161,961	836,454	971,539	971,540	8,122,255
Total Enterprise Funded CIP	\$ 47,993,535	\$ 46,103,584	\$ 44,716,702	\$ 47,079,642	\$ 71,299,806	\$257,193,270	\$ 37,849,442	\$ 41,392,440	\$ 59,744,599	\$ 40,355,648	\$ 60,705,676	\$497,241,075
Capital Expansion Fee Funds												
Parks CEF	\$ 958,000	\$ 1,800,000	\$ 200,000	\$ 1,515,000	\$ -	\$ 4,473,000	\$ 600,000	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 7,573,000
Recreation CEF	-	-	-	-	-	-	-	-	-	-	-	-
Trails CEF	-	500,000	-	-	1,200,000	1,700,000	300,000	250,000	250,000	250,000	250,000	3,000,000
Open Space CEF	-	-	-	-	-	-	-	-	-	-	-	-
Police CEF	-	-	-	-	-	-	-	-	-	-	-	-
Library CEF	-	-	-	-	-	-	-	-	-	-	-	-
Cultural Services CEF	-	-	-	-	-	-	-	-	-	-	-	-
General Government CEF	2,500,000	-	-	-	-	2,500,000	-	-	-	-	-	2,500,000
Streets CEF	2,481,268	5,222,150	3,850,044	3,515,916	1,163,529	16,232,907	2,107,892	2,959,088	3,203,922	5,258,617	2,162,654	31,925,080
Total Capital Expansion Fee Funds	\$ 5,939,268	\$ 7,522,150	\$ 4,050,044	\$ 5,030,916	\$ 2,363,529	\$ 24,905,907	\$ 3,007,892	\$ 3,209,088	\$ 3,453,922	\$ 8,008,617	\$ 2,412,654	\$ 44,998,080
Special Revenue Funds												
Transportation (street maintenance)	\$ 6,176,600	\$ 6,379,279	\$ 6,590,568	\$ 6,810,896	\$ 7,040,716	\$ 32,998,059	\$ 7,280,503	\$ 7,530,757	\$ 7,792,683	\$ 8,065,462	\$ 8,350,760	\$ 72,018,224
Conservation Trust	680,000	4,410,000	-	-	-	5,090,000	-	-	-	-	-	5,090,000
Park Improvement	605,000	100,000	100,000	100,000	100,000	1,005,000	-	-	-	-	-	1,005,000
Larimer County Open Space	2,285,000	4,400,000	2,075,000	1,100,000	250,000	10,110,000	1,350,000	2,250,000	1,050,000	600,000	700,000	16,060,000
Total Special Revenue Funds	\$ 9,746,600	\$ 15,289,279	\$ 8,765,568	\$ 8,010,896	\$ 7,390,716	\$ 49,203,059	\$ 8,630,503	\$ 9,780,757	\$ 8,842,683	\$ 8,665,462	\$ 9,050,760	\$ 94,173,224
General Funds												
TABOR Excess	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund Unassigned	8,483,688	14,085,508	13,945,889	16,718,475	8,726,814	61,960,374	8,457,236	9,905,801	10,076,637	17,826,992	20,874,219	129,101,259
Total General Funds	\$ 8,483,688	\$ 14,085,508	\$ 13,945,889	\$ 16,718,475	\$ 8,726,814	\$ 61,960,374	\$ 8,457,236	\$ 9,905,801	\$ 10,076,637	\$ 17,826,992	\$ 20,874,219	\$129,101,259
Other												
Grants	\$ 4,509,637	\$ 5,085,471	\$ 500,000	\$ 2,046,000	\$ 2,819,000	\$ 14,960,108	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 15,460,108
Outside Revenue	826,000	500,000	-	-	-	1,326,000	-	-	-	-	-	1,326,000
Enterprise Funding (Traditionally Funded Projects)	167,400	-	-	-	-	167,400	-	-	-	-	-	167,400
Total Other	\$ 5,503,037	\$ 5,585,471	\$ 500,000	\$ 2,046,000	\$ 2,819,000	\$ 16,453,508	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 16,953,508
Total Traditionally Funded CIP	\$ 29,672,593	\$ 42,482,408	\$ 27,261,501	\$ 31,806,287	\$ 21,300,059	\$152,522,848	\$ 20,595,631	\$ 22,895,646	\$ 22,373,242	\$ 34,501,071	\$ 32,337,633	\$285,226,071
Total CIP Expenditures	\$ 77,666,128	\$ 88,585,992	\$ 71,978,203	\$ 78,885,929	\$ 92,599,865	\$409,716,118	\$ 58,445,073	\$ 64,288,086	\$ 82,117,841	\$ 74,856,719	\$ 93,043,309	\$782,467,146



	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	10 Year Total
Revenue												
A Beginning Balance	\$ 43,255,765	\$ 59,883,687	\$ 45,955,898	\$ 54,645,418	\$ 52,355,820	\$ 256,096,588	\$ 56,795,452	\$ 64,362,108	\$ 70,339,432	\$ 85,261,315	\$ 91,941,282	\$ 624,796,178
B Less Operating Expenditures (not available for Capital Projects)	\$ (2,238,150)	\$ (4,561,652)	\$ (2,208,941)	\$ (2,335,520)	\$ (3,522,975)	\$ (14,867,238)	\$ (2,725,944)	\$ (2,604,284)	\$ (2,710,062)	\$ (2,819,108)	\$ (2,819,108)	\$ (28,545,744)
C Current Year - New Revenues	19,664,253	11,389,923	11,766,436	12,194,829	11,816,129	66,831,570	11,819,689	12,072,031	12,416,908	12,869,070	12,869,070	128,878,339
D Interest on Beginning Fund Balance Less Operating Expenditures	377,527	402,127	539,431	801,617	1,119,260	3,239,962	1,580,167	1,778,330	1,949,103	2,171,895	2,278,185	12,997,642
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)	2,732,718	2,763,203	2,793,688	2,824,172	2,854,656	13,968,437	2,885,140	2,915,625	2,946,795	2,977,280	2,977,280	28,670,557
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)	3,443,882	3,616,076	3,796,880	3,986,724	4,186,060	19,029,622	4,395,363	4,615,132	4,845,888	5,088,182	5,088,182	43,062,369
G Rental Revenue (Good Times; related to Streets CEF only)	19,500	19,500	19,500	19,500	19,500	97,500	19,500	19,500	19,500	19,500	19,500	195,000
H Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027	235,563	235,563	235,563	235,563	235,563	1,177,815	235,563	-	-	-	-	1,413,378
I Internal Loan Repayment (Evergreen Development Company) - Ends in 2026	196,983	196,983	196,983	196,983	27,255	815,187	-	-	-	-	-	815,187
J Internal Loan Repayment (County Building LURA Loan) Ends in 2027	47,007	47,007	47,007	47,007	47,007	235,035	47,007	-	-	-	-	282,042
Total Resources	\$ 67,735,049	\$ 73,992,417	\$ 63,142,444	\$ 72,616,293	\$ 69,138,275	\$ 346,624,478	\$ 75,051,938	\$ 83,158,441	\$ 89,807,565	\$ 105,568,134	\$ 112,354,392	\$ 812,564,948
Does it match the Funded Projects by Year Page?	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE

Strategic Focus Area	
\$ -	Economic Vitality
\$ -	Fiscal Stability & Strength
\$ 251,629,390	Infrastructure & Transportation
\$ 2,012,440	Innovation & Organization Excellence
\$ 3,673,000	Livability
\$ -	Outreach, Collaboration & Engagement
\$ 7,951,241	Public Safety
\$ 19,960,000	Sustainability
\$ 285,226,071	

Expenditures												
Capital Projects												
	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	10 Year Total
1 FAC - Annual Facilities Major Maintenance	\$ 769,822	\$ 792,917	\$ 816,705	\$ 841,206	\$ 866,442	\$ 4,087,092	\$ 892,435	\$ 919,208	\$ 946,784	\$ 975,188	\$ 1,004,444	\$ 8,825,151
2 FAC - Annual Facility Roofing Long Term Replacement Plan	500,000	500,000	500,000	500,000	500,000	2,500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
3 FAC - CNG Fueling Station	167,400					167,400						167,400
4 FAC - Facilities ADA Compliance Upgrades	100,000	105,000	110,250	115,763	121,551	552,564	127,629	134,010	140,711	147,747	155,134	1,257,795
5 FAC - Fleet Garage Expansion	3,000,000	1,000,000				4,000,000						4,000,000
6 FAC - Municipal Building Maintenance Package	1,335,000	1,250,000				2,585,000						2,585,000
7 FAC - Museum Building Maintenance Package	185,000	180,000	140,000			505,000						505,000
8 FAC - New City Administration Building									1,500,000	8,080,000	8,080,000	17,660,000
9 FAC - North Transit Center Phase I	1,005,000					1,005,000						1,005,000
10 FAC - North Transit Center Phase II		2,398,000				2,398,000						2,398,000
11 FAC - Public Works Heated Storage			150,000	2,002,000		2,152,000						2,152,000
12 FAC - Pulliam Community Building (Phase II)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	1,000,000					6,000,000
13 FIRE - Station 5				3,700,000		3,700,000						3,700,000
14 IT - Software / Systems Management	375,000	450,000	382,440		300,000	1,507,440						1,507,440
15 P&R - ADA Facility Updates	300,000	309,000	318,270	327,818	337,653	1,592,741	347,782	358,216	368,962	380,031	391,432	3,439,164
16 P&R - Fairgrounds Park (Phase II)			200,000	1,515,000		1,715,000						1,715,000
17 P&R - Kroh Park (Phase II)	150,000	1,000,000				1,150,000						1,150,000
18 P&R - Open Lands Acquisition & Development	2,285,000	5,200,000	2,075,000	1,100,000	250,000	10,910,000	1,950,000	2,250,000	1,050,000	3,100,000	700,000	19,960,000
19 P&R - Park Maintenance Infrastructure Improvements	505,000					505,000						505,000
20 P&R - Park Renovation Projects	100,000	100,000	100,000	100,000	100,000	500,000						500,000
21 P&R - Recreation Trails	680,000	4,910,000			1,200,000	6,790,000	300,000	250,000	250,000	250,000	250,000	8,090,000
22 P&R - Willow Bend Park (Phase I)	808,000					808,000						808,000
23 TRAFFIC - Annual ITS & Communications Program	152,550	163,229	174,654	186,880	199,963	877,276	213,960	228,938	244,963	262,111	280,459	2,107,707
24 TRAFFIC - Traffic Signal Safety Upgrades		1,593,220				1,593,220						1,593,220
25 TRANS - 29th and Madison Intersection and Corridor Design	363,930					363,930						363,930
26 TRANS - 29th and Madison Intersection Improvements		2,027,070				2,027,070						2,027,070
27 TRANS - 37th and Madison Intersection Improvements			2,027,070			2,027,070						2,027,070
28 TRANS - 57th and Taft Intersection Improvements					152,000	152,000	1,375,115					1,527,115
29 TRANS - 57th Reconstruction (Wilson to Taft)							300,000	5,252,000				5,552,000
30 TRANS - Annual Bike Route, Sign, Stripe	35,000	35,000	35,000	35,000	35,000	175,000	35,000	35,000	40,000	40,000	40,000	365,000
31 TRANS - Annual Bike, PED, ADA Ramps	542,560	558,801	575,581	592,865	610,668	2,880,475	628,954	647,841	667,295	687,314	707,934	6,219,813
32 TRANS - Annual Bridge Maintenance	197,066	306,862	316,078	325,570	335,345	1,480,921	316,414	325,577	366,450	377,444	388,768	3,314,774
33 TRANS - Annual Extended Projects	202,000	202,000	202,000	202,000	202,000	1,010,000	202,000	202,000	202,000	202,000	202,000	2,020,000
34 TRANS - Annual ROW Acquisition	200,000	200,000	200,000	200,000	200,000	1,000,000	200,000	200,000	200,000	200,000	200,000	2,000,000
35 TRANS - Annual Small Capital Projects	101,000	101,000	101,000	101,000	101,000	505,000	101,000	101,000	101,000	101,000	101,000	1,010,000
36 TRANS - Boise Traffic Calming (US 34 to 37th Street)		2,318,946				2,318,946						2,318,946
37 TRANS - Boyd Lake Avenue (LCR 20E to Mountain Lion Drive)			348,000	3,157,260		3,505,260						3,505,260
38 TRANS - Cleveland Avenue Traffic Calming Study	170,000					170,000						170,000
39 TRANS - Crossroads and LCR 3 Intersection Improvements								300,000	2,727,000			3,027,000
40 TRANS - Developer Reimbursements	152,000	252,000	250,000	250,000	250,000	1,154,000	250,000	250,000	250,000	250,000	250,000	2,404,000
41 TRANS - Lindbergh Drive Extension		417,000	4,211,700			4,628,700						4,628,700
42 TRANS - Madison Avenue Improvements (29th Street to 37th Street)				2,014,799		2,014,799						2,014,799
43 TRANS - Madison Avenue Improvements (Silver Leaf to 29th)		3,199,680				3,199,680						3,199,680
44 TRANS - Monroe and 33rd Intersection Improvements					50,000	50,000	454,500					504,500
45 TRANS - Street Rehabilitation Program	8,413,120	10,151,430	9,709,554	10,743,958	10,295,685	49,313,747	11,371,842	10,911,656	12,084,077	11,576,176	12,723,462	107,980,960
46 TRANS - Taft and Eisenhower Intersection Improvements	5,713,694					5,713,694						5,713,694
47 TRANS - Taft Avenue Widening (Westshore to 22nd)								734,000	6,672,060			7,406,060
48 TRANS - US 34 Widening - Boyd to Rocky Mountain (Eastbound)		280,000	2,545,199			2,825,199						2,825,199
49 TRANS - US 34 Widening - Boyd to Rocky Mountain (Westbound)	164,451	1,481,253				1,645,704						1,645,704
50 TRANS - US 34 Widening (Centerra to LCR 3)			773,000	2,795,168	4,192,752	7,760,920				700,000	6,363,000	14,823,920
Subtotal Capital Projects	\$ 29,672,593	\$ 42,482,408	\$ 27,261,501	\$ 31,806,287	\$ 21,300,059	\$ 152,522,848	\$ 20,595,631	\$ 22,895,646	\$ 22,373,242	\$ 34,501,071	\$ 32,337,633	\$ 285,226,071
Operations & Maintenance	\$ 98,590	\$ 391,991	\$ 370,389	\$ 413,920	\$ 574,920	\$ 1,849,810	\$ 996,616	\$ 873,377	\$ 868,737	\$ 897,491	\$ 420,739	\$ 5,906,770

Art in Public Places			
	Total	2022	Strategic Focus Area
1	87,378	7,622	1 Infrastructure & Transportation
2	-	-	2 Infrastructure & Transportation
3	-	-	3 Infrastructure & Transportation
4	-	-	4 Public Safety
5	40,000	40,000	5 Infrastructure & Transportation
6	-	-	6 Infrastructure & Transportation
7	-	-	7 Infrastructure & Transportation
8	160,000	-	8 Infrastructure & Transportation
9	15,000	15,000	9 Infrastructure & Transportation
10	37,500	-	10 Infrastructure & Transportation
11	2,000	-	11 Infrastructure & Transportation
12	60,000	10,000	12 Infrastructure & Transportation
13	-	-	13 Public Safety
14	-	-	14 Innovation & Organizational Excellence
15	-	-	15 Infrastructure & Transportation
16	15,000	-	16 Livability
17	10,000	-	17 Livability
18	-	-	18 Sustainability
19	5,000	5,000	19 Innovation & Organizational Excellence
20	-	-	20 Infrastructure & Transportation
21	-	-	21 Infrastructure & Transportation
22	8,000	8,000	22 Livability
23	20,921	1,510	23 Infrastructure & Transportation
24	720	-	24 Infrastructure & Transportation
25	-	-	25 Infrastructure & Transportation
26	20,070	-	26 Infrastructure & Transportation
27	20,070	-	27 Infrastructure & Transportation
28	13,615	-	28 Infrastructure & Transportation
29	52,000	-	29 Infrastructure & Transportation
30	-	-	30 Infrastructure & Transportation
31	55,840	4,877	31 Infrastructure & Transportation
32	29,701	1,753	32 Infrastructure & Transportation
33	20,000	2,000	33 Infrastructure & Transportation
34	-	-	34

**2022-2031 Traditionally Funded (General Fund Agencies) Capital Program
By Year**

Indicates if project is new for this year

2022 Revenue Sources	General Fund		Transportation Fund (211)	Parks CEF	Recreation CEF	Trails CEF	Open Space	Police CEF	Library CEF	Cultural	Gen. Govt. CEF	Streets CEF	Park	Conservation	County Open	Grants	Outside	Internal	Total	
	TABOR Excess	GF		(260)	(261)	(262)	CEF (263)	(265)	(266)	Services CEF	(268)	(269)	Improvement	Trust Fund	Space Sales		Revenue	Service/Enterprise		
A Beginning Fund Balance	-	N/A		1,236,793	11,813,280	1,618,656	590,454	2,076,801	3,020,448	1,031,097	1,843,315	3,773,576	768,969	2,685,635	7,293,704	4,509,637	826,000	167,400	43,255,765	
B Less Operating Expenditures (not available for Capital Projects)														(621,588)	(1,616,562)				(2,238,150)	
C Current Year - New Revenues	-	8,483,688		1,799,270	791,030	265,100	444,680	590,081	312,098	246,922	570,159	2,815,609	68,941	703,500	2,573,175				19,664,253	
D Interest on Beginning Fund Balance Less Operating Expenditures				12,368	118,133	16,187	5,905	20,768	30,204	10,311	18,433	37,736	7,690	26,856	72,937				377,527	
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,732,718																2,732,718	
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,443,882																3,443,882	
G Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500	
H Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563	
I Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							196,983	
J Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007	
Total Resources	\$ -	\$ 8,483,688	\$ 6,176,600	\$ 3,077,399	\$ 12,783,366	\$ 1,899,943	\$ 1,070,007	\$ 2,687,650	\$ 3,415,080	\$ 1,414,568	\$ 2,590,858	\$ 6,669,596	\$ 845,600	\$ 2,794,403	\$ 8,323,254	\$ 4,509,637	\$ 826,000	\$ 167,400	\$ 67,735,049	
2022 Projects																				
1 FAC - Annual Facilities Major Maintenance		769,822																		769,822
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																		500,000
3 FAC - CNG Fueling Station																		167,400		167,400
4 FAC - Facilities ADA Compliance Upgrades		100,000																		100,000
5 FAC - Fleet Garage Expansion										2,500,000							500,000			3,000,000
5 FAC - Municipal Building Maintenance Package		1,335,000																		1,335,000
6 FAC - Museum Building Maintenance Package		185,000																		185,000
7 FAC - North Transit Center Phase I																679,000	326,000			1,005,000
8 FAC - Pulliam Community Building (Phase 2)		500,000														500,000				1,000,000
9 IT - Software / Systems Management		375,000																		375,000
10 P&R - ADA Facility Updates		300,000																		300,000
11 P&R - Kroh Park (Phase 2)				150,000																150,000
12 P&R - Open Lands Acquisition & Development															2,285,000					2,285,000
13 P&R - Park Maintenance Infrastructure Improvements													505,000							505,000
14 P&R - Park Renovation Projects													100,000							100,000
15 P&R - Recreation Trails														680,000						680,000
16 P&R - Willow Bend Park (Phase 1)				808,000																808,000
17 TRAFFIC - Annual ITS & Communications Program		152,550																		152,550
18 TRANS - 29th and Madison Intersection and Corridor Design		76,000										287,930								363,930
19 TRANS - Annual Bike Route, Sign, Stripe		17,500										17,500								35,000
20 TRANS - Annual Bike, PED, ADA Ramps		542,560																		542,560
21 TRANS - Annual Bridge Maintenance		197,066																		197,066
22 TRANS - Annual Extended Projects		202,000																		202,000
23 TRANS - Annual ROW Acquisition												200,000								200,000
24 TRANS - Annual Small Capital Projects												101,000								101,000
25 TRANS - Cleveland Avenue Traffic Calming Study		170,000																		170,000
26 TRANS - Developer Reimbursements												152,000								152,000
27 TRANS - Street Rehabilitation Program		2,236,520	6,176,600																	8,413,120
28 TRANS - Taft and Eisenhower Intersection Improvements		741,129										1,641,928				3,330,637				5,713,694
29 TRANS - US 34 Widening - Boyd to Rocky Mountain (Westbound)		83,541										80,910								164,451
Total 2022 Project Costs	\$ -	\$ 8,483,688	\$ 6,176,600	\$ 958,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ 2,481,268	\$ 605,000	\$ 680,000	\$ 2,285,000	\$ 4,509,637	\$ 826,000	\$ 167,400	\$ 29,672,593	
2022 Ending Balance	\$ -	\$ -	\$ -	\$ 2,119,399	\$ 12,783,366	\$ 1,899,943	\$ 1,070,007	\$ 2,687,650	\$ 3,415,080	\$ 1,414,568	\$ 90,858	\$ 4,188,328	\$ 240,600	\$ 2,114,403	\$ 6,038,254	\$ -	\$ -	\$ -	\$ 38,062,456	

**2022-2031 Traditionally Funded (General Fund Agencies) Capital Program
By Year**

Indicates if project is new for this year

2023 Revenue Sources	General Fund		Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement	Conservation Trust Fund	County Open Space Sales	Grants	Outside Revenue	Internal Service/Enterprise	Total	
	TABOR Excess	GF																		
A Beginning Fund Balance		14,085,508		4,269,651	12,783,366	1,899,943	1,070,007	2,687,650	3,415,080	1,414,568	90,858	4,188,328	240,600	2,114,403	6,038,254	5,085,471	500,000	-	59,883,687	
B Less Operating Expenditures (not available for Capital Projects)														(2,884,593)	(1,677,059)				(4,561,652)	
C Current Year - New Revenues				1,871,324	840,544	217,317	354,263	613,684	324,582	256,799	592,965	2,928,233	61,522	707,018	2,621,670				11,389,923	
D Interest on Beginning Fund Balance Less Operating Expenditures				42,697	127,834	18,999	10,700	26,877	34,151	14,146	909	41,883	2,406	21,144	60,383				402,127	
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,763,203																2,763,203	
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,616,076																3,616,076	
G Rental Revenue (Good Times; related to Streets CEF only)														19,500					19,500	
H Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563	
I Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							196,983	
J Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007	
Total Resources	\$ -	\$ 14,085,508	\$ 6,379,279	\$ 6,212,640	\$ 13,812,666	\$ 2,136,259	\$ 1,463,938	\$ 3,328,211	\$ 3,826,144	\$ 1,811,751	\$ 843,683	\$ 7,201,120	\$ 304,528	\$ (42,028)	\$ 7,043,248	\$ 5,085,471	\$ 500,000	\$ -	\$ 73,992,417	
2023 Projects																				
1 FAC - Annual Facilities Major Maintenance		792,917																	792,917 ##	
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																	500,000 ##	
3 FAC - Fleet Garage Expansion		500,000															500,000		1,000,000 ##	
4 FAC - Facilities ADA Compliance Upgrades		105,000																	105,000 ##	
5 FAC - Municipal Building Maintenance Package		1,250,000																	1,250,000 ##	
6 FAC - Museum Building Maintenance Package		180,000																	180,000 ##	
7 FAC - North Transit Center Phase II		1,077,000														1,321,000			2,398,000 ##	
8 FAC - Pulliam Community Building (Phase 2)		500,000														500,000			1,000,000 ##	
9 IT - Software / Systems Management		450,000																	450,000 ##	
10 P&R - ADA Facility Updates		309,000																	309,000 ##	
11 P&R - Kroh Park (Phase 2)				1,000,000															1,000,000 ##	
12 P&R - Open Lands Acquisition & Development				800,000											4,400,000				5,200,000 ##	
13 P&R - Park Renovation Projects													100,000						100,000 ##	
14 P&R - Recreation Trails						500,000								4,410,000					4,910,000 ##	
15 TRAFFIC - Annual ITS & Communications Program		163,229																	163,229 ##	
16 TRAFFIC - Traffic Signal Safety Upgrades		72,745														1,520,475			1,593,220 ##	
17 TRANS - 29th and Madison Intersection Improvements		405,414													1,621,656				2,027,070 ##	
18 TRANS - Annual Bike Route, Sign, Stripe		17,500												17,500					35,000 ##	
19 TRANS - Annual Bike, PED, ADA Ramps		558,801																	558,801 ##	
20 TRANS - Annual Bridge Maintenance		306,862																	306,862 ##	
21 TRANS - Annual Extended Projects		202,000																	202,000 ##	
22 TRANS - Annual ROW Acquisition														200,000					200,000 ##	
23 TRANS - Annual Small Capital Projects														101,000					101,000 ##	
24 TRANS - Boise Traffic Calming (US 34 to 37th Street)		1,936,446														382,500			2,318,946 ##	
25 TRANS - Developer Reimbursements		40,000												212,000					252,000 ##	
26 TRANS - Lindbergh Drive Extension		417,000																	417,000 ##	
27 TRANS - Madison Avenue Improvements (Silver Leaf to 29th)		326,367																	3,199,680 ##	
28 TRANS - Street Rehabilitation Program		3,772,151	6,379,279												2,873,313				10,151,430 ##	
29 TRANS - US 34 Widening - Boyd to Rocky Mountain (Eastbound)		142,240																	280,000 ##	
30 TRANS - US 34 Widening - Boyd to Rocky Mountain (Westbound)		60,836												58,921					1,481,253 ##	
Total 2023 Project Costs	\$ -	\$ 14,085,508	\$ 6,379,279	\$ 1,800,000	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,222,150	\$ 100,000	\$ 4,410,000	\$ 4,400,000	\$ 5,085,471	\$ 500,000	\$ -	\$ 42,482,408	
2023 Ending Balance	\$ -	\$ -	\$ -	\$ 4,412,640	\$ 13,812,666	\$ 1,636,259	\$ 1,463,938	\$ 3,328,211	\$ 3,826,144	\$ 1,811,751	\$ 843,683	\$ 1,978,970	\$ 204,528	\$ (4,452,028)	\$ 2,643,248	\$ -	\$ -	\$ -	\$ -	\$ 31,510,009

**2022-2031 Traditionally Funded (General Fund Agencies) Capital Program
By Year**

Indicates if project is new for this year

2024 Revenue Sources	General Fund		Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement	Conservation Trust Fund	County Open Space Sales	Grants	Outside Revenue	Internal Service/Enterprise	Total
	TABOR Excess	GF																	
A Beginning Fund Balance		13,945,889		4,412,640	13,812,666	1,636,259	1,463,938	3,328,211	3,826,144	1,811,751	843,683	1,978,970	204,528	(4,452,028)	2,643,248	500,000	-	-	45,955,898
B Less Operating Expenditures (not available for Capital Projects)														(461,986)	(1,746,955)				(2,208,941)
C Current Year - New Revenues				1,946,177	874,165	226,010	368,434	638,232	337,566	267,071	616,684	3,045,363	61,495	714,105	2,671,135				11,766,436
D Interest on Beginning Fund Balance Less Operating Expenditures				66,190	207,190	24,544	21,959	49,923	57,392	27,176	12,655	29,685	3,068	-	39,649				539,431
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,793,688																2,793,688
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,796,880																3,796,880
G Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500
H Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563
I Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							196,983
J Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007
Total Resources	\$ -	\$ 13,945,889	\$ 6,590,568	\$ 6,453,974	\$ 14,954,945	\$ 1,886,813	\$ 1,883,299	\$ 4,016,366	\$ 4,273,431	\$ 2,232,237	\$ 1,631,973	\$ 5,096,692	\$ 269,091	\$ (4,199,909)	\$ 3,607,076	\$ 500,000	\$ -	\$ -	\$ 63,142,444
2024 Projects																			
1 FAC - Annual Facilities Major Maintenance		816,705																	816,705
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																	500,000
3 FAC - Facilities ADA Compliance Upgrades		110,250																	110,250
4 FAC - Museum Building Maintenance Package		140,000																	140,000
5 FAC - Public Works Heated Storage		150,000																	150,000
6 FAC - Pulliam Community Building (Phase 2)		500,000														500,000			1,000,000
7 IT - Software / Systems Management		382,440																	382,440
8 P&R - ADA Facility Updates		318,270																	318,270
9 P&R - Fairgrounds Park (Phase 2)				200,000															200,000
10 P&R - Open Lands Acquisition & Development															2,075,000				2,075,000
11 P&R - Park Renovation Projects													100,000						100,000
12 TRAFFIC - Annual ITS & Communications Program		174,654																	174,654
13 TRANS - 37th and Madison Intersection Improvements		405,414													1,621,656				2,027,070
14 TRANS - Annual Bike Route, Sign, Stripe		17,500													17,500				35,000
15 TRANS - Annual Bike, PED, ADA Ramps		575,581																	575,581
16 TRANS - Annual Bridge Maintenance		316,078																	316,078
17 TRANS - Annual Extended Projects		202,000																	202,000
18 TRANS - Annual ROW Acquisition															200,000				200,000
19 TRANS - Annual Small Capital Projects															101,000				101,000
20 TRANS - Boyd Lake Avenue (LCR 20E to Mountain Lion Drive)		89,784													258,216				348,000
21 TRANS - Developer Reimbursements		50,000													200,000				250,000
22 TRANS - Lindbergh Drive Extension		4,211,700																	4,211,700
23 TRANS - Street Rehabilitation Program		3,118,986	6,590,568																9,709,554
24 TRANS - US 34 Widening - Boyd to Rocky Mountain (Eastbound)		1,292,961													1,252,238				2,545,199
25 TRANS - US 34 Widening (Centerra to LCR 3)		573,566													199,434				773,000
Total 2024 Project Costs	\$ -	\$ 13,945,889	\$ 6,590,568	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,850,044	\$ 100,000	\$ -	\$ 2,075,000	\$ 500,000	\$ -	\$ 27,261,501
2024 Ending Balance	\$ -	\$ -	\$ -	\$ 6,253,974	\$ 14,954,945	\$ 1,886,813	\$ 1,883,299	\$ 4,016,366	\$ 4,273,431	\$ 2,232,237	\$ 1,631,973	\$ 1,246,648	\$ 169,091	\$ (4,199,909)	\$ 1,532,076	\$ -	\$ -	\$ -	\$ 35,880,943

**2022-2031 Traditionally Funded (General Fund Agencies) Capital Program
By Year**

Indicates if project is new for this year

2025 Revenue Sources	General Fund		Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF (267)	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement	Conservation Trust Fund	County Open Space Sales	Grants	Outside Revenue	Internal Service/Enterprise	Total
	TABOR Excess	GF																	
A Beginning Fund Balance		16,718,475		6,253,974	14,954,945	1,886,813	1,883,299	4,016,366	4,273,431	2,232,237	1,631,973	1,246,648	169,091	(4,199,909)	1,532,076	2,046,000	-	-	54,645,418
B Less Operating Expenditures (not available for Capital Projects)														(478,156)	(1,857,364)				(2,335,520)
C Current Year - New Revenues				2,033,755	913,503	236,180	385,013	666,952	352,756	279,090	644,434	3,182,404	61,475	717,676	2,721,590				12,194,829
D Interest on Beginning Fund Balance Less Operating Expenditures				125,079	299,099	37,736	37,666	80,327	85,469	44,645	32,639	24,933	3,382	-	30,642				801,617
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,824,172																2,824,172
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			3,986,724																3,986,724
G Rental Revenue (Good Times; related to Streets CEF only)																			19,500
H Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563
I Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				28,968	28,968		28,968		28,968	28,968	28,968	23,175							196,983
J Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007
Total Resources	\$ -	\$ 16,718,475	\$ 6,810,896	\$ 8,441,777	\$ 16,228,469	\$ 2,160,730	\$ 2,334,946	\$ 4,763,645	\$ 4,763,986	\$ 2,682,209	\$ 2,467,997	\$ 4,496,660	\$ 233,947	\$ (3,960,389)	\$ 2,426,944	\$ 2,046,000	\$ -	\$ -	\$ 72,616,293
2025 Projects																			
1 FAC - Annual Facilities Major Maintenance		841,206																	841,206
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																	500,000
3 FAC - Facilities ADA Compliance Upgrades		115,763																	115,763
4 FAC - Public Works Heated Storage		2,002,000																	2,002,000
5 FAC - Pulliam Community Building (Phase 2)		500,000													500,000				1,000,000
6 FIRE - Station 5		3,700,000																	3,700,000
7 P&R - ADA Facility Updates		327,818																	327,818
8 P&R - Fairgrounds Park (Phase 2)				1,515,000															250,000
9 P&R - Open Lands Acquisition & Development															1,100,000				1,100,000
10 P&R - Park Renovation Projects													100,000						100,000
11 TRAFFIC - Annual ITS & Communications Program		186,880																	186,880
12 TRANS - Annual Bike Route, Sign, Stripe		17,500													17,500				35,000
13 TRANS - Annual Bike, PED, ADA Ramps		592,865																	592,865
14 TRANS - Annual Bridge Maintenance		325,570																	325,570
15 TRANS - Annual Extended Projects		202,000																	202,000
16 TRANS - Annual ROW Acquisition															200,000				200,000
17 TRANS - Annual Small Capital Projects															101,000				101,000
18 TRANS - Boyd Lake Avenue (LCR 20E to Mountain Lion Drive)		814,573													2,342,687				3,157,260
19 TRANS - Developer Reimbursements		50,000													200,000				250,000
20 TRANS - Madison Avenue Improvements (29th Street to 37th Street)		1,682,356													332,443				2,014,799
21 TRANS - Street Rehabilitation Program		3,933,062	6,810,896																10,743,958
22 TRANS - US 34 Widening (Centerra to LCR 3)		926,882													322,286				2,795,168
Total 2025 Project Costs	\$ -	\$ 16,718,475	\$ 6,810,896	\$ 1,515,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,515,916	\$ 100,000	\$ -	\$ 1,100,000	\$ 2,046,000	\$ -	\$ 31,806,287
2025 Ending Balance	\$ -	\$ -	\$ -	\$ 6,926,777	\$ 16,228,469	\$ 2,160,730	\$ 2,334,946	\$ 4,763,645	\$ 4,763,986	\$ 2,682,209	\$ 2,467,997	\$ 980,744	\$ 133,947	\$ (3,960,389)	\$ 1,326,944	\$ -	\$ -	\$ -	\$ 40,810,006

**2022-2031 Traditionally Funded (General Fund Agencies) Capital Program
By Year**

Indicates if project is new for this year

2026 Revenue Sources	General Fund		Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement	Conservation Trust Fund	County Open Space Sales	Grants	Outside Revenue	Internal Service/Enterprise	Total
	TABOR Excess	GF																	
A Beginning Fund Balance		8,726,814		6,926,777	16,228,469	2,160,730	2,334,946	4,763,645	4,763,986	2,682,209	2,467,997	980,744	133,947	(3,960,389)	1,326,944	2,819,000	-	-	52,355,820
B Less Operating Expenditures (not available for Capital Projects)														(1,594,891)	(1,928,084)				(3,522,975)
C Current Year - New Revenues				1,932,067	867,828	224,371	365,763	633,604	335,118	265,135	612,213	3,023,284	61,460	721,264	2,774,022				11,816,129
D Interest on Beginning Fund Balance Less Operating Expenditures				173,169	405,712	54,018	58,374	119,091	119,100	67,055	61,700	24,519	3,349	-	33,174				1,119,260
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,854,656																2,854,656
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			4,186,060																4,186,060
G Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500
H Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563
I Internal Loan Repayment (Evergreen Development Company) - Ends in 2026				4,008	4,008		4,008		4,008	4,008	4,008	3,207							27,255
J Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007
Total Resources	\$ -	\$ 8,726,814	\$ 7,040,716	\$ 9,036,021	\$ 17,537,972	\$ 2,439,119	\$ 2,763,090	\$ 5,516,340	\$ 5,245,574	\$ 3,115,677	\$ 3,275,901	\$ 4,051,253	\$ 198,756	\$ (4,834,016)	\$ 2,206,055	\$ 2,819,000	\$ -	\$ -	\$ 69,138,275
2026 Projects																			
1 FAC - Annual Facilities Major Maintenance		866,442																	866,442
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																	500,000
3 FAC - Facilities ADA Compliance Upgrades		121,551																	121,551
4 FAC - Pulliam Community Building (Phase 2)		500,000														500,000			1,000,000
5 IT - Software / Systems Management		300,000																	300,000
6 P&R - ADA Facility Updates		337,653																	337,653
7 P&R - Open Lands Acquisition & Development															250,000				250,000
8 P&R - Park Renovation Projects													100,000						100,000
9 P&R - Recreation Trails						1,200,000													1,200,000
10 TRAFFIC - Annual ITS & Communications Program		199,963																	199,963
11 TRANS - 57th and Taft Intersection Improvements		30,400																	152,000
12 TRANS - Annual Bike Route, Sign, Stripe		17,500																	35,000
13 TRANS - Annual Bike, PED, ADA Ramps		610,668																	610,668
14 TRANS - Annual Bridge Maintenance		335,345																	335,345
15 TRANS - Annual Extended Projects		202,000																	202,000
16 TRANS - Annual ROW Acquisition															200,000				200,000
17 TRANS - Annual Small Capital Projects															101,000				101,000
18 TRANS - Developer Reimbursements		50,000													200,000				250,000
19 TRANS - Monroe and 33rd Intersection Improvements		10,000													40,000				50,000
20 TRANS - Street Rehabilitation Program		3,254,969	7,040,716																10,295,685
21 TRANS - US 34 Widening (Centerra to LCR 3)		1,390,323																	4,192,752
Total 2026 Project Costs	\$ -	\$ 8,726,814	\$ 7,040,716	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,163,529	\$ 100,000	\$ -	\$ 250,000	\$ 2,819,000	\$ -	\$ 21,300,059
2026 Ending Balance	\$ -	\$ -	\$ -	\$ 9,036,021	\$ 17,537,972	\$ 1,239,119	\$ 2,763,090	\$ 5,516,340	\$ 5,245,574	\$ 3,115,677	\$ 3,275,901	\$ 2,887,724	\$ 98,756	\$ (4,834,016)	\$ 1,956,055	\$ -	\$ -	\$ -	\$ 47,838,216

**2022-2031 Traditionally Funded (General Fund Agencies) Capital Program
By Year**

Indicates if project is new for this year

2027 Revenue Sources	General Fund		Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement	Conservation Trust Fund	County Open Space Sales	Grants	Outside Revenue	Internal Service/Enterprise	Total
	TABOR Excess	GF																	
A Beginning Fund Balance		8,457,236		9,036,021	17,537,972	1,239,119	2,763,090	5,516,340	5,245,574	3,115,677	3,275,901	2,887,724	98,756	(4,834,016)	1,956,055	500,000	-	-	56,795,452
B Less Operating Expenditures (not available for Capital Projects)														(712,212)	(2,013,732)				(2,725,944)
C Current Year - New Revenues				1,932,067	867,828	224,371	365,763	633,604	335,118	265,135	612,213	3,023,284	62,382	724,871	2,773,053				11,819,689
D Interest on Beginning Fund Balance Less Operating Expenditures				271,081	526,139	37,174	82,893	165,490	157,367	93,470	98,277	86,632	2,963	-	58,682				1,580,167
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,885,140																2,885,140
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			4,395,363																4,395,363
G Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500
H Internal Loan Repayment (Mixed Use Building in the Downtown) - Ends in 2027					31,955				23,362	97,270	82,976								235,563
J Internal Loan Repayment (County Building LURA Loan - ends 2027)											47,007								47,007
Total Resources	\$ -	\$ 8,457,236	\$ 7,280,503	\$ 11,239,169	\$ 18,963,894	\$ 1,500,664	\$ 3,211,746	\$ 6,315,435	\$ 5,761,422	\$ 3,571,553	\$ 4,116,374	\$ 6,017,140	\$ 164,101	\$ (4,821,357)	\$ 2,774,058	\$ 500,000	\$ -	\$ -	\$ 75,051,938

2027 Projects																			
1 FAC - Annual Facilities Major Maintenance		892,435																	892,435
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																	500,000
3 FAC - Facilities ADA Compliance Upgrades		127,629																	127,629
4 FAC - Pulliam Community Building (Phase 2)		500,000														500,000			1,000,000
5 P&R - ADA Facility Updates		347,782																	347,782
6 P&R - Open Lands Acquisition & Development				600,000											1,350,000				250,000
7 P&R - Recreation Trails						300,000													300,000
8 TRAFFIC - Annual ITS & Communications Program		213,960																	213,960
9 TRANS - 57th and Taft Intersection Improvements		275,023																1,100,092	1,375,115
10 TRANS - 57th Reconstruction (Wilson to Taft)		174,300																125,700	300,000
11 TRANS - Annual Bike Route, Sign, Stripe		17,500																17,500	35,000
12 TRANS - Annual Bike, PED, ADA Ramps		628,954																	628,954
13 TRANS - Annual Bridge Maintenance		345,414																	345,414
14 TRANS - Annual Extended Projects		202,000																	202,000
15 TRANS - Annual ROW Acquisition															200,000				200,000
16 TRANS - Annual Small Capital Projects															101,000				101,000
17 TRANS - Developer Reimbursements		50,000													200,000				250,000
18 TRANS - Monroe and 33rd Intersection Improvements		90,900													363,600				454,500
19 TRANS - Street Rehabilitation Program		4,091,339		7,280,503															11,371,842
Total 2027 Project Costs	\$ -	\$ 8,457,236	\$ 7,280,503	\$ 600,000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,107,892	\$ -	\$ -	\$ 1,350,000	\$ 500,000	\$ -	\$ 20,595,631
2027 Ending Balance	\$ -	\$ -	\$ -	\$ 10,639,169	\$ 18,963,894	\$ 1,200,664	\$ 3,211,746	\$ 6,315,435	\$ 5,761,422	\$ 3,571,553	\$ 4,116,374	\$ 3,909,248	\$ 164,101	\$ (4,821,357)	\$ 1,424,058	\$ -	\$ -	\$ -	\$ 54,456,307

2028 Revenue Sources	General Fund		Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement	Conservation Trust Fund	County Open Space Sales	Grants	Outside Revenue	Internal Service/Enterprise	Total
	TABOR Excess	GF																	
A Beginning Fund Balance		9,905,801		10,639,169	18,963,894	1,200,664	3,211,746	6,315,435	5,761,422	3,571,553	4,116,374	3,909,248	164,101	(4,821,357)	1,424,058	-	-	-	64,362,108
B Less Operating Expenditures (not available for Capital Projects)														(530,140)	(2,074,144)				(2,604,284)
C Current Year - New Revenues				1,990,029	893,863	231,103	376,736	652,613	345,172	273,089	630,579	3,113,982	63,318	728,495	2,773,053				12,072,031
D Interest on Beginning Fund Balance Less Operating Expenditures				319,175	568,917	36,020	96,352	189,463	172,843	107,147	123,491	117,277	4,923	-	42,722				1,778,330
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,915,625																2,915,625
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			4,615,132																4,615,132
G Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500
Total Resources	\$ -	\$ 9,905,801	\$ 7,530,757	\$ 12,948,374	\$ 20,426,673	\$ 1,467,787	\$ 3,684,834	\$ 7,157,511	\$ 6,279,436	\$ 3,951,788	\$ 4,870,444	\$ 7,160,008	\$ 232,342	\$ (4,623,002)	\$ 2,165,689	\$ -	\$ -	\$ -	\$ 83,158,441
2028 Projects																			
1 FAC - Annual Facilities Major Maintenance		919,208																	919,208
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																	500,000
3 FAC - Facilities ADA Compliance Upgrades		134,010																	134,010
4 P&R - ADA Facility Updates		358,216																	358,216
5 P&R - Open Lands Acquisition & Development															2,250,000				2,250,000
6 P&R - Recreation Trails						250,000													250,000
7 TRAFFIC - Annual ITS & Communications Program		228,938																	228,938
8 TRANS - 57th Reconstruction (Wilson to Taft)		3,051,412																2,200,588	5,252,000
9 TRANS - Annual Bike Route, Sign, Stripe		17,500																17,500	35,000
10 TRANS - Annual Bike, PED, ADA Ramps		647,841																	647,841
11 TRANS - Annual Bridge Maintenance		355,777																	355,777
12 TRANS - Annual Extended Projects		202,000																	202,000
13 TRANS - Annual ROW Acquisition															200,000				200,000
14 TRANS - Annual Small Capital Projects															101,000				101,000
15 TRANS - Crossroads and LCR 3 Intersection Improvements		60,000													240,000				300,000
16 TRANS - Developer Reimbursements		50,000													200,000				250,000
17 TRANS - Street Rehabilitation Program		3,380,899		7,530,757															10,911,656
Total 2028 Project Costs	\$ -	\$ 9,905,801	\$ 7,530,757	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,959,088	\$ -	\$ -	\$ 2,250,000	\$ -	\$ -	\$ 22,895,646
2028 Ending Balance	\$ -	\$ -	\$ -	\$ 12,948,374	\$ 20,426,673	\$ 1,217,787	\$ 3,684,834	\$ 7,157,511	\$ 6,279,436	\$ 3,951,788	\$ 4,870,444	\$ 4,200,920	\$ 232,342	\$ (4,623,002)	\$ (84,311)	\$ -	\$ -	\$ -	\$ 60,262,795

**2022-2031 Traditionally Funded (General Fund Agencies) Capital Program
By Year**

Indicates if project is new for this year

2029 Revenue Sources	General Fund		Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement	Conservation Trust Fund	County Open Space Sales	Grants	Outside Revenue	Internal Service/Enterprise	Total
	TABOR Excess	GF																	
A Beginning Fund Balance		10,076,637		12,948,374	20,426,673	1,217,787	3,684,834	7,157,511	6,279,436	3,951,788	4,870,444	4,200,920	232,342	(4,623,002)	(84,311)	-	-	-	70,339,432
B Less Operating Expenditures (not available for Capital Projects)														(548,694)	(2,161,368)				(2,710,062)
C Current Year - New Revenues				2,069,630	929,617	240,347	391,805	678,717	358,979	284,013	655,802	3,238,542	64,267	732,137	2,773,053				12,416,908
D Interest on Beginning Fund Balance Less Operating Expenditures				388,451	612,800	36,534	110,545	214,725	188,383	118,554	146,113	126,028	6,970	-	-				1,949,103
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,946,795																2,946,795
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			4,845,888																4,845,888
G Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500
Total Resources	\$ -	\$ 10,076,637	\$ 7,792,683	\$ 15,406,455	\$ 21,969,090	\$ 1,494,667	\$ 4,187,184	\$ 8,050,953	\$ 6,826,798	\$ 4,354,355	\$ 5,672,360	\$ 7,584,989	\$ 303,579	\$ (4,439,559)	\$ 527,374	\$ -	\$ -	\$ -	\$ 89,807,565
2029 Projects																			
1 FAC - Annual Facilities Major Maintenance		946,784																	946,784 ##
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																	500,000 ##
3 FAC - Facilities ADA Compliance Upgrades		140,711																	140,711 ##
4 FAC - New City Administration Building		1,500,000																	1,500,000 ##
5 P&R - ADA Facility Updates		368,962																	368,962 ##
6 P&R - Open Lands Acquisition & Development															1,050,000				1,050,000 ##
7 P&R - Recreation Trails					250,000														250,000 ##
8 TRAFFIC - Annual ITS & Communications Program		244,963																	244,963 ##
9 TRANS - Annual Bike Route, Sign, Stripe		20,000										20,000							40,000 ##
10 TRANS - Annual Bike, PED, ADA Ramps		667,295																	667,295 ##
11 TRANS - Annual Bridge Maintenance		366,450																	366,450 ##
12 TRANS - Annual Extended Projects		202,000																	202,000 ##
13 TRANS - Annual ROW Acquisition												200,000							200,000 ##
14 TRANS - Annual Small Capital Projects												101,000							101,000 ##
15 TRANS - Crossroads and LCR 3 Intersection Improvements		545,400										2,181,600							2,727,000 ##
16 TRANS - Developer Reimbursements		50,000										200,000							250,000 ##
16 TRANS - Street Rehabilitation Program		4,291,394	7,792,683																12,084,077 ##
17 TRANS - Taft Avenue Widening (Westshore to 22nd)		232,678										501,322							734,000 ##
Total 2029 Project Costs	\$ -	\$ 10,076,637	\$ 7,792,683	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,203,922	\$ -	\$ -	\$ 1,050,000	\$ -	\$ -	\$ -	\$ 22,373,242
2029 Ending Balance	\$ -	\$ -	\$ -	\$ 15,406,455	\$ 21,969,090	\$ 1,244,667	\$ 4,187,184	\$ 8,050,953	\$ 6,826,798	\$ 4,354,355	\$ 5,672,360	\$ 4,381,067	\$ 303,579	\$ (4,439,559)	\$ (522,626)	\$ -	\$ -	\$ -	\$ 67,434,323

**2022-2031 Traditionally Funded (General Fund Agencies) Capital Program
By Year**

Indicates if project is new for this year

2030 Revenue Sources	General Fund		Transportation Fund (211)	Parks CEF (260)	Recreation CEF (261)	Trails CEF (262)	Open Space CEF (263)	Police CEF (265)	Library CEF (266)	Cultural Services CEF	Gen. Govt. CEF (268)	Streets CEF (269)	Park Improvement	Conservation Trust Fund	County Open Space Sales	Grants	Outside Revenue	Internal Service/Enterprise	Total
	TABOR Excess	GF																	
A Beginning Fund Balance		17,826,992		15,406,455	21,969,090	1,244,667	4,187,184	8,050,953	6,826,798	4,354,355	5,672,360	4,381,067	303,579	(4,439,559)	(522,626)	-	-	-	85,261,315
B Less Operating Expenditures (not available for Capital Projects)														(567,899)	(2,251,209)				(2,819,108)
C Current Year - New Revenues				2,173,112	976,098	252,364	411,395	712,653	376,928	298,213	688,592	3,400,469	70,395	735,798	2,773,053				12,869,070
D Interest on Beginning Fund Balance Less Operating Expenditures				462,194	659,073	37,340	125,616	241,529	204,804	130,631	170,171	131,432	9,107	-	-				2,171,895
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,977,280																2,977,280
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			5,088,182																5,088,182
G Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500
Total Resources	\$ -	\$ 17,826,992	\$ 8,065,462	\$ 18,041,761	\$ 23,604,261	\$ 1,534,371	\$ 4,724,194	\$ 9,005,135	\$ 7,408,530	\$ 4,783,199	\$ 6,531,123	\$ 7,932,468	\$ 383,081	\$ (4,271,660)	\$ (782)	\$ -	\$ -	\$ -	\$ 105,568,134
2030 Projects																			
1 FAC - Annual Facilities Major Maintenance		975,188																	975,188
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																	500,000
3 FAC - Facilities ADA Compliance Upgrades		147,747																	147,747
4 FAC - New City Administration Building		8,080,000																	8,080,000
5 P&R - ADA Facility Updates		380,031																	380,031
6 P&R - Open Lands Acquisition & Development				2,500,000											600,000				3,100,000
7 P&R - Recreation Trails						250,000													250,000
8 TRAFFIC - Annual ITS & Communications Program		262,111																	262,111
9 TRANS - Annual Bike Route, Sign, Stripe		20,000										20,000							40,000
10 TRANS - Annual Bike, PED, ADA Ramps		687,314																	687,314
11 TRANS - Annual Bridge Maintenance		377,444																	377,444
12 TRANS - Annual Extended Projects		202,000																	202,000
13 TRANS - Annual ROW Acquisition															200,000				200,000
14 TRANS - Annual Small Capital Projects															101,000				101,000
15 TRANS - Developer Reimbursements		50,000													200,000				250,000
16 TRANS - Street Rehabilitation Program		3,510,714	8,065,462																11,576,176
17 TRANS - Taft Avenue Widening (Westshore to 22nd)		2,115,043																	6,672,060
18 TRANS - US 34 Widening (Centerra to LCR 3)		519,400													180,600				700,000
Total 2030 Project Costs	\$ -	\$ 17,826,992	\$ 8,065,462	\$ 2,500,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ 34,501,071
2030 Ending Balance	\$ -	\$ -	\$ -	\$ 15,541,761	\$ 23,604,261	\$ 1,284,371	\$ 4,724,194	\$ 9,005,135	\$ 7,408,530	\$ 4,783,199	\$ 6,531,123	\$ 2,673,851	\$ 383,081	\$ (4,271,660)	\$ (600,782)	\$ -	\$ -	\$ -	\$ 71,067,063
2031 Revenue Sources																			
A Beginning Fund Balance		20,874,219		15,541,761	23,604,261	1,284,371	4,724,194	9,005,135	7,408,530	4,783,199	6,531,123	2,673,851	383,081	(4,271,660)	(600,782)	-	-	-	91,941,282
B Less Operating Expenditures (not available for Capital Projects)														(567,899)	(2,251,209)				(2,819,108)
C Current Year - New Revenues				2,173,112	976,098	252,364	411,395	712,653	376,928	298,213	688,592	3,400,469	70,395	735,798	2,773,053				12,869,070
D Interest on Beginning Fund Balance Less Operating Expenditures				466,253	708,128	38,531	141,726	270,154	222,256	143,496	195,934	80,216	11,492	-	-				2,278,185
E Highway Users Tax Fund (HUTF) Revenue (Allocated to Street Rehabilitation Program)			2,977,280																2,977,280
F Transportation Maintenance Fee (Allocated to Street Rehabilitation Program)			5,088,182																5,088,182
G Rental Revenue (Good Times; related to Streets CEF only)												19,500							19,500
Total Resources	\$ -	\$ 20,874,219	\$ 8,065,462	\$ 18,181,125	\$ 25,288,486	\$ 1,575,266	\$ 5,277,315	\$ 9,987,942	\$ 8,007,713	\$ 5,224,908	\$ 7,415,649	\$ 6,174,036	\$ 464,969	\$ (4,103,761)	\$ (78,938)	\$ -	\$ -	\$ -	\$ 112,354,392
2031 Projects																			
1 FAC - Annual Facilities Major Maintenance		1,004,444																	1,004,444
2 FAC - Annual Facility Roofing Long Term Replacement Plan		500,000																	500,000
3 FAC - Facilities ADA Compliance Upgrades		155,134																	155,134
4 FAC - New City Administration Building		8,080,000																	8,080,000
5 P&R - ADA Facility Updates		391,432																	391,432
6 P&R - Open Lands Acquisition & Development															700,000				700,000
7 P&R - Recreation Trails						250,000													250,000
8 TRAFFIC - Annual ITS & Communications Program		280,459																	280,459
9 TRANS - Annual Bike Route, Sign, Stripe		20,000										20,000							40,000
10 TRANS - Annual Bike, PED, ADA Ramps		707,934																	707,934
11 TRANS - Annual Bridge Maintenance		388,768																	388,768
12 TRANS - Annual Extended Projects		202,000																	202,000
13 TRANS - Annual ROW Acquisition															200,000				200,000
14 TRANS - Annual Small Capital Projects															101,000				101,000
15 TRANS - Developer Reimbursements		50,000													200,000				250,000
16 TRANS - Street Rehabilitation Program		4,372,702	8,350,760																12,723,462
17 TRANS - US 34 Widening (Centerra to LCR 3)		4,721,346													1,641,654				6,363,000
Total 2031 Project Costs	\$ -	\$ 20,874,219	\$ 8,350,760	\$ -	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -	\$ 32,337,633
2031 Ending Balance	\$ -	\$ -	\$ (285,298)	\$ 18,181,125	\$ 25,288,486	\$ 1,325,266	\$ 5,277,315	\$ 9,987,942	\$ 8,007,713	\$ 5,224,908	\$ 7,415,649	\$ 4,011,382	\$ 464,969	\$ (4,103,761)	\$ (778,938)	\$ -	\$ -	\$ -	\$ 80,016,759
10-Year Total	\$ -	\$ 129,101,259	\$ 72,018,224	\$ 7,573,000	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ 31,925,080	\$ 1,005,000	\$ 5,090,000	\$ 16,060,000	\$ 15,460,108	\$ 1,326,000	\$ 167,400	\$ 285,226,071

Summary of Capital Project Impacts to Operating Budget

Initial Operating Impact								
Project	2022	2023	2024	2025	2026	2027-2031	Total	FTE
FAC - Fleet Garage Expansion	\$ -	\$ 50,000	\$ 51,500	\$ 53,046	\$ 54,637	\$ 298,774	\$ 507,955	-
P&R - Fairgrounds Park - Phase II	-	-	-	-	31,775	-	\$ 31,775	0.39
P&R - Kroh Park - Phase II	-	-	75,621	-	-	-	\$ 75,621	0.92
P&R - Open Lands Acquisitions & Developments OL	23,590	23,590	23,590	23,590	23,590	113,590	\$ 231,540	0.50
P&R - Recreation Trails	20,000	6,000	6,000	6,000	6,000	96,000	\$ 140,000	0.50
FAC - Public Works Heated Storage	-	32,500	35,500	37,000	40,000	176,000	\$ 321,000	
FAC - North Transit Center (Phase I & II)					115,000	\$ 495,551	\$ 610,552	
FAC - Pullium Building (Phase II)						\$ 661,013	\$ 661,013	
IT - Software / Systems Management	55,000	166,420	178,178	294,284	303,918	\$ 1,025,000	\$ 2,674,146	
P&R - Willow Bend Park (Phase I)	-	113,481	-	-	-	\$ -	\$ 113,481	1.00
FAC - New City Administration Building						\$ 410,688	\$ 539,687	
Total	\$ 98,590	\$ 391,991	\$ 370,389	\$ 413,920	\$ 574,920	\$ 3,276,616	\$ 5,906,770	3.31

FAC - Annual Facilities Major Maintenance

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Annual Program w/ No Changes
Project Code: FAC2022
Entity: 120-23-250-1801



Project Description:

Facility Major Maintenance provides for capital renewal and maintenance projects across city facilities to ensure their continued safe and reliable operations. Yearly projects include repairs and replacements related to HVAC, mechanical systems, building automation, electrical, plumbing, security, parking lots, minor roofing repairs, concrete, and interior finishes including carpet, paint, lighting, remodel, and furniture. Unscheduled major and emergency repairs will require additional funding and appropriations.

Funding Sources						
Year	General Fund	Excess TABOR	CEF	Grants/Donations	Outside Revenue	Total
2022	769,822					\$ 769,822
2023	792,917					\$ 792,917
2024	816,704					\$ 816,704
2025	841,205					\$ 841,205
2026	866,441					\$ 866,441
2027	892,435					\$ 892,435
2028	919,208					\$ 919,208
2029	946,784					\$ 946,784
2030	975,187					\$ 975,187
2031	1,004,443					\$ 1,004,443
Total	\$ 8,825,146	\$ -	\$ -	\$ -	\$ -	\$ 8,825,146

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022	92,700		566,500	103,000	7,622	\$ 769,822
2023	95,481		583,495	106,090	7,851	\$ 792,917
2024	98,345		601,000	109,273	8,086	\$ 816,704
2025	101,296		619,030	112,551	8,329	\$ 841,205
2026	104,335		637,601	115,927	8,579	\$ 866,441
2027	107,465		656,729	119,405	8,836	\$ 892,435
2028	110,689		676,431	122,987	9,101	\$ 919,208
2029	114,009		696,724	126,677	9,374	\$ 946,784
2030	117,430		717,625	130,477	9,655	\$ 975,187
2031	120,952		739,154	134,392	9,945	\$ 1,004,443
Total	\$ 1,062,702	\$ -	\$ 6,494,288	\$ 1,180,780	\$ 87,378	\$ 8,825,146

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FAC - Annual Facility Roofing Long Term Replacement Plan

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Annual Project w/ Changes
Project Code: FACROOF22
Entity: 120-23-250-0000



Project Description:

To date, roofing materials at the City of Loveland Facilities have been run to absolute failure. Then emergency requests have to be made to council to replace a roof that has failed and costs are much higher than a managed replacement plan. This annual plan provides for yearly roofing replacements ranked by need and reviewed by several qualified consultants. The resulting plan provides for proper purchasing and lower costs for longer term roofing replacements. Cost to replace roofing are high as most roofs are over 20 Year old and the roof must be returned to current code requirements. This always requires thicker insulation which results in the need to raise equipment and parapet walls.

2021 - 2022

Museum Storage Roof - \$135,000 (most likely taken from Facilities Maintenance Budget)
 Museum Main Roof - \$475,000
 Fire Station #3 - \$245,000

2022-2023

Municipal Operations Center - MOC - \$385,000
 Parks Maintenance Facility - \$475,000
 Fire Station #4 - \$475,000

Funding Sources

Year	General Fund	Transfers from Refuse	CEF	Grants/ Donations	Outside Revenue	Total
2022	500,000					\$ 500,000
2023	500,000					\$ 500,000
2024	500,000					\$ 500,000
2025	500,000					\$ 500,000
2026	500,000					\$ 500,000
2027	500,000					\$ 500,000
2028	500,000					\$ 500,000
2029	500,000					\$ 500,000
2030	500,000					\$ 500,000
2031	500,000					\$ 500,000
Total	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Project Cost Estimates Per Year

Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022			500,000			\$ 500,000
2023			500,000			\$ 500,000
2024			500,000			\$ 500,000
2025			500,000			\$ 500,000
2026			500,000			\$ 500,000
2027			500,000			\$ 500,000
2028			500,000			\$ 500,000
2029			500,000			\$ 500,000
2030			500,000			\$ 500,000
2031			500,000			\$ 500,000
Total	\$ -	\$ -	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FAC - CNG Fueling Station

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Existing Project w/ No Changes
Project Code: GF1928
Entity: Fleet/Grant



Project Description:

Loveland has received two NFRMPO grants (\$499k & \$329k) to apply towards the design/construction of a modest \$1.2M CNG Fueling Station at the current City Fuel Farm. The City's matching funds of \$372k will be split between Fleet Fund 500 and the Solid Waste Fund. Over time, about 60 heavy-duty trucks within the City's fleet are strong candidates to be replaced with CNG engines. For details, please see the staff report by Mick Mercer & Gus Brown entitled CNG Action Plan, December 2018.

Please reference the staff analysis/report entitled CNG Action Plan, December 2018. CNG fuel costs per gallon is about 50% less than diesel fuel (CNG @ \$1.25 vs diesel @ \$2.50). By replacing 44 heavy-duty trucks incrementally over the next 10 years, the fuel savings would approximate \$1.6M. Projected payback is 6.25 years (projected fuel savings less out-of-pocket capital expense). Of course, CNG has numerous air quality and water quality benefits over diesel fuel, with greatly reduced greenhouse gas emissions. CNG will also increase emergency resiliency during petroleum shortages due to natural disasters/weather emergencies. If diesel pumps go down or supplies run low, CNG provides a backup plan for certain City crews and outside agencies who assist with Loveland response/recovery.

Funding Sources						
Year	Fleet Replacement	Transfers from Refuse	CEF	Grants/Donations	Outside Revenue	Total
2022		167,400				\$ 167,400
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 167,400	\$ -	\$ -	\$ -	\$ 167,400

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Motor Vehicle	1% for the Arts	Total
2022				167,400		\$ 167,400
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ -	\$ 167,400	\$ -	\$ 167,400

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FAC - Facilities ADA Compliance Upgrades

Strategic Plan Focus Area

Public Safety

Department: Public Works (Facilities)
Project Category: Annual Project w/ Changes
Project Code: FACADA22
Entity: 120-23-250-0000



Project Description:

In unison with other divisions across the City, including Risk and Human Resources, facilities requires additional funding to implement the ADA compliance needs in the City's facilities. These range from raising a grab bar to remodeling entire restrooms throughout the City facilities. This is a federally mandated program.

Funding Sources

Year	General Fund	Transfers from Refuse	CEF	Grants/Donations	Outside Revenue	Total
2022	100,000					\$ 100,000
2023	105,000					\$ 105,000
2024	110,250					\$ 110,250
2025	115,763					\$ 115,763
2026	121,551					\$ 121,551
2027	127,628					\$ 127,628
2028	134,010					\$ 134,010
2029	140,710					\$ 140,710
2030	147,746					\$ 147,746
2031	155,133					\$ 155,133
Total	\$ 1,257,789	\$ -	\$ -	\$ -	\$ -	\$ 1,257,789

Project Cost Estimates Per Year

Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022			100,000			\$ 100,000
2023			105,000			\$ 105,000
2024			110,250			\$ 110,250
2025			115,763			\$ 115,763
2026			121,551			\$ 121,551
2027			127,628			\$ 127,628
2028			134,010			\$ 134,010
2029			140,710			\$ 140,710
2030			147,746			\$ 147,746
2031			155,133			\$ 155,133
Total	\$ -	\$ -	\$ 1,257,789	\$ -	\$ -	\$ 1,257,789

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
#REF!					\$ -	
#REF!					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FAC - Fleet Garage Expansion

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Existing Project w/ No Changes
Project Code: GF2102
Entity: 120-23-250-0000



Project Description:

The proposed project creates an expansion/addition to the Fleet Maintenance Garage facilities to create the additional repair bays needed to keep pace with the City's growing fleet. The current Fleet Maintenance Garage was built in 1985 and includes 15 work bays. The expansion is expected to allow for an additional 4 work bays specifically for CNG vehicles. Design will be done in a manner that will not preclude future partnership opportunities.

Funding Sources						
Year	Fleet Reserves	General Fund	CEF	Grants/ Donations	Outside Revenue	Total
2022	500,000		2,500,000			\$ 3,000,000
2023	500,000	500,000				\$ 1,000,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,000,000	\$ 500,000	\$ 2,500,000	\$ -	\$ -	\$ 4,000,000

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Motor Vehicle	1% for the Arts	Total
2022			2,970,000		30,000	\$ 3,000,000
2023			990,000		10,000	\$ 1,000,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 3,960,000	\$ -	\$ 40,000	\$ 4,000,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2023		20,000	25,000	5,000	\$ 50,000	
2024		20,600	25,750	5,150	\$ 51,500	
2025		21,218	26,523	5,305	\$ 53,046	
2026		21,855	27,318	5,464	\$ 54,637	
2027		22,510	28,138	5,628	\$ 56,276	
2028		23,185	28,982	5,796	\$ 57,963	
2029		23,881	29,851	5,970	\$ 59,702	
2030		24,597	30,747	6,149	\$ 61,493	
2031		25,335	31,669	6,334	\$ 63,338	
Total	\$ -	\$ 203,181	\$ 253,978	\$ 50,796	\$ 507,955	0.00

FAC - Municipal Building Maintenance Package

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Existing Project w/ No Changes
Project Code: GF2103 A-E
Entity:

Project Description:

The Municipal Building Capital Improvement Package contains fifteen capital projects that are critical to the long term operation of the Municipal Building the Municipal Annex Building and the Municipal Plaza. The package includes the following and is expected to be a three year project covering 2021-2023.

1. Municipal Building Elevator Modernization - 2022 \$135,000
2. Generator Replacement - 2022 - \$250,000
3. Wayfinding Signage Replacement - 2022 - \$50,000
4. Municipal Fire Line Separation - 2022 - \$135,000
5. Municipal Plaza and Park Lighting and Electrical Replacements - 2022 - \$200,000
6. Parking Lot Resurfacing and Striping - 2022 - Doing out of 2021 FM Annual Funding
7. Concrete the Bottom of the Foote Lagoon - 2022 - \$155,000
8. Install New Trash Enclosures - 2022 - \$30,000
9. Power and Data to All Building Conference Tables - 2022 - \$25,000
10. Steel Stair Replacement - 2022 - Doing out of 2021 FM Annual Funding
11. Glass and Seal Replacement of Glass Walk Connection - 2022 - \$100,000
12. Roofing Replacement - 2022 Design - \$200,000 - 2023 installation - \$1,250,000

Funding Sources

Year	General Fund	Transfers from Refuse	CEF	Grants/ Donations	Outside Revenue	Total
2022	1,335,000					\$ 1,335,000
2023	1,250,000					\$ 1,250,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 2,585,000	\$ -	\$ -	\$ -	\$ -	\$ 2,585,000

Project Cost Estimates Per Year

Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022				1,335,000		\$ 1,335,000
2023				1,250,000		\$ 1,250,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ -	\$ 2,585,000	\$ -	\$ 2,585,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FAC - Museum Building Maintenance Package

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Annual Project w/ Changes
Project Code: FACMUS22
Entity: 120-23-250-0000



Project Description:

The Museum Building Capital Improvement Package contains fifteen capital projects that are critical to the long term operation of the Museum Building. Due to the lack of funding and failed tax initiatives, maintenance has been deferred over the past few years. The package includes the following and is expected to be a three-year project covering 2022 through 2024.

- Museum Building Elevator Modernization – 2022 \$150,000
- Sewage Ejector Modernization – 2022 \$35,000
- Museum roof mounted ductwork replaced – 2023 \$100,000
- Museum RTU #2 Replaced – 2023 \$80,000
- Museum small HVAC units replace 6 total – 2024 \$60,000
- Museum Security Upgrades – 2024 \$30,000
- Museum exhaust vent replacement – 2024 \$25,000
- Museum BAS Controls Upgrades – 2024 \$25,000

Funding Sources						
Year	General Fund	Transfers from Refuse	CEF	Grants/Donations	Outside Revenue	Total
2022	185,000					\$ 185,000
2023	180,000					\$ 180,000
2024	140,000					\$ 140,000
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 505,000	\$ -	\$ -	\$ -	\$ -	\$ 505,000

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022				185,000		\$ 185,000
2023				180,000		\$ 180,000
2024				140,000		\$ 140,000
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ -	\$ 505,000	\$ -	\$ 505,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FAC - New City Administration Building

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Existing Project w/ Changes
Project Code:
Entity: 120-23-250-0000



Project Description:

Based on the Facilities Master Plan, the current city growth rate, related staff growth rate in all departments, and importance of Parks and Recreation to the citizens of Loveland. A new Administration Building is needed. This new facility would relocate some departments and council chambers from the Municipal Annex and Municipal Building allowing for current needs and future growth for the next 20 years. All divisions need additional growth room and an additional building has been identified as the best option to achieve this goal. Due to COVID and remote work going forward this project has been deferred until 2024 and the potential new work environment can be assessed. In 2019, City management and the facilities team met several times and worked through the options for this new facility. Decisions were made to put the new building on the Bishop property located on the South East corner of the municipal complex. This would allow the facility to utilize the parking already provided on that side of the complex with limited changes needed.

Funding Sources						
Year	General Fund	Transfers from Refuse	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	1,500,000					\$ 1,500,000
2025	8,080,000					\$ 8,080,000
2026	8,080,000					\$ 8,080,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 17,660,000	\$ -	\$ -	\$ -	\$ -	\$ 17,660,000

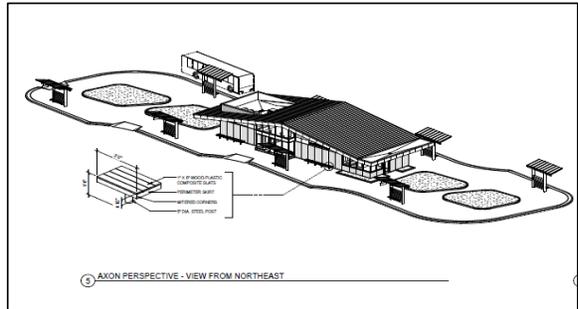
Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	1,500,000					\$ 1,500,000
2025			8,000,000		80,000	\$ 8,080,000
2026			8,000,000		80,000	\$ 8,080,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,500,000	\$ -	\$ 16,000,000	\$ -	\$ 160,000	\$ 17,660,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027	81,000	9,000	33,000	6,000	\$ 129,000	
2028	83,430	9,270	33,990	6,180	\$ 132,870	
2029	85,933	9,548	35,010	6,365	\$ 136,856	
2030	88,511	9,834	36,060	6,556	\$ 140,961	
Total	\$ 338,874	\$ 37,652	\$ 138,060	\$ 25,101	\$ 539,687	0.00

FAC - North Transit Center Phase I

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Existing Project w/ Changes
Project Code: FACNTC122
Entity: 120-23-250-0000



Project Description:

The City purchase the land for the new North Transit center in 2017. Since that time staff has been working on funding options and grants for the facility. Our current lease is becoming difficult to renew each year making it imperative that we construct the new facility within the next 5 years. This is for Phase 1 only which is the concrete pad needed for the site, it does not include the actual building facility. Facilities has spent \$240,000 to date for initial design and 30% construction drawings through annual capital allocations. Transit is expecting a 2 million dollar grant for the entire project. This is not official to date 4/21/2021 but highly expected.

Funding Sources						
Year	General Fund	Transfers from Transit	CEF	Grants/Donations	Outside Revenue	Total
2022				679,000	326,000	\$ 1,005,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ -	\$ 679,000	\$ 326,000	\$ 1,005,000

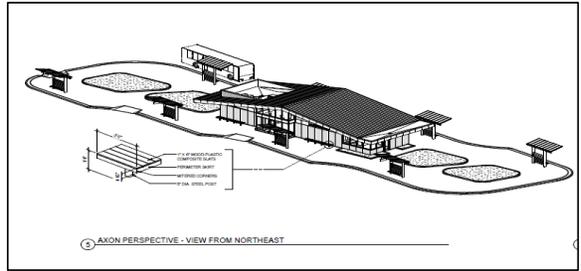
Project Cost Estimates Per Year						
Year	Design	Enviromental	Construction	Other Capital	1% for the Arts	Total
2022	45,000	45,000	900,000		15,000	\$ 1,005,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 45,000	\$ 45,000	\$ 900,000	\$ -	\$ 15,000	\$ 1,005,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026	70,000	5,000	40,000		\$ 115,000	
2027	72,100	5,150	41,200		\$ 118,450	
2028	74,263	5,305	42,436		\$ 122,004	
2029	76,491	5,464	43,709		\$ 125,664	
2030	78,786	5,628	45,020		\$ 129,434	
Total	\$ 371,640	\$ 26,547	\$ 212,365	\$ -	\$ 610,552	0.00

FAC - North Transit Center Phase II

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Existing Project w/ Changes
Project Code:
Entity: 120-23-250-0000



Project Description:

In Phase II, the City will construct the building, customer spaces, offices, ticketing, electronics, restrooms, and lobby's. This phase will complete the facility and provide a transit center that will function well into the next 30 years. Facilities has spent \$240,000 to date for initial design and 30% construction drawings through annual capital allocations. Transit is expecting a 2 million dollar grant for the entire project. This is not official to date 4/21/2021 but highly expected.

Funding Sources

Year	General Fund	Transfers from	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	1,077,000			1,321,000		\$ 2,398,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,077,000	\$ -	\$ -	\$ 1,321,000	\$ -	\$ 2,398,000

Project Cost Estimates Per Year

Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	75,000		2,300,000		23,000	\$ 2,398,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 75,000	\$ -	\$ 2,300,000	\$ -	\$ 23,000	\$ 2,398,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026	70,000	5,000	40,000		\$ 115,000	
2027	72,100	5,150	41,200		\$ 118,450	
2028	74,263	5,305	42,436		\$ 122,004	
2029	76,491	5,464	43,709		\$ 125,664	
2030	78,786	5,628	45,020		\$ 129,434	
Total	\$ 371,640	\$ 26,546	\$ 212,365	\$ -	\$ 610,551	0.00

FAC - Public Works Heated Storage

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Public Works (Facilities)
Project Category: Existing Project w/ Changes
Project Code:
Entity:

Project Description:

A five bay heated vehicle storage building is requested by the Public Works Department. This facility would be located near the PWA building and match the facility in architecture and construction. The location is needed to store cold sensitive equipment during the winter months including street sweepers, sanders, and snow fighting equipment.

Funding Sources						
Year	General Fund	Transfers from Refuse	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	150,000					\$ 150,000
2025	2,002,000					\$ 2,002,000
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 2,152,000	\$ -	\$ -	\$ -	\$ -	\$ 2,152,000

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	150,000					\$ 150,000
2025			2,000,000		2,000	\$ 2,002,000
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 150,000	\$ -	\$ 2,000,000	\$ -	\$ 2,000	\$ 2,152,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2023			32,500		\$ 32,500	
2024			35,500		\$ 35,500	
2025			37,000		\$ 37,000	
2026			40,000		\$ 40,000	
2027			41,000		\$ 41,000	
2028			44,000		\$ 44,000	
2029			44,000		\$ 44,000	
2030			47,000		\$ 47,000	
Total	\$ -	\$ -	\$ 321,000	\$ -	\$ 321,000	0.00

FAC - Pulliam Community Building (Phase II)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Facilities)
Project Category: Existing Project w/ Changes
Project Code: EDPULLIAM
Entity: 120-23-250-0000



Project Description:

Future phases of the Pulliam Community Building Renovations Project will provide for construction not previously funded in Phase I and II. Remaining construction items include a new air conditioning system and associated electrical support, lighting upgrades, paint, finishes, new entrance, green room, catering kitchen, windows, landscape, tables, chairs, and remaining room finishes.

Funding Sources						
Year	General Fund	Transfers from Refuse	CEF	Grants/Donations	Outside Revenue	Total
2022	500,000			500,000		\$ 1,000,000
2023	500,000			500,000		\$ 1,000,000
2024	500,000			500,000		\$ 1,000,000
2025	500,000			500,000		\$ 1,000,000
2026	500,000			500,000		\$ 1,000,000
2027	500,000			500,000		\$ 1,000,000
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 3,000,000	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 6,000,000

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022			990,000		10,000	\$ 1,000,000
2023			990,000		10,000	\$ 1,000,000
2024			990,000		10,000	\$ 1,000,000
2025			990,000		10,000	\$ 1,000,000
2026			990,000		10,000	\$ 1,000,000
2027			990,000		10,000	\$ 1,000,000
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 5,940,000	\$ -	\$ 60,000	\$ 6,000,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027	75,000	8,000	25,000	50,000	\$ 158,000	
2028	77,250	8,240	25,750	51,500	\$ 162,740	
2029	79,568	8,487	26,523	53,045	\$ 167,622	
2030	81,955	8,742	27,318	54,636	\$ 172,651	
Total	\$ 313,772	\$ 33,469	\$ 104,591	\$ 209,181	\$ 661,013	0.00

FIRE - Fire Station #5 Reconstruction

Strategic Plan Focus Area

Public Safety

Department: Loveland Fire Rescue Authority

Project Category: LFRA CIP

Project Code:

Entity: Fire

Project Description:

Fire Station 5, located at 251 Knobcone Drive has a number of significant deficiencies and is nearing the end of its functional life cycle.

* Undersized functional areas for dayroom, kitchen, and sleeping quarters. * Lack of sufficient quantities of apparatus bay space. *Lack of adequate ancillary space to support the apparatus bays. *Lack of space for exercise facility. * There are several facility deficiencies (aging mechanical systems, roofing, door hardware, overhead doors, and electrical systems).

Funding Sources						
Year	City General Fund	LFRA Fleet Fund	RA Impact Fees Fund	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	3,700,000					\$ 3,700,000
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 3,700,000	\$ -	\$ -	\$ -	\$ -	\$ 3,700,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	500,000		3,200,000			\$ 3,700,000
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 500,000	\$ -	\$ 3,200,000	\$ -	\$ -	\$ 3,700,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

IT - Software / Systems Management

Strategic Plan Focus Area

Innovation & Organizational Excellence

Department: Information Technology
Project Category: Application Services
Project Code: ITCIP22
Entity: 100-16-163-0000



Project Description:

Software and systems implementation and management. The project scope includes:

- Office 365 Migration - \$275,000 - 2022
- Electronic Document Management - \$507,440 - 2022 - 2024
 - Purchasing, City Attorney's Office, Hummingbird
- Innoprise CitySuite Upgrade - \$50,000 - 2023
- IT Support Ticketing System - \$75,000 - 2024
- Development Management System - \$700,000 - 2024
- Combined Regional Information System Project (CRISP) Upgrade - \$300,000 - 2026

Funding Sources						
Year	General Fund	Cultural Services Fund	CEF	Grants/Donations	Outside Revenue	Total
2022	375,000					\$ 375,000
2023	450,000					\$ 450,000
2024	782,440					\$ 782,440
2025						\$ -
2026	300,000					\$ 300,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,907,440	\$ -	\$ -	\$ -	\$ -	\$ 1,907,440

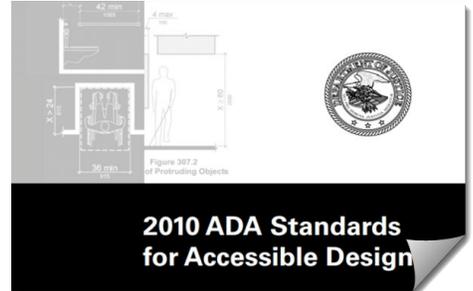
Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Equipment	1% for the Arts	Total
2022				375,000		\$ 375,000
2023				450,000		\$ 450,000
2024				782,440		\$ 782,440
2025						\$ -
2026				300,000		\$ 300,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ -	\$ 1,907,440	\$ -	\$ 1,907,440

Estimated Initial Operations & Maintenance Impact (On-Going Costs)						
Year	Personnel	Supplies	Software Maint	Facilities	Total	FTE
2022			55,000		\$ 55,000	
2023			166,420		\$ 166,420	
2024			178,178		\$ 178,178	
2025			294,284		\$ 294,284	
2026			303,918		\$ 303,918	
2027			313,890		\$ 313,890	
2028			324,210		\$ 324,210	
2029			334,893		\$ 334,893	
2030			345,952		\$ 345,952	
2031			357,401		\$ 357,401	
Total	\$ -	\$ -	\$ 2,674,146	\$ -	\$ 2,674,146	0.00

P&R - ADA Facility Updates

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Parks & Recreation
Project Category: Annual Project w/ Changes
Project Code: PKADATRANS
Entity:



Project Description:

In 2017, an update of the 1998 ADA Self Evaluation and Transitional Plan for Parks and Recreation facilities and sites was completed. This project will correct deficiencies in compliance with Federal mandates set forth in Title II of the Americans with Disabilities Act. Staff anticipates an ongoing implementation of the plan to remove all barriers necessary for compliance with Title II. Two years of work have been completed. A 3% inflationary factor has been added in to our estimate of future funding needs.

Funding Sources						
Year	General Fund	Tranfers from Refuse	CEF	Grants/ Donations	Outside Revenue	Total
2022	300,000					\$ 300,000
2023	309,000					\$ 309,000
2024	318,270					\$ 318,270
2025	327,818					\$ 327,818
2026	337,653					\$ 337,653
2027	347,782					\$ 347,782
2028	358,216					\$ 358,216
2029	368,962					\$ 368,962
2030	380,031					\$ 380,031
2031	391,432					\$ 391,432
Total	\$ 3,439,164	\$ -	\$ -	\$ -	\$ -	\$ 3,439,164

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022			300,000			\$ 300,000
2023			309,000			\$ 309,000
2024			318,270			\$ 318,270
2025			327,818			\$ 327,818
2026			337,653			\$ 337,653
2027			347,782			\$ 347,782
2028			358,216			\$ 358,216
2029			368,962			\$ 368,962
2030			380,031			\$ 380,031
2031			391,432			\$ 391,432
Total	\$ -	\$ -	\$ 3,439,164	\$ -	\$ -	\$ 3,439,164

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
2029					\$ -	
2030					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

P&R - Fairgrounds Park (Phase II)

Strategic Plan Focus Area

Livability

Department: Parks & Recreation
Project Category: Existing Project w/ No Changes
Project Code: PKFAIR2
Entity:



Project Description:

The City of Loveland developed the old Larimer County fairgrounds into a 48.5 acre community park in 2008. When the Park was constructed, there were insufficient funds to complete all identified project components. Proposed improvements for Phase II may include site lighting, picnic shelters, volleyball, irrigated turf and landscape improvements in the area east of the old grand stands and west of ball field complex 7-10 (5 Acres). Calculations indicate 0.39 FTEs would be required to provide current levels of service for routine maintenance of park facilities and grounds.

Funding Sources						
Year	General Fund	Transfers from Refuse	Parks CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024			200,000			\$ 200,000
2025			1,515,000			\$ 1,515,000
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 1,715,000	\$ -	\$ -	\$ 1,715,000

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	200,000					\$ 200,000
2025			1,500,000		15,000	\$ 1,515,000
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 200,000	\$ -	\$ 1,500,000	\$ -	\$ 15,000	\$ 1,715,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026	15,600	3,655	9,930	2,590	\$ 31,775	0.39
2027					\$ -	
2028					\$ -	
2029					\$ -	
2030					\$ -	
Total	\$ 15,600	\$ 3,655	\$ 9,930	\$ 2,590	\$ 31,775	0.39

P&R - Kroh Park (Phase II)

Strategic Plan Focus Area

Livability

Department: Parks & Recreation
Project Category: Existing Project w/ Changes
Project Code: PKKROH2
Entity:



Project Description:

Kroh Park totals 38.54 acres. The upper level (26.54 acres) was developed in 1996. The lower 12 acres of the site remain undeveloped at this time. This project includes the development of the lower portion of Kroh Park off of Monroe Avenue. Site development, which may be limited due to soil and high ground water conditions in the area, may include a dog park and parking.

Funding Sources

Year	General Fund	Transfers from Refuse	Parks CEF	Grants/ Donations	Outside Revenue	Total
2022			150,000			\$ 150,000
2023			1,000,000			\$ 1,000,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 1,150,000	\$ -	\$ -	\$ 1,150,000

Project Cost Estimates Per Year

Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022	150,000					\$ 150,000
2023			1,000,000		10,000	\$ 1,010,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 150,000	\$ -	\$ 1,000,000	\$ -	\$ 10,000	\$ 1,160,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2024	36,800	8,772	23,833	6,216	\$ 75,621	0.92
2025						
2026						
2027						
2028						
2029						
2030						
2031						
Total	\$ 36,800	\$ 8,772	\$ 23,833	\$ 6,216	\$ 75,621	0.92

P&R - Open Lands Acquisition & Development

Strategic Plan Focus Area
Sustainability

Department: Parks & Recreation
Project Category: Existing Project w/ Changes
Project Code: PKOLLAND
Entity: Various Open



Project Description:

As Loveland continues to grow, land and natural corridors need to be protected for the preservation of wildlife habitat and natural beauty in Loveland. This plan includes acquisition of properties to preserve land in and around Loveland, and developing public access through a network of trail systems connecting people to natural places. Loveland receives a portion of the Help Preserve Open Spaces sales tax through Larimer County and has an internal Open Lands CEF which provides additional funding for these projects.

Funding Sources

Year	Open Space Tax	Tranfers from Refuse	CEF	Grants/ Donations	Outside Revenue	Total
2022	2,285,000					\$ 2,285,000
2023	4,400,000		800,000			\$ 5,200,000
2024	2,075,000					\$ 2,075,000
2025	1,100,000					\$ 1,100,000
2026	250,000					\$ 250,000
2027	1,350,000		600,000			\$ 1,950,000
2028	2,250,000					\$ 2,250,000
2029	1,050,000					\$ 1,050,000
2030	600,000		2,500,000			\$ 3,100,000
2031	700,000					\$ 700,000
Total	\$ 16,060,000	\$ -	\$ 3,900,000	\$ -	\$ -	\$ 19,960,000

Project Cost Estimates Per Year

Year	Design	Land	Construction	Other Capital	1% for the Arts	Total
2022		1,200,000	1,085,000			\$ 2,285,000
2023		3,500,000	1,700,000			\$ 5,200,000
2024		1,500,000	575,000			\$ 2,075,000
2025			1,100,000			\$ 1,100,000
2026			250,000			\$ 250,000
2027		1,000,000	950,000			\$ 1,950,000
2028		1,500,000	750,000			\$ 2,250,000
2029			1,050,000			\$ 1,050,000
2030		2,000,000	1,100,000			\$ 3,100,000
2031			700,000			\$ 700,000
Total	\$ -	\$ 10,700,000	\$ 9,260,000	\$ -	\$ -	\$ 19,960,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022	10,000	4,000	6,090	3,500	\$ 23,590	
2023	10,000	4,000	6,090	3,500	\$ 23,590	
2024	10,000	4,000	6,090	3,500	\$ 23,590	
2025	10,000	4,000	6,090	3,500	\$ 23,590	
2026	10,000	4,000	6,090	3,500	\$ 23,590	
2027	25,000	10,000	5,000	50,000	\$ 90,000	0.50
2028	10,000	4,000	6,090	3,500	\$ 23,590	
Total	\$ 85,000	\$ 34,000	\$ 41,540	\$ 71,000	\$ 231,540	0.50

P&R - Park Maintenance Infrastructure Improvements

Strategic Plan Focus Area

Innovation & Organizational Excellence

Department: Parks & Recreation
Project Category: Existing Project w/ No Changes
Project Code: PKFGSHOP
Entity: 200-51-562-0000



Project Description:

Our maintenance infrastructure has not expanded with our expanding services. Shop and yard space has become very limited, therefore, improvements to a key maintenance facilities is now critical for operations. The Fairgrounds Park shop was originally built as a seasonal building with no utilities except electricity for lights and heat. As the Sports Turf and Operations Sections have expanded over the last several years, staff numbers have increased and this facility now houses full and part year staff all year long. Another short coming of this facility is the lack of a wash bay for equipment. Staff and equipment from this facility services 8 baseball and 15 softball fields throughout town and the cleaning of equipment must be performed off site. Improvements would include adding utilities such as water and sewer services, a small office, restroom and break area, and a functional wash bay.

Funding Sources

Year	Park Improvement Fund	Transfers from Refuse	CEF	Grants/ Donations	Outside Revenue	Total
2022	505,000					\$ 505,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 505,000	\$ -	\$ -	\$ -	\$ -	\$ 505,000

Project Cost Estimates Per Year

Year	Design	Land	Construction	Other Capital	1% for the Arts	Total
2022	25,000		475,000		5,000	\$ 505,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 25,000	\$ -	\$ 475,000	\$ -	\$ 5,000	\$ 505,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022	-	-	-	-	\$ -	0.00
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

P&R - Park Renovation Projects

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Parks & Recreation
Project Category: Existing Project w/ Changes
Project Code: PKSHELTER
Entity: 200-51-562-0000



Project Description:

Park Renovation Projects is an ongoing maintenance program with shelter updates, roof replacements and general facility upgrades and improvements. In recent years, this funding has been focused on upgrading restrooms to ensure ADA compliance. In 2021, the bulk of this funding will be used to address deferred maintenance on park shelters.

Funding Sources

Year	Park Improvement Fund	Transfers from Refuse	CEF	Grants/ Donations	Outside Revenue	Total
2022	100,000					\$ 100,000
2023	100,000					\$ 100,000
2024	100,000					\$ 100,000
2025	100,000					\$ 100,000
2026	100,000					\$ 100,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Project Cost Estimates Per Year

Year	Design	Land	Construction	Other Capital	1% for the Arts	Total
2022			100,000			\$ 100,000
2023			100,000			\$ 100,000
2024			100,000			\$ 100,000
2025			100,000			\$ 100,000
2026			100,000			\$ 100,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

P&R - Recreation Trails

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Parks & Recreation
Project Category: Existing Project w/ Changes
Project Code: PKTRTRAIL
Entity: 201-51-567-0000

Project Description:

The Recreation Trail started in 1990 with the goal of completing a 21 mile trail loop around town and regional connectivity. Completion of the 21 mile trail loop and 2 regional trail connections has been accomplished by 2020, and 3 additional regional trail connections at South Boyd Lake (Centerra Trail), South Front Range Trail, and East Big Thompson Trail are planned in the next 10 years.

Funding Sources						
Year	Conservation Trust Fund	Transfers from Refuse	CEF	Grants/Donations	Outside Revenue	Total
2022	680,000					\$ 680,000
2023	4,410,000		500,000			\$ 4,910,000
2024						\$ -
2025						\$ -
2026			1,200,000			\$ 1,200,000
2027			300,000			\$ 300,000
2028			250,000			\$ 250,000
2029			250,000			\$ 250,000
2030			250,000			\$ 250,000
2031			250,000			\$ 250,000
Total	\$ 5,090,000	\$ -	\$ 3,000,000	\$ -	\$ -	\$ 8,090,000

Project Cost Estimates Per Year						
Year	Design	Land	Construction	Other Capital	1% for the Arts	Total
2022	400,000	50,000	230,000			\$ 680,000
2023	600,000		4,310,000			\$ 4,910,000
2024						\$ -
2025						\$ -
2026			1,200,000			\$ 1,200,000
2027			300,000			\$ 300,000
2028			250,000			\$ 250,000
2029			250,000			\$ 250,000
2030			250,000			\$ 250,000
2031			250,000			\$ 250,000
Total	\$ 1,000,000	\$ 50,000	\$ 7,040,000	\$ -	\$ -	\$ 8,090,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022	10,000	5,000	5,000		\$ 20,000	
2023	5,000	500	500		\$ 6,000	
2024	5,000	500	500		\$ 6,000	
2025	5,000	500	500		\$ 6,000	
2026	5,000	500	500		\$ 6,000	
2027	25,000	10,000	5,000	50,000	\$ 90,000	0.50
2028	5,000	500	500		\$ 6,000	
Total	\$ 60,000	\$ 17,500	\$ 12,500	\$ 50,000	\$ 140,000	0.50

P&R - Willow Bend Park (Phase I)

Strategic Plan Focus Area

Livability

Department: Parks & Recreation
Project Category: Existing Project w/ Changes
Project Code: PKWBNP
Entity: 260-51-562-0000



Project Description:

Willow Bend Park is a 10 acre neighborhood park planned as part of the greater Willow Bend Parks and Open land area. This park development would occur on the upper section of the property near 1st Street. This project includes the development of Loveland's first universally accesible playground system, restroom/shelter structure, open field space for team practices, a parking lot and Recreation trail access. Funding for this project began in 2019 with \$172,200 allocated towards design funded out of Parks CEF. \$3,157800 was allocated in Parks CEF in the 2021 budget for construction. Additional funding is required to meet the need for a universally accessible playground.

Funding Sources						
Year	General Fund	Tranfers from Refuse	Parks CEF	Grants/ Donations	Outside Revenue	Total
2022			808,000			\$ 808,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 808,000	\$ -	\$ -	\$ 808,000

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Other Capital	1% for the Arts	Total
2022			800,000		8,000	\$ 808,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 800,000	\$ -	\$ 8,000	\$ 808,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2022	-	-	-	-	\$ -	0.00
2023	81,000	7,310	19,861	5,310	\$ 113,481	1.00
Total	\$ 81,000	\$ 7,310	\$ 19,861	\$ 5,310	\$ 113,481	1.00

TRAFFIC - Annual ITS & Communications Program

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Traffic)
Project Category: Annual Program w/ No Changes
Project Code: TSITSC
Entity: 211-23-235-0000



Project Description:

The annual Intelligent Transportation System Program funds design, equipment, materials, and installation of the Traffic Division's intelligent transportation system (ITS) and communication system.

Funding Sources

Year	General Fund	Fund Balance	CEF	Grants/ Donations	Outside Revenue	Total
2022	152,550					\$ 152,550
2023	163,229					\$ 163,229
2024	174,654					\$ 174,654
2025	186,880					\$ 186,880
2026	199,963					\$ 199,963
2027	213,960					\$ 213,960
2028	228,938					\$ 228,938
2029	244,963					\$ 244,963
2030	262,111					\$ 262,111
2031	280,459					\$ 280,459
Total	\$ 2,107,707	\$ -	\$ -	\$ -	\$ -	\$ 2,107,707

Project Cost Estimates Per Year

Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022			151,040		1,510	\$ 152,550
2023			161,613		1,616	\$ 163,229
2024			172,925		1,729	\$ 174,654
2025			185,030		1,850	\$ 186,880
2026			197,983		1,980	\$ 199,963
2027			211,842		2,118	\$ 213,960
2028			226,671		2,267	\$ 228,938
2029			242,538		2,425	\$ 244,963
2030			262,110		2,621	\$ 264,731
2031			280,459		2,805	\$ 283,264
Total	\$ -	\$ -	\$ 2,092,211	\$ -	\$ 20,921	\$ 2,113,132

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRAFFIC - Traffic Signal Safety Upgrades

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Traffic)
Project Category: New Project
Project Code: TBD
Entity:



Project Description:

Traffic safety upgrades at Loveland traffic signals consisting of two overlapping projects: (1) Install advanced detection with dilemma zone protection at 26 higher speed intersections. (2) Install new backplates with retroreflective yellow borders on all overhead signals that currently lack yellow borders (90 intersections). Design and construction is scheduled for 2023. Project is funded with Federal Highway Safety Improvement Program (HSIP) funds in the amount of \$1,432,950 and CDOT matching funds for intersections located on state highways in the amount of \$87,525.

Funding Sources						
Year	General Fund	Excess TABOR	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	72,745			1,520,475		\$ 1,593,220
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 72,745	\$ -	\$ -	\$ 1,520,475	\$ -	\$ 1,593,220

Project Cost Estimates Per Year						
Year	Design	Planning	Construction	Equipment	1% for the Arts	Total
2022						\$ -
2023	150,000		1,442,500		720	\$ 1,593,220
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 150,000	\$ -	\$ 1,442,500	\$ -	\$ 720	\$ 1,593,220

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2022					\$ -	
2023					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - 29th and Madison Intersection and Corridor Design

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: EN1902
Entity: 211-23-232-1701



Project Description:

The 29th/Madison Intersection and Corridor Design project consists of the design and right-of-way acquisition for a 3-Phase corridor construction project on Madison Avenue between Silver Leaf Drive and 37th Street. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations and is intended to provide congestion relief on US 34.

Funding Sources						
Year	General Fund	Fund Balance	Streets CEF	Grants/ Donations	Outside Revenue	Total
2022	76,000		287,930			\$ 363,930
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 76,000	\$ -	\$ 287,930	\$ -	\$ -	\$ 363,930

Project Cost Estimates Per Year						
Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022	113,930	250,000				\$ 363,930
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 113,930	\$ 250,000	\$ -	\$ -	\$ -	\$ 363,930

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - 29th and Madison Intersection Improvements

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: EN1902
Entity: 211-23-232-1701



Project Description:

The 29th Street and Madison Avenue Intersection Improvements project was funded by a 2016 City Council supplemental appropriation (\$500,000) for additional transportation projects intended to provide congestion relief on US 34. This project, along with the Madison Avenue Improvements - Silver Leaf to 29th project, are the first of three construction phases for the Madison Avenue corridor. This project includes the construction of a 2-lane, 4-leg modern roundabout. The design and right-of-way phases will be funded and completed earlier with the 29th/Madison Intersection and Corridor Design project. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations. This first construction phase is planned for 2023. Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources						
Year	General Fund	Transfers from Refuse	Streets CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023	405,414		1,621,656			\$ 2,027,070
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 405,414	\$ -	\$ 1,621,656	\$ -	\$ -	\$ 2,027,070

Project Cost Estimates Per Year						
Year	Design	Land	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023			2,007,000		20,070	\$ 2,027,070
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 2,007,000	\$ -	\$ 20,070	\$ 2,027,070

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - 37th and Madison Intersection Improvements

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: EN1902
Entity: 211-23-232-1701



Project Description:

The 37th Street and Madison Avenue Intersection Improvements project is the second of three construction phases for the Madison Avenue corridor intended to provide congestion relief on US 34. This project includes the construction of a single-lane, 4-leg modern roundabout. The design and right-of-way phases will be funded and completed earlier with the 29th/Madison Intersection and Corridor Design project. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations. This second construction phase is planned for 2024.

Funding Sources

Year	General Fund	Fund Balance	Streets CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	405,414		1,621,656			\$ 2,027,070
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 405,414	\$ -	\$ 1,621,656	\$ -	\$ -	\$ 2,027,070

Project Cost Estimates Per Year

Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024			2,007,000		20,070	\$ 2,027,070
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 2,007,000	\$ -	\$ 20,070	\$ 2,027,070

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - 57th and Taft Intersection Improvements

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: TBD
Entity: 211-23-232-1701



Project Description:

The 57th Street and Taft Avenue Intersection Improvements project consists of replacing the existing span-wire traffic signals with pole and mast arm traffic signals at the ultimate design location, extension of an existing box culvert and making ultimate improvements to the approach roadways. The design phase is planned for 2026 and the construction phase is planned for 2027. Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources						
Year	General Fund	Fund Balance	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	30,400		121,600			\$ 152,000
2027	275,023		1,100,092			\$ 1,375,115
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 305,423	\$ -	\$ 1,221,692	\$ -	\$ -	\$ 1,527,115

Project Cost Estimates Per Year						
Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	152,000					\$ 152,000
2027			1,361,500		13,615	\$ 1,375,115
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 152,000	\$ -	\$ 1,361,500	\$ -	\$ 13,615	\$ 1,527,115

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - 57th Reconstruction (Wilson to Taft)

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: TBD
Entity: 211-23-232-1701



Project Description:

The 57th Street Reconstruction - Wilson Avenue to Taft Avenue project consists of the reconstruction of approximately 1 mile of 2-lane rural road to meet current 2-lane Arterial Roadway standard. Due to increasing traffic volumes and poor storm drainage, the existing roadway requires extensive annual maintenance. Improving this section of roadway will increase safety for the motoring public and allow for maintenance funding to be utilized in other areas of need. The design phase is planned for 2027 and the construction phase is planned for 2028. Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources

Year	General Fund	Fund Balance	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027	174,300		125,700			\$ 300,000
2028	3,051,412		2,200,588			\$ 5,252,000
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 3,225,712	\$ -	\$ 2,326,288	\$ -	\$ -	\$ 5,552,000

Project Cost Estimates Per Year

Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027	300,000					\$ 300,000
2028			5,200,000		52,000	\$ 5,252,000
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 300,000	\$ -	\$ 5,200,000	\$ -	\$ 52,000	\$ 5,552,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Annual Bike Route, Signing and Striping

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Annual Program w/ No Changes
Project Code: TRANS-STRIFE
Entity: 211-23-232-1712



Project Description:

This annual program enables the City to continually improve the bike route signing and striping within the City limits. This will enable Public Works to support the multi-modal strategic objective.

Funding Sources

Year	General Fund	Fund Balance	CEF	Grants/ Donations	Outside Revenue	Total
2022	17,500		17,500			\$ 35,000
2023	17,500		17,500			\$ 35,000
2024	17,500		17,500			\$ 35,000
2025	17,500		17,500			\$ 35,000
2026	17,500		17,500			\$ 35,000
2027	17,500		17,500			\$ 35,000
2028	17,500		17,500			\$ 35,000
2029	20,000		20,000			\$ 40,000
2030	20,000		20,000			\$ 40,000
2031	20,000		20,000			\$ 40,000
Total	\$ 182,500	\$ -	\$ 182,500	\$ -	\$ -	\$ 365,000

Project Cost Estimates Per Year

Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022	3,500		31,500			\$ 35,000
2023	3,500		31,500			\$ 35,000
2024	3,500		31,500			\$ 35,000
2025	3,500		31,500			\$ 35,000
2026	3,500		31,500			\$ 35,000
2027	3,500		31,500			\$ 35,000
2028	3,500		31,500			\$ 35,000
2029	4,000		36,000			\$ 40,000
2030	4,000		36,000			\$ 40,000
2031	4,000		36,000			\$ 40,000
Total	\$ 36,500	\$ -	\$ 328,500	\$ -	\$ -	\$ 365,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Annual Bike, PED and ADA Ramps

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Public Works (Transportation Eng)

Project Category: Existing Project w/ Changes

Project Code: TRANS-ALT

Entity: 211-23-232-1712

Project Description:



In the 2020 budget, Council added \$250,000, in perpetuity, to the existing Annual Bike, PED (Pedestrian) and ADA (Americans with Disabilities Act) Ramps project. The funds will be used to increase the rates of replacement of both substandard ADA ramps and sidewalk infrastructure gaps. This will provide a direct safety and connectivity benefit to the general public and to those who face mobility challenges due to disability. It should be noted that, due to state statutes, Capital Expansion Fees may not be used to fund this need. The City of Loveland has over 2,500 identified sidewalk gaps and approximately 3,000 substandard ADA ramps. At current funding levels, it will take approximately 400 years to eliminate these public safety deficiencies. The 2012 Bicycle and Pedestrian Plan, which is currently being updated, lists only the first 300 sidewalk gaps at a total cost ranging from a low of \$7 million to a high of \$14 million. The additional funding requested will double the current funding and will greatly benefit pedestrian safety and increase walkability by reducing the substandard infrastructure more quickly. A larger fund pool will also have a cost benefit by allowing the bidding of a larger annual construction project, which will, in turn, provide the City with more economical construction costs. Dependent on workload, Transportation Engineering either designs the construction plans in-house or contracts with an engineering consultant. Dependent on site constraints, current funding levels allow for design of 3 to 6 gap locations annually, which are then bid as a single construction project. Transportation Engineering manages the project from design through construction. The General Fund total includes 1% for the Arts.

Funding Sources						
Year	General Fund	Fund Balance	CEF	Grants/ Donations	Outside Revenue	Total
2022	542,560					\$ 542,560
2023	558,801					\$ 558,801
2024	575,581					\$ 575,581
2025	592,865					\$ 592,865
2026	610,668					\$ 610,668
2027	628,954					\$ 628,954
2028	647,841					\$ 647,841
2029	667,295					\$ 667,295
2030	687,314					\$ 687,314
2031	707,934					\$ 707,934
Total	\$ 6,219,813	\$ -	\$ -	\$ -	\$ -	\$ 6,219,813

Project Cost Estimates Per Year						
Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022	50,000		487,683		4,877	\$ 542,560
2023	55,000		498,813		4,988	\$ 558,801
2024	55,000		515,427		5,154	\$ 575,581
2025	55,000		532,540		5,325	\$ 592,865
2026	55,000		550,166		5,502	\$ 610,668
2027	60,000		563,321		5,633	\$ 628,954
2028	60,000		582,021		5,820	\$ 647,841
2029	60,000		601,282		6,013	\$ 667,295
2030	65,000		616,152		6,162	\$ 687,314
2031	65,000		636,568		6,366	\$ 707,934
Total	\$ 580,000	\$ -	\$ 5,583,973	\$ -	\$ 55,840	\$ 6,219,813

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Annual Bridge Maintenance

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Annual Program w/ No Changes
Project Code: TRANS-BRIDGE
Entity: 211-23-232-1708



Project Description:

Annual bridge repair, rehabilitation and maintenance is funded with this project. This funding supports a systematic preventative maintenance program helping to avoid more costly, unplanned emergency replacement and rehabilitation projects. Due to continued efforts, almost all the bridges within the City are not structurally deficit.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources						
Year	General Fund	Fund Balance	CEF	Grants/Donations	Outside Revenue	Total
2022	197,066					\$ 197,066
2023	306,862					\$ 306,862
2024	316,078					\$ 316,078
2025	325,570					\$ 325,570
2026	335,345					\$ 335,345
2027	345,414					\$ 345,414
2028	355,777					\$ 355,777
2029	366,450					\$ 366,450
2030	377,444					\$ 377,444
2031	388,768					\$ 388,768
Total	\$ 3,314,774	\$ -	\$ -	\$ -	\$ -	\$ 3,314,774

Project Cost Estimates Per Year						
Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022	20,000		175,313		1,753	\$ 197,066
2023	30,000		274,121		2,741	\$ 306,862
2024	30,000		283,246		2,832	\$ 316,078
2025	30,000		292,643		2,927	\$ 325,570
2026	30,000		302,322		3,023	\$ 335,345
2027	35,000		307,341		3,073	\$ 345,414
2028	35,000		317,601		3,176	\$ 355,777
2029	35,000		328,168		3,282	\$ 366,450
2030	35,000		339,053		3,391	\$ 377,444
2031	35,000		350,265		3,503	\$ 388,768
Total	\$ 315,000	\$ -	\$ 2,970,073	\$ -	\$ 29,701	\$ 3,314,774

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Annual Extended Projects

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Annual Program w/ No Changes
Project Code: TRANS-EXT
Entity: 211-23-232-1713



Project Description:

This funding provides for the ability to address small unforeseen project needs that may arise during the year. Projects in this category are generally under \$200,000 and allows staff to address urgent needs quickly and with the maximum cost benefit to residents.

Projects in this category are those which are ineligible to use Capital Expansion Fee funds. In the case of projects that use a funding split, the appropriate portion will be taken from these funds.

Funding Sources						
Year	General Fund	Fund Balance	CEF	Grants/ Donations	Outside Revenue	Total
2022	202,000					\$ 202,000
2023	202,000					\$ 202,000
2024	202,000					\$ 202,000
2025	202,000					\$ 202,000
2026	202,000					\$ 202,000
2027	202,000					\$ 202,000
2028	202,000					\$ 202,000
2029	202,000					\$ 202,000
2030	202,000					\$ 202,000
2031	202,000					\$ 202,000
Total	\$ 2,020,000	\$ -	\$ -	\$ -	\$ -	\$ 2,020,000

Project Cost Estimates Per Year						
Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022			200,000		2,000	\$ 202,000
2023			200,000		2,000	\$ 202,000
2024			200,000		2,000	\$ 202,000
2025			200,000		2,000	\$ 202,000
2026			200,000		2,000	\$ 202,000
2027			200,000		2,000	\$ 202,000
2028			200,000		2,000	\$ 202,000
2029			200,000		2,000	\$ 202,000
2030			200,000		2,000	\$ 202,000
2031			200,000		2,000	\$ 202,000
Total	\$ -	\$ -	\$ 2,000,000	\$ -	\$ 20,000	\$ 2,020,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Annual Right-of-Way (ROW) Acquisitions

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Annual Program w/ No Changes
Project Code: TRANS-ROW
Entity: 211-23-232-1714



Project Description:

This funding allows for the purchase of right-of-way (ROW) needed for future projects as they become viable. This provides cost savings as property values continue to increase and acquiring them earlier can result in significant savings over purchasing at the time of project need. These funds are also utilized for limited ROW purchases on unforeseen small projects that arise during the year and are also eligible for use of Capital Expansion Fee (CEF) funding.

Funding Sources

Year	General Fund	Fund Balance	Streets CEF	Grants/ Donations	Outside Revenue	Total
2022			200,000			\$ 200,000
2023			200,000			\$ 200,000
2024			200,000			\$ 200,000
2025			200,000			\$ 200,000
2026			200,000			\$ 200,000
2027			200,000			\$ 200,000
2028			200,000			\$ 200,000
2029			200,000			\$ 200,000
2030			200,000			\$ 200,000
2031			200,000			\$ 200,000
Total	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

Project Cost Estimates Per Year

Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022		200,000				\$ 200,000
2023		200,000				\$ 200,000
2024		200,000				\$ 200,000
2025		200,000				\$ 200,000
2026		200,000				\$ 200,000
2027		200,000				\$ 200,000
2028		200,000				\$ 200,000
2029		200,000				\$ 200,000
2030		200,000				\$ 200,000
2031		200,000				\$ 200,000
Total	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Annual Small Capital Projects

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Annual Program w/ No Changes
Project Code: TRANS-MINPRJ
Entity: 211-23-232-1713



Project Description:

This funding provides for the ability to address small unforeseen project needs that may arise during the year. Projects in this category are generally under \$30,000 in cost and do not necessarily warrant spending City Council time to appropriate funding for mid-year occurrences.

Projects in this category are those which are eligible to use Capital Expansion Fee (CEF) funds. In the case of projects that use a funding split, the appropriate portion will be taken from these funds.

Funding Sources						
Year	General Fund	Fund Balance	Streets CEF	Grants/Donations	Outside Revenue	Total
2022			101,000			\$ 101,000
2023			101,000			\$ 101,000
2024			101,000			\$ 101,000
2025			101,000			\$ 101,000
2026			101,000			\$ 101,000
2027			101,000			\$ 101,000
2028			101,000			\$ 101,000
2029			101,000			\$ 101,000
2030			101,000			\$ 101,000
2031			101,000			\$ 101,000
Total	\$ -	\$ -	\$ 1,010,000	\$ -	\$ -	\$ 1,010,000

Project Cost Estimates Per Year						
Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022			100,000		1,000	\$ 101,000
2023			100,000		1,000	\$ 101,000
2024			100,000		1,000	\$ 101,000
2025			100,000		1,000	\$ 101,000
2026			100,000		1,000	\$ 101,000
2027			100,000		1,000	\$ 101,000
2028			100,000		1,000	\$ 101,000
2029			100,000		1,000	\$ 101,000
2030			100,000		1,000	\$ 101,000
2031			100,000		1,000	\$ 101,000
Total	\$ -	\$ -	\$ 1,000,000	\$ -	\$ 10,000	\$ 1,010,000

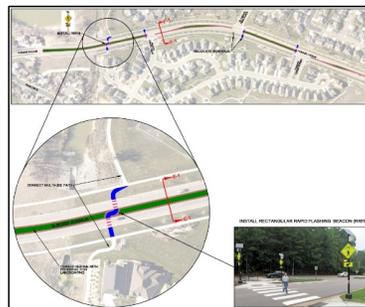
Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Boise Traffic Calming (US 34 to 37th Street)

Strategic Plan Focus Area

Public Safety

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: EN2002
Entity: 211-23-232-1701



Project Description:

The Boise Avenue Traffic Calming - US 34 to 37th Street project is intended to provide roadway infrastructure improvements along Boise Avenue in helping to address the public concerns for pedestrian safety, speed and provide a balance between all corridor users. In 2016, the City hired an engineering consultant to address the public's concerns along Boise Avenue north of US 34. The consultant provided its findings with solutions in their report titled 'North Boise Avenue Corridor Study Report'. The consultant has recommended several medians, intersection bump-outs, rectangular rapid flashing beacons (RRFB) and restriping of the corridor as solutions to calming traffic and providing increased safety for pedestrians.

The design phase was planned for 2020 and the construction phase was planned for 2021, however; due to budget reductions, design is now planned for 2021 and construction in 2023. An HSIP federal grant was recently awarded to this project and will fund a portion of this project. Grant funding is inclusive of one other small safety concern (Taft/W. 10th) and is included with this project.

Funding Sources

Year	General Fund	Fund Balance	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	1,936,446			382,500		\$ 2,318,946
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,936,446	\$ -	\$ -	\$ 382,500	\$ -	\$ 2,318,946

Project Cost Estimates Per Year

Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023			2,299,773		19,173	\$ 2,318,946
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 2,299,773	\$ -	\$ 19,173	\$ 2,318,946

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Boyd Lake Avenue (LCR 20E to Mountain Lion Drive)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: TBD
Entity: 211-23-232-1701



Project Description:

The Boyd Lake Avenue - LCR 20E to Mountain Lion Drive Widening project consists of widening of Boyd Lake Avenue from Mountain Lion Drive to Larimer County Road 20E to a Major Arterial (4-lane) roadway standard.

The design phase is planned for 2024 and the construction phase is planned for 2025.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources						
Year	General Fund	Fund Balance	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	89,784		258,216			\$ 348,000
2025	814,573		2,342,687			\$ 3,157,260
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 904,357	\$ -	\$ 2,600,903	\$ -	\$ -	\$ 3,505,260

Project Cost Estimates Per Year						
Year	Design	Right of Way (ROW)	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	348,000					\$ 348,000
2025			3,126,000		31,260	\$ 3,157,260
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 348,000	\$ -	\$ 3,126,000	\$ -	\$ 31,260	\$ 3,505,260

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Cleveland Avenue Traffic Calming Study

Strategic Plan Focus Area
Public Safety

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: EN1711
Entity: 211-23-232-1701



Project Description:

Study to look at traffic calming opportunities on Cleveland Avenue from 1st Street to 7th Street.

Funding Sources

Year	General Fund	Fund Balance	CEF	Grants/ Donations	Outside Revenue	Total
2022	170,000					\$ 170,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000

Project Cost Estimates Per Year

Year	Design	Engineering	Construction	Other Capital	1% for the Arts	Total
2022		170,000				\$ 170,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 170,000	\$ -	\$ -	\$ -	\$ 170,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Crossroads and LCR 3 Intersection Improvements

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: New Project
Project Code: TBD
Entity: 211-23-232-1701



Project Description:

The Crossroads Boulevard and Larimer County Road 3 (LCR 3) Intersection Improvements project is intended to provide a safer environment for the traveling public. Considering the increased traffic at this intersection, it is time for improvements. This project includes the construction of a Modern Roundabout.

The design phase is planned for 2028 and the construction phase is planned for 2029. Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources						
Year	General Fund	Fund Balance	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	60,000		240,000			\$ 300,000
2029	545,400		2,181,600			\$ 2,727,000
2030						\$ -
2031						\$ -
Total	\$ 605,400	\$ -	\$ 2,421,600	\$ -	\$ -	\$ 3,027,000

Project Cost Estimates Per Year						
Year	Design	Engineering	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	300,000					\$ 300,000
2029			2,700,000		27,000	\$ 2,727,000
2030						\$ -
2031						\$ -
Total	\$ 300,000	\$ -	\$ 2,700,000	\$ -	\$ 27,000	\$ 3,027,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Developer Reimbursements

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ Changes
Project Code: TRANS-CAP
Entity: 211-23-232-1701



Project Description:

Development is required to fund up to the cost of a collector street equivalent for the portion of streets within and adjacent to their property. In some cases, and per the 2035 Transportation Plan, the development is also required to oversize the adjacent arterial streets to their ultimate width along their property. In these instances, the City will reimburse the developer for the street oversizing costs at the time that the actual roadway improvement would have been required to meet traffic demand and payment is made on a first-in-first-out basis. Individual projects for 2022-2031 include: US 34/Sculptor Drive Intersection, Sculptor Drive south of US 34.

Funding Sources						
Year	General Fund	Fund Balance	Streets CEF	Grants/Donations	Outside Revenue	Total
2022			152,000			\$ 152,000
2023	40,000		212,000			\$ 252,000
2024	50,000		200,000			\$ 250,000
2025	50,000		200,000			\$ 250,000
2026	50,000		200,000			\$ 250,000
2027	50,000		200,000			\$ 250,000
2028	50,000		200,000			\$ 250,000
2029	50,000		200,000			\$ 250,000
2030	50,000		200,000			\$ 250,000
2031	50,000		200,000			\$ 250,000
Total	\$ 440,000	\$ -	\$ 1,964,000	\$ -	\$ -	\$ 2,404,000

Project Cost Estimates Per Year						
Year	Developer Reimbursements	Engineering	Construction	Other Capital	1% for the Arts	Total
2022	152,000					\$ 152,000
2023	252,000					\$ 252,000
2024	250,000					\$ 250,000
2025	250,000					\$ 250,000
2026	250,000					\$ 250,000
2027	250,000					\$ 250,000
2028	250,000					\$ 250,000
2029	250,000					\$ 250,000
2030	250,000					\$ 250,000
2031	250,000					\$ 250,000
Total	\$ 2,404,000	\$ -	\$ -	\$ -	\$ -	\$ 2,404,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Lindbergh Drive Extension

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: New Project
Project Code: TBD
Entity: 211-23-232-1701



Project Description:

The Lindbergh Drive Extension project consists of design and construction of a 2-lane arterial roadway from the existing roundabout at Rocky Mountain Avenue/Crossroads Boulevard, north to Earhart Road. This project will also include design and construction of a single lane modern roundabout at the intersection of Lindbergh Drive/Earhart Road. Total project cost is \$13,886,100 and will be funded equally by the City, the Airport and Private Developers or other funding partner opportunities. The funding shown below is only the City portion. The design phase is planned for 2023 and the construction phase planned for 2024. Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources

Year	General Fund	Excess TABOR	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	417,000					\$ 417,000
2024	4,211,700					\$ 4,211,700
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 4,628,700	\$ -	\$ -	\$ -	\$ -	\$ 4,628,700

Project Cost Estimates Per Year

Year	Design	Planning	Construction	Equipment	1% for the Arts	Total
2022						\$ -
2023	417,000					\$ 417,000
2024			4,170,000		41,700	\$ 4,211,700
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 417,000	\$ -	\$ 4,170,000	\$ -	\$ 41,700	\$ 4,628,700

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2022					\$ -	
2023					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Madison Avenue Improvements (29th Street to 37th Street)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: EN1902
Entity: 211-23-232-1701



Project Description:

The Madison Avenue Improvements - 29th to 37th project is the final of three construction phases for the Madison Avenue corridor intended to provide congestion relief on US 34. This project includes widening of Madison Avenue from 29th Street to 37th Street to a Minor Arterial (2-lane) roadway standard. The design and right-of-way phases will be funded and completed earlier with the 29th/Madison Intersection and Corridor Design project. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations.

Funding Sources						
Year	General Fund	Fund Balance	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	1,682,356		332,443			\$ 2,014,799
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,682,356	\$ -	\$ 332,443	\$ -	\$ -	\$ 2,014,799

Project Cost Estimates Per Year						
Year	Developer Reimbursements	Engineering	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025			1,994,850		19,949	\$ 2,014,799
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 1,994,850	\$ -	\$ 19,949	\$ 2,014,799

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Madison Avenue Improvements (Silver Leaf to 29th)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: EN1902
Entity: 211-23-232-1701



Project Description:

The Madison Avenue Improvements - Silver Leaf to 29th project, along with the 29th and Madison Intersection Improvements project, are the first of three construction phases for the Madison Avenue corridor intended to provide congestion relief on US 34. This project includes widening of Madison Avenue from Silver Leaf to 29th Street to a Major Arterial (4-lane) roadway standard. The design and right-of-way phases will be funded and completed earlier with the 29th/Madison Intersection and Corridor Design project. This route is a major feed from northwest Loveland to US 34, east to I-25 and other locations.

This first construction phase is planned for 2023. Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources

Year	General Fund	Fund Balance	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	326,367		2,873,313			\$ 3,199,680
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 326,367	\$ -	\$ 2,873,313	\$ -	\$ -	\$ 3,199,680

Project Cost Estimates Per Year

Year	Developer Reimbursements	Engineering	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023			3,168,000		31,680	\$ 3,199,680
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 3,168,000	\$ -	\$ 31,680	\$ 3,199,680

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Monroe and 33rd Intersection Improvements

Strategic Plan Focus Area
Public Safety

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: TBD
Entity: 211-23-232-1701



Project Description:

The Monroe Avenue and 33rd Street Intersection Improvements project consists of constructing a mini roundabout within the intersection. Currently, the intersection consists of a 4-way stop condition with the north leg containing a large median where a Cottonwood tree used to reside. The north/south lanes have a 12-foot horizontal offset through the intersection. The proposed mini roundabout will increase traffic and pedestrian safety through the intersection and it will also result in traffic calming for the neighborhood. With the projects that the City is constructing to the north, we anticipate additional traffic down this corridor. The design phase is planned for 2026 and the construction phase is planned for 2027.

Funding Sources						
Year	General Fund	Fund Balance	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	10,000		40,000			\$ 50,000
2027	90,900		363,600			\$ 454,500
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 100,900	\$ -	\$ 403,600	\$ -	\$ -	\$ 504,500

Project Cost Estimates Per Year						
Year	Design/Architect	Engineering	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	50,000					\$ 50,000
2027			450,000		4,500	\$ 454,500
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 50,000	\$ -	\$ 450,000	\$ -	\$ 4,500	\$ 504,500

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Street Rehabilitation Program

Strategic Plan Focus Area

Infrastructure & Transportation

Department: *Public Works (Transportation Eng)*

Project Category: *Annual Program w/ No Changes*

Project Code: *TRANSREHAB*

Entity: *211-23-232-1700*



Project Description:

The Street Rehabilitation Program consists of a pavement management process to provide street treatment recommendations; five street maintenance contracts, two concrete repair contracts and other associated support work. The street system contains over 7.3 million square yards of pavement surface and more than 600 miles of curb, gutter, and sidewalk. The funding for this Program is used to manage and maintain this street system within the following programs:

The Annual Street-Resurfacing Program

Provides for the planning and implementation of street surface repairs. This includes planning of pavement repairs, asphalt overlays, hot-inplace recycling of pavements, chip and seal products, occasional spot repairs or safety improvements, supporting Traffic Operations on street maintenance projects, concrete repairs and asphaltic concrete and crack sealing materials for use by Street Maintenance.

Target Area

Provides for repairs to concrete in the right of way in advance of the various street-resurfacing programs. The focus is on upgrades to ramps that accommodate citizens with disabilities (ADA) and for the repair of drainage. The ADA repairs are federal requirements and the drainage repairs provide for longer life to the street resurfacing.

Concrete Cost Share Program

Per City Code, property owners are responsible for maintenance and replacement of their property fronting curbing, gutters, and sidewalks. Resolution 18-2005 allows for financial participation in that effort by the City. With our aging infrastructure, more sidewalk hazards appear each year. Funding this program at a higher level will benefit the entire city by making the program available to more residents, thus eliminating more hazardous locations. The program is restricted to residential owner-occupied homes.

Alley Repair Program

The City of Loveland is responsible for the maintenance of over 200 alley rights of way. This funding provides the beginning of a formal alley repair/reconstruction program for alleys that have deteriorated to a point where normal maintenance is insufficient. Historically, funds for this work have been taken from the Street Rehabilitation Concrete program on an "as needed" basis, causing the Concrete program to fall behind in maintenance and the alleys to receive only minimal upkeep.

Reconstruction of City Streets

This funding provides the ability to reconstruct streets without negatively impacting the annual Street Resurfacing budget. Streets are reconstructed whenever they have deteriorated beyond a point where regular resurfacing methods are no longer cost-effective. Currently, when a reconstruction project is required, it is funded using Street Resurfacing funds. Due to our aging infrastructure, a reconstruction project is necessary approximately every other year and generally reduces the funds available for basic maintenance by up to 16%. This reduction in basic maintenance causes a downward spiral where more streets will require more costly reconstruction in the future.

Funding Sources						
Year	General Fund	Highway Users Tax	Faster Distribution	Transportation Fee	Outside Revenue	Total
2022	2,236,520	2,129,126	603,592	3,443,882		\$ 8,413,120
2023	3,772,151	2,149,834	613,369	3,616,076		\$ 10,151,430
2024	3,118,986	2,170,542	623,146	3,796,880		\$ 9,709,554
2025	3,933,062	2,191,249	632,923	3,986,724		\$ 10,743,958
2026	3,254,969	2,211,957	642,699	4,186,060		\$ 10,295,685
2027	4,091,339	2,232,664	652,476	4,395,363		\$ 11,371,842
2028	3,380,899	2,253,372	662,253	4,615,132		\$ 10,911,656
2029	4,291,394	2,274,467	672,328	4,845,888		\$ 12,084,077
2030	3,510,714	2,295,175	682,105	5,088,182		\$ 11,576,176
2031	4,372,702	2,315,832	692,337	5,342,591		\$ 12,723,462
Total	\$ 35,962,736	\$ 22,224,218	\$ 6,477,228	\$ 43,316,778	\$ -	\$107,980,960

Project Cost Estimates Per Year						
Year	Design/Architect	Engineering	Construction	Other Capital	1% for the Arts	Total
2022	80,000		8,250,614		82,506	\$ 8,413,120
2023	20,000		10,031,119		100,311	\$ 10,151,430
2024	80,000		9,534,212		95,342	\$ 9,709,554
2025	20,000		10,617,780		106,178	\$ 10,743,958
2026	80,000		10,114,540		101,145	\$ 10,295,685
2027	20,000		11,239,448		112,394	\$ 11,371,842
2028	80,000		10,724,412		107,244	\$ 10,911,656
2029	20,000		11,944,631		119,446	\$ 12,084,077
2030	80,000		11,382,352		113,824	\$ 11,576,176
2031	20,000		12,577,685		125,777	\$ 12,723,462
Total	\$ 500,000	\$ -	\$ 106,416,793	\$ -	\$ 1,064,167	\$107,980,960

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Taft and Eisenhower Intersection Improvements

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Public Works (Transportation Eng)

Project Category: Existing Project w/ No Changes

Project Code: EN1703

Entity: 211-23-232-1701



Project Description:

The Taft and Eisenhower Intersection Improvements project is the remaining work from the larger Taft Avenue Phase II project and consists of roadway widening from 11th Street to Westshore Drive and the installation of a new traffic signal at the Taft/Eisenhower intersection. Eisenhower intersection improvements also include dual northbound and southbound left turn lanes and concrete medians. \$1.7 Million of the project cost was funded by the 2016 City Council supplemental appropriation for additional transportation projects intended to provide congestion relief on US 34. \$3,330,637 of the project cost is being funded by a Congestion Mitigation & Air Quality (CMAQ) awarded grant from the North Front Range Metropolitan Planning Organization. Final Design and right of way acquisition will occur in 2021 and construction will commence in 2022.

Funding Sources

Year	General Fund	Highway Users Tax	CEF	Grants/Donations	Outside Revenue	Total
2022	741,129		1,641,928	3,330,637		\$ 5,713,694
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 741,129	\$ -	\$ 1,641,928	\$ 3,330,637	\$ -	\$ 5,713,694

Project Cost Estimates Per Year

Year	Design/Architect	Engineering	Construction	Other Capital	1% for the Arts	Total
2022			5,690,099		23,595	\$ 5,713,694
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 5,690,099	\$ -	\$ 23,595	\$ 5,713,694

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - Taft Avenue Widening (Westshore to 22nd)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ Changes
Project Code: TBD
Entity: 211-23-232-1701



Project Description:

The Taft Avenue Widening - Westshore Drive to 22nd Street project consists of widening Taft Avenue from Westshore Drive to 22nd Street to a Major Arterial (4-lane) roadway standard. This project is a continuation from the Taft Avenue Phase II project consisting of widening Taft Avenue to 29th Street to a Major Arterial (4-lane) roadway standard. The design phase is planned for 2029 and the construction phase is planned for 2030. Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources						
Year	General Fund	Highway Users Tax	Streets CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029	232,678		501,322			\$ 734,000
2030	2,115,043		4,557,017			\$ 6,672,060
2031						\$ -
Total	\$ 2,347,721	\$ -	\$ 5,058,339	\$ -	\$ -	\$ 7,406,060

Project Cost Estimates Per Year						
Year	Design/Architect	Engineering	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029	734,000					\$ 734,000
2030			6,606,000		66,060	\$ 6,672,060
2031						\$ -
Total	\$ 734,000	\$ -	\$ 6,606,000	\$ -	\$ 66,060	\$ 7,406,060

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - US 34 Widening - Boyd to Rocky Mountain (Eastbound)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: New Project
Project Code: TBD
Entity: 211-23-232-1701



Project Description:

The US 34 Widening - Boyd Lake Avenue to Rocky Mountain Avenue project is for the widening of eastbound US 34 to include a third through lane from Boyd Lake Avenue to Rocky Mountain Avenue. As part of this project, curb, gutter, and sidewalk gaps will be filled along the highway. This project does not include construction of the center median hardscape. Design of the eastbound third through lane will occur in 2023. Construction of the eastbound third through lane will commence in 2024.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources

Year	General Fund	Highway Users Tax	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	142,240		137,760			\$ 280,000
2024	1,292,961		1,252,238			\$ 2,545,199
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,435,201	\$ -	\$ 1,389,998	\$ -	\$ -	\$ 2,825,199

Project Cost Estimates Per Year

Year	Design/Architect	Engineering	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	280,000					\$ 280,000
2024			2,520,000		25,199	\$ 2,545,199
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 280,000	\$ -	\$ 2,520,000	\$ -	\$ 25,199	\$ 2,825,199

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - US 34 Widening - Boyd to Rocky Mountain (Westbound)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ Changes
Project Code: EN1704A
Entity: 211-23-232-1701



Project Description:

The US 34 Widening - Boyd Lake Avenue to Rocky Mountain Avenue project is for the widening of westbound US 34 to include a third through lane from Boyd Lake Avenue to Fall River Drive. As part of this project, curb, gutter, and sidewalk gaps will be filled along the highway. This project does not include construction of the center median hardscape. \$1,361,496 of the project cost is being funded by a Surface Transportation Block Grant (STBG) awarded grant from the North Front Range Metropolitan Planning Organization. Design of the westbound third through lane will occur in 2021. Construction of the westbound third through lane are in progress starting in 2021 through 2023.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources

Year	General Fund	Highway Users Tax	CEF	Grants/Donations	Outside Revenue	Total
2022	83,541		80,910			\$ 164,451
2023	60,836		58,921	1,361,496		\$ 1,481,253
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 144,377	\$ -	\$ 139,831	\$ 1,361,496	\$ -	\$ 1,645,704

Project Cost Estimates Per Year

Year	Design/Architect	Engineering	Construction	Other Capital	1% for the Arts	Total
2022	164,451					\$ 164,451
2023			1,480,067		1,186	\$ 1,481,253
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 164,451	\$ -	\$ 1,480,067	\$ -	\$ 1,186	\$ 1,645,704

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

TRANS - US 34 Widening (Centerra to LCR 3)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works (Transportation Eng)
Project Category: Existing Project w/ No Changes
Project Code: TBD
Entity: 211-23-232-1701



Project Description:

The US 34 Widening - Centerra Parkway to Larimer County Road 3 project is for the widening of eastbound and westbound US 34 to include a third through lane from Centerra Parkway to Larimer County Road 3, including the Larimer County Road 3 intersection (depending on available funding). As part of this project, curb, gutter, and sidewalk will be constructed along both sides of the highway. For the westbound portion, design will be finalized in 2024, right-of-way acquisition taking place in 2024 to 2025 and construction commencing in 2026. For the eastbound portion, design will be finalized in 2030 with right-of-way acquisition and construction taking place in 2031.

Additional project information is available through the Public Works Department. Costs shown are engineering estimates until the project is bid.

Funding Sources						
Year	General Fund	Highway Users Tax	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	573,566		199,434			\$ 773,000
2025	926,882		322,286	1,546,000		\$ 2,795,168
2026	1,390,323		483,429	2,319,000		\$ 4,192,752
2027						\$ -
2028						\$ -
2029						\$ -
2030	519,400		180,600			\$ 700,000
2031	4,721,346		1,641,654			\$ 6,363,000
Total	\$ 8,131,517	\$ -	\$ 2,827,403	\$ 3,865,000	\$ -	\$ 14,823,920

Project Cost Estimates Per Year						
Year	Design/Architect	Engineering	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	773,000					\$ 773,000
2025			2,782,800		12,368	\$ 2,795,168
2026			4,174,200		18,552	\$ 4,192,752
2027						\$ -
2028						\$ -
2029						\$ -
2030	700,000					\$ 700,000
2031			6,363,000			\$ 6,363,000
Total	\$ 1,473,000	\$ -	\$ 13,320,000	\$ -	\$ 30,920	\$ 14,823,920

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Fuel/Veh Rep	Total	FTE
2022					\$ -	
2023					\$ -	
2024					\$ -	
2025					\$ -	
2026					\$ -	
2027					\$ -	
2028					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

2022-2031 Water Utility Capital Program

	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	Ten Year Total
Revenue												
Beginning Balance	\$ 11,522,758	\$ 7,289,377	\$ 6,495,723	\$ 11,131,883	\$ 9,392,011	\$ 11,522,758	\$ 7,962,314	\$ 10,294,933	\$ 13,711,794	\$ 13,888,884	\$ 20,909,252	\$ 11,522,758
A Operating Revenues	6,935,181	7,916,567	8,345,434	8,537,085	9,193,353	40,927,620	9,669,726	10,089,762	10,455,905	10,969,060	11,433,951	93,546,025
B SIF Revenues	2,712,566	2,797,897	2,892,378	3,214,458	3,317,986	14,935,285	3,409,944	3,388,008	3,511,378	3,630,971	3,833,587	32,709,173
C Interest on Investments	\$70,849	\$51,501	\$98,601	\$152,783	\$161,186	534,920	\$203,109	\$267,071	\$307,053	\$387,124	\$450,981	2,150,258
D External Loan Receipts	\$0	\$4,000,000	\$0	\$0	\$0	4,000,000	\$0	\$0	\$7,500,000	\$0	\$0	11,500,000
E External Loan Repayment	(1,189,769)	(1,188,182)	(1,426,089)	(1,422,689)	(1,423,662)	(6,650,391)	(1,423,847)	(1,428,234)	(1,426,696)	(1,865,972)	(1,862,860)	(14,657,999)
Total Revenue	\$ 20,051,585	\$ 20,867,160	\$ 16,406,047	\$ 21,613,520	\$ 20,640,875	\$ 65,270,192	\$ 19,821,247	\$ 22,611,540	\$ 34,059,434	\$ 27,010,068	\$ 34,764,911	\$ 136,770,215
Expenditures												
Capital Projects												
1 WA-12" P2 Zone East Connector (Lee Farms)	40,000	378,740	-	-	-	418,740	-	-	-	-	-	418,740
2 WA-16" in Granite	-	-	-	39,881	566,479	606,360	-	-	-	-	-	606,360
3 WA-16" P8 Extension	702,000	-	-	-	-	702,000	-	-	-	-	-	702,000
4 WA-2.0 MG Dakota Ridge Buried Concrete Tank PZZ	-	-	-	-	-	-	-	-	-	767,311	9,466,705	10,234,016
5 WA-3.5 MG 43rd St Tank #2	-	-	528,623	7,508,588	-	8,037,211	-	-	-	-	-	8,037,211
6 WA-34" Waterline Valve Insertions	-	568,163	-	-	-	568,163	-	-	-	-	-	568,163
7 WA-36" Transmission Line Relining	-	-	-	-	368,518	368,518	5,234,455	-	-	-	-	5,602,973
8 WA-East Gravity Zone	4,006,000	6,943,050	-	-	-	10,949,050	-	1,219,495	14,111,689	-	-	26,280,234
9 WA-FCLWD Interconnect at Crossroads Tank	50,000	578,587	-	-	-	628,587	-	-	-	-	-	628,587
10 WA-Fire Training Grounds Water Metering	-	-	24,453	171,648	-	196,101	-	-	-	-	-	196,101
11 WA-Hwy 402 LTWD Meter Vault	-	41,700	482,542	-	-	524,242	-	-	-	-	-	524,242
12 WA-Mariana Butte Pump Station Pump Replacement	15,000	331,516	-	-	-	346,516	-	-	-	-	-	346,516
13 WA-Morning Drive Pump Station MCC Upgrade	-	20,850	241,271	-	-	262,121	-	-	-	-	-	262,121
14 WA-Mountain View Water Pump Station 3rd Pump	-	-	-	-	-	-	-	-	-	-	109,080	109,080
15 WA-Oversizing & Extensions	221,000	198,075	81,510	84,975	88,586	674,147	92,351	96,276	100,368	104,633	109,080	1,176,855
16 WA-Service Center Expansion	-	-	-	-	5,547,261	5,547,261	-	-	-	-	-	5,547,261
17 WA-Water Line Replacements	3,668,000	4,626,355	3,526,687	3,404,652	4,742,308	19,968,002	3,623,238	4,318,296	4,511,860	4,854,983	5,061,320	42,337,700
18 WA-Water Meters	268,000	279,390	291,264	303,643	316,548	1,458,844	330,001	344,026	358,647	373,890	389,780	3,255,188
19 WA-WTP 1,000 kW Generator Replacement	-	-	-	90,640	1,048,859	1,139,499	-	-	-	-	-	1,139,499
20 WA-WTP Admin/Office Renovation	2,624,000	-	-	-	-	2,624,000	-	-	-	-	-	2,624,000
21 WA-WTP Backwash Pond #8	-	-	-	-	-	-	-	71,886	1,021,074	-	-	1,092,960
22 WA-WTP Filter Bldg 2 & 3 Media Replacement & Concrete Wall Repair	-	-	43,472	617,483	-	660,955	-	-	-	-	-	660,955
23 WA-WTP Floc 2 Paddle Mixing Replacement	505,000	-	-	-	-	505,000	-	-	-	-	-	505,000
24 WA-WTP Plate Settlers Floc Sed #2 Rehab	-	-	-	-	-	-	246,269	2,849,767	-	-	-	3,096,037
25 WA-WTP PLC Processors	-	405,012	-	-	-	405,012	-	-	-	-	-	405,012
26 WA-WTP Pre Soda Ash System Rehab	163,500	-	-	-	-	163,500	-	-	-	-	-	163,500
27 WA-WTP Security & Fencing Rehab	55,000	-	-	-	-	55,000	-	-	-	-	-	55,000
Subtotal Capital Projects	\$ 12,317,500	\$ 14,371,437	\$ 5,219,823	\$ 12,221,509	\$ 12,678,560	\$ 56,808,829	\$ 9,526,314	\$ 8,899,746	\$ 20,103,638	\$ 6,100,817	\$ 15,135,966	\$ 116,575,309

Equipment													
28	WA-3/4-ton, 4WD, Regular Cab, & Utility Body Div 314 New Employee	45,000	-	-	-	-	-	-	-	-	-	45,000	28
29	WA-Bar Coding for Warehouse Div 311	100,000	-	-	-	-	100,000	-	-	-	-	100,000	29
30	WA-Replace Tamper #6405 with Arrow Mobile Hydraulic Hammer Tamper	170,000	-	-	-	-	-	-	-	-	-	170,000	30
31	WA-Replace vehicle 6116 w/ 3/4-ton, 4WD, Regular Cab, & Utility Body Div 313	45,000	-	-	-	-	-	-	-	-	-	45,000	31
32	WA-Replace vehicle 6125 w/ 1/2-ton, 4WD, Crew Cab Pickup Div 312	41,000	-	-	-	-	41,000	-	-	-	-	41,000	32
33	WA-Sonde - Replacement (2)- this is to replace a unit every 5 years	-	-	54,340	-	-	-	-	-	66,912	-	121,252	33
34	WA-Standalone Server dbWP2	9,708	-	-	-	-	9,708	-	-	-	-	9,708	34
35	WA-SUV - Addition to Fleet Div 310	34,000	-	-	-	-	34,000	-	-	-	-	34,000	35
	Subtotal Equipment	444,708	-	54,340	-	-	184,708	-	-	66,912	-	565,960	
	Total Capital Expenditures	\$ 12,762,208	\$ 14,371,437	\$ 5,274,163	\$ 12,221,509	\$ 12,678,560	\$ 57,307,878	\$ 9,526,314	\$ 8,899,746	\$ 20,170,549	\$ 6,100,817	\$ 15,135,966	\$ 117,141,269
	Reserve for Future Capital Projects	\$ 7,289,377	\$ 6,495,723	\$ 11,131,883	\$ 9,392,011	\$ 7,962,314	\$ 7,962,314	\$ 10,294,933	\$ 13,711,794	\$ 13,888,884	\$ 20,909,252	\$ 19,628,945	\$ 19,628,945

Funding by Strategic Plan

Economic Vitality	\$ -
Fiscal Stability & Strength	\$ -
Infrastructure & Transportation	\$ 116,575,309
Innovation & Organization Excellence	\$ -
Livability	\$ -
Outreach, Collaboration & Engagement	\$ -
Public Safety	\$ -
Sustainability	\$ -
Total	\$ 116,575,309

WA-12" P2 Zone East Connector (Lee Farms)

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

As development occurs in the northwest portion of Loveland, the City's P2 water pressure zone continues to expand. Once the P2 water pump station is constructed and development occurs within the planned Hunter's Run development, waterlines will need to be constructed across the proposed Lee Farms development. The project will connect existing customers and future northern developments to the pump station. A 12" PVC waterline will be installed and reimbursements will be collected from future developments.

Funding Sources

Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022		40,000				\$ 40,000
2023		378,740				\$ 378,740
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 418,740	\$ -	\$ -	\$ -	\$ 418,740

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	40,000					\$ 40,000
2023	31,275		344,025		3,440	\$ 378,740
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 71,275	\$ -	\$ 344,025	\$ -	\$ 3,440	\$ 418,740

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-16" Waterline in Granite Street

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

Install a 16" water line in Granite Street between 57th Street and 50th Street. The 16" waterline will provide a valuable loop and has been recommend by hydraulic modeling studies. This waterline will ensure adequate levels of service in both pressure and flow to customers in North Loveland, and will provide needed redundancy in the event of a water line break.

Funding Sources

Year	Water Fund	Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	19,941	19,941				\$ 39,881
2026	283,240	283,240				\$ 566,479
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 303,180	\$ 303,180	\$ -	\$ -	\$ -	\$ 606,360

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	39,881					\$ 39,881
2026	41,576		519,705		5,198	\$ 566,479
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 81,457	\$ -	\$ 519,705	\$ -	\$ 5,198	\$ 606,360

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-16" P8 Waterline Extension on E Eisenhower

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

The City's water system is comprised of numerous pressure zones. All water infrastructure east of Boyd Lake Avenue and north of East Eisenhower is in the P8 water (pressure) zone. There are currently two feeds (from the gravity pressure zone) into the zone in Boyd Lake Avenue. The water master plan calls for a third connection to the P8 zone crossing East Eisenhower at Rocky Mountain Ave. This project extends the required 16" waterline, along the south side of East Eisenhower, as development occurs along adjacent properties. This project will be done in phases.

Phase 1 South of 34, Phase 1 (2020)
 Phase 2 South of 34, Phase 2 (2021)
 Phase 3 South of 34, Phase 3 (2022)

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022		702,000				\$ 702,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 702,000	\$ -	\$ -	\$ -	\$ 702,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	96,000		600,000		6,000	\$ 702,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 96,000	\$ -	\$ 600,000	\$ -	\$ 6,000	\$ 702,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-2.0 MG Dakota Ridge Buried Concrete Tank P2 Zone

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

Build a 2.0 MG Tank at Dakota Ridge for the P2 Zone. A 2.0 MG storage tank is needed to meet future demands in the P2 Zone. The timing of the tank is estimated based on the proposed development in the area. The additional water storage will allow the proposed 29th Street pump station P2 expansion to operate more efficiently, rather than having existing pumps running continuously.

Funding Sources

Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030	153,462	613,849				\$ 767,311
2031	1,893,341	7,573,364				\$ 9,466,705
Total	\$ 2,046,803	\$ 8,187,213	\$ -	\$ -	\$ -	\$ 10,234,016

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030		767,311				\$ 767,311
2031	8,580,974	799,921			85,810	\$ 9,466,705
Total	\$ 8,580,974	\$ 1,567,232	\$ -	\$ -	\$ 85,810	\$ 10,234,016

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-3.5 MG 43rd St Tank #2

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

Build a second tank (3.5 MG) at the 43rd Street site. To meet the increasing water demands in the P1 pressure zone that are a result of increased population in the northwest portion of the City.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	105,725	422,898				\$ 528,623
2025	1,501,718	6,006,870				\$ 7,508,588
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,607,442	\$ 6,429,769	\$ -	\$ -	\$ -	\$ 8,037,211

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	528,623					\$ 528,623
2025	551,089		6,888,613		68,886	\$ 7,508,588
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,079,712	\$ -	\$ 6,888,613	\$ -	\$ 68,886	\$ 8,037,211

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-34" Water Line Valve Insertion

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

Study and implementation of improvements, primarily the insertion of butterfly valves, for isolation, of the 34" steel waterline that runs along the Arkin's Branch railroad. Additional assessment of the pipe's condition and possible cathodic protection improvements. The existing 34" steel waterline, installed in 1962, has no isolation valves from Namaqua Avenue to N. Colorado Avenue (~10,000 ft). From the Riverview Drive junction vault (east of Rossum Drive), there is one isolation valve prior to Namaqua Avenue. The aging transmission line feeds numerous distribution lines and presently is very difficult if not impossible to isolate for repairs.

Funding Sources

Year	Water Fund	Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	568,163					\$ 568,163
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 568,163	\$ -	\$ -	\$ -	\$ -	\$ 568,163

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	41,700		521,250		5,213	\$ 568,163
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 41,700	\$ -	\$ 521,250	\$ -	\$ 5,213	\$ 568,163

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-36" Transmission Line Relining

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903

Project Description:

The City's existing 36" steel water transmission main was constructed in 1962 and is showing signs of significant deterioration from external corrosion. Staff has made numerous repairs and pipe river crossing replacements completed in 2015 have shown significant external corrosion where the pipe was laid on bedrock and backfilled with native cobbles. In 2016 significant leakage out of the pipe due to corrosion holes was verified through the use of a free swimming inspection tool. Lining of the deteriorating 36" steel waterline will reduce risk of catastrophic failure, decrease repairs, reduce water loss, and extend the assets useful life for decades to come.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	368,518					\$ 368,518
2027	5,234,455					\$ 5,234,455
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 5,602,973	\$ -	\$ -	\$ -	\$ -	\$ 5,602,973

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	368,518					\$ 368,518
2027	384,180		4,802,252		48,023	\$ 5,234,455
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 752,698	\$ -	\$ 4,802,252	\$ -	\$ 48,023	\$ 5,602,973

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-East Gravity Zone

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

Installation of a water main loop around the southeast portion of the City to meet increasing demands as a result of development. The proposed water main loop is necessary to provide transmission and distribution to the eastern portion of the gravity zone. This water main loop will be built in multiple phases as development occurs.

Phase 1 St Louis

Phase 2 28th St SW Taft to Garfield

Phase 3 Garfield to 402

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	801,200	3,204,800				\$ 4,006,000
2023	1,388,610	5,554,440				\$ 6,943,050
2024	-	-				\$ -
2025	-	-				\$ -
2026	-	-				\$ -
2027	-	-				\$ -
2028	243,899	975,596				\$ 1,219,495
2029	2,822,338	11,289,351				\$ 14,111,689
2030	-	-				\$ -
2031	-	-				\$ -
Total	\$ 5,256,047	\$ 21,024,187	\$ -	\$ -	\$ -	\$ 26,280,234

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	875,000		3,100,000		31,000	\$ 4,006,000
2023	625,500		6,255,000		62,550	\$ 6,943,050
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	1,219,495					\$ 1,219,495
2029	1,271,323		12,713,234		127,132	\$ 14,111,689
2030						\$ -
2031						\$ -
Total	\$ 3,991,318	\$ -	\$ 22,068,234	\$ -	\$ 220,682	\$ 26,280,234

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-FCLWD Interconnect at Crossroads Tank

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

The City of Loveland and the Fort Collins Loveland Water District (FCLWD) each have an elevated water tank at Crossroads Blvd. just west of the Wal-Mart Distribution Center. There is piping that connect the two systems at this location but the system's are isolated through existing valves. The City and FCLWD will install a meter vault that will allow either system to draw from the other, in an emergency, and be able to quantify the water used.

Funding Sources

Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	37,500	12,500				\$ 50,000
2023	433,940	144,647				\$ 578,587
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 471,440	\$ 157,147	\$ -	\$ -	\$ -	\$ 628,587

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	50,000					\$ 50,000
2023	52,125		521,250		5,212	\$ 578,587
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 102,125	\$ -	\$ 521,250	\$ -	\$ 5,212	\$ 628,587

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-Fire Training Grounds Water Metering

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

The water that is utilized at the fire training grounds for firefighting training is un-metered. Consumption is presently estimated. In order to best quantify the water used and reduce the amount of unaccounted water (difference between production and metered totals) the City will install meters on either side of the training grounds. The meters will be housed in a vault and involve associated piping and valving.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	24,453					\$ 24,453
2025	171,648					\$ 171,648
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 196,101	\$ -	\$ -	\$ -	\$ -	\$ 196,101

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	24,453					\$ 24,453
2025			169,949		1,699	\$ 171,648
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 24,453	\$ -	\$ 169,949	\$ -	\$ 1,699	\$ 196,101

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-Hwy 402 LTWD Meter Vault

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-45-300-0000



Project Description:

As annexation and growth occurs along Colorado State Highway 402 the City plans to provide water service through a Little Thompson Water District interconnection on an interim basis to meet demand.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023		41,700				\$ 41,700
2024		482,542				\$ 482,542
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 524,242	\$ -	\$ -	\$ -	\$ 524,242

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	41,700					\$ 41,700
2024	43,472		434,723		4,347	\$ 482,542
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 85,172	\$ -	\$ 434,723	\$ -	\$ 4,347	\$ 524,242

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-Mariana Butte Pump Station Pump Replacement

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

An existing pump station was installed in the late 1990's to serve the Mariana Butte area water. Based on other system improvements this pump station serves as redundancy should problems arise in the primary piping or pump station for the area. Given the age of the pumps and the difficulty in getting parts for the existing hydro constant pumps, the pumps are to be replaced with modern equipment that can more easily be serviced.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	7,500	7,500				\$ 15,000
2023	165,758	165,758				\$ 331,516
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 173,258	\$ 173,258	\$ -	\$ -	\$ -	\$ 346,516

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	15,000					\$ 15,000
2023	15,638		312,750		3,128	\$ 331,516
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 30,638	\$ -	\$ 312,750	\$ -	\$ 3,128	\$ 346,516

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-Morning Drive Pump Station MCC Upgrade

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903

Project Description:

The Morning Drive Pump Station was constructed in 1976 to deliver water to the 29th Street tank which serves over a quarter of the City's water customers. In recent years improvements to the distribution system have been completed which included the upsize of the original Morning Drive line and the addition of a second Morning Drive line. These improvements have allowed for redundancy with the Morning Drive Pump station but the station is still utilized during peak flow times and for emergency situations. The electrical equipment that supplies power to the four Morning Drive Pumps is original and over 40 years old. These parts have become obsolete and if they fail we run the risk of losing the functionality of the pump station. This project will replace the MCC and controls for all four Morning Drive pumps and the site electrical equipment.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	10,425	10,425				\$ 20,850
2023	120,636	120,636				\$ 241,271
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 131,061	\$ 131,061	\$ -	\$ -	\$ -	\$ 262,121

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	20,850					\$ 20,850
2024	21,736		217,361		2,174	\$ 241,271
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 42,586	\$ -	\$ 217,361	\$ -	\$ 2,174	\$ 262,121

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-Mountain View Water Pump 3rd Pump

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

The Mountain View Pump Station currently supplies adequate water and pressure to the eastern portion of the City's distribution system through the use of two pumps. As the area continues to grow, water demand goes up and additional pumping capacity will be required. The station was originally designed with the third pump in mind and this has been master planned for many years to coincide with growth.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031		109,080				\$ 109,080
Total	\$ -	\$ 109,080	\$ -	\$ -	\$ -	\$ 109,080

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	109,080					\$ 109,080
Total	\$ 109,080	\$ -	\$ -	\$ -	\$ -	\$ 109,080

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-Oversizing & Extensions

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-45-300-0000



Project Description:

As development occurs the City through a reimbursement agreement funds capacity being built for master plan needs, that is in excess of what is specifically required for an individual development.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022		221,000				\$ 221,000
2023		198,076				\$ 198,076
2024		81,510				\$ 81,510
2025		84,975				\$ 84,975
2026		88,586				\$ 88,586
2027		92,351				\$ 92,351
2028		96,276				\$ 96,276
2029		100,368				\$ 100,368
2030		104,633				\$ 104,633
2031		109,080				\$ 109,080
Total	\$ -	\$ 1,176,855	\$ -	\$ -	\$ -	\$ 1,176,855

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			221,000			\$ 221,000
2023			198,076			\$ 198,076
2024			81,510			\$ 81,510
2025			84,975			\$ 84,975
2026			88,586			\$ 88,586
2027			92,351			\$ 92,351
2028			96,276			\$ 96,276
2029			100,368			\$ 100,368
2030			104,633			\$ 104,633
2031			109,080			\$ 109,080
Total	\$ -	\$ -	\$ 1,176,855	\$ -	\$ -	\$ 1,176,855

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-Service Center Expansion

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity:



Project Description:

Service Center Expansion to accommodate growth of the Water & Power Staff.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	2,773,631	2,773,631				\$ 5,547,261
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 2,773,631	\$ 2,773,631	\$ -	\$ -	\$ -	\$ 5,547,261

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026			5,492,337		54,924	\$ 5,547,261
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 5,492,337	\$ -	\$ 54,924	\$ 5,547,261

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-Water Line Replacement Projects

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-45-300-0000

Project Description:

Replace aging water infrastructure. Typically, most communities face increasing replacement costs as the age of installed infrastructure advances. After decades, water pipes, valves, and fire hydrants reach the end of their service life and require increasing maintenance and rehabilitation costs. In some cases, these costs can become unacceptably high and the utility is best served by replacing this infrastructure.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	3,668,000					\$ 3,668,000
2023	4,626,355					\$ 4,626,355
2024	3,526,687					\$ 3,526,687
2025	3,404,652					\$ 3,404,652
2026	4,742,308					\$ 4,742,308
2027	3,623,238					\$ 3,623,238
2028	4,318,296					\$ 4,318,296
2029	4,511,860					\$ 4,511,860
2030	4,854,984					\$ 4,854,984
2031	5,061,320					\$ 5,061,320
Total	\$ 42,337,700	\$ -	\$ -	\$ -	\$ -	\$ 42,337,700

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	638,000		3,000,000		30,000	\$ 3,668,000
2023	440,978		4,143,938		41,439	\$ 4,626,355
2024	453,198		3,043,058		30,431	\$ 3,526,687
2025	543,838		2,832,489		28,325	\$ 3,404,652
2026	566,951		4,134,017		41,340	\$ 4,742,308
2027	514,087		3,078,367		30,784	\$ 3,623,238
2028	558,400		3,722,669		37,227	\$ 4,318,296
2029	592,169		3,880,882		38,809	\$ 4,511,860
2030	627,800		4,185,331		41,853	\$ 4,854,984
2031	654,481		4,363,207		43,632	\$ 5,061,320
Total	\$ 5,589,902	\$ -	\$ 36,383,958	\$ -	\$ 363,840	\$ 42,337,700

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-Water Meters

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-45-300-0000



Project Description:

These funds are budgeted for Water Meters for new construction and for replacement of old meters.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	268,000					\$ 268,000
2023	279,391					\$ 279,391
2024	291,264					\$ 291,264
2025	303,643					\$ 303,643
2026	316,547					\$ 316,547
2027	330,001					\$ 330,001
2028	344,026					\$ 344,026
2029	358,648					\$ 358,648
2030	373,889					\$ 373,889
2031	389,779					\$ 389,779
Total	\$ 3,255,188	\$ -	\$ -	\$ -	\$ -	\$ 3,255,188

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			268,000			\$ 268,000
2023			279,391			\$ 279,391
2024			291,264			\$ 291,264
2025			303,643			\$ 303,643
2026			316,547			\$ 316,547
2027			330,001			\$ 330,001
2028			344,026			\$ 344,026
2029			358,648			\$ 358,648
2030			373,889			\$ 373,889
2031			389,779			\$ 389,779
Total	\$ -	\$ -	\$ 3,255,188	\$ -	\$ -	\$ 3,255,188

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-WTP 1,000 kW Generator Replacement

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

If there is a power outage at the Water Treatment Plant (WTP) an existing backup generator turns on to ensure the treatment process continues. The existing backup generator is not sufficiently sized to continue water treatment and power the fire pump. The project will include replacing the existing generator with a larger capacity generator to ensure all processes and the fire pump will be able to run during a power outage.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	90,640					\$ 90,640
2026	1,048,859					\$ 1,048,859
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,139,499	\$ -	\$ -	\$ -	\$ -	\$ 1,139,499

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	90,640					\$ 90,640
2026	94,492		944,918		9,449	\$ 1,048,859
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 185,132	\$ -	\$ 944,918	\$ -	\$ 9,449	\$ 1,139,499

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-WTP Administration Office Renovation

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

This project includes a major renovation of the existing Water Treatment Plant administration building, which was originally built in 1980, and portions of the former chemical building (which is adjacent). The improvements will include new office space, a conference/training room, new break room, new restrooms, and other miscellaneous improvements.

Funding Sources

Year	Water Fund	Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	2,624,000					\$ 2,624,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 2,624,000	\$ -	\$ -	\$ -	\$ -	\$ 2,624,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	200,000		2,400,000		24,000	\$ 2,624,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 200,000	\$ -	\$ 2,400,000	\$ -	\$ 24,000	\$ 2,624,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-WTP Backwash Pond #8

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-45-300-0000



Project Description:

A step in the water treatment process involves the filtering of water. As the water is filtered the filters slowly become clogged. The process of cleaning the filters (backwashing) creates backwash water which is pumped to a series of ponds where the sediment, or sludge, can settle out. As demand at the Water Treatment Plant (WTP) increases there is need for another backwash pond. The pond project will include grading, potential import of fill material, concrete placement, and all necessary piping and valves.

Funding Sources

Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028		71,886				\$ 71,886
2029		1,021,074				\$ 1,021,074
2030						\$ -
2031						\$ -
Total	\$ -	\$ 1,092,960	\$ -	\$ -	\$ -	\$ 1,092,960

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	71,886					\$ 71,886
2029	74,941		936,765		9,368	\$ 1,021,074
2030						\$ -
2031						\$ -
Total	\$ 146,827	\$ -	\$ 936,765	\$ -	\$ 9,368	\$ 1,092,960

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-WTP Filter Bldg 2 & 3

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903

Project Description:

Filter Building 2 at the Water Treatment Plant (WTP) provides over half of the filtering capacity for the City of Loveland. The concrete housing the filters has aged and portions have become soft, degraded, and there have been isolated leaks. This project will repair the aging and failing portions of the concrete walls and will include replacement of all filter media, which is required every 10 to 15 years.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	43,472					\$ 43,472
2025	617,483					\$ 617,483
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 660,955	\$ -	\$ -	\$ -	\$ -	\$ 660,955

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	43,472					\$ 43,472
2025	45,320		566,498		5,665	\$ 617,483
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 88,792	\$ -	\$ 566,498	\$ -	\$ 5,665	\$ 660,955

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA- WTP Floc 2 Drive Train Replacement

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-318-2902



Project Description:

The existing Floc drive train is over 20 years and due to recent failures needs to be replaced. Project includes replacement of shafts, bearings, paddle arms, and other various components.

Funding Sources

Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	505,000					\$ 505,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 505,000	\$ -	\$ -	\$ -	\$ -	\$ 505,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			500,000		5,000	\$ 505,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 500,000	\$ -	\$ 5,000	\$ 505,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-WTP Sed #2 Plate Settlers

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-318-2902

Project Description:

Plate settler technology utilizes many plates (lamellas) situated at a 45-55 degree angle which increase surface area and expedite particle sedimentation. The plate settler technology is a newer version of the older tube settler technology, which is an outdated and quasi-obsolete method of enhancing sedimentation. Plate settlers, with their affixed trough systems, allow for cleaning during operation with no interruption in process flows. The older tube settler system requires taking the sedimentation basin offline to spray off and clean before filling the basin once again (takes 4-8 hours). Installation of plate settlers will result in higher quality settled water, which in turn will increase filter runs and save money/water/energy on filter backwashes.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027	246,269					\$ 246,269
2028	2,849,768					\$ 2,849,768
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 3,096,037	\$ -	\$ -	\$ -	\$ -	\$ 3,096,037

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027	246,269					\$ 246,269
2028	256,736		2,567,358		25,674	\$ 2,849,768
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 503,005	\$ -	\$ 2,567,358	\$ -	\$ 25,674	\$ 3,096,037

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-WTP PLC Processors

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

The Programmable Logic Controller (PLC) at the Water Treatment Plant (WTP) are set to be replaced due to age, reliability, and in order to consolidate on specific and current models. The PLC at the WTP are a computer that controls the variety of processes that are automated.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	405,012					\$ 405,012
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 405,012	\$ -	\$ -	\$ -	\$ -	\$ 405,012

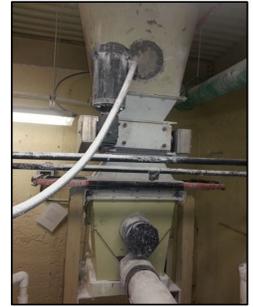
Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	36,488		364,875		3,649	\$ 405,012
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 36,488	\$ -	\$ 364,875	\$ -	\$ 3,649	\$ 405,012

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-WTP Pre Soda Ash System Rehab

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-310-2903



Project Description:

Soda Ash (sodium bicarbonate) is utilized by the WTP to add alkalinity and adjust pH of treated water. Alkalinity is necessary for the main coagulant (aluminum sulfate) to work properly, whereas pH adjustment controls corrosion in the distribution system. It is recommended to remove the old soda ash silo and feeder system and replace with a new storage shed, soda ash hopper, slurry tank, mixing equipment, and various other appurtenances. The chemical feed pumps and chemical feed points will be assessed, and perhaps replaced/changed during this project. This project will provide redundancy to our sole soda ash system, that if failed would result in permit violations and potentially corrosive water.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	163,500					\$ 163,500
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 163,500	\$ -	\$ -	\$ -	\$ -	\$ 163,500

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	12,000		150,000		1,500	\$ 163,500
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 12,000	\$ -	\$ 150,000	\$ -	\$ 1,500	\$ 163,500

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WA-WTP Security & Fencing Rehab

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Water Utility
Project Code:
Entity: 300-46-318-2902



Project Description:

This project will close the fence to the north of the WTP for added security, mirroring the existing fencing with barbed wire. Run approximately 1300-1500 linear feet of fencing along road way to terminate in the side of the bluff atop the dam.

Funding Sources						
Year	Water Fund	Water SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	55,000					\$ 55,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ 55,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	5,000		50,000			\$ 55,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 5,000	\$ -	\$ 50,000	\$ -	\$ -	\$ 55,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

2022-2031 Raw Water Capital Program

	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	Ten Year Total
Revenue												
Beginning Balance	\$ 8,447,169	\$ 15,443,412	\$ 15,070,227	\$ 14,867,242	\$ 14,792,141	8,447,169	\$ 14,785,758	\$ 14,843,061	\$ 14,848,208	\$ 14,888,466	\$ 14,953,773	\$ 8,447,169
A Transfer from Water Rates	665,520	720,290	754,070	789,210	825,680	3,754,770	863,410	902,000	942,050	983,600	1,026,970	8,472,800
B Hi-Use Surcharge	97,724	99,410	101,090	102,770	104,430	505,424	106,070	107,630	109,180	110,720	112,280	1,051,304
C Capital Recovery Surcharge	26,108	25,826	25,665	25,636	25,433	128,667	25,048	23,820	23,677	23,518	23,849	248,580
D Raw Water Development Fee	455,486	450,571	447,768	447,252	443,721	2,244,797	436,992	415,582	413,085	410,303	416,089	4,336,848
E Cash-in-Lieu	380,587	376,480	374,138	373,707	370,756	1,875,668	365,134	347,244	345,158	342,834	347,668	3,623,706
F Native Raw Water Storage Fee	423,567	418,996	416,390	415,910	412,626	2,087,489	406,369	386,459	384,137	381,551	386,931	4,032,935
G Interest on Investments	57,253	86,906	126,893	166,805	207,362	645,218	248,940	249,635	250,140	242,002	127,162	1,763,096
H External Loan Received	4,940,000	-	-	-	-	4,940,000	-	-	-	-	-	4,940,000
I External Loan Payment	-	(2,395,289)	(2,394,658)	(2,396,391)	(2,396,391)	(9,582,729)	(2,394,658)	(2,395,131)	(2,393,713)	(2,394,343)	(2,392,926)	(21,553,501)
Total Revenue	\$ 15,493,412	\$ 15,226,602	\$ 14,921,582	\$ 14,792,141	\$ 14,785,758	\$ 15,046,473	\$ 14,843,061	\$ 14,880,300	\$ 14,921,922	\$ 14,988,651	\$ 15,001,796	\$ 15,362,937
Expenditures												
Capital Projects												
1 RW-Future Water Court Transfer Actions	50,000	78,188	-	-	-	128,188	-	32,092	33,456	34,878	-	228,613
2 RW-Great Western Reservoir	-	-	-	-	-	-	-	-	-	-	872,641	872,641
3 RW-Heikes Water Right	-	78,188	54,340	-	-	132,528	-	-	-	-	-	132,528
Total Capital Expenditures	\$ 50,000	\$ 156,375	\$ 54,340	\$ -	\$ -	\$ 260,715	\$ -	\$ 32,092	\$ 33,456	\$ 34,878	\$ 872,641	\$ 1,233,782
Reserve for Future Capital Projects	\$ 15,443,412	\$ 15,070,227	\$ 14,867,242	\$ 14,792,141	\$ 14,785,758	\$ 14,785,758	\$ 14,843,061	\$ 14,848,208	\$ 14,888,466	\$ 14,953,773	\$ 14,129,155	\$ 14,129,155

Funding by Strategic Plan	
Economic Vitality	\$ -
Fiscal Stability & Strength	\$ -
Infrastructure & Transportation	\$ 1,233,782
Innovation & Organization Excellence	\$ -
Livability	\$ -
Outreach, Collaboration & Engagement	\$ -
Public Safety	\$ -
Sustainability	\$ -
Total	\$ 1,233,782

RW-Future Water Court Transfer Actions

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Raw Water Utility
Project Code:
Entity: 302-46-316-0000



Project Description:

Timing for future Water Court applications is decided depending on the City's acquisition of shares in ditch stock and through consultation with water counsel and consultants depending on legal and engineering circumstances. The City's most recent water court decree was issued in 2010, so applying to the court to transfer water acquired since then is necessary before the City adds the water to its portfolio.

Funding Sources						
Year	Raw Water Fund	Raw Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	50,000					\$ 50,000
2023	78,188					\$ 78,188
2024	-					\$ -
2025	-					\$ -
2026	-					\$ -
2027	-					\$ -
2028	32,092					\$ 32,092
2029	33,456					\$ 33,456
2030	34,878					\$ 34,878
2031	-					\$ -
Total	\$ 228,614	\$ -	\$ -	\$ -	\$ -	\$ 228,614

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	50,000					\$ 50,000
2023	78,188					\$ 78,188
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	32,092					\$ 32,092
2029	33,456					\$ 33,456
2030	34,878					\$ 34,878
2031						\$ -
Total	\$ 228,614	\$ -	\$ -	\$ -	\$ -	\$ 228,614

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

RW-Great Western Reservoir

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Raw Water Utility
Project Code:
Entity: 302-46-316-0000



Project Description:

Adding a downstream storage reservoir would increase the City's water right portfolio firm yield by providing a place to store reusable water sources when the exchange potential is limited, for later exchange upstream when river flow conditions improve. The 1,600 acre feet reservoir and surrounding property located downstream from the City's wastewater treatment plant, was purchased in 2019. This budget is for the design and construction of the necessary piping and pump station for the reservoir which would begin in 2030.

Funding Sources

Year	Raw Water Fund	Raw Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	-					\$ -
2023	-					\$ -
2024	-					\$ -
2025	-					\$ -
2026	-					\$ -
2027	-					\$ -
2028	-					\$ -
2029	-					\$ -
2030	837,066					\$ 837,066
2031	9,599,056					\$ 9,599,056
Total	\$ 10,436,122	\$ -	\$ -	\$ -	\$ -	\$ 10,436,122

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030	837,066					\$ 837,066
2031	872,641		8,726,415			\$ 9,599,056
Total	\$ 1,709,707	\$ -	\$ 8,726,415	\$ -	\$ -	\$ 10,436,122

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

RW-Heikes Water Rights

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Raw Water Utility
Project Code:
Entity: 302-46-316-0000



Project Description:

The Heikes water is a Priority No. 1, irrigation contract right on the Big Thompson River for 1.75 cubic feet per second (cfs). It has historically been diverted at the Hillsborough Ditch river headgate. The City of Loveland purchased this irrigation right in 1965 from Jo Anne Heikes. The 2023 budgeted item is to file an application in Colorado Water Court to change the water right to include storage, municipal use, use by exchange, and possibly other uses. The budgeted item includes the legal and engineering fees expected during the first year of filing the application. One of the future intentions for this water right is to store it in the City's downstream storage reservoir, referred to as Great Western Reservoir, and by an exchange on the Big Thompson River, divert the water at the City's Water Treatment Plant. The water may also be diverted for irrigation at one of the City's parks or public facilities.

Funding Sources						
Year	Raw Water Fund	Raw Water SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	-					\$ -
2023	78,188					\$ 78,188
2024	54,340					\$ 54,340
2025	-					\$ -
2026	-					\$ -
2027	-					\$ -
2028	-					\$ -
2029	-					\$ -
2030	-					\$ -
2031	-					\$ -
Total	\$ 132,528	\$ -	\$ -	\$ -	\$ -	\$ 132,528

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	78,188					\$ 78,188
2024	54,340					\$ 54,340
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 132,528	\$ -	\$ -	\$ -	\$ -	\$ 132,528

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

2022-2031 Wastewater Utility Capital Program

	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	Ten Year Total
Revenue												
Beginning Balance	\$ 5,672,207	\$ 7,290,930	\$ 10,618,339	\$ 16,540,792	\$ 11,817,491	\$ 5,672,207	\$ 7,178,305	\$ 10,674,294	\$ 14,316,085	\$ 18,061,067	\$ 21,495,794	5,672,207
A Operating Revenues	6,128,666	6,678,877	7,008,660	7,136,380	7,530,220	\$ 34,482,803	7,707,631	8,011,031	8,255,911	8,503,581	8,975,081	75,936,039 A
B SIF Revenue	4,278,344	1,478,344	12,023,291	1,572,995	4,235,017	\$ 23,587,992	1,795,796	1,844,162	1,833,332	1,893,852	1,960,777	32,915,911 B
C Interest on Investments	21,804	26,185	49,742	195,611	91,909	\$ 385,251	76,765	115,801	156,704	198,447	238,860	1,171,828 C
D Loan Repayments	(3,584,911)	(1,651,858)	(1,655,690)	(2,260,094)	(2,260,844)	\$ (11,413,397)	(2,259,949)	(2,342,411)	(2,344,735)	(2,340,004)	(2,343,423)	(23,043,917) D
Total Revenue	\$ 12,516,110	\$ 13,822,478	\$ 28,044,342	\$ 23,185,684	\$ 21,413,793	\$ 52,714,856	\$ 14,498,548	\$ 18,302,878	\$ 22,217,297	\$ 26,316,943	\$ 30,327,088	\$ 92,652,067
Expenditures												
Capital Projects												
1 WW-304 - Service Center Expansion	-	-	-	-	4,115,710	4,115,710	-	-	-	-	-	4,115,710 1
2 WW-310 - Anderson 1st Oversizing Agreement	-	526,463	-	-	-	526,463	-	-	-	-	-	526,463 2
3 WW-310 - Boedecker Lift Station Generator Replacement	30,000	226,225	-	-	-	256,225	-	-	-	-	-	256,225 3
4 WW-310 - Boyd Lift Station Generator Replacement	30,000	226,225	-	-	-	256,225	-	-	-	-	-	256,225 4
5 WW-310 - East Side Lift Station 3rd Pump Install	-	31,280	471,667	-	-	502,947	-	-	-	-	-	502,947 5
6 WW-310 - East Side Lift Station Overflow Vault	-	-	-	79,310	917,748	997,058	-	-	-	-	-	997,058 6
7 WW-310 - Highway 402 Package Plant WRF Facility Solution	-	312,750	3,619,064	-	-	3,931,814	-	-	-	-	-	3,931,814 7
8 WW-310 - Lakes Place Lift Station	-	-	54,340	628,815	-	683,155	-	-	-	-	-	683,155 8
9 WW-310 - Misc. Oversizing & Extensions Projects	75,750	78,972	82,325	85,820	89,476	412,343	93,274	97,243	101,374	105,676	110,171	920,080 9
10 WW-310 - Misc. Sewer Line Rehabilitation Projects	1,010,000	1,052,925	2,195,346	2,288,650	3,578,874	10,125,795	3,730,980	3,889,550	4,054,857	4,227,183	4,406,842	30,435,209 10
11 WW-310 - Schmeer Farms Lift Station & Forcemain	2,825,000	-	-	-	-	2,825,000	-	-	-	-	-	2,825,000 11
12 WW-310 - Sherri Mar 15" Sanitary Swr Phase 3 (23rd to Aspen Knolls)	-	-	-	-	-	-	-	-	-	-	-	0 12
13 WW-310 - Southside Lift Station Generator	-	41,700	592,304	-	-	634,004	-	-	-	-	-	634,004 13
14 WW-310 - Upper Boyd Basin Route Study	100,000	-	-	-	-	100,000	-	-	-	-	-	100,000 14
15 WW-310 - Upper Boyd Basin Sanitary Sewer	-	-	652,080	7,889,049	-	8,541,129	-	-	-	-	-	8,541,129 15
16 WW-310 - Waters Edge Oversizing	-	394,849	-	-	-	394,849	-	-	-	-	-	394,849 16
17 WW-318 - Aeration Basin 7 & 8 Mixed Liquor Return Pumps	-	-	-	-	-	-	-	-	-	-	1,163,520	1,163,520 17
18 WW-318 - Blower Replacement	-	-	-	-	-	-	-	-	-	-	727,200	727,200 18
19 WW-318 - Digested Sludge Dewatering	-	-	-	-	-	-	-	-	-	-	2,181,600	2,181,600 19
20 WW-318 - Final Clarifier #4 and RAS/Scum	-	-	-	-	-	-	-	-	-	-	727,200	727,200 20
21 WW-318 - IPS Wetwell Bypass & Coating	-	-	-	169,950	1,966,607	2,136,557	-	-	-	-	-	2,136,557 21
22 WW-318 - pH Adjustment	832,500	-	-	-	-	832,500	-	-	-	-	-	832,500 22
23 WW-318 - Primary Clarifier #3 & Trickling Filter Demo	-	-	-	-	-	-	-	-	-	-	436,320	436,320 23
24 WW-318 - Primary Clarifier Rehab/Odor Control (Prim/Sec/Alps)	-	312,750	3,836,424	-	-	4,149,174	-	-	-	-	-	4,149,174 24
25 WW-318 - Repurpose Digester 1 & 2	-	-	-	-	-	-	-	-	-	-	363,600	363,600 25
26 WW-318 - UV Replacement & Channel 3 Installation	-	-	-	226,600	2,622,153	2,848,753	-	-	-	-	-	2,848,753 26
Subtotal Capital Projects	\$ 4,903,250	\$ 3,204,139	\$ 11,503,551	\$ 11,368,193	\$ 13,290,568	\$ 44,269,701	\$ 3,824,254	\$ 3,986,793	\$ 4,156,231	\$ 4,332,860	\$ 10,116,453	\$ 70,686,291

New & Replacement Equipment											137,256,873			
27	Lab Equipment Replacement - every 10 years	-	-	-	-	-	-	-	-	-	488,290	-	488,290	27
28	Copier Replacement - Large Copier	34,130	-	-	-	-	34,130	-	-	-	-	-	34,130	28
29	ArcFM Mobile Software	10,000	-	-	-	-	10,000	-	-	-	-	-	10,000	29
30	Utility Locator for new employee	9,800	-	-	-	-	9,800	-	-	-	-	-	9,800	30
31	Spare Digester Mixing Pump, Gearbox, Motor, & Couplings	66,000	-	-	-	-	66,000	-	-	-	-	-	66,000	31
32	Replacement Pump for ALPS	82,000	-	-	-	-	82,000	-	-	-	-	-	82,000	32
33	250 hp Motor & Centrifugal Blower	85,000	-	-	-	-	85,000	-	-	-	-	-	85,000	33
34	Replace Vehicle #6209 with 1/2 Ton, 4WD, Extended Cab, 8' Bed Picku	35,000	-	-	-	-	35,000	-	-	-	-	-	35,000	34
35	Replace Vehicle #6303 Combo Sewer Jetting Cleaner & Vacuum	-	-	-	-	944,920	944,920	-	-	-	-	-	944,920	35
Subtotal New & Replacement Equipment		321,930	-	-	-	944,920	1,266,850	-	-	-	488,290	-	1,755,140	

Total Capital Expenditures \$ 5,225,180 \$ 3,204,139 \$ 11,503,551 \$ 11,368,193 \$ 14,235,488 \$ 45,536,551 \$ 3,824,254 \$ 3,986,793 \$ 4,156,231 \$ 4,821,150 \$ 10,116,453 \$ 72,441,431

Reserve for Future Capital Projects \$ 7,290,930 \$ 10,618,339 \$ 16,540,792 \$ 11,817,491 \$ 7,178,305 \$ 7,178,305 \$ 10,674,294 \$ 14,316,085 \$ 18,061,067 \$ 21,495,794 \$ 20,210,636 \$ 20,210,636

Funding by Strategic Plan	
Economic Vitality	\$ -
Fiscal Stability & Strength	\$ -
Infrastructure & Transportation	\$ 70,686,291
Innovation & Organization Excellence	\$ -
Livability	\$ -
Outreach, Collaboration & Engagement	\$ -
Public Safety	\$ -
Sustainability	\$ -
Total	\$ 70,686,291

WW-Aeration Basin 7 & 8 Mixed Liquor Return Pumps

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

As the City continues to grow wastewater flowrates are increasing. To meet these increased demands two additional aeration basins will be required. The aeration basins are part of the activated sludge process that through pumped air into the basin allow for growth of biology that is used for treatment. To aid in the operational flexibility mixed liquor return pumps will be installed as part of the project.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	232,704	930,816				\$ 1,163,520
Total	\$ 232,704	\$ 930,816	\$ -	\$ -	\$ -	\$ 1,163,520

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	1,163,520					\$ 1,163,520
Total	\$ 1,163,520	\$ -	\$ -	\$ -	\$ -	\$ 1,163,520

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Anderson 1st Oversizing Agreement

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

There is a development planned for the northwest corner of 42nd St. SE and S. Lincoln Ave. (S. Highway 287). In order to serve this location the developer is responsible for installing sanitary sewer from S. Saint Louis Ave. and E. Highway 402. The City is responsible for paying for oversized, or for the capacity needed, in excess of the development's needs, to meet the master plan pipe size.

Funding Sources						
Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023		526,463				\$ 526,463
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 526,463	\$ -	\$ -	\$ -	\$ 526,463

Project Cost Estimates Per Year						
Year	Oversizing Agreements	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	521,250				5,213	\$ 526,463
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 521,250	\$ -	\$ -	\$ -	\$ 5,213	\$ 526,463

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Blower Replacement

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

The existing blowers at the wastewater treatment plant will have reached the end of their expected life cycles. The new blowers will be sized to meet future demands, be more efficient, and allow for more operational flexibility.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	581,760	145,440				\$ 727,200
Total	\$ 581,760	\$ 145,440	\$ -	\$ -	\$ -	\$ 727,200

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	727,700					\$ 727,700
Total	\$ 727,700	\$ -	\$ -	\$ -	\$ -	\$ 727,700

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Boedecker Lift Station Generator Replacement

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

Sanitary sewer lift (pump) stations are critical pieces of infrastructure that have to function at all times. When an electric outage affects a lift station the sewer pumps are unable to function and sewer begins to back up. Therefore sanitary sewer lift stations have backup generators to supply power in outages. The generator at the Boedecker Lift Station has exceeded its useful life and must be replaced to continual uninterrupted service.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	30,000					\$ 30,000
2023	226,225					\$ 226,225
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 256,225	\$ -	\$ -	\$ -	\$ -	\$ 256,225

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	30,000					\$ 30,000
2023	15,640		208,500		2,085	\$ 226,225
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 45,640	\$ -	\$ 208,500	\$ -	\$ 2,085	\$ 256,225

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Boyd Lift Station Generator Replacement

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

Sanitary sewer lift (pump) stations are critical pieces of infrastructure that have to function at all times. When an electric outage affects a lift station the sewer pumps are unable to function and sewer begins to back up. Therefore sanitary sewer lift stations have backup generators to supply power in outages. The generator at the Boyd Lake Lift Station has exceeded its useful life and must be replaced to continual uninterrupted service.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	30,000					\$ 30,000
2023	226,225					\$ 226,225
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 256,225	\$ -	\$ -	\$ -	\$ -	\$ 256,225

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	30,000					\$ 30,000
2023	15,640		208,500		2,085	\$ 226,225
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 45,640	\$ -	\$ 208,500	\$ -	\$ 2,085	\$ 256,225

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Digested Sludge Dewatering

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

This project is in the area of the Waste Activated Sludge (WAS) thickening building and will incorporate centrifuges or related technology for dewatering and solids cake loading into biosolids hauling trucks.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	1,745,280	436,320				\$ 2,181,600
Total	\$ 1,745,280	\$ 436,320	\$ -	\$ -	\$ -	\$ 2,181,600

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	2,181,600					\$ 2,181,600
Total	\$ 2,181,600	\$ -	\$ -	\$ -	\$ -	\$ 2,181,600

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-East Side Lift Station 3rd Pump Installation

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

The Eastside Lift Station is located at the intersection of East 1st St. and Sculptor Dr. The lift station pumps sewage from all of the collection system northeast of the station. As growth in the eastern portion of the City continues the associated sewer flows increase. With these increased flows the existing two sewer pumps will become insufficient to pump peak flows and provide sufficient redundancy. This project will install a third submersible pump and equipment necessary for the lift station to meet demands while providing required redundancy. The design will occur in 2025. Services during construction and construction will occur in 2026.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023		31,280				\$ 31,280
2024		471,667				\$ 471,667
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 502,947	\$ -	\$ -	\$ -	\$ 502,947

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	31,280					\$ 31,280
2024	32,600		434,720		4,347	\$ 471,667
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 63,880	\$ -	\$ 434,720	\$ -	\$ 4,347	\$ 502,947

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-East Side Lift Station Overflow

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

The East Side Lift Station has an overflow pond situated next to it should there ever be a backup of sanitary sewer flows. It is the City's desire to convert this pond into a concrete vault to serve the same purpose. The vault would allow for better cleaning and less environmental impact in the event of an overflow discharge. The design will occur in 2025. Services during construction and construction will occur in 2026.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	79,310					\$ 79,310
2026	917,748					\$ 917,748
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 997,058	\$ -	\$ -	\$ -	\$ -	\$ 997,058

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	79,310					\$ 79,310
2026	82,680		826,800		8,268	\$ 917,748
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 161,990	\$ -	\$ 826,800	\$ -	\$ 8,268	\$ 997,058

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Final Clarifier #4 and RAS/Scum

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

This project includes construction of a fourth final clarifier (90' diameter, 16' sidewater depth).

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	145,440	581,760				\$ 727,200
Total	\$ 145,440	\$ 581,760	\$ -	\$ -	\$ -	\$ 727,200

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	727,200					\$ 727,200
Total	\$ 727,200	\$ -	\$ -	\$ -	\$ -	\$ 727,200

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Highway 402 Package Plant WRF Facility Solution

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power

Project Category: Wastewater Utility

Project Code:

Entity:



Project Description:

This project includes installation of a pre-engineered waste water treatment plant. This will provide an interim treatment solution in the 402 Corridor until all permanent collection and pumping systems are in place necessary to convey wastewater to the City's treatment plant on Boise Avenue. The estimated project cost is based on a design flow of 250,000 gallons per day, which would serve the area for approximately 20 to 30 years. The facility would be located south of the Great Western Reservoir on City owned property.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023		312,750				\$ 312,750
2024		3,619,064				\$ 3,619,064
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 3,931,814	\$ -	\$ -	\$ -	\$ 3,931,814

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	312,750					\$ 312,750
2024	326,040		3,260,420		32,604	\$ 3,619,064
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 638,790	\$ -	\$ 3,260,420	\$ -	\$ 32,604	\$ 3,931,814

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-IPS Wetwell Bypass & Coating

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

All of the flow that enters the wastewater treatment plant (WWTP) flow through the headworks, and into a wetwell where the flows are then pumped to the primary clarifiers. The existing wetwell has sustained damage to the concrete from the hydrogen sulfide gases that are generated from turbulent wastewater flows. In order to repair the wetwell and place a protective coating all of the flow will have to be bypass pumped.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	169,950					\$ 169,950
2026	1,966,607					\$ 1,966,607
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 2,136,557	\$ -	\$ -	\$ -	\$ -	\$ 2,136,557

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	169,950					\$ 169,950
2026	177,170		1,771,720		17,717	\$ 1,966,607
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 347,120	\$ -	\$ 1,771,720	\$ -	\$ 17,717	\$ 2,136,557

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Lakes Place Lift Station

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



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Project Description:

Due to differential settlement at the lift station site a project is necessary to prevent failure of the station's piping. During the rehabilitation project the lift station will have the wetwell cleaned and coated, controls upgraded and critical valves replaced.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	54,340					\$ 54,340
2025	628,815					\$ 628,815
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 683,155	\$ -	\$ -	\$ -	\$ -	\$ 683,155

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	54,340					\$ 54,340
2025	56,650		566,500		5,665	\$ 628,815
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 110,990	\$ -	\$ 566,500	\$ -	\$ 5,665	\$ 683,155

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Miscellaneous Oversizing & Extension Projects

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code: W1232H - Year 2022
Entity:



Project Description:

As development occurs, private developers design and install wastewater infrastructure to serve their project. When the City anticipates additional capacity is desired to serve wastewater needs above and beyond that which is related to the proposed development, the Utility may require a larger pipeline to be installed by the Developer. The Utility reimburses the Developer for these increased costs through the Extension and Oversizing Program. Future wastewater main alignment and sizes have been planned for in the Water/Wastewater Master Plan.

Funding Sources						
Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022		75,750				\$ 75,750
2023		78,972				\$ 78,972
2024		82,325				\$ 82,325
2025		85,820				\$ 85,820
2026		89,476				\$ 89,476
2027		93,274				\$ 93,274
2028		97,243				\$ 97,243
2029		101,374				\$ 101,374
2030		105,676				\$ 105,676
2031		110,171				\$ 110,171
Total	\$ -	\$ 920,081	\$ -	\$ -	\$ -	\$ 920,081

Project Cost Estimates Per Year						
Year	Oversizing Agreements	Planning	Construction	Other Capital	1% for the Arts	Total
2022	75,000				750	\$ 75,750
2023	78,190				782	\$ 78,972
2024	81,510				815	\$ 82,325
2025	84,970				850	\$ 85,820
2026	88,590				886	\$ 89,476
2027	92,350				924	\$ 93,274
2028	96,280				963	\$ 97,243
2029	100,370				1,004	\$ 101,374
2030	104,630				1,046	\$ 105,676
2031	109,080				1,091	\$ 110,171
Total	\$ 910,970	\$ -	\$ -	\$ -	\$ 9,111	\$ 920,081

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Miscellaneous Sewer Line Rehabilitation Projects

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

Replacing aging infrastructure is a growing need within the utility. Typically, most communities face increasing rehabilitation costs as the age of installed infrastructure advances.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	1,010,000					\$ 1,010,000
2023	1,052,925					\$ 1,052,925
2024	2,195,346					\$ 2,195,346
2025	2,288,650					\$ 2,288,650
2026	3,578,874					\$ 3,578,874
2027	3,730,980					\$ 3,730,980
2028	3,889,550					\$ 3,889,550
2029	4,054,857					\$ 4,054,857
2030	4,227,183					\$ 4,227,183
2031	4,406,842					\$ 4,406,842
Total	\$ 30,435,207	\$ -	\$ -	\$ -	\$ -	\$ 30,435,207

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			1,000,000		10,000	\$ 1,010,000
2023			1,042,500		10,425	\$ 1,052,925
2024			2,173,610		21,736	\$ 2,195,346
2025			2,265,990		22,660	\$ 2,288,650
2026			3,543,440		35,434	\$ 3,578,874
2027			3,694,040		36,940	\$ 3,730,980
2028			3,851,040		38,510	\$ 3,889,550
2029			4,014,710		40,147	\$ 4,054,857
2030			4,185,330		41,853	\$ 4,227,183
2031			4,363,210		43,632	\$ 4,406,842
Total	\$ -	\$ -	\$ 30,133,870	\$ -	\$ 301,337	\$ 30,435,207

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-pH Adjustment

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

The Wastewater Treatment Plant (WWTP) has water quality standards that it must meet in its discharged effluent. One of these parameters is pH. Following the Biological Nutrient Removal (BNR) project the WWTP's effluent has been close to the required pH limit. In order to long term meet pH requirements for effluent to the river this project involves the design and construction of a chemical feed unit and monitoring that would allow for pH limits to consistently be met.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	832,500					\$ 832,500
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 832,500	\$ -	\$ -	\$ -	\$ -	\$ 832,500

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	75,000		750,000		7,500	\$ 832,500
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 75,000	\$ -	\$ 750,000	\$ -	\$ 7,500	\$ 832,500

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Primary Clarifier #3 & Trickling Filter Demo

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power

Project Category: Wastewater Utility

Project Code:

Entity:



Project Description:

This project is for the demolition of the existing trickling filter basins and construction of a third primary clarifier to increase capacity of the primary treatment system to 12 MGD. The primary clarifier will be constructed in the area now occupied by the decommissioned trickling filters.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	87,264	349,056				\$ 436,320
Total	\$ 87,264	\$ 349,056	\$ -	\$ -	\$ -	\$ 436,320

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	436,320					\$ 436,320
Total	\$ 436,320	\$ -	\$ -	\$ -	\$ -	\$ 436,320

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Primary Clarifier Rehab Odor Control

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

In an effort to reduce odors from the WWTP the Department will cover the primary clarifiers and other associated odor causing processes. As a result of covering the clarifiers some equipment and surface coatings will have to be replaced or rehabilitated to combat resulting sewer gases.

Funding Sources						
Year	Wastewater Fund	Wastewater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023	312,750					\$ 312,750
2024	3,836,424					\$ 3,836,424
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 4,149,174	\$ -	\$ -	\$ -	\$ -	\$ 4,149,174

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	312,750					\$ 312,750
2024	543,400		3,260,420		32,604	\$ 3,836,424
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 856,150	\$ -	\$ 3,260,420	\$ -	\$ 32,604	\$ 4,149,174

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Repurpose Digester 1 & 2

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

The existing digesters (1 & 2) at the water reclamation facility plant (WRF) currently do not function as designed. This project will replace the mixing equipment that no longer functions, replace the aging boilers, replace all of the valves and piping, and recoat and seal the floating roofs. In addition to this work, the SCADA controls and telemetry will be replaced to current City standards.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	363,600					\$ 363,600
Total	\$ 363,600	\$ -	\$ -	\$ -	\$ -	\$ 363,600

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	363,600					\$ 363,600
Total	\$ 363,600	\$ -	\$ -	\$ -	\$ -	\$ 363,600

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Schmeer Farms Lift Station & Forcemain

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code: W2102H
Entity:



Project Description:

Property southwest of the intersection of Interstate 25 and State Highway 34 is slated for development in the future. These two properties cannot presently drain their sanitary sewer by gravity to the existing sanitary sewer system. Therefore, as proposed developments move forward a sanitary sewer lift (pump) station and associated forcemain will be needed to collect sanitary sewer flows and pump them west to the existing sanitary sewer collection system. This project will be funded by developers, but be designed and built by the City who will own and maintain the infrastructure.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022		300,000				\$ 300,000
2023		2,525,000				\$ 2,525,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 2,825,000	\$ -	\$ -	\$ -	\$ 2,825,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	300,000		2,500,000		25,000	\$ 2,825,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 300,000	\$ -	\$ 2,500,000	\$ -	\$ 25,000	\$ 2,825,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Service Center Expansion

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

Expand the Water & Power Service Center based on the estimated increase of personnel at 2% per year.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	2,057,855	2,057,855				\$ 4,115,710
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 2,057,855	\$ 2,057,855	\$ -	\$ -	\$ -	\$ 4,115,710

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026			4,074,960		40,750	\$ 4,115,710
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 4,074,960	\$ -	\$ 40,750	\$ 4,115,710

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Southside Lift Station Generator

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

Install an emergency generator at the Southside Lift Station.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	41,700					\$ 41,700
2024	592,304					\$ 592,304
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 634,004	\$ -	\$ -	\$ -	\$ -	\$ 634,004

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	41,700					\$ 41,700
2024	43,470		543,400		5,434	\$ 592,304
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 85,170	\$ -	\$ 543,400	\$ -	\$ 5,434	\$ 634,004

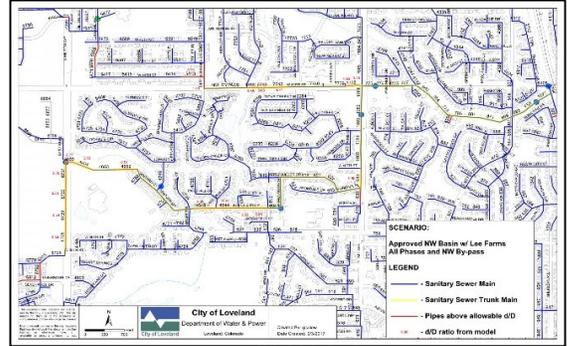
Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Upper Boyd Basin Route Study

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

Route study to replace and up-size approximately 6,700 feet of sanitary sewer interceptor in the upper portion of the Old Boyd Basin. The undersized segment is mainly between Wilson and Taft.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	10,000	90,000				\$ 100,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 10,000	\$ 90,000	\$ -	\$ -	\$ -	\$ 100,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	100,000					\$ 100,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000

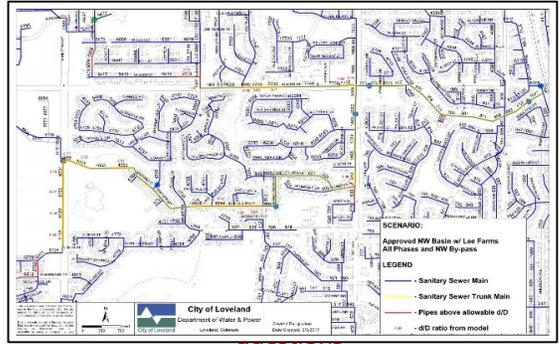
Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Upper Boyd Basin Sanitary Sewer

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

Replace and up-size approximately 6,700 feet of sanitary sewer interceptor in the upper portion of the Old Boyd Basin. The undersized segment is mainly between Wilson and Taft.

Funding Sources						
Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	65,208	586,872				\$ 652,080
2025	788,905	7,100,144				\$ 7,889,049
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 854,113	\$ 7,687,016	\$ -	\$ -	\$ -	\$ 8,541,129

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	652,080					\$ 652,080
2025	679,800		7,137,870		71,379	\$ 7,889,049
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,331,880	\$ -	\$ 7,137,870	\$ -	\$ 71,379	\$ 8,541,129

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-UV Replacement & Channel 3 Installation

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

Currently the UV building at the Water Reclamation Facility has three channels with two being outfitted with Ultra violet (UV) disinfection equipment. This project will remove the existing two banks of UV bulbs and controls and install new banks of UV bulbs in all three channels. Additionally, the project will include controls and building modifications to improve access and safety to the third (and currently unused) channel. This project will replace aging infrastructure and allow the City to meet ultimate buildout flow demands.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	181,280	45,320				\$ 226,600
2026	2,097,722	524,431				\$ 2,622,153
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 2,279,002	\$ 569,751	\$ -	\$ -	\$ -	\$ 2,848,753

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	226,600					\$ 226,600
2026	236,230		2,362,300		23,623	\$ 2,622,153
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 462,830	\$ -	\$ 2,362,300	\$ -	\$ 23,623	\$ 2,848,753

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

WW-Waters Edge Oversizing

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power
Project Category: Wastewater Utility
Project Code:
Entity:



Project Description:

A development that is slated for construction south of Ryan Gulch Reservoir requires a sanitary sewer line to be installed from the southwest corner of Taft Avenue and 14th St. SW. This sewer will be oversized by the Developer to account for future area flow. The City will pay for the oversized portion of the project and be reimbursed by future Developments.

Funding Sources

Year	Wastewater Fund	Wastewater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023		394,849				\$ 394,849
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 394,849	\$ -	\$ -	\$ -	\$ 394,849

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023			390,940		3,909	\$ 394,849
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 390,940	\$ -	\$ 3,909	\$ 394,849

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

2022-2031 Power Utility Capital Program

	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	Ten Year Total
Revenue												
Beginning Balance	\$ 31,382,000	\$ 31,572,912	\$ 27,892,138	\$ 25,846,929	\$ 28,279,646	\$ 31,382,000	\$ 24,951,733	\$ 30,675,777	\$ 35,751,802	\$ 33,247,106	\$ 40,422,604	\$ 31,382,000
A Operating Revenues	10,406,122	10,816,790	11,342,520	12,131,110	12,686,540	57,383,082	13,678,370	14,610,940	15,482,420	15,973,390	16,915,690	134,043,892
B Aid to Construction	2,960,000	3,085,800	3,434,300	3,580,270	3,732,430	16,792,800	3,891,060	4,056,430	4,228,820	4,408,550	4,595,910	37,973,570
C Service Installations	310,000	323,190	336,910	351,230	366,160	1,687,490	381,720	397,940	414,850	432,490	450,860	3,765,350
D Payback from Water	-	-	-	-	-	-	-	-	-	-	-	-
E PIF Collections	2,959,130	3,113,890	3,275,500	3,444,520	3,620,880	16,413,920	3,804,460	3,993,540	4,190,820	4,396,590	4,612,460	37,411,790
F Interest on Investments	313,820	315,720	418,380	516,940	706,990	2,271,850	936,400	997,300	1,072,560	997,420	1,212,680	7,488,210
G External Loan - SE Corridor Substation	-	-	-	-	12,000,000	12,000,000	-	-	-	-	-	12,000,000
H External Loan - Repayment	-	-	-	-	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(3,000,000)
Total Revenue	\$ 48,331,072	\$ 49,228,302	\$ 46,699,748	\$ 45,870,999	\$ 60,892,646	\$ 137,431,142	\$ 47,143,743	\$ 54,231,927	\$ 60,641,272	\$ 58,955,546	\$ 67,710,204	\$ 261,064,812
Expense												
Capital Blanket Projects	\$ 2,255,350	\$ 2,351,220	\$ 2,451,118	\$ 2,555,307	\$ 2,663,905	\$ 12,276,900	\$ 2,777,114	\$ 2,895,156	\$ 3,018,201	\$ 3,146,470	\$ 3,280,183	\$ 27,394,024
1 Unbudgeted Specific Substation Projects	303,000	315,878	329,300	343,299	357,883	1,649,360	373,094	388,951	405,485	422,715	440,683	3,680,288
2 Security Gates and Fences at Substations	681,750	710,727	740,926	-	-	2,133,403	-	-	-	-	-	2,133,403
3 East Substation - Order and Install Transformer E2	-	-	-	972,681	-	972,681	-	-	-	-	-	972,681
4 Airport Substation - Switchgear Replacement A1 & A2	2,439,291	-	-	-	-	2,439,291	-	-	-	-	-	2,439,291
5 Airport Substation - Replace Transformer A1	-	-	-	-	-	-	-	1,089,073	-	-	-	1,089,073
6 Valley Substation - Order and Install Transformer V1	-	-	1,042,795	-	-	1,042,795	-	-	-	-	-	1,042,795
7 Valley Substation - Replace Transformer V2	-	-	-	-	-	-	1,119,292	-	-	-	-	1,119,292
Total Substation General Projects	\$ 3,424,041	\$ 1,026,605	\$ 2,113,021	\$ 1,315,980	\$ 357,883	\$ 8,237,530	\$ 1,492,386	\$ 1,478,024	\$ 405,485	\$ 422,715	\$ 440,683	\$ 12,476,823
Customer Aid to Construction	\$ 2,360,000	\$ 2,460,300	\$ 2,782,220	\$ 2,900,470	\$ 3,023,740	\$ 13,526,730	\$ 3,152,250	\$ 3,286,220	\$ 3,425,880	\$ 3,571,480	\$ 3,723,270	\$ 30,685,830
8 600amp Aging Infrastructure Replacement Projects	378,750	394,849	411,626	429,119	447,359	2,061,703	466,368	486,194	506,858	528,402	550,854	4,600,379
9 Distribution Automation	111,100	115,827	120,746	125,876	131,229	604,778	136,805	142,612	148,682	154,995	161,580	1,349,452
10 Planned Future Projects - General	-	-	-	-	-	-	1,865,490	1,944,773	2,027,427	2,113,592	2,203,420	10,154,702
11 Planned Future Projects - Worst Performing Feeders	-	-	-	-	-	-	-	-	2,027,427	2,113,592	2,203,420	6,344,439
12 200amp Aging Infrastructure Replacement Projects	707,000	737,048	768,368	801,031	835,068	3,848,515	870,559	907,566	946,128	986,346	1,028,261	8,587,375
19 - Taft Ave - Extend duct bank between W 11th St (V3617) to King Soopers (sw125) -	893,850	-	-	-	-	893,850	-	-	-	-	-	893,850
13 Reconductor 411 - Replace SW125	-	-	-	-	-	-	-	-	-	-	-	-
14 23 - Install new conduit bank and conductor along 57th St from Garfield to CR11	-	-	-	-	687,143	687,143	-	-	-	-	-	687,143
15 25 - Extend new feeders from Valley V3 into system	-	852,874	889,113	-	-	1,741,987	-	-	-	-	-	1,741,987
16 27 - Extend new feeders from new substation in SE corner of service territory into system	-	-	-	-	1,043,835	1,043,835	-	1,134,452	-	1,409,061	-	3,587,348
17 30 - Extend conduit/conductor along CR11 from 57th St to CR30	-	-	-	636,815	-	636,815	-	-	-	-	-	636,815
18 31 - Extend conduit/conductor along CR30 from CR11 to Boyd Lake Ave	-	-	1,282,892	-	-	1,282,892	-	-	-	-	-	1,282,892
19 42 - Extend new feeders from East Sub to Boise and 402	-	1,263,510	-	-	-	1,263,510	-	-	-	-	-	1,263,510
44 - Install standard duct bank and 750 AL from SW253_S3 east of MCR to Kendall Parkway & I-	404,000	-	-	-	-	404,000	-	-	-	-	-	404,000
20 25 - sub to sub tie between Crossroads and Airport	-	-	-	-	-	-	-	-	-	-	-	-
21 62 - 600A substructure/conductor from Airport Sub to Centerra Parkway - V1074 to V3442	409,050	-	-	-	-	409,050	-	-	-	-	-	409,050
22 63 - 600A conductor extension from Airport Sub to Earhart Drive via Fairgrounds Ave	119,938	-	-	-	-	119,938	-	-	-	-	-	119,938
23 67 - Extend new feeders from Foothills Sub F3/F4 into system	-	-	-	-	-	-	-	1,134,452	1,182,670	-	-	2,317,122
24 99 - ami year 1	-	3,158,775	3,841,858	4,005,135	-	11,005,768	-	-	-	-	-	11,005,768
25 Road improvement projects	252,500	263,236	274,417	457,732	477,185	1,725,070	497,465	518,605	540,643	563,620	587,578	4,432,981
Total System Improvements	\$ 3,276,188	\$ 6,786,119	\$ 7,589,020	\$ 6,455,708	\$ 3,621,819	\$ 27,728,854	\$ 3,836,687	\$ 6,268,654	\$ 7,379,835	\$ 7,869,608	\$ 6,735,113	\$ 59,818,751

26	Unbudgeted Specific OH to UG Conversion Projects	\$	606,000	\$	631,755	\$	658,601	\$	686,598	\$	715,777	\$	3,298,731	\$	746,198	\$	777,912	\$	810,969	\$	845,441	\$	881,366	\$	7,360,617	26	
27	4 - Overhead to Underground conversion Wilson Ave & Carlisle to SW 10th & Tyler	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	942,078	-	-	-	-	-	942,078	27	
28	6 - Overhead to Underground conversion along 29th st from Madison to Hwy 287	-	-	-	1,317,212	-	-	-	-	-	-	-	1,317,212	-	-	-	-	-	-	-	-	-	-	-	1,317,212	28	
29	8 - Overhead to Underground conversion (circuits 222 & 221) from 11th along Madison to 1st	466,620	-	-	-	-	-	-	-	-	-	-	466,620	-	-	-	-	-	-	-	-	-	-	-	466,620	29	
30	9 - Overhead to Underground conversion (circuit 713) from 402 & Lincoln N to 1st St	-	-	-	-	-	-	-	-	-	-	-	-	-	2,415,809	-	-	-	-	-	-	-	-	-	2,415,809	30	
	12 - Overhead to Underground Conversion (circuit 411) on Railroad right of way from Taft to	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
31	Grant	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	797,456	-	-	-	-	-	797,456	31	
32	14 - Overhead to Underground conversion along 14th St SE from St Louis going .26 miles east	-	-	-	-	-	486,335	-	-	-	-	-	486,335	-	-	-	-	-	-	-	-	-	-	-	486,335	32	
	15 - Overhead to Underground conversion along Madison between 16th & SW257 along ckt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
33	231	-	-	483,295	-	-	-	-	-	-	-	-	483,295	-	-	-	-	-	-	-	-	-	-	-	483,295	33	
	16 - Overhead to Underground conversion along Madison between 29th and vault 1023 -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
34	200amp	-	-	531,725	-	-	-	-	-	-	-	-	531,725	-	-	-	-	-	-	-	-	-	-	-	531,725	34	
35	18 - Overhead to Underground conversion on 29th - Logan to Garfield	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,119,141	-	-	-	-	-	1,119,141	35	
36	34 - Overhead to Underground conversion on S. Roosevelt Ave north to V2204	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,113,597	-	-	-	2,113,597	36	
	36 - Overhead to Underground conversion circuit 214 - RR between 3rd and 7th - Downtown	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
37	Backbone	-	-	-	-	-	-	-	-	568,741	-	-	568,741	-	-	-	-	-	-	-	-	-	-	-	568,741	37	
	37 - Overhead to Underground conversion circuit 214 - 7th between RR and Monroe -	-	-	-	-	-	-	-	-	-	-	-	-	-	803,869	-	-	-	-	-	-	-	-	-	803,869	38	
38	Downtown Backbone	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	38 - Overhead to Underground conversion circuit 214 - Monroe between 7th and 11th -	-	-	-	-	-	-	-	-	551,147	-	-	551,147	-	-	-	-	-	-	-	-	-	-	-	551,147	39	
39	Downtown Backbone	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	40 - Overhead to Underground conversion circuit 214 - Eisenhower between Madison and Boise -	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
40	Downtown Backbone	548,430	-	-	-	-	-	-	-	-	-	-	548,430	-	-	-	-	-	-	-	-	-	-	-	548,430	40	
41	47 - Overhead to Underground conversion - Highway 287 from 41st St to 57th St	303,000	-	-	-	-	-	-	-	-	-	-	303,000	-	-	-	-	-	-	-	-	-	-	-	303,000	41	
42	48 - Overhead to Underground conversion - Highway 287 from 5th St to 71st St	-	-	315,878	-	-	-	-	-	-	-	-	315,878	-	-	-	-	-	-	-	-	-	-	-	315,878	42	
43	64 - Overhead to Underground conversion along S Boise Ave from V3812 to V3337	-	-	-	-	-	715,201	-	-	-	-	-	715,201	-	-	-	-	-	-	-	-	-	-	-	715,201	43	
44	65 - Overhead to Underground conversion along Madison Ave from 1st to RR Tracks	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,343,189	-	-	-	-	-	-	-	1,343,189	44	
	Total Conversion	\$	1,924,050	\$	1,962,653	\$	1,975,813	\$	1,888,134	\$	1,835,665	\$	9,586,315	\$	3,965,876	\$	2,121,101	\$	3,669,644	\$	2,959,038	\$	881,366	\$	23,183,340		
45	Arterials/Major Collectors	151,500	157,944	164,650	171,650	178,942	824,686	186,547	194,476	202,747	211,363	220,342	1,840,161	45													
46	Customer Requests/Miscellaneous Projects	101,000	105,293	109,767	114,433	119,291	549,784	124,361	129,654	135,158	140,905	146,894	1,226,756	46													
	Total Street Light Projects	\$	252,500	\$	263,237	\$	274,417	\$	286,083	\$	298,233	\$	1,374,470	\$	310,908	\$	324,130	\$	337,905	\$	352,268	\$	367,236	\$	3,066,917		
47	Valley Substation - Replace Transformer V2 - Pif	-	-	-	-	-	-	-	-	-	-	-	-	746,198	-	-	-	-	-	-	-	-	-	-	746,198	47	
48	Valley Substation - Order & Install Transformer V1	-	-	658,601	-	-	658,601	-	-	-	-	-	658,601	48													
49	Valley Substation - Switchgear & Transformer Replacement V3	-	-	3,158,775	-	-	3,158,775	-	-	-	-	-	3,158,775	49													
50	Airport Substation - Order & Install switchgear and transformer A1 & A2	609,828	-	-	-	-	609,828	-	-	-	-	-	609,828	50													
51	Airport Substation - Replace Transformer A1 - Pif	-	-	-	-	-	-	-	-	777,912	-	-	777,912	51													
52	New substation in SE corner of service territory	-	-	-	-	12,288,811	12,288,811	-	-	-	-	-	12,288,811	52													
53	Foothills Substation - order & install F3 & F4 Transformers & Switchgear	-	-	-	-	-	-	-	-	7,771,799	-	-	7,771,799	53													
54	Land Development	-	-	1,207,445	-	-	1,207,445	-	-	-	-	-	1,207,445	54													
55	East Substation - Order & Install Transformer E2	-	-	-	686,598	-	686,598	-	-	-	-	-	686,598	55													
	Total Substation PIF Projects	\$	609,828	\$	3,158,775	\$	1,866,046	\$	686,598	\$	12,288,811	\$	18,610,058	\$	746,198	\$	777,912	\$	7,771,799	\$	-	\$	-	\$	27,905,967		
	Blanket - Development Driven Construction of Miscellaneous Primary Feeder Extensions as	151,500	157,944	164,650	171,650	178,942	824,686	186,547	194,476	202,747	211,363	220,342	1,840,161	56													
56	Required to Meet New Load Requirements	-	-	-	-	458,096	458,096	-	-	-	-	-	458,096	57													
57	23 - Sub to sub tie - install new conduit bank and 750 AL from Garfield to CR11	-	-	-	-	-	-	-	-	-	-	-	-	-													
58	24 - Sub to sub tie - install new conduit bank and 750 AL from 57th and Taft to vault V1780	50,500	737,048	-	-	-	787,548	-	-	-	-	-	787,548	58													
59	25 - Extend new feeders from Valley V3 into system - pif	-	568,580	592,749	-	-	1,161,329	-	-	-	-	-	1,161,329	59													
60	27 - Extend new feeders from new substation in SE corner of service territory into system - pif	-	-	-	1,001,284	2,087,680	3,088,964	-	-	-	-	-	3,088,964	60													
	29 - Sub to sub tie - install new duct bank and 750 AL on Madison E on 37th to CR11C, N to	-	-	-	57,217	894,719	951,936	-	-	-	-	-	951,936	61													
61	57th ST	-	-	-	-	-	-	-	-	-	-	-	-	-													
62	30 - Sub to sub tie - extend new feeders along CR11 from 57th ST to CR30	-	-	-	272,922	-	272,922	-	-	-	-	-	272,922	62													
63	31 - Extend conduit/conductor along CR30 from CR11 to Boyd Lake Ave - Pif	-	-	549,814	-	-	549,814	-	-	-	-	-	549,814	63													
64	42 - Extend new feeders from East Sub to Boise and 402 - Pif	-	842,340	-	-	-	842,340	-	-	-	-	-	842,340	64													
65	47 - 287 Overhead to underground 41st to 57th	707,000	-	-	-	-	707,000	-	-	-	-	-	707,000	65													
66	48 - 287 Overhead to underground 57th to 71st	-	737,048	-	-	-	737,048	-	-	-	-	-	737,048	66													
67	55 - Install 750 AL from Horseshoe (H1) to 50th & Wilson	505,000	-	-	-	-	505,000	-	-	-	-	-	505,000	67													
68	60 - install 750 AL from H1 to 65th & Garfield	-	-	493,951	-	-	493,951	-	-	-	-	-	493,951	68													
69	61 - Overhead to Underground conversion along N Taft from 29th to 41st (V3432)	392,890	-	-	-	-	392,890	-	-	-	-	-	392,890	69													
70	62 - 600A substructure/conductor from Airport Sub to Centerra Parkway - V1074 to V3442 - Pif	-	284,295	-	-	-	284,295	-	-	-	-	-	284,295	70													
71	63 - 600A conductor extension from Airport Sub to Earhart Drive via Fairgrounds Ave - Pif	359,813	-	-	-	-	359,813	-	-	-	-	-	359,813	71													
72	67 - Extend new feeders from Foothills Sub F3/F4 into system - Pif	-	-	-	-	-	-	-	1,134,452	1,182,670	-	-	2,317,122	72													
	Total for Feeder PIF Projects	\$	2,166,703	\$	3,327,255	\$	1,801,164	\$	1,503,073	\$	3,619,437	\$	12,417,632	\$	186,547	\$	1,328,928	\$	1,385,417	\$	211,363	\$	220,342	\$	15,750,229		
73	Service Center Expansion - PIF	\$	-	\$	-	\$	-	\$	-	\$	4,115,710	\$	4,115,710	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	4,115,710	73
	Total Power General PIF	\$	-	\$	-	\$	-	\$	-	\$	4,115,710	\$	4,115,710	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	4,115,710	

New & Replacement Equipment														
74	Replace #5303 with 3-reel flat bed truck	215,000					215,000						\$ 215,000	74
75	Replace #5305 with 2022 F450 4WD Crew Cab	128,000	-	-	-	-	128,000	-	-	-	-	-	\$ 128,000	75
76	Service Center Expansion - GEN	-	-	-	-	4,115,710	4,115,710	-	-	-	-	-	\$ 4,115,710	76
77	New 22' trailer for substation crew	24,000	-	-	-	-	24,000	-	-	-	-	-	\$ 24,000	77
78	Megger CT Tester	85,000	-	-	-	-	85,000	-	-	-	-	-	\$ 85,000	78
79	Innoprise Inventory & WMS Module	30,000	-	-	-	-	30,000	-	-	-	-	-	\$ 30,000	79
80	Misc Hardware Failures	7,500	-	-	-	-	7,500	-	-	-	-	-	\$ 7,500	80
Subtotal Equipment		\$ 489,500	\$ -	\$ -	\$ -	\$ 4,115,710	\$ 4,605,210	\$ -	\$ 4,605,210					
Total		\$ 16,758,160	\$ 21,336,164	\$ 20,852,819	\$ 17,591,353	\$ 35,940,913	\$ 112,479,409	\$ 16,467,966	\$ 18,480,125	\$ 27,394,166	\$ 18,532,942	\$ 15,648,193	\$ 209,002,801	
Reserve for Future Capital Projects		\$ 31,572,912	\$ 27,892,138	\$ 25,846,929	\$ 28,279,646	\$ 24,951,733	\$ 24,951,733	\$ 30,675,777	\$ 35,751,802	\$ 33,247,106	\$ 40,422,604	\$ 52,062,011	\$ 52,062,011	

Funding by Strategic Plan	
Economic Vitality	\$ -
Fiscal Stability & Strength	\$ -
Infrastructure & Transportation	\$ 209,002,801
Innovation & Organization Excellence	\$ -
Livability	\$ -
Outreach, Collaboration & Engagement	\$ -
Public Safety	\$ -
Sustainability	\$ -
Total	\$ 209,002,801

PWR - Capital Blanket Projects

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Power Utility
Project Code:
Entity:



Project Description:

Overhead Distribution Lines (PW901) - \$306,687	Distribution Transformers (PW04) - \$9,231,130
Underground Distribution Lines (PW902) - \$2,453,543	Substation (PW905) - \$0
Meter Purchases/Installs/Upgrades (PW903) - \$5,465,820	Street Lights & Yard Lights (PW906) - \$6,133,841
Overhead Service Installation/Upgrades (PW907) - \$122,675	Underground Service Installations/Upgrades (PW908) - \$3,066,936
Temporary Service Installations (PW909) - \$613,393	

Funding Sources						
Year	Power Fund	Power PIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	2,255,350					\$ 2,255,350
2023	2,351,220					\$ 2,351,220
2024	2,451,118					\$ 2,451,118
2025	2,555,307					\$ 2,555,307
2026	2,663,905					\$ 2,663,905
2027	2,777,114					\$ 2,777,114
2028	2,895,156					\$ 2,895,156
2029	3,018,201					\$ 3,018,201
2030	3,146,470					\$ 3,146,470
2031	3,280,183					\$ 3,280,183
Total	\$ 27,394,024	\$ -	\$ -	\$ -	\$ -	\$ 27,394,024

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			2,245,000		10,350	\$ 2,255,350
2023			2,340,430		10,790	\$ 2,351,220
2024			2,439,870		11,248	\$ 2,451,118
2025			2,543,580		11,727	\$ 2,555,307
2026			2,651,680		12,225	\$ 2,663,905
2027			2,764,370		12,744	\$ 2,777,114
2028			2,881,870		13,286	\$ 2,895,156
2029			3,004,350		13,851	\$ 3,018,201
2030			3,132,030		14,440	\$ 3,146,470
2031			3,265,130		15,053	\$ 3,280,183
Total	\$ -	\$ -	\$ 27,268,310	\$ -	\$ 125,714	\$ 27,394,024

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

PWR - Substations (PW911)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Power Utility
Project Code:
Entity:



Project Description:

Unbudgeted specific substation projects - \$3,680,288
Security gates and fences at substations - \$2,133,403
East Substation - order and install transformer E2 - \$972,681
Airport Substation - switchgear replacement A1 & A2 - \$2,439,291

Airport Substation - replace transformer A1 - \$1,089,073
Valley Substation - order and install transformer V1 - \$1,042,795
Valley Substation - replace transformer V2 - \$1,119,292

Funding Sources						
Year	Power Fund	Power PIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	3,424,041					\$ 3,424,041
2023	1,026,605					\$ 1,026,605
2024	2,113,021					\$ 2,113,021
2025	1,315,980					\$ 1,315,980
2026	357,883					\$ 357,883
2027	1,492,386					\$ 1,492,386
2028	1,478,024					\$ 1,478,024
2029	405,485					\$ 405,485
2030	422,715					\$ 422,715
2031	440,683					\$ 440,683
Total	\$ 12,476,823	\$ -	\$ -	\$ -	\$ -	\$ 12,476,823

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			3,390,140		33,901	\$ 3,424,041
2023			1,016,441		10,164	\$ 1,026,605
2024			2,092,100		20,921	\$ 2,113,021
2025			1,302,950		13,030	\$ 1,315,980
2026			354,340		3,543	\$ 357,883
2027			1,477,610		14,776	\$ 1,492,386
2028			1,463,390		14,634	\$ 1,478,024
2029			401,470		4,015	\$ 405,485
2030			418,530		4,185	\$ 422,715
2031			436,320		4,363	\$ 440,683
Total	\$ -	\$ -	\$ 12,353,291	\$ -	\$ 123,532	\$ 12,476,823

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

PWR - Customer Aid to Construction (PW912)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Power Utility
Project Code:
Entity:



Project Description:

Customer Aid to Construction (ATC) - Labor/Fleet & Other Materials - \$2,360,000 for 2022

Funding Sources						
Year	Power Fund	Power PIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	2,360,000					\$ 2,360,000
2023	2,460,300					\$ 2,460,300
2024	2,782,220					\$ 2,782,220
2025	2,900,470					\$ 2,900,470
2026	3,023,740					\$ 3,023,740
2027	3,152,250					\$ 3,152,250
2028	3,286,220					\$ 3,286,220
2029	3,425,880					\$ 3,425,880
2030	3,571,480					\$ 3,571,480
2031	3,723,270					\$ 3,723,270
Total	\$ 30,685,830	\$ -	\$ -	\$ -	\$ -	\$ 30,685,830

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			2,360,000			\$ 2,360,000
2023			2,460,300			\$ 2,460,300
2024			2,782,220			\$ 2,782,220
2025			2,900,470			\$ 2,900,470
2026			3,023,740			\$ 3,023,740
2027			3,152,250			\$ 3,152,250
2028			3,286,220			\$ 3,286,220
2029			3,425,880			\$ 3,425,880
2030			3,571,480			\$ 3,571,480
2031			3,723,270			\$ 3,723,270
Total	\$ -	\$ -	\$ 30,685,830	\$ -	\$ -	\$ 30,685,830

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

PWR - Systems Improvements (PW913)

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power

Project Category: Power Utility

Project Code:

Entity:

Project Description:

600amp aging infrastructure replacement projects - \$4,600,379

Distribution automation - \$1,349,452

Planned future projects - general - \$10,154,702

Planned future projects - worst performing feeders - \$6,344,439

200amp aging infrastructure replacement projects - \$8,587,375

19 - Taft Ave - extend duct bank between W 11th St (V3617) to King Soopers (SW125) - reconductor 411 - replace SW125 - \$893,850

23 - Install new conduit bank and conductor along 57th St from Garfield to CR11 - \$687,143

25 - Extend new feeders from Valley V3 into system - \$1,741,987

27 - Extend new feeders from new substation in SE corner of service territory into system - \$3,587,348

30 - Extend conduit/conductor along CR11 from 5th St to CR30 - \$636,815

31 - Extend conduit/conductor along CR30 from CR11 to Boyd Lake Ave - \$1,282,892

42 - Extend new feeders from East Substation to Boise and Hwy 402 - \$1,263,510

44 - Install standard duct bank and 750 AL from SW253_S3 east of MCR to Kendall Parkway & I-25 - sub to sub tie between Crossroads and Airport - \$404,000

62 - 600A substructure/conductor from Airport Substation to Centerra Parkway - V1074 to V3442 - \$409,050

63 - 600A conductor extension from Airport Substation to Earhart Dr via Fairgrounds Ave - \$119,938

67 - Extend new feeders from Foothills Substation F3/F4 into system - \$2,317,122

99 - AMI \$11,005,768

Road improvement projects - \$4,432,981



Funding Sources						
Year	Power Fund	Power PIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	3,276,188					\$ 3,276,188
2023	6,786,119					\$ 6,786,119
2024	7,589,020					\$ 7,589,020
2025	6,455,708					\$ 6,455,708
2026	3,621,819					\$ 3,621,819
2027	3,836,687					\$ 3,836,687
2028	6,268,654					\$ 6,268,654
2029	7,379,835					\$ 7,379,835
2030	7,869,608					\$ 7,869,608
2031	6,735,113					\$ 6,735,113
Total	\$ 59,818,751	\$ -	\$ -	\$ -	\$ -	\$ 59,818,751

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			3,243,750		32,438	\$ 3,276,188
2023			6,718,930		67,189	\$ 6,786,119
2024			7,513,881		75,139	\$ 7,589,020
2025			6,391,790		63,918	\$ 6,455,708
2026			3,585,959		35,860	\$ 3,621,819
2027			3,798,700		37,987	\$ 3,836,687
2028			6,206,588		62,066	\$ 6,268,654
2029			7,306,767		73,068	\$ 7,379,835
2030			7,791,691		77,917	\$ 7,869,608
2031			6,668,429		66,684	\$ 6,735,113
Total	\$ -	\$ -	\$ 59,226,485	\$ -	\$ 592,266	\$ 59,818,751

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

PWR - Conversions (PW914)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power

Project Category: Power Utility

Project Code:

Entity:

Project Description:

Unbudgeted specific overhead (OH) to underground (UG) conversion projects - \$7,360,617

OH to UG conversion Wilson Ave & Carlisle to SW 10th & Tyler - \$942,078

OH to UG conversion along 29th St from Madison to Hwy 287 - \$1,317,212

OH to UG conversion (circuits 222 & 221) from 11th along Madison to 1st - \$466,620

OH to UG conversion (circuit 713) from Hwy 402 & Lincoln N to 1st - \$2,415,809

OH to UG conversion (circuit 411) on Railroad right of way from Taft to Grant - \$797,456

OH to UG conversion along 14th St SE from St. Louis going .26 miles east - \$486,335

OH to UG conversion along Madison between 16th & SW257 along ckt 231 - \$483,295

OH to UG conversion along Madison between 29th and vault 1023 - 200 amp - \$531,725

OH to UG conversion on 29th - Logan to Garfield - \$1,119,141

OH to UG conversion on S Roosevelt north to V2204 - \$2,113,597

OH to UG conversion circuit 214 - Railroad between 3rd and 7th - downtown backbone - \$568,741

OH to UG conversion circuit 214 - 7th between Railroad and Monroe - downtown backbone - \$803,869

OH to UG conversion circuit 214 - Monroe between 7th and 11th - downtown backbone - \$551,147

OH to UG conversion circuit 214 - Eisenhower between Madison and Boise - downtown backbone - \$548,430

OH to UG conversion Hwy 287 from 41st St to 57th St - \$303,000

OH to UG conversion Hwy 287 from 57th St to 71st St - \$315,878

OH to UG conversion along S Boise Ave from V3812 to V3337 - \$715,201

OH to UG conversion along Madison Ave from 1st to RR Tracks - \$1,343,189



Funding Sources						
Year	Power Fund	Power PIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	1,924,050					\$ 1,924,050
2023	1,962,653					\$ 1,962,653
2024	1,975,813					\$ 1,975,813
2025	1,888,134					\$ 1,888,134
2026	1,835,665					\$ 1,835,665
2027	3,965,876					\$ 3,965,876
2028	2,121,101					\$ 2,121,101
2029	3,669,644					\$ 3,669,644
2030	2,959,038					\$ 2,959,038
2031	881,366					\$ 881,366
Total	\$ 23,183,340	\$ -	\$ -	\$ -	\$ -	\$ 23,183,340

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			1,905,000		19,050	\$ 1,924,050
2023			1,943,221		19,432	\$ 1,962,653
2024			1,956,250		19,563	\$ 1,975,813
2025			1,869,440		18,694	\$ 1,888,134
2026			1,817,490		18,175	\$ 1,835,665
2027			3,926,610		39,266	\$ 3,965,876
2028			2,100,100		21,001	\$ 2,121,101
2029			3,633,311		36,333	\$ 3,669,644
2030			2,929,741		29,297	\$ 2,959,038
2031			872,640		8,726	\$ 881,366
Total	\$ -	\$ -	\$ 22,953,803	\$ -	\$ 229,537	\$ 23,183,340

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

PWR - Street Lights (PW915)

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Water & Power
Project Category: Power Utility
Project Code:
Entity:

Project Description:

Arterials/Major Collectors - \$1,840,161
 Customer Requests/Miscellaneous Projects - \$1,226,756

Funding Sources						
Year	Power Fund	Power PIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	252,500					\$ 252,500
2023	263,237					\$ 263,237
2024	274,417					\$ 274,417
2025	286,083					\$ 286,083
2026	298,233					\$ 298,233
2027	310,908					\$ 310,908
2028	324,130					\$ 324,130
2029	337,905					\$ 337,905
2030	352,268					\$ 352,268
2031	367,236					\$ 367,236
Total	\$ 3,066,917	\$ -	\$ -	\$ -	\$ -	\$ 3,066,917

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			250,000		2,500	\$ 252,500
2023			260,631		2,606	\$ 263,237
2024			271,700		2,717	\$ 274,417
2025			283,250		2,833	\$ 286,083
2026			295,280		2,953	\$ 298,233
2027			307,830		3,078	\$ 310,908
2028			320,921		3,209	\$ 324,130
2029			334,559		3,346	\$ 337,905
2030			348,780		3,488	\$ 352,268
2031			363,600		3,636	\$ 367,236
Total	\$ -	\$ -	\$ 3,036,551	\$ -	\$ 30,366	\$ 3,066,917

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

PWR - PIF- Substations (PW920)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Power Utility
Project Code:
Entity:



Project Description:

Valley Substation - replace transformer V2 - \$746,198
 Valley Substation - order & install transformer V1 - \$658,601
 Valley Substation - switchgear & transformer V3 - \$3,158,775
 Airport Substation - order & install switchgear and transformer A1 & A2 - \$609,828
 Airport Substation - replace transformer A1 - \$777,912
 East Substation - order & install transformer E2 - \$686,598
 Foothills Substation - order & install F3 & F4 transformers & switchgears - \$7,771,799
 New Substation in SE corner of service territory - \$12,288,811
 Land development for new substation - \$1,207,445

Funding Sources						
Year	Power Fund	Power PIF	CEF	Grants/ Donations	Outside Revenue	Total
2022		609,828				\$ 609,828
2023		3,158,775				\$ 3,158,775
2024		1,866,046				\$ 1,866,046
2025		686,598				\$ 686,598
2026		12,288,811				\$ 12,288,811
2027		746,198				\$ 746,198
2028		777,912				\$ 777,912
2029		7,771,799				\$ 7,771,799
2030						\$ -
2031						\$ -
Total	\$ -	\$ 27,905,967	\$ -	\$ -	\$ -	\$ 27,905,967

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			603,790		6,038	\$ 609,828
2023			3,127,500		31,275	\$ 3,158,775
2024			1,847,570		18,476	\$ 1,866,046
2025			679,800		6,798	\$ 686,598
2026			12,167,140		121,671	\$ 12,288,811
2027			738,810		7,388	\$ 746,198
2028			770,210		7,702	\$ 777,912
2029			7,694,850		76,949	\$ 7,771,799
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 27,629,670	\$ -	\$ 276,297	\$ 27,905,967

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

PWR - Feeder Projects

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Water & Power

Project Category: Power Utility

Project Code:

Entity:

Project Description:

Blanket-Development Driven Construction of Miscellaneous Primary Feeder

Extensions as Required to Meet New Load Requirements - \$1,840,161

Sub to sub tie - install new conduit bank and 750 AL from Garfield to CR11 - \$458,096

Sub to sub tie - install new conduit bank and 750 AL from 57th and Taft to Vault V1780 - \$787,548

Extend new feeders from Valley Substation V3 into system - \$1,161,328

Extend new feeders from new substation in SE corner of service territory into system - \$3,088,964

Sub to sub tie - Install new duct bank and 750 AL on Madison E on 37th to CR11C, N to 57th St - \$951,935

Sub to sub tie - extend new feeders along CR11 from 57th St to CR30 - \$272,922

Extend conduit/conductor along CR30 from CR11 to Boyd Lake Ave - \$549,814

Extend new feeders from East Substation to Boise and Hwy 402 - \$842,340

Hwy 287 overhead to underground 41st to 57th - \$707,000

Hwy 287 overhead to underground 57th to 71st - \$737,048

Install 750 AL from Horseshoe Substation (H1) to 50th & Wilson - \$505,000

Install 750 AL from H1 to 65th & Garfield - \$493,951

Overhead to underground conversion along N Taft from 29th to 41st (V3432) - \$392,890

600A Substructure/conductor from Airport Substation to Centerra Parkway - V1074 to V3442 - \$284,295

600A conductor extension from Airport Substation to Earhart Dr via Fairgrounds Ave - \$359,813

Extend new feeders from Foothills Substation F3/F4 into system - \$2,317,122



Funding Sources						
Year	Power Fund	Power PIF	CEF	Grants/ Donations	Outside Revenue	Total
2022		2,166,703				\$ 2,166,703
2023		3,327,255				\$ 3,327,255
2024		1,801,164				\$ 1,801,164
2025		1,503,073				\$ 1,503,073
2026		3,619,437				\$ 3,619,437
2027		186,547				\$ 186,547
2028		1,328,928				\$ 1,328,928
2029		1,385,417				\$ 1,385,417
2030		211,363				\$ 211,363
2031		220,342				\$ 220,342
Total	\$ -	\$ 15,750,229	\$ -	\$ -	\$ -	\$ 15,750,229

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			2,145,250		21,453	\$ 2,166,703
2023			3,294,312		32,943	\$ 3,327,255
2024			1,783,331		17,833	\$ 1,801,164
2025			1,488,191		14,882	\$ 1,503,073
2026			3,583,601		35,836	\$ 3,619,437
2027			184,700		1,847	\$ 186,547
2028			1,315,770		13,158	\$ 1,328,928
2029			1,371,700		13,717	\$ 1,385,417
2030			209,270		2,093	\$ 211,363
2031			218,161		2,181	\$ 220,342
Total	\$ -	\$ -	\$ 15,594,286	\$ -	\$ 155,943	\$ 15,750,229

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

PWR - GEN - Service Center Expansion

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Water & Power
Project Category: Power Utility
Project Code:
Entity:



Project Description:

Expansion of the service center to accommodate the growth of the Water & Power Division. Expansion slated for 2026 at a 2019 cost of \$15,000,000. Amount to be split among the Water, Waste, and Power funds.

Power portion of the expansion will be divided between Power General and Power PIF.

Funding Sources						
Year	Power Fund	Power PIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	4,115,710	4,115,710				\$ 8,231,420
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 4,115,710	\$ 4,115,710	\$ -	\$ -	\$ -	\$ 8,231,420

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026			8,149,920		81,500	\$ 8,231,420
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 8,149,920	\$ -	\$ 81,500	\$ 8,231,420

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

2022-2031 Muni-Fiber Capital Program

	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	Ten Year Total	
Revenue													
Beginning Balance	\$ 11,575,790	\$ 6,225,271	\$ 5,172,897	\$ 6,783,593	\$ 10,322,023	11,575,790	\$ 13,895,955	\$ 17,724,598	\$ 21,161,732	\$ 24,814,228	\$ 28,353,054	11,575,790	A
A Operating Profit / Loss	838,385	5,308,735	9,868,841	11,276,481	12,138,198	39,430,641	12,614,766	12,927,534	13,138,191	13,196,279	13,156,396	104,463,807	B
B Interest on Investments	34,090	28,907	58,571	111,971	182,508	416,047	273,589	322,886	368,006	419,011	472,679	2,272,217	C
C Internal Loan Payment	(25,000)	(25,000)	(559,500)	(549,600)	(537,200)	(1,696,300)	(525,800)	(511,900)	-	-	-	(2,734,000)	D
D External Loan Payment	(3,811,106)	(5,061,106)	(6,405,431)	(6,407,215)	(6,407,663)	(28,092,520)	(6,407,664)	(6,407,690)	(6,406,906)	(6,405,892)	(6,480,000)	(60,200,672)	E
E Total Available Funds	8,612,159	6,476,808	8,135,379	11,215,230	15,697,866	21,633,658	19,850,846	24,055,428	28,261,023	32,023,625	35,502,129	55,377,142	
Expenditures													
Capital Projects													
1 FB - Service Drops - Original Roll Out	1,426,230	1,153,911	1,201,786	144,636	151,952	4,078,515	159,794	168,148	176,605	185,398	194,577	4,963,037	1
2 FB -Network Growth	150,000	150,000	150,000	651,817	1,201,201	2,303,018	1,024,561	992,028	926,263	791,728	795,408	6,833,006	2
3 FB - TSD - Drake & Lago Vista	810,658	-	-	-	-	810,658	-	-	-	-	-	810,658	3
Subtotal Capital Project	\$ 2,386,888	\$ 1,303,911	\$ 1,351,786	\$ 796,453	\$ 1,353,153	\$ 7,192,191	\$ 1,184,355	\$ 1,160,176	\$ 1,102,868	\$ 977,126	\$ 989,985	\$ 12,606,701	
Equipment													
4 FB - ONT Replacement / Upgrades	-	-	-	96,754	448,758	545,512	691,893	858,949	533,566	560,244	588,256	3,778,420	4
5 FB - OLT Replacement / Upgrades	-	-	-	-	-	-	-	874,571	1,810,362	1,873,725	1,939,305	6,497,963	5
6 OTDR Test Equipment	-	-	-	-	-	-	-	-	-	14,594	-	14,594	6
7 FB - Fusion Splicer	-	-	-	-	-	-	-	-	-	21,890	-	21,890	7
8 Vans - Service	-	-	-	-	-	-	-	-	-	131,342	-	131,342	8
9 Truck - Maintenance	-	-	-	-	-	-	-	-	-	91,650	-	91,650	9
10 IP Addresses	-	-	-	-	-	-	250,000	-	-	-	-	250,000	10
Subtotal Equipment	\$ -	\$ -	\$ -	\$ 96,754	\$ 448,758	\$ 545,512	\$ 941,893	\$ 1,733,520	\$ 2,343,928	\$ 2,693,445	\$ 2,527,561	\$ 10,785,859	
Total Capital Expenditures	\$ 2,386,888	\$ 1,303,911	\$ 1,351,786	\$ 893,207	\$ 1,801,911	\$ 7,737,703	\$ 2,126,248	\$ 2,893,696	\$ 3,446,795	\$ 3,670,571	\$ 3,517,546	\$ 23,392,560	
Reserve for Future Capital Projects	\$ 6,225,271	\$ 5,172,897	\$ 6,783,593	\$ 10,322,023	\$ 13,895,955	\$ 13,895,955	\$ 17,724,598	\$ 21,161,732	\$ 24,814,228	\$ 28,353,054	\$ 31,984,582	\$ 31,984,582	

Economic Vitality	\$ -
Fiscal Stability & Strength	\$ -
Infrastructure & Transportation	\$ 23,392,560
Innovation & Organization Excellence	\$ -
Livability	\$ -
Outreach, Collaboration & Engagement	\$ -
Public Safety	\$ -
Sustainability	\$ -
	\$ 23,392,560

Insert Project Name Here

Strategic Plan Focus Area

Department: Water & Power
Project Category: Muni-Fiber Utility
Project Code: FB1904J
Entity:



Project Description:

Capital investment paid for by Thompson School District associated with growth of the network to Drake & Lago Vista.

Funding Sources

Year	Muni Fiber Fund	General Fund	CEF	Grants/Donations	Outside Revenue	Total
2022	810,658					\$ 810,658
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 810,658	\$ -	\$ -	\$ -	\$ -	\$ 810,658

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			803,648		7,010	\$ 810,658
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 803,648	\$ -	\$ 7,010	\$ 810,658

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FB-Network Growth

Strategic Plan Focus Area

Department: Water & Power
Project Category: Muni-Fiber Utility
Project Code:
Entity: 335-47-332-2903



Project Description:

Capital investment associated with growth of the network as the Loveland community grows. This includes network feeder, distribution and drop installations to serve customers as the city expands.

Funding Sources						
Year	Muni Fiber Fund	General Fund	CEF	Grants/ Donations	Outside Revenue	Total
2022	150,000					\$ 150,000
2023	150,000					\$ 150,000
2024	150,000					\$ 150,000
2025	651,817					\$ 651,817
2026	1,201,201					\$ 1,201,201
2027	1,024,561					\$ 1,024,561
2028	992,028					\$ 992,028
2029	926,263					\$ 926,263
2030	791,728					\$ 791,728
2031	795,408					\$ 795,408
Total	\$ 6,833,006	\$ -	\$ -	\$ -	\$ -	\$ 6,833,006

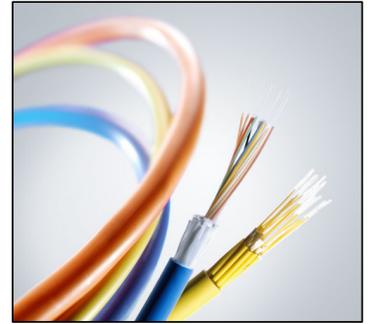
Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			150,000			\$ 150,000
2023			150,000			\$ 150,000
2024			150,000			\$ 150,000
2025			651,817			\$ 651,817
2026			1,201,201			\$ 1,201,201
2027			1,024,561			\$ 1,024,561
2028			992,028			\$ 992,028
2029			926,263			\$ 926,263
2030			791,728			\$ 791,728
2031			795,408			\$ 795,408
Total	\$ -	\$ -	\$ 6,833,006	\$ -	\$ -	\$ 6,833,006

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FB-Service Drops

Strategic Plan Focus Area

Department: Water & Power
Project Category: Muni-Fiber Utility
Project Code: FB1902J
Entity: 335-47-332-2903



Project Description:

Capital investment associated with the installation of fiber-optic connections between the Access Terminal (AT) located at the curb and the individual residential or business premises.

Funding Sources

Year	Muni Fiber Fund	General Fund	CEF	Grants/ Donations	Outside Revenue	Total
2022	1,426,230					\$ 1,426,230
2023	1,153,911					\$ 1,153,911
2024	1,201,786					\$ 1,201,786
2025	144,636					\$ 144,636
2026	151,952					\$ 151,952
2027	159,794					\$ 159,794
2028	168,148					\$ 168,148
2029	176,605					\$ 176,605
2030	185,398					\$ 185,398
2031	194,577					\$ 194,577
Total	\$ 4,963,037	\$ -	\$ -	\$ -	\$ -	\$ 4,963,037

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			1,412,430		13,800	\$ 1,426,230
2023			1,143,211		10,700	\$ 1,153,911
2024			1,191,086		10,700	\$ 1,201,786
2025			144,636			\$ 144,636
2026			151,952			\$ 151,952
2027			159,794			\$ 159,794
2028			168,148			\$ 168,148
2029			176,605			\$ 176,605
2030			185,398			\$ 185,398
2031			194,577			\$ 194,577
Total	\$ -	\$ -	\$ 4,927,837	\$ -	\$ 35,200	\$ 4,963,037

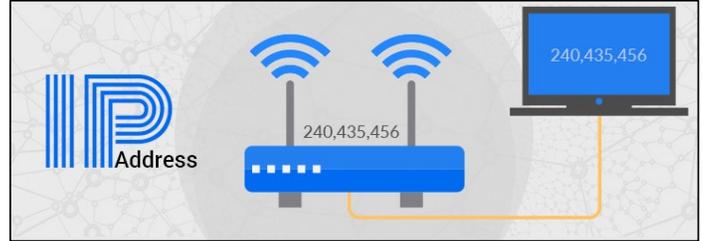
Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FB-IP Addresses

Strategic Plan Focus Area

Department: Water & Power
Project Category: Muni-Fiber Utility
Project Code:
Entity: 335-47-332-2903



Project Description:

The IP address is a unique address that any device connecting to the Internet such as computers, tablets and smartphones must have to identify themselves and communicate with other devices across the Internet. The utility must purchase and have available a sufficient number of IP addresses to connect every premise and/or device.

Funding Sources

Year	Muni Fiber Fund	General Fund	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027	250,000					\$ 250,000
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027				250,000		\$ 250,000
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 250,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FB-OLT Replacements / Upgrades

Strategic Plan Focus Area

Department: Water & Power
Project Category: Muni-Fiber Utility
Project Code:
Entity: 335-47-349-2903



Project Description:

Capital investment to replace the network equipment is planned throughout the ten year plan. The OLT (Optical Line Terminal) is a device which serves as the service provider endpoint of a passive optical network and controls the information flow going both directions. The OLT may also be referred to as the central office.

Funding Sources

Year	Muni Fiber Fund	General Fund	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	874,571					\$ 874,571
2029	1,810,362					\$ 1,810,362
2030	1,873,725					\$ 1,873,725
2031	1,939,305					\$ 1,939,305
Total	\$ 6,497,963	\$ -	\$ -	\$ -	\$ -	\$ 6,497,963

Project Cost Estimates Per Year

Year	Machinery & Equipment	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	874,571					\$ 874,571
2029	1,810,362					\$ 1,810,362
2030	1,873,725					\$ 1,873,725
2031	1,939,305					\$ 1,939,305
Total	\$ 6,497,963	\$ -	\$ -	\$ -	\$ -	\$ 6,497,963

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

FB-ONT Replacements / Upgrades

Strategic Plan Focus Area

Department: Water & Power
Project Category: Muni-Fiber Utility
Project Code:
Entity: 335-47-349-2903



Project Description:

Capital investment to replace the network equipment is planned throughout the ten year plan. The ONT (Optical Network Terminal) connects to the Access Terminal (AT) with an optical fiber cable.

Funding Sources						
Year	Muni Fiber Fund	General Fund	CEF	Grants/ Donations	Outside Revenue	Total
2022	-					\$ -
2023	-					\$ -
2024	-					\$ -
2025	96,754					\$ 96,754
2026	448,758					\$ 448,758
2027	691,893					\$ 691,893
2028	858,949					\$ 858,949
2029	533,566					\$ 533,566
2030	560,244					\$ 560,244
2031	588,256					\$ 588,256
Total	\$ 3,778,420	\$ -	\$ -	\$ -	\$ -	\$ 3,778,420

Project Cost Estimates Per Year						
Year	Machinery & Equipment	Planning	Construction	Other Capital	1% for the Arts	Total
2022	-					\$ -
2023	-					\$ -
2024	-					\$ -
2025	96,754					\$ 96,754
2026	448,758					\$ 448,758
2027	691,893					\$ 691,893
2028	858,949					\$ 858,949
2029	533,566					\$ 533,566
2030	560,244					\$ 560,244
2031	588,256					\$ 588,256
Total	\$ 3,778,420	\$ -	\$ -	\$ -	\$ -	\$ 3,778,420

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

2022-2031 Stormwater Utility Capital Program

	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	Ten Year Total
Revenue												
Beginning Balance	\$ 7,838,903	\$ 5,786,443	\$ 5,690,863	\$ 5,573,153	\$ 6,034,283	\$ 7,838,903	\$ 6,509,372	\$ 6,316,922	\$ 5,558,202	\$ 7,182,802	\$ 7,411,172	\$ 7,838,903
A Operating Revenues	4,561,110	4,635,360	4,710,100	4,706,850	4,701,140	23,314,560	4,692,870	4,681,900	4,668,100	4,651,350	4,631,510	46,640,290
B SIF Revenue	476,890	498,810	521,530	525,300	528,950	2,551,480	532,460	557,460	583,400	610,300	638,190	5,473,290
C Interest on Investments/Income	122,640	72,050	60,160	67,180	86,290	408,320	106,220	91,720	65,400	86,220	78,580	836,460
Total Revenue	\$ 12,999,543	\$ 10,992,663	\$ 10,982,653	\$ 10,872,483	\$ 11,350,663	\$ 34,113,263	\$ 11,840,922	\$ 11,648,002	\$ 10,875,102	\$ 12,530,672	\$ 12,759,452	\$ 60,788,943
Expenditures												
Capital Projects												
1 SWA - Millennium SW 9th Subdivision Outfall	-	-	-	-	378,750	378,750	-	-	-	-	-	378,750
2 SWA - Silver Lake Improvements (South Phase)	-	-	-	-	909,000	909,000	-	-	-	-	-	909,000
3 SWA - Garfield & Harrison Outfall	4,545,000	3,502,500	2,525,000	2,272,500	-	12,845,000	-	-	-	-	-	12,845,000
4 SWA - Hogback Basin Outfall	321,600	-	-	-	-	321,600	2,894,400	-	-	-	-	3,216,000
5 SWA - Wilson & Eisenhower Stormwater Improvements	-	-	-	-	-	-	-	3,567,960	-	-	-	3,567,960
6 SWA - 29th & Sheridan Stormwater Improvements	-	-	-	-	606,000	606,000	-	-	-	-	-	606,000
7 SWA - 22nd Street Storm Sewer (Van Buren to Taft)	252,500	-	-	-	193,500	446,000	-	-	1,302,900	-	-	1,748,900
8 SWA - Silver Lake Improvements (North Phase)	-	-	135,000	-	-	135,000	616,100	-	-	-	-	751,100
9 SWA - South Rist Benson Lake Outfall	-	90,000	-	-	-	90,000	-	380,000	-	-	2,671,200	3,141,200
10 SWA - N. Lincoln Avenue Outfall to Dry Creek	-	-	-	-	-	-	454,500	-	-	3,211,800	-	3,666,300
11 SWA - N. Monroe Improvements	-	-	-	-	-	-	-	135,000	-	-	-	135,000
12 SWA - 12th & Tyler Stormwater Improvements	-	-	-	-	-	-	-	-	357,000	-	-	357,000
13 SWA - Boise Ave Outfall	-	-	-	-	-	-	-	-	-	-	360,000	360,000
14 SWA - Upper Monroe (11th to 8th Street)	-	-	-	-	-	-	-	-	-	240,000	-	240,000
15 SWA - Airpark Improvements	-	-	-	-	-	-	-	-	-	-	170,000	170,000
16 SWA - Dry Creek Bridge at Monroe Avenue	202,000	-	-	-	-	202,000	-	-	-	-	-	202,000
17 SWA - S. Loveland Outfall Channel	303,000	-	-	-	-	303,000	-	-	-	-	-	303,000
18 SWA - Maintenance & Asset Management Projects	730,200	748,350	666,710	686,070	707,850	3,539,180	728,420	750,200	773,190	796,180	820,380	7,407,550
19 SWA - Engineering, Surveying & Geotechnical Services	200,000	200,000	200,000	200,000	200,000	1,000,000	200,000	200,000	225,000	225,000	225,000	2,075,000
20 SWA - W. 33rd Storm Sewer Outfall	-	-	-	-	252,500	252,500	-	-	-	-	-	252,500
21 SWA - Boyd Lake Outlet Ditch Improvements	-	-	999,900	1,029,897	1,060,794	3,090,591	-	-	-	-	-	3,090,591
22 SWA - Stormwater Quality Retrofits	111,100	114,130	117,160	121,200	124,230	587,820	128,270	132,310	136,350	140,390	144,430	1,269,570
Subtotal Capital Projects	\$ 6,665,400	\$ 4,654,980	\$ 4,643,770	\$ 4,309,667	\$ 4,432,624	\$ 24,706,441	\$ 5,021,690	\$ 5,165,470	\$ 2,794,440	\$ 4,613,370	\$ 4,391,010	\$ 46,692,421
New & Replacement Equipment												
23 SWA - New & Replacement Equipment	607,500	684,300	807,300	548,100	447,500	3,094,700	542,500	965,500	832,500	544,400	1,085,700	7,065,300
Subtotal New & Replacement Equipment	\$ 607,500	\$ 684,300	\$ 807,300	\$ 548,100	\$ 447,500	\$ 3,094,700	\$ 542,500	\$ 965,500	\$ 832,500	\$ 544,400	\$ 1,085,700	\$ 7,065,300
Total Capital Projects & Equipment	\$ 7,272,900	\$ 5,339,280	\$ 5,451,070	\$ 4,857,767	\$ 4,880,124	\$ 27,801,141	\$ 5,564,190	\$ 6,130,970	\$ 3,626,940	\$ 5,157,770	\$ 5,476,710	\$ 53,757,721
Reserve for Future Capital Projects	\$ 5,726,643	\$ 5,653,383	\$ 5,531,583	\$ 6,014,716	\$ 6,470,539	\$ 6,312,122	\$ 6,276,732	\$ 5,517,032	\$ 7,248,162	\$ 7,372,902	\$ 7,282,742	\$ 7,031,222

Funding by Strategic Plan	
Economic Vitality	\$ -
Fiscal Stability & Strength	\$ -
Infrastructure & Transportation	\$ 53,757,721
Innovation & Organization Excellence	\$ -
Livability	\$ -
Outreach, Collaboration & Engagement	\$ -
Public Safety	\$ -
Sustainability	\$ -
Total	\$ 53,757,721

SWA - Millennium SW 9th Subdivision Outfall

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This project will provide a new storm drainage outfall along the west side of CR-9E to the Big Thompson River or adjacent pond, preventing stormwater from entering existing irrigation ditches and private property.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	378,750					\$ 378,750
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 378,750	\$ -	\$ -	\$ -	\$ -	\$ 378,750

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	375,000				3,750	\$ 378,750
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 375,000	\$ -	\$ -	\$ -	\$ 3,750	\$ 378,750

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Silver Lake Improvements (South Phase)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000



Project Description:

This project will replace an existing undersized storm sewer system between Silver Lake and Highway 287 at 16th and Lincoln. The purpose of the project is to reduce existing drainage problems on Highway 287 in that area.

Funding Sources

Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	909,000					\$ 909,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 909,000	\$ -	\$ -	\$ -	\$ -	\$ 909,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026			900,000		9,000	\$ 909,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 900,000	\$ -	\$ 9,000	\$ 909,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Garfield & Harrison Outfall

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000



Project Description:

This project will reduce historic flooding problems within the residential neighborhood located between Garfield Avenue, Taft Avenue, 1st Street, and Eisenhower Boulevard. This project includes the installation of an underground storm drainage system which will outlet into the Big Thompson River south of 1st Street. This is a very large project with significant impacts and benefits. We've condensed it to occur over 4 years with cash financing. Bonding would allow it to be shortened to likely 2 years, thus reducing construction impacts.

Funding Sources

Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	4,545,000					\$ 4,545,000
2023	3,502,500					\$ 3,502,500
2024	2,525,000					\$ 2,525,000
2025	2,272,500					\$ 2,272,500
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 12,845,000	\$ -	\$ -	\$ -	\$ -	\$ 12,845,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			4,500,000		45,000	\$ 4,545,000
2023	472,500		3,000,000		30,000	\$ 3,502,500
2024			2,500,000		25,000	\$ 2,525,000
2025			2,250,000		22,500	\$ 2,272,500
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 472,500	\$ -	\$ 12,250,000	\$ -	\$ 122,500	\$ 12,845,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Hogback Basin Outfall

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000



Project Description:

This project will provide a master planned storm sewer outfall from the Big Thompson River to the Hogback Basin crossing of Eisenhower Boulevard just east of Cascade Avenue, including local drainage connections at the highway. This project has moved up in priority due to over topping of Eisenhower Boulevard twice in 2014 and 2015.

Funding Sources

Year	Stormwater Fund	Stormwater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	321,600					\$ 321,600
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027	2,894,400					\$ 2,894,400
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 3,216,000	\$ -	\$ -	\$ -	\$ -	\$ 3,216,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	321,600					\$ 321,600
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027	187,600		2,680,000		26,800	\$ 2,894,400
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 509,200	\$ -	\$ 2,680,000	\$ -	\$ 26,800	\$ 3,216,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Wilson & Eisenhower Stormwater Improvements

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000



Project Description:

This project will provide a master planned storm sewer outfall from the Big Thompson River to the Wilson & Eisenhower intersection then continued north in Wilson Avenue to approximately 22nd Street. The lower end of the outfall system was constructed in 2018 with the Wilson Avenue Flood Mitigation Project. The system was extended north to the Wilson Avenue and 8th Street intersection in 2020. Design of the rest of the system north of 8th Street is anticipated to begin in 2025 with construction planned for 2027 and 2028.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	3,567,960					\$ 3,567,960
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 3,567,960	\$ -	\$ -	\$ -	\$ -	\$ 3,567,960

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	168,300		3,366,000		33,660	\$ 3,567,960
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 168,300	\$ -	\$ 3,366,000	\$ -	\$ 33,660	\$ 3,567,960

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - 29th & Sheridan Stormwater Improvements

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This is a minor capital project to address drainage problems at the 29th & Sheridan intersection. It requires disconnecting the old storm sewer to Lake Loveland and installing a new storm sewer east in 29th Street to the Lake Loveland Outfall Channel.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	606,000					\$ 606,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 606,000	\$ -	\$ -	\$ -	\$ -	\$ 606,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026			600,000		6,000	\$ 606,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 600,000	\$ -	\$ 6,000	\$ 606,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - 22nd Street Storm Sewer (Van Buren to Taft)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000



Project Description:

This project will provide a master planned storm sewer system from Lake Loveland across Taft Avenue and west up 22nd Street to Van Buren Avenue. The primary problem area is the 22nd Street and Taft Avenue intersection with minor drainage problems occurring further west. This project may be phased to address the most immediate problem area while providing for the allowance to extend the storm sewer west in 22nd Street.

Funding Sources

Year	Stormwater Fund	Stormwater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	252,500					\$ 252,500
2023						\$ -
2024						\$ -
2025						\$ -
2026	193,500					\$ 193,500
2027						\$ -
2028						\$ -
2029	1,302,900					\$ 1,302,900
2030						\$ -
2031						\$ -
Total	\$ 1,748,900	\$ -	\$ -	\$ -	\$ -	\$ 1,748,900

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			250,000		2,500	\$ 252,500
2023						\$ -
2024						\$ -
2025						\$ -
2026	193,500					\$ 193,500
2027						\$ -
2028						\$ -
2029			1,290,000		12,900	\$ 1,302,900
2030						\$ -
2031						\$ -
Total	\$ 193,500	\$ -	\$ 1,540,000	\$ -	\$ 15,400	\$ 1,748,900

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Silver Lake Improvements (North Phase)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000



Project Description:

This project will replace an existing undersized storm sewer system between Silver Lake and Highway 287 at 23rd and Lincoln. The purpose of the project is to reduce existing drainage problems on Highway 287 in that area.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024	135,000					\$ 135,000
2025						\$ -
2026						\$ -
2027	616,100					\$ 616,100
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 751,100	\$ -	\$ -	\$ -	\$ -	\$ 751,100

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024	135,000					\$ 135,000
2025						\$ -
2026						\$ -
2027			610,000		6,100	\$ 616,100
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 135,000	\$ -	\$ 610,000	\$ -	\$ 6,100	\$ 751,100

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - South Rist Benson Lake Outfall

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This project is intended to reduce flooding problems on Eisenhower Boulevard and within the residential neighborhood located between Eisenhower Blvd., the Big Barnes Ditch, Wilson Avenue, and Namaqua Avenue. This project includes the installation of an underground storm drainage system that will outlet to the Big Thompson River.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022						\$ -
2023	90,000					\$ 90,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	380,000					\$ 380,000
2029						\$ -
2030						\$ -
2031	2,671,200					\$ 2,671,200
Total	\$ 3,141,200	\$ -	\$ -	\$ -	\$ -	\$ 3,141,200

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023	90,000					\$ 90,000
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	380,000					\$ 380,000
2029						\$ -
2030						\$ -
2031	126,000		2,520,000		25,200	\$ 2,671,200
Total	\$ 596,000	\$ -	\$ 2,520,000	\$ -	\$ 25,200	\$ 3,141,200

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - N. Lincoln Avenue Outfall to Dry Creek

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000



Project Description:

The N. Lincoln Avenue Outfall is a master planned storm sewer planned to convey stormwater from the area of 29th & Garfield, 29th & Lincoln, and the Orchard's Shopping Center. The storm sewer will start at approximately the intersection of 29th Street and N. Lincoln Avenue, run north in N. Lincoln Avenue, and discharge into Dry Creek at 37th & Lincoln. It will address drainage problems and street flooding in the area and replace an old undersized existing system.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027	454,500					\$ 454,500
2028						\$ -
2029						\$ -
2030	3,211,800					\$ 3,211,800
2031						\$ -
Total	\$ 3,666,300	\$ -	\$ -	\$ -	\$ -	\$ 3,666,300

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027	454,500					\$ 454,500
2028						\$ -
2029						\$ -
2030	151,500		3,030,000		30,300	\$ 3,211,800
2031						\$ -
Total	\$ 606,000	\$ -	\$ 3,030,000	\$ -	\$ 30,300	\$ 3,666,300

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - North Monroe Improvements

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This is a stormwater master planned project to replace and/or repair several old culvert crossings of N. Monroe Avenue south of 57th Street. Design is planned for 2029 with construction anticipated for 2032.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	135,000					\$ 135,000
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028	135,000					\$ 135,000
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ 135,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - 12th & Tyler Stormwater Improvements

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This is a stormwater master planned project to install storm sewer from Taft Avenue at the Big Barnes Ditch crossing northwest to Eisenhower Blvd. in order to address many drainage problems within the basin due to an inadequately sized existing system.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029	357,000					\$ 357,000
2030						\$ -
2031						\$ -
Total	\$ 357,000	\$ -	\$ -	\$ -	\$ -	\$ 357,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029	357,000					\$ 357,000
2030						\$ -
2031						\$ -
Total	\$ 357,000	\$ -	\$ -	\$ -	\$ -	\$ 357,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Boise Avenue Outfall

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This is a stormwater master planned project to install storm sewer in Boise Avenue from approximately Winona Elementary School north of 4th Street SE to the Big Thompson River in order to address drainage problems in the basin.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	360,000					\$ 360,000
Total	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	360,000					\$ 360,000
Total	\$ 360,000	\$ -	\$ -	\$ -	\$ -	\$ 360,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Upper Monroe (11th to 8th Street)

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This is a stormwater master planned project to address drainage problems west of the Police & Courts Building in Monroe Avenue north to approximately 11th Street. New stormswwer and inlets will be installed.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030	240,000					\$ 240,000
2031						\$ -
Total	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030	240,000					\$ 240,000
2031						\$ -
Total	\$ 240,000	\$ -	\$ -	\$ -	\$ -	\$ 240,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Airpark Improvements

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This project will address drainage problems and insufficient infrastructure with the Airpark subdivision along the east side of the North Front Range Regional Airport. Work will include culverts, storm sewer, inlets, and swales.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	170,000					\$ 170,000
Total	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031	170,000					\$ 170,000
Total	\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Dry Creek Bridge at Monroe Avenue

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity:

Project Description:

Larimer County Engineering is leading this project to replace the existing N. Monroe Avenue bridge over Dry Creek, north of 37th Street. It's replacement is part of the Dry Creek Master Plan so the Stormwater Engineering will share some of the costs with Larimer County. Design of the bridge is anticipated to begin in 2021 with construction in 2022, pending the County receiving construction funding.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/Donations	Outside Revenue	Total
2022	202,000					\$ 202,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 202,000	\$ -	\$ -	\$ -	\$ -	\$ 202,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			200,000		2,000	\$ 202,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 200,000	\$ -	\$ 2,000	\$ 202,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - S. Loveland Outfall Channel

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This project will improve capacity in the system's outfall channel to the Big Thompson River. The channel is currently undersized, filled with sediment, and inadequate to handle the amount of stormwater runoff it receives.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	303,000					\$ 303,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 303,000	\$ -	\$ -	\$ -	\$ -	\$ 303,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			300,000		3,000	\$ 303,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 300,000	\$ -	\$ 3,000	\$ 303,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Maintenance & Asset Management Projects

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000



Project Description:

This annual program addresses deteriorating storm drainage infrastructure within the City. This program includes the replacement of inlets, manholes, storm sewers, channel re-grading, detention pond retrofits, and installing stormwater quality improvements. Maintenance projects are prioritized and scheduled to remain within the allocation. This also includes Alley Maintenance projects in 2022-2023. In accordance with the Stormwater Financial Plan and to meet growing maintenance needs, an equipment operator (1 FTE) is budgeted in 2022.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	730,200					\$ 730,200
2023	748,350					\$ 748,350
2024	666,710					\$ 666,710
2025	686,070					\$ 686,070
2026	707,850					\$ 707,850
2027	728,420					\$ 728,420
2028	750,200					\$ 750,200
2029	773,190					\$ 773,190
2030	796,180					\$ 796,180
2031	820,380					\$ 820,380
Total	\$ 7,407,550	\$ -	\$ -	\$ -	\$ -	\$ 7,407,550

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	104,000		620,000		6,200	\$ 730,200
2023	107,000		635,000		6,350	\$ 748,350
2024	110,200		551,000		5,510	\$ 666,710
2025	113,400		567,000		5,670	\$ 686,070
2026	117,000		585,000		5,850	\$ 707,850
2027	120,400		602,000		6,020	\$ 728,420
2028	124,000		620,000		6,200	\$ 750,200
2029	127,800		639,000		6,390	\$ 773,190
2030	131,600		658,000		6,580	\$ 796,180
2031	135,600		678,000		6,780	\$ 820,380
Total	\$ 1,191,000	\$ -	\$ 6,155,000	\$ -	\$ 61,550	\$ 7,407,550

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
2022	96,000				\$ 96,000	1.00
					\$ -	
Total	\$ 96,000	\$ -	\$ -	\$ -	\$ 96,000	1.00

SWA - Engineering, Surveying & Geotechnical Services

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000



Project Description:

This is an annual program to address the engineering, surveying, and geotechnical services for miscellaneous small projects and unknown needs that arise each year. These projects are often unexpected, require fast turnaround, and are needed to address immediate needs.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	200,000					\$ 200,000
2023	200,000					\$ 200,000
2024	200,000					\$ 200,000
2025	200,000					\$ 200,000
2026	200,000					\$ 200,000
2027	200,000					\$ 200,000
2028	200,000					\$ 200,000
2029	225,000					\$ 225,000
2030	225,000					\$ 225,000
2031	225,000					\$ 225,000
Total	\$ 2,075,000	\$ -	\$ -	\$ -	\$ -	\$ 2,075,000

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022	200,000					\$ 200,000
2023	200,000					\$ 200,000
2024	200,000					\$ 200,000
2025	200,000					\$ 200,000
2026	200,000					\$ 200,000
2027	200,000					\$ 200,000
2028	200,000					\$ 200,000
2029	225,000					\$ 225,000
2030	225,000					\$ 225,000
2031	225,000					\$ 225,000
Total	\$ 2,075,000	\$ -	\$ -	\$ -	\$ -	\$ 2,075,000

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - W. 33rd Storm Sewer Outfall

Strategic Plan Focus Area
Infrastructure & Transportation

Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

This small project will repair existing damage at the end of W. 33rd Street where the street ends at the Lake Loveland Outlet Channel. Work will also include upsizing of a short segment of storm sewer and inlets in accordance with the Stormwater Master Plan.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026	252,500					\$ 252,500
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 252,500	\$ -	\$ -	\$ -	\$ -	\$ 252,500

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025						\$ -
2026			250,000		2,500	\$ 252,500
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 250,000	\$ -	\$ 2,500	\$ 252,500

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Boyd Lake Outlet Ditch Improvements

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

Existing project SW0711

This project will mitigate existing erosion problems within the Boyd Lake Outlet Ditch between Eisenhower Boulevard and 5th Street, directly east of Kohl's. We jointly utilize this irrigation return flow ditch to convey stormwater runoff to the Big Thompson River. In accordance with the 1984 agreement between the City and the Greeley & Loveland Irrigation Company, we are required to make necessary improvements to the ditch in order to convey stormwater to the river.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024		999,900				\$ 999,900
2025		1,029,897				\$ 1,029,897
2026		1,060,794				\$ 1,060,794
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ 3,090,591	\$ -	\$ -	\$ -	\$ 3,090,591

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024			990,000		9,900	\$ 999,900
2025			1,019,700		10,197	\$ 1,029,897
2026			1,050,291		10,503	\$ 1,060,794
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 3,059,991	\$ -	\$ 30,600	\$ 3,090,591

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - Stormwater Quality Retrofits

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

An annual program to retrofit stormwater quality treatment measures into existing stormwater systems in order to improve the quality of waters receiving stormwater runoff. The program includes an annual expenditure of \$110,000 - \$145,000 for retrofit projects as it has historically along with funding for the 1% for the Arts.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	111,100					\$ 111,100
2023	114,130					\$ 114,130
2024	117,160					\$ 117,160
2025	121,200					\$ 121,200
2026	124,230					\$ 124,230
2027	128,270					\$ 128,270
2028	132,310					\$ 132,310
2029	136,350					\$ 136,350
2030	140,390					\$ 140,390
2031	144,430					\$ 144,430
Total	\$ 1,269,570	\$ -	\$ -	\$ -	\$ -	\$ 1,269,570

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			110,000		1,100	\$ 111,100
2023			113,000		1,130	\$ 114,130
2024			116,000		1,160	\$ 117,160
2025			120,000		1,200	\$ 121,200
2026			123,000		1,230	\$ 124,230
2027			127,000		1,270	\$ 128,270
2028			131,000		1,310	\$ 132,310
2029			135,000		1,350	\$ 136,350
2030			139,000		1,390	\$ 140,390
2031			143,000		1,430	\$ 144,430
Total	\$ -	\$ -	\$ 1,257,000	\$ -	\$ 12,570	\$ 1,269,570

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

SWA - New & Replacement Equipment

Strategic Plan Focus Area
Infrastructure & Transportation



Department: Public Works
Project Category: Stormwater Utility
Project Code:
Entity: 345-23-283-0000

Project Description:

Project provides funding to replace and acquire new stormwater maintenance equipment per the 10-year fleet plan, including vacuum trucks, street sweepers, trucks, backhoes, etc. and other equipment necessary for maintenance operations. For 2022, the budget includes replacement of one street sweeper and purchase of leaf removal equipment.

Funding Sources						
Year	Stormwater Fund	Stormwater SIF	CEF	Grants/ Donations	Outside Revenue	Total
2022	607,500					\$ 607,500
2023	684,300					\$ 684,300
2024	807,300					\$ 807,300
2025	548,100					\$ 548,100
2026	447,500					\$ 447,500
2027	542,500					\$ 542,500
2028	965,500					\$ 965,500
2029	832,500					\$ 832,500
2030	544,400					\$ 544,400
2031	1,085,700					\$ 1,085,700
Total	\$ 7,065,300	\$ -	\$ -	\$ -	\$ -	\$ 7,065,300

Project Cost Estimates Per Year						
Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022				607,500		\$ 607,500
2023				684,300		\$ 684,300
2024				807,300		\$ 807,300
2025				548,100		\$ 548,100
2026				447,500		\$ 447,500
2027				542,500		\$ 542,500
2028				965,500		\$ 965,500
2029				832,500		\$ 832,500
2030				544,400		\$ 544,400
2031				1,085,700		\$ 1,085,700
Total	\$ -	\$ -	\$ -	\$ 7,065,300	\$ -	\$ 7,065,300

Estimated Initial Operations & Maintenance Impact						
Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

2022-2031 Golf Enterprise Capital Program

	2022	2023	2024	2025	2026	Five Year Total	2027	2028	2029	2030	2031	Ten Year Total
Revenue												
Beginning Balance	\$ 5,211,991	\$ 3,827,121	\$ 2,903,555	\$ 5,008,594	\$ 4,531,122	\$ 5,211,991	\$ 3,001,828	\$ 3,563,589	\$ 3,575,990	\$ 4,056,246	\$ 4,564,898	\$ 23,974,542
A Operating Revenue	4,411,498	4,616,217	6,341,663	5,109,224	5,335,906	25,814,508	5,491,252	5,767,744	6,043,304	6,343,992	6,343,993	\$ 55,804,793
Total Revenue	\$ 9,623,489	\$ 8,443,338	\$ 9,245,218	\$ 10,117,818	\$ 9,867,028	\$ 31,026,499	\$ 8,493,080	\$ 9,331,333	\$ 9,619,294	\$ 10,400,238	\$ 10,908,891	\$ 79,779,335
Expenditures												
Capital Projects												
1 Mariana Butte Golf Course Projects	35,000	-	-	-	-	35,000	-	-	-	-	-	\$ 35,000
2 Olde Course Clubhouse Replacement	1,262,500	1,262,500	-	-	-	2,525,000	-	-	-	-	-	\$ 2,525,000
3 Olde Course Maintenance Building Replacement	-	-	-	1,010,000	504,000	1,514,000	-	-	-	-	-	\$ 1,514,000
Subtotal Capital Projects	\$ 1,297,500	\$ 1,262,500	\$ -	\$ 1,010,000	\$ 504,000	\$ 4,074,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,074,000
New & Replacement Equipment												
4 Equipment Replacements	718,118	384,970	229,402	360,117	2,022,714	3,715,321	465,440	1,161,961	836,454	971,539	971,540	\$ 8,122,255
Subtotal Equipment	\$ 718,118	\$ 384,970	\$ 229,402	\$ 360,117	\$ 2,022,714	\$ 3,715,321	\$ 465,440	\$ 1,161,961	\$ 836,454	\$ 971,539	\$ 971,540	\$ 8,122,255
Total Capital Projects & Equipment	\$ 2,015,618	\$ 1,647,470	\$ 229,402	\$ 1,370,117	\$ 2,526,714	\$ 7,789,321	\$ 465,440	\$ 1,161,961	\$ 836,454	\$ 971,539	\$ 971,540	\$ 12,196,255
Operating Expense	3,780,750	3,892,313	4,007,222	4,216,579	4,338,486	\$20,235,350	4,464,051	4,593,382	4,726,594	4,863,801	4,863,802	\$ 43,746,980
Reserve for Future Capital Projects	\$ 3,827,121	\$ 2,903,555	\$ 5,008,594	\$ 4,531,122	\$ 3,001,828	\$ 3,001,828	\$ 3,563,589	\$ 3,575,990	\$ 4,056,246	\$ 4,564,898	\$ 5,073,549	\$ 23,836,100

Funding by Strategic Plan	Amount
Economic Vitality	\$ -
Fiscal Stability & Strength	\$ -
Infrastructure & Transportation	\$ 35,000
Innovation & Organization Excellence	\$ 1,514,000
Livability	\$ 10,647,255
Outreach, Collaboration & Engagement	\$ -
Public Safety	\$ -
Sustainability	\$ -
Total	\$ 12,196,255

Mariana Butte Maintenance Building Roof

Strategic Plan Focus Area

Infrastructure & Transportation

Department: Parks & Recreation

Project Category: Golf Division

Project Code: PKGOMBMTC

Entity:



Project Description:

The roof is starting to leak and needs to be replaced. This is the original roof.

Funding Sources

Year	Golf Fund	General Fund	CEF	Grants/ Donations	Outside Revenue	Total
2022	35,000					\$ 35,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			35,000			\$ 35,000
2023						\$ -
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ 35,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

GOLF - Olde Course Clubhouse Replacement

Strategic Plan Focus Area

Livability

Department: Parks & Recreation

Project Category: Golf Division

Project Code: PKGOCCLUB

Entity:



Project Description:

The Olde Course clubhouse is near the end of its life cycle. The current building will be replaced with a new clubhouse facility, the size and exact location of which is still being determined. Staff is undertaking a feasibility study and is taking the project through preliminary planning processes (CRT). Following that, a design concept and updated cost estimates will be known.

Funding Sources

Year	Golf Fund	General Fund	CEF	Grants/ Donations	Outside Revenue	Total
2022	1,262,500					\$ 1,262,500
2023	1,262,500					\$ 1,262,500
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 2,525,000	\$ -	\$ -	\$ -	\$ -	\$ 2,525,000

Project Cost Estimates Per Year

Year	Engineering	Planning	Construction	Other Capital	1% for the Arts	Total
2022			1,250,000		12,500	\$ 1,262,500
2023			1,250,000		12,500	\$ 1,262,500
2024						\$ -
2025						\$ -
2026						\$ -
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ -	\$ -	\$ 2,500,000	\$ -	\$ 25,000	\$ 2,525,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

GOLF - Olde Course Maintenance Building Replacement

Strategic Plan Focus Area

Innovation & Organizational Excellence

Department: Parks & Recreation

Project Category: Golf Division

Project Code: PKGOCSHOP

Entity:



Project Description:

The Olde Course maintenance building is at the end of its life cycle. The three story building will be replaced with a one story structure with additional cold storage.

Funding Sources

Year	Golf Fund	General Fund	CEF	Grants/ Donations	Outside Revenue	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	1,010,000					\$ 1,010,000
2026	504,000					\$ 504,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 1,514,000	\$ -	\$ -	\$ -	\$ -	\$ 1,514,000

Project Cost Estimates Per Year

Year	Design/Architect	Planning	Construction	Other Capital	1% for the Arts	Total
2022						\$ -
2023						\$ -
2024						\$ -
2025	100,000		900,000		10,000	\$ 1,010,000
2026			500,000		4,000	\$ 504,000
2027						\$ -
2028						\$ -
2029						\$ -
2030						\$ -
2031						\$ -
Total	\$ 100,000	\$ -	\$ 1,400,000	\$ -	\$ 14,000	\$ 1,514,000

Estimated Initial Operations & Maintenance Impact

Year	Personnel	Supplies	Other Services	Equipment	Total	FTE
					\$ -	
					\$ -	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	0.00

2022 Horizon Projects List

#	Project Title	Funding Sources				Total	#
		General Fund	CEF	Enterprise Funds	Other		
Library							
1	Branch Library	-	22,681,000	-	-	22,681,000	1
Library Total		\$ -	\$ 22,681,000	\$ -	\$ -	\$ 22,681,000	
Museum							
2	Museum Expansion	500,000	5,000,000	-	15,622,503	21,122,503	2
Museum Total		\$ 500,000	\$ 5,000,000	\$ -	\$ 15,622,503	\$ 21,122,503	
Parks & Recreation							
3	Community Recreation Center	31,000,000	11,000,000	-	-	42,000,000	3
4	Pedestrian Trail Underpasses	30,048,070	5,000,000	-	-	35,048,070	4
Parks & Recreation Total		\$ 61,048,070	\$ 16,000,000	\$ -	\$ -	\$ 77,048,070	
Public Works							
5	Water and Power Expansion	-	-	15,000,000	-	15,000,000	5
6	Public Works Administration Expansion	17,000,000	-	-	-	17,000,000	6
7	Parks Maintenance Shop Expansion	10,000,000	-	-	-	10,000,000	7
8	Beet Building Remodel	15,000,000	-	-	-	15,000,000	8
9	Development Services New Facility	17,000,000	-	-	-	17,000,000	9
10	29th St. - Cascade Ave. to Wilson Ave.	988,575	3,718,925	-	2,007,500	6,715,000	10
11	37th St. - Seven Lakes Drive to Boise Ave.	38,360	441,140	-	474,500	954,000	11
12	57th St. - Taft Ave. to US 287	1,150,160	9,305,840	-	2,263,000	12,719,000	12
13	57th St. - US 287 to Monroe	282,500	5,367,500	-	365,000	6,015,000	13
14	Boise Ave. - SH 402 to 4th St SE	67,516	6,684,084	-	3,124,400	9,876,000	14
15	Boise Ave. - Mount Columbia Ave to E 37th St	1,432,473	1,349,027	-	766,500	3,548,000	15
16	Boyd Lake Ave. - Hwy 60 to E County Rd 16	2,631,900	6,141,100	-	4,380,000	13,153,000	16
17	Boyd Lake Ave. - E County Rd 16 to SH 402	1,389,100	12,501,900	-	6,935,000	20,826,000	17
18	Boyd Lake Ave. - SH 402 to Big Thompson Bridge	-	6,954,000	-	1,971,000	8,925,000	18
19	Boyd Lake Ave. - Big Thompson Bridge to LCR 20C	-	1,833,000	-	3,504,000	5,337,000	19
20	Boyd Lake Ave. - LCR 20C to LCR 20E	333,375	1,000,125	-	985,500	2,319,000	20
21	Boyd Lake Ave. - LCR 20E to Mountain Lion	65,940	2,132,060	-	1,168,000	3,366,000	21
22	Byrd Dr. - Rockwell to LCR 30	20,550	2,034,450	-	2,190,000	4,245,000	22
23	Centerra Pkwy. - Cross Roads Blvd to 0.5 miles south	502,900	2,011,600	-	839,500	3,354,000	23
24	LCR 20C (5th St) - Callisto Dr. to Boyd Lake Ave.	597,036	585,214	-	492,750	1,675,000	24
25	LCR 3 - US 34 to Crossroads Blvd.	998,640	4,549,360	-	7,665,000	13,213,000	25
26	LCR 9E - SH 402 to Corvus Dr.	49,520	4,902,480	-	4,964,000	9,916,000	26
27	Taft Ave. - 42nd St. SW to 28th St. SW	1,055,088	4,806,512	-	3,854,400	9,716,000	27
28	Taft Ave. - 28th St. SW to 14th St. SW	1,339,020	9,819,480	-	1,350,500	12,509,000	28
29	Taft Ave. - 22nd St. to 29th St.	720,000	2,880,000	-	-	3,600,000	29
30	Wilson Ave. - 50th to 57th	981,710	2,110,290	-	1,971,000	5,063,000	30
31	Fairgrounds Ave. - Rodeo Drive to LCR 30	5,187,681	5,239,819	-	5,146,500	15,574,000	31
32	Crossroads Blvd. - Centerra Pkwy. to LCR 3	4,486,620	5,947,380	-	1,022,000	11,456,000	32
33	71st Street (LCR 30) - Boyd Lake Ave. to I-25 W Frontage	2,168,040	5,574,960	-	2,555,000	10,298,000	33
34	Rocky Mountain Ave. - Crossroads Blvd. to Earhart	-	1,046,000	-	3,796,000	4,842,000	34
35	SH 402 - US 287 to St. Louis Ave.	52,380	1,257,120	-	3,645,500	4,955,000	35
36	SH 402 - St. Louis Ave. to Boise Ave.	35,757	1,156,143	-	5,017,100	6,209,000	36
37	SH 402 - Boise Ave. to Boyd Lake Ave.	-	-	-	10,375,000	10,375,000	37
38	SH 402 - Boyd Lake Ave. to I-25 Ramps	285,090	1,615,510	-	10,047,400	11,948,000	38
39	US 34 - Garfield Ave. to Monroe Ave.	340,725	1,930,775	-	2,271,500	4,543,000	39
40	US 34 - Boise Ave. to Denver Ave.	192,660	3,018,340	-	3,211,000	6,422,000	40
41	US 34 - Boyd Lake to Rocky Mountain Avenue	-	-	-	2,903,000	2,903,000	41
42	Pedestrian and Bicycle	10,000,000	-	-	-	10,000,000	42
43	Transit	13,500,000	-	-	-	13,500,000	43
44	Signal System Connect	300,000	1,700,000	-	-	2,000,000	44
45	Intersection & Signal Improvements	9,551,250	54,123,750	-	-	63,675,000	45
46	Eisenhower @ Lincoln & Cleveland intersection rebuild	450,000	4,050,000	-	4,500,000	9,000,000	46
47	Bridge replacements due to structural deficiency	2,644,360	-	-	3,966,540	6,610,900	47
48	Professional Services for Transportation Planning	200,000	800,000	-	-	1,000,000	48
49	HWY 402 Floodplain Raising (No scope yet, \$40 mil)	40,000,000	-	-	-	40,000,000	49
50	HWY 287 Bridge Replacement over the Big Thompson	15,000,000	-	-	-	15,000,000	50
51	Annual Downtown Sidewalks (\$576,535 per year for 10 years)	5,765,350	-	-	-	5,765,350	51
52	St. Louis Avenue Bridge Replacement over the Big Thompson River	5,000,000	-	-	-	5,000,000	52
53	Taft Avenue Bridge Replacement over Big Thompson River	4,036,000	-	-	-	4,036,000	53
54	US 34 Medians - around Lake Loveland	1,800,000	-	-	-	1,800,000	54

#	Project Title	Funding Sources				Total	#
		General Fund	CEF	Enterprise Funds	Other		
55	Improvements to HWY 287/37th St. Intersection	1,000,000	-	-	-	1,000,000	55
56	Biannual Flasher Units	150,000	-	-	-	150,000	56
57	HIP Streets (Surface)	22,000,000	-	-	-	22,000,000	57
58	HIP Streets (Underground)	-	-	20,000,000	-	20,000,000	58
59	US34 Median Improvements (includes 10yr operating) - E Eisenhower	2,700,000	-	-	-	2,700,000	59
60	Citywide Sidewalk Improvements	110,000,000	-	-	-	110,000,000	60
61	Hwy 402 Flood Mitigation Feasibility Study	650,000	-	-	-	650,000	61
62	Big Thompson River Maintenance Program - Immediate Maintenance	1,500,000	-	-	-	1,500,000	62
63	Hwy 287 Flood Mitigation Project (From Big Thompson River Master Plan)	18,600,000	-	-	-	18,600,000	63
64	Big Thompson River/Mariano Exchange Ditch Water Quality Improvements	765,000	-	-	-	765,000	64
65	1st & Wilson Stormwater Outfall	-	-	2,200,000	-	2,200,000	65
66	Madison Ave Outfall - 1st & St. Louis to 8th & Monroe	-	-	2,800,000	-	2,800,000	66
67	Reach 35 - Flood Mitigation & River Stabilization	5,570,000	-	-	-	5,570,000	67
68	Reach 36 - Flood Mitigation & River Stabilization	2,720,000	-	-	-	2,720,000	68
69	Reach 37 - River & Gravel Pit Stabilization	6,150,000	-	-	-	6,150,000	69
70	Reach 38 - River & Gravel Pit Stabilization	1,750,000	-	-	-	1,750,000	70
71	Reach 34 - RENA Stabilization & Armoring	2,810,000	-	-	-	2,810,000	71
72	Reach 32 - Bank Stabilization	1,640,000	-	-	-	1,640,000	72
73	Reach 29 - Flood Mitigation & River Stabilization	2,430,000	-	-	-	2,430,000	73
Public Works Total		\$ 375,075,276	\$ 178,587,884	\$ 40,000,000	\$ 109,728,090	\$ 703,391,250	
Grand Total		\$ 436,623,346	\$ 222,268,884	\$ 40,000,000	\$ 125,350,593	\$ 824,242,823	

This is a summary list of unfunded projects not included in the current 10 Year Capital Improvement Program (CIP). These projects have been identified as capital needs, however, are not affordable under current 10 year revenue forecasts.

Economic Vitality	38,122,503
Fiscal Stability & Strength	-
Infrastructure & Transportation	716,174,320
Innovation & Organization Excellence	-
Livability	69,181,000
Outreach, Collaboration & Engagement	-
Public Safety	-
Sustainability	765,000
	\$ 824,242,823

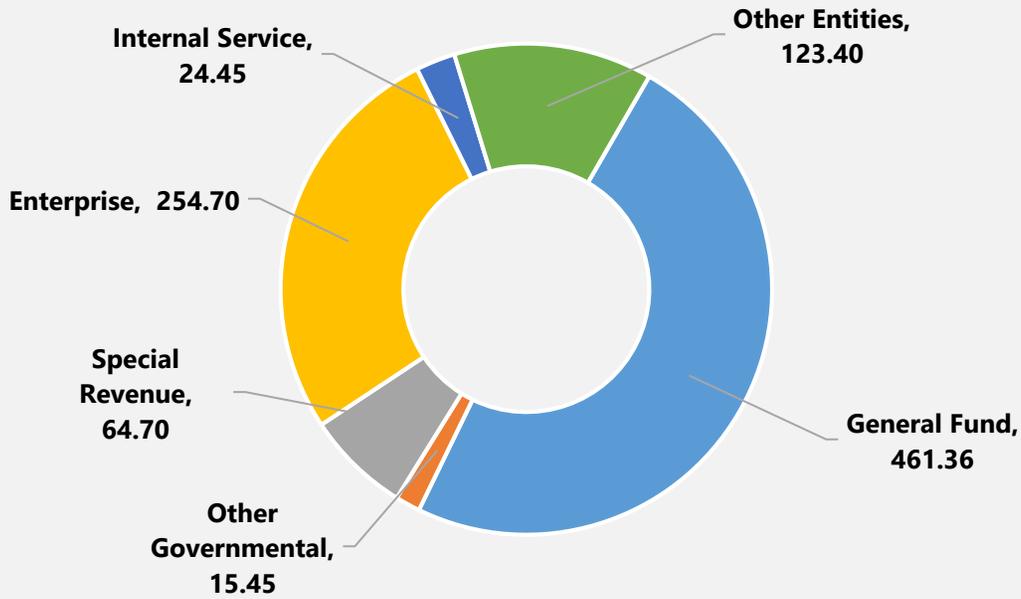
Staffing Summary

Regular Benefitted Positions, Full-time and Part-time
(Does Not Include Non-Benefitted or Temporary Positions)

Full-Time Equivalents (FTEs) Summary	2018 Actual	2019 Actual	2020 Actual	2021 Adopted	2022 Adopted	2021 / 2022 Change
Staffing by Department						
City Attorney's Office	8.98	8.98	8.98	8.38	8.38	0.00
City Manager's Office	10.00	9.00	9.00	9.00	10.00	1.00
Municipal Court	6.00	6.00	6.00	7.00	7.00	0.00
City Clerk	5.00	5.00	5.00	5.00	5.00	0.00
Cultural Services	14.75	14.75	14.75	14.75	15.48	0.73
Development Services	29.38	29.38	27.38	27.38	28.43	1.05
Economic Development	8.00	8.00	8.00	8.00	9.00	1.00
Finance	49.75	50.75	50.75	55.75	60.38	4.63
Human Resources	14.00	14.00	14.00	15.00	15.00	0.00
Information Technology	23.00	23.00	22.00	24.00	25.00	1.00
Library	32.75	33.13	32.01	31.50	31.38	(0.13)
Parks & Recreation	85.25	84.75	86.00	86.00	86.75	0.75
Police	165.50	170.50	170.50	170.50	171.10	0.60
Public Works	152.63	153.02	154.02	154.25	156.63	2.38
Water & Power	143.65	161.65	178.65	181.50	191.15	9.65
Subtotal Total City FTEs	748.63	771.89	787.02	798.00	820.66	22.66
Airport	6.00	6.00	6.00	7.00	8.00	1.00
Loveland/Larimer Building Authority	2.00	2.00	2.00	2.00	1.00	(1.00)
Loveland Fire Rescue Authority	93.00	108.00	108.00	108.00	114.40	6.40
Subtotal Other Entities FTEs	101.00	116.00	116.00	117.00	123.40	6.40
Total FTEs	849.63	887.89	903.02	915.00	944.06	29.06
Staffing by Fund						
General Fund	448.28	453.40	449.18	455.51	461.36	5.86
Subtotal General Fund	448.28	453.40	449.18	455.51	461.36	5.86
City of Loveland Transit	12.58	12.84	12.84	13.53	15.45	1.93
Subtotal Other Governmental Funds	12.58	12.84	12.84	13.53	15.45	1.93
<i>Special Assignment (2021 Only) CIS Project</i>	0.00	0.00	0.00	1.67	0.00	(1.67)
Conservation Trust	1.75	1.75	2.25	2.50	2.50	0.00
County Open Space Sales Tax	5.75	5.50	6.25	6.25	7.25	1.00
Community Development Block Grant	0.60	0.60	0.70	0.50	0.50	0.00
Art in Public Places	1.05	1.05	1.05	1.50	1.25	(0.25)
Lodging Tax	4.00	4.00	4.00	4.00	4.00	0.00
Transportation	46.38	46.51	45.31	44.10	47.70	3.60
Parking Facility Fund	1.00	1.00	1.00	1.00	1.00	0.00
Parks Capital Expansion Fee	0.50	0.50	0.50	0.50	0.50	0.00
Subtotal Special Revenue Funds	61.03	60.91	61.06	62.02	64.70	2.68
Water	51.30	52.35	53.35	54.68	57.24	2.56
Wastewater	37.88	38.96	39.96	40.52	42.53	2.00
Power	54.47	54.84	56.84	52.04	57.27	5.23
Municipal Fiber	0.00	15.50	28.50	34.26	34.12	(0.14)
Stormwater	15.55	15.55	16.75	16.45	17.65	1.20
Solid Waste	30.00	30.00	31.00	31.05	30.90	(0.15)
Golf	14.00	14.00	14.00	14.00	15.00	1.00
Subtotal Enterprise Funds	203.20	221.20	240.40	243.00	254.70	11.70
Fleet Management	18.55	18.55	18.55	18.55	19.05	0.50
Risk & Insurance	5.00	5.00	5.00	5.40	5.40	0.00
Subtotal Internal Services Funds	23.55	23.55	23.55	23.95	24.45	0.50
Northern Colorado Regional Airport	6.00	6.00	6.00	7.00	8.00	1.00
Loveland/Larimer Building Authority	2.00	2.00	2.00	2.00	1.00	(1.00)
Loveland Fire Rescue Authority	93.00	108.00	108.00	108.00	114.40	6.40
Subtotal Other Entities FTEs	101.00	116.00	116.00	117.00	123.40	6.40
Total FTEs	849.63	887.89	903.02	915.00	944.06	29.06

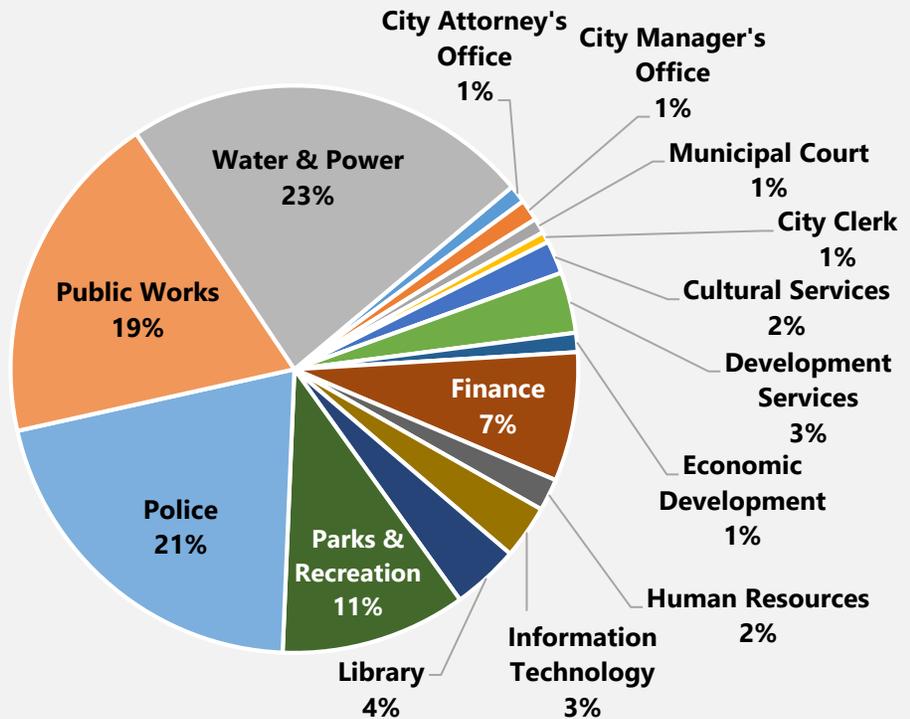
2022 FTEs by Fund Type

Total FTEs = 944.06
(944.06 Citywide & 123.4 Other Entities)



2022 FTEs by Department

Total City FTEs = 820.66 (discussing Other Entities)



2022 Transfer Summary

Transfer to (Revenue)	Transfer from (Expense)	Amount	Description
General Fund	Lodging Tax	\$ 5,000	Advertising & Marketing Support - Rialto
General Fund	Municipal Fiber	471,699	Final year of intial funding support for Utility Billing
Foundry COP Debt Service	General Fund	200,000	Foundry COP Payments
City of Loveland Transit	General Fund	743,836	Transit operating subsidy
Economic Incentives	General Fund	787,162	Annual Economic Incentives Allocation
Capital Projects	General Fund	500,000	Pulliam Renovation
Capital Projects	General Government CEF Fund	2,530,000	Fleet Garage Expansion
Capital Projects	Fleet Management	500,000	Fleet Garage Expansion
Capital Projects	General Fund	1,335,000	Municipal Building Capital Package
Capital Projects	General Fund	769,822	Annual Facility Major Maintenance
Capital Projects	General Fund	500,000	Annual Roofing Replacement Funding
Capital Projects	General Fund	100,000	Annual ADA Compliance Upgrades
Capital Projects	General Fund	185,000	Museum Building Maintenance Package
Capital Projects	General Fund	375,000	Software / Systems Management
Capital Projects	General Fund	600,000	Fire Authority contribution
Capital Projects	General Fund	300,000	ADA Transition Plan Update
Community Housing Development	General Fund	450,000	Annual Community Housing Development Fund Alloc
Art in Public Places	Capital Projects	10,000	Pulliam Renovation
Art in Public Places	Transportation	23,595	Taft Ave/Eisenhow Intersection (Plan, ROW, Constru
Art in Public Places	Capital Projects	30,000	Fleet Garage Expansion
Art in Public Places	Capital Projects	7,622	Annual Facility Major Maintenance
Art in Public Places	Parks Improvement	5,000	Park Maintenance Infrastructure Improvements
Art in Public Places	Golf	12,500	OLDE COURSE CLUBHOUSE
Art in Public Places	Parks Capital Expansion Fee	8,000	Willow Bend Neighborhood Park
Art in Public Places	Stormwater	45,000	Garfield & Harrison Outfall
Art in Public Places	Stormwater	3,000	S. Loveland Outfall Channel
Art in Public Places	Stormwater	2,500	22nd Street from Van Buren to Taft
Art in Public Places	City of Loveland Transit	15,000	Long Term Transit Facility
Art in Public Places	Transportation	18,877	Transportation Alt
Art in Public Places	Transportation	1,753	Transportation Bridge
Art in Public Places	Transportation	82,506	Transportation Rehab
Art in Public Places	Transportation	1,510	Intelligent Transportation System & Signals
Art in Public Places	Transportation	300,000	Transportation Mini Project
Art in Public Places	Wastewater SIF	750	OVERSIZING & EXTENSIONS AGREEMENT
Art in Public Places	Water	6,200	East Gravity Zone 24" Phase 1 St Louis
Art in Public Places	Water SIF	24,800	East Gravity Zone 24" Phase 1 St Louis
Art in Public Places	Wastewater SIF	25,000	Schmeer Farms Lift Station & Forcemain
Art in Public Places	Water	20,000	Water Line Replacement 16" Taft Ave
Art in Public Places	Wastewater	7,500	WWTP pH Adjustment
Art in Public Places	Water	24,000	WTP Admin / Office Renovation
Art in Public Places	Water	1,500	Pre Soda Ash System Rehab
Art in Public Places	Water	10,000	Garfield-Harrison Phase 1

2022 Transfer Summary

Transfer to (Revenue)	Transfer from (Expense)	Amount	Description
Art in Public Places	Wastewater	10,000	2022 CIPP Sewer Rehab
Art in Public Places	Water SIF	6,000	P8 Extension 16" South of 34 McDoughna
Art in Public Places	Water	5,000	Floc 2 Paddle Mixing Replacement
Art in Public Places	Power	98,239	1% for the Arts Contribution based on Capital Program
Art in Public Places	Power PIF	27,490	1% for the Arts Contribution based on Capital Program
Art in Public Places	Municipal Fiber	20,810	1% for the Arts Contribution based on Capital Program
Art in Public Places	Stormwater	9,300	1% for the Arts Contribution based on Capital Program
Lodging Tax	Water	1,750	Advertising & Marketing Support
Lodging Tax	Wastewater	250	Advertising & Marketing Support
Lodging Tax	Power	3,000	Advertising & Marketing Support
Transportation	General Fund	991,358	2022 Decision Packages
Transportation	General Fund	170,000	Cleveland Avenue Traffic Calming (1st to 7th)
Transportation	Streets Capital Expansion Fee	52,000	Sculptor and US34 Oversizing Agreement
Transportation	Streets Capital Expansion Fee	100,000	Sculptor Drive (South of US 34) Dev Reimbursement
Transportation	General Fund	8,661,582	Transportation Operating Subsidy
Transportation	General Fund	197,066	Transportation Bridge
Transportation	General Fund	2,236,520	Transportation Rehab
Transportation	Streets Capital Expansion Fee	200,000	Transportation ROW
Transportation	General Fund	152,550	Intelligent Transportation System & Signals
Transportation	General Fund	741,129	Taft Ave/Eisenhow Intersection (Plan, ROW, Constru
Transportation	Streets Capital Expansion Fee	1,641,928	Taft Ave/Eisenhow Intersection (Plan, ROW, Constru
Transportation	General Fund	83,541	US 34 Widening-Boyd Lake to Rocky Mtn
Transportation	Streets Capital Expansion Fee	80,910	US 34 Widening-Boyd Lake to Rocky Mtn
Transportation	General Fund	76,000	29th/Madison Intersection & Corridor Improvements
Transportation	Streets Capital Expansion Fee	287,930	29th/Madison Intersection & Corridor Improvements
Transportation	General Fund	560,060	Transportation Alt
Transportation	Streets Capital Expansion Fee	17,500	Transportation Alt
Transportation	General Fund	202,000	Transportation Mini Project
Transportation	Streets Capital Expansion Fee	101,000	Transportation Mini Project
Transportation	Lodging Tax	5,000	Annual Wayfinding Maintenance Contribution
Parking Facility	General Fund	297,085	Foundry O&M
Water Bond Debt 2015	Water	241,660	Water Treatment Plant
Raw Water Bond Debt 2021	Water	462,360	Water Treatment Plant Expansion & 29th St Water Tank
Raw Water Bond Debt 2021	Water SIF	203,360	29th St Water Tank
Raw Water Bond Debt 2021	Raw Water	2,389,340	Chimney Hollow Reservoir

2022 Transfer Summary

Transfer to (Revenue)	Transfer from (Expense)	Amount	Description
Wastewater Debt Service	Wastewater	3,585,300	Water Reclamation Plant Expansion
Wastewater Debt Service	Wastewater SIF	1,362,266	Water Reclamation Plant Expansion
Power	Municipal Fiber	25,000	Exploratory Funds
Municipal Fiber Debt Service	Municipal Fiber	3,811,106	Start Up Funds
Fleet Replacement	Solid Waste	167,400	CNG Fueling Station Grant
Police Training Campus	General Fund	263,066	City's 50% cost share for the Regional Training Facility
Citywide Total		\$40,586,988	

TABOR Excess Revenue

In 1992, Colorado passed a State Constitutional Amendment, known as the Tax Payer’s Bill of Rights (TABOR), which imposed taxing and spending limitations on governmental entities. TABOR limits “Fiscal Year Spending” by limiting the amount of revenue the City may retain. The City’s revenue limit in a given year is the amount of revenue collected in the prior year adjust for inflation (percentage change in the Denver-Boulder-Greeley CPI) and local growth (value of added taxable real property through construction or annexation minus the loss of taxable real property through destruction or de-annexation). Since the passage of TABOR, Loveland voters have approved four ballot issues allowing the City to retain and spend TABOR Excess Revenue for specific purposes. These measures are listed below.

1. 1994 – voters authorized the City to retain all revenues generated from 1993 through 1997 (Total Votes = 10,468; passed – 56.83% Yes/43.17% No)
2. 1999 – voters authorized the City to retain all revenues generated from 1998 through 2002; stipulating “TABOR Excess” be spent on street construction and youth services (Total Votes = 10,869; passed – 54.37% Yes/45.63% No)
3. 2001 – voters authorized the City to retain all revenues generated from 2003 through 2012; stipulating “TABOR Excess” be spent on police and fire, street maintenance and construction, and park maintenance and construction (Total Votes = 18,876; passed – 52.18% Yes/47.82% No)
4. 2011 – voters authorized the City to retain all revenues generated from 2013 through 2024; with the same stipulation as in 2002 (Total Votes = 17,093; passed – 56.57% Yes/43.43% No)

TABOR Excess is treated as one-time funding and used to fund capital projects within approved service areas. The tables below summarize TABOR Excess revenues and planned uses of those revenues. Based upon current projections, it is not estimated that the City will reach it’s TABOR Revenue Limit in the near future. Thus, no new TABOR Excess Revenue is being projected for 2022-2031.

Year	Description	Amount
2022	Fund Balance beginning of Year	\$ -
2022	Estimated TABOR Excess Revenue	-
2023	Estimated TABOR Excess Revenue	-
2024*	Estimated TABOR Excess Revenue	-
2025	Estimated TABOR Excess Revenue	-
2026	Estimated TABOR Excess Revenue	-
2027	Estimated TABOR Excess Revenue	-
2028	Estimated TABOR Excess Revenue	-
2029	Estimated TABOR Excess Revenue	-
2030	Estimated TABOR Excess Revenue	-
2031	Estimated TABOR Excess Revenue	-
Total TABOR Excess Available		\$ -

Note: In 2024, the voter approved retention of TABOR Excess expires.

Project Title	2020 Actual	2021 Adopted	2022
TABOR Excess Beginning Balance	\$ 4,250,918	\$ 827,466	\$ -
Annual TABOR Excess Revenue	-	-	-
<i>1st & Garfield Bridge Replacement</i>	(170,891)	-	-
<i>2020 sidewalk Connectivity Program</i>	(1,500)	-	-
<i>287 and Orchards Signal Replacement Grant</i>	(1,613)	-	-
<i>37th Street Improvements US287 to Lincoln</i>	(806)	-	-
<i>57th and Wilson - Traffic Signal</i>	(607)	-	-
<i>57th Street Fiber Extension</i>	(285)	-	-
<i>ADA Transition Plan Update</i>	(26,149)	-	-
<i>Byrd Drive Extension</i>	44,000	-	-
<i>Cemetery Maintenance Shop and Office</i>	(91,345)	-	-
<i>Fiber Optics Connections</i>	(97,479)	-	-
<i>Police Information System (CRISP)</i>	(381,804)	-	-
<i>Police Training Campus New</i>	(121,669)	-	-
<i>Railroad Avenue Flood Repairs FHWA@20038ER1</i>	(17,506)	-	-
<i>Taft Ave/Eisenhower Intersection (Plan, ROW, Construct</i>	11,329	-	-
<i>Transportation Rehab</i>	(1,109,411)	(827,466)	-
<i>US 34- Denver to Boyd Lake Widening (Design, Row,</i>	(1,092,741)	-	-
<i>Viestenz-Smith Mtn Park Phase II</i>	(162,180)	-	-
<i>W. 4th Street Bike & Ped Safety Improvements</i>	46,314	-	-
<i>West 8th Street Bridge Replacement</i>	(239,027)	-	-
<i>Wilson Avenue Flood Mitigation Project</i>	(10,080)	-	-
<i>Fire Station 7 Staffing</i>	-	-	-
TABOR Excess Ending Balance	\$ 827,466	\$ -	\$ -

Debt & Financial Obligations

(Debt Service, Interfund Loans, and Oversizing Agreements)

The following table is a recap of the estimated outstanding debt at the end of 2021. Each individual item is reported in detail in the tables below.

City of Loveland Debt Estimated at the end of 2021			
	2020	Principal to be paid in 2021	Projected at end of 2021
Governmental Activities			
Capital Leases	\$ 3,661,054	\$ 249,438	\$ 3,411,616
Certificates of Participation	15,540,000	370,000	15,170,000
Oversizing Agreements	1,180,023	268,580	911,443
Subtotal	\$ 20,381,077	\$ 888,018	\$ 19,493,059
Business-Type Activities			
Water Bonds	\$ 10,680,000	\$ 680,000	\$ 10,000,000
Wastewater Bonds	23,545,000	715,000	22,830,000
Municipal Fiber Bonds	85,015,000	-	85,015,000
Raw Water Bonds	-	-	52,340,000
Oversizing Agreements	118,274	71,176	47,098
Subtotal	\$ 119,358,274	\$ 1,466,176	\$ 170,232,098
Special Assessment Bonds	\$ 3,015,000	\$ 430,000	\$ 2,585,000
Interfund Loans			
Water Fund	\$ 750,000	\$ 750,000	\$ -
Municipal Fiber	2,456,541	-	2,456,541
General Fund	1,196,998	219,010	977,988
Subtotal	\$ 4,403,539	\$ 969,010	\$ 3,434,529
Loveland Urban Renewal	\$ 1,502,423	\$ 196,076	\$ 1,306,347
Loveland Urban Renewal	292,865	38,221	254,644
Subtotal	\$ 1,795,288	\$ 234,297	\$ 1,560,991
Grand Total	\$ 148,953,178	\$ 3,987,501	\$ 197,305,677

Debt Service & Interfund Loan Summary

Payments on all of the City of Loveland’s long-term obligations are included in debt service. This includes revenue bonds and lease purchase agreements. Interfund loans are included in transfers. Additionally, the City has a number of lease-purchase agreements for equipment or facilities, however, such payments are handled through operating budgets, because the amounts are small and do not adversely affect operating budgets.

Legal Debt Limit

The City of Loveland is a home rule city. The Colorado Revised Statutes provides that general obligation indebtedness for all purposes shall not at any time exceed 3% of actual value, as determined by the County Assessor, of the taxable property in the City. The exception is debt that may be incurred in supplying water. The City’s debt is within the legal debt limit as demonstrated by the table to the right. The City’s debt for water, wastewater and municipal fiber are enterprise revenue bonds.

2020 Actual Value	\$1,267,572,351
Debt Limit: 3% of Actual Value	\$383,15,598
Bonded Debt Applicable To	\$15,540,000

Debt Service

Debt Service Balances

Debt Service:	Balance	—Payments Due—		Maturity
	12/31/20	2021	2022	Date
Water ⁽¹⁾	8,110,000	773,709	772,281	2033
Water ⁽²⁾	2,570,000	241,586	241,669	2033
Wastewater ⁽³⁾	23,545,000	1,656,214	4,965,665	2037
Municipal Fiber ⁽⁴⁾	85,015,000	3,811,106		
Raw Water ⁽⁵⁾	-	-	887,883	2046
Debt Service Total	\$119,240,000	\$6,482,615	\$10,678,604	

Notes:

⁽¹⁾In July 2013, the City Water Fund authorized revenue bonds in the amount of \$10,000,000 for improvements to the Water Treatment Plant. This bond was repaid 7/2021.

⁽²⁾In February 2015, the City Water Fund authorized additional revenue bonds in the amount of \$3,200,000 for improvements to the Water Treatment Plant. This bond was repaid 7/2021.

⁽³⁾In January 2017, the City Council approved additional revenue bonds in the amount of \$24,900,000 for improvements to the Wastewater Treatment Plant(AA).

⁽⁴⁾In January 2019, the City Council approved tax-exempt revenue bonds in the amount of \$58,445,000 and taxable revenue bonds in the amount of \$26,570,000 for financing a portion of the cost of acquiring, constructing, extending, and bettering an Electric and Communications Enterprise (A+).

⁽⁵⁾In June 2021, the City Council approved tax-exempt revenue bonds in the amount of \$52,340,000 for financing a portion of the cost of constructing Chimney Hollow reservoir, paying off the 2013 Water revenue bond and to fund a Water Storage tank in the City (AA).

Certificates of Participation

COP Balances

COP:	Balance	—Payments Due—		Maturity
	12/31/20	2021	2022	Date
Foundry Project ⁽⁶⁾	15,540,000	893,670	891,043	2032
COP Total	\$15,540,000	\$893,670	\$891,043	

Notes:

⁽⁶⁾In January 2017, the City Council authorized a Certificates of Participation to construct a parking facility and other public improvements as part of the Foundry project. The total principal borrowed on the Certificates of Participation is \$15,900,000.

Interfund Loan Schedules

The City Charter in Section 13-3(b) allows for loans from one City account to another City account. The City currently has five inter-fund loans outstanding.

Power Loan to Water for Infrastructure with Principal Repaid from the General Fund

In 2013, City Council approved an interfund loan of \$6,000,000 from Power to Water to help fund the replacement of aging infrastructure (Ordinance #5791). The loan will be paid back in annual installments from 2014 to 2021. The interest rate will be the same as the City's annual return on its investment portfolio. \$750,000 per year was to be transferred from the General Fund to the Water Fund to pay the principal portion of the loan. The funding from the General Fund was forgiven by Water in 2019 and no further funding will be made from the General Fund, the remainder of the loan will be paid from the Water fund. This interfund loan has been repaid in 2021.

Water Fund Payment Schedule				
	Beginning Balance	Principal	Interest	Total Payment
2013	\$ 6,000,000	\$ -	\$ -	\$ -
2014	6,000,000	750,000	41,400	791,400
2015	5,250,000	750,000	51,450	801,450
2016	4,500,000	750,000	46,620	796,620
2017	3,750,000	750,000	41,700	791,700
2018	3,000,000	750,000	45,300	795,300
2019	2,250,000	750,000	42,458	792,458
2020	1,500,000	750,000	28,710	778,710
2021	750,000	750,000	11,250	761,250
Total	\$ -	\$ 6,000,000	\$ 308,888	\$ 6,308,888

LURA Downtown Development Loan from Capital Expansion Fee (CEF) Funds

In 2013, City Council approved an interfund loan of \$2,465,000 from the CEF Fund to the Loveland Urban Renewal Authority to help fund a mixed-use building in the downtown area. The entire \$2,465,000 was moved over to LURA in 2013, but interest will only be charged on the portion of funds given to the developer - \$500,000 in 2013, \$1,000,000 in 2014 and \$900,000 in 2017. The interest is set, it will not be based on the City's annual return on its investment portfolio. In this same Council action, LURA agreed to reimburse the General Fund for Waived Material Use Tax, phase II environmental study, and a blight study and plan amendment at 3% for 14 years totaling \$63,100.

Loan from CEF funds to LURA				
	Beginning Balance	Principal	Interest	Total Payment
2014	\$ 563,100	\$ 32,956	\$ 16,893	\$ 49,849
2015	1,530,144	97,974	45,904	143,879
2016	1,432,169	100,914	42,965	143,879
2017	2,231,256	174,211	66,938	241,148
2018	2,057,045	179,437	61,711	241,148
2019	1,877,608	184,820	56,328	241,148
2020	1,692,788	190,365	50,784	241,148
2021	1,502,423	196,076	45,073	241,148
2022	1,306,347	201,958	39,190	241,148
2023	1,104,389	208,017	33,132	241,148
2024	896,372	214,257	26,891	241,148
2025	682,115	220,685	20,463	241,148
2026	461,430	227,306	13,843	241,148
2027	234,125	234,125	7,024	241,148
Total		\$ 2,463,100	\$ 527,139	\$ 2,990,239

Economic Incentive Fund Loan from Capital Expansion Fee (CEF) Funds & Fleet Fund

In January of 2015, City Council approved a \$2,200,000 loan from Fleet and CEF funds to the Economic Incentive fund for an incentive agreement with Evergreen Development Company (Sprouts). The loan will be paid back over a period of ten years, with an annual interest rate of 3%, through the normal collection of sales tax. The annual payment guaranty is \$254,920. In the event the annual sales tax collections do not meet this amount, the project owner shall pay to the City, within 180 days after the expiration of each 12-month period, the amount by which \$254,920 exceeds the sales taxes collected.

Loan from CEF & Fleet funds to Economic Incentive Fund				
	Beginning Balance	Principal	Interest	Total Payment
2015	\$ 2,200,000	\$ -	\$ -	\$ -
2016	2,200,000	188,920	66,000	254,920
2017	2,011,080	194,588	60,332	254,920
2018	1,816,492	200,425	54,495	254,920
2019	1,616,067	206,438	48,482	254,920
2020	1,409,629	212,631	42,289	254,920
2021	1,196,998	219,010	35,910	254,920
2022	977,988	225,580	29,340	254,920
2023	752,408	232,348	22,572	254,920
2024	520,060	239,318	15,602	254,920
2025	280,742	246,498	8,422	254,920
2026	34,244	34,244	1,027	35,271
Total		\$ 2,200,000	\$ 384,471	\$ 2,584,471

Municipal Fiber Fund Loan from Power General Fund

In 2019, City Council approved an Interfund Loan of \$2,500,000 from Power General to Municipal Fiber for startup costs prior to the issuance of debt. The loan will be paid back in annual installments from 2019 to 2028. The payments will be interest only from 2019 to 2023 with principal payments beginning in 2024. The interest rate will be based on the City's annual return on its investment portfolio. The initial payment in 2019 includes the interest from 2018.

Loan from Power to Municipal Fiber				
	Beginning Balance	Principal	Interest	Total Payment
2018	\$ 1,183,128	\$ -	\$ 22,945	\$ -
2019	2,456,541	-	46,355	69,300
2020	2,456,541	-	47,018	47,018
2021	2,456,541	-	53,774	56,009
2022	2,456,541	-	56,009	56,009
2023	2,456,541	-	58,466	58,466
2024	2,456,541	500,000	58,466	558,466
2025	1,956,541	500,000	48,522	548,522
2026	1,456,541	500,000	36,122	536,122
2027	956,541	500,000	24,679	524,679
2028	456,541	456,541	10,866	467,407
Total		\$ 2,456,541	\$ 463,221	\$ 2,921,998

LURA loan from General Government CEF to purchase the Larimer County Building

In 2017, City Council approved an Interfund Loan of \$366,000 from General Government CEF to LURA for purchase of the Larimer County building. The loan was to be paid back in annual installments from 2019 to 2027. The interest rate will be 3%.

The original loan was de-appropriated and a new interfund loan for \$732,000 was appropriated on ordinance #6335 in 2019 with the first payment also in December 2019 and the final payment will be December 2027.

Loan from General Government CEF to LURA				
	Beginning Balance	Principal	Interest	Total Payment
2019	\$ 366,000	\$ 36,027	\$ 10,980	\$ 47,007
2020	329,973	37,108	9,899	47,007
2021	292,866	38,221	8,786	47,007
2022	254,645	39,367	7,639	47,007
2023	215,277	40,548	6,458	47,007
2024	174,729	41,765	5,242	47,007
2025	132,964	43,018	3,989	47,007
2026	89,946	44,308	2,698	47,007
2027	45,638	45,638	1,369	47,007
Total		\$ 366,000	\$ 57,061	\$ 423,061

Interest Rate Projections

The interest rate will be adjusted annually based on the performance of the City's portfolio for the previous 12 months (the same criteria as established in the City Charter Section 13.3(b) for inter-fund loans that involve utility funds).

Capital Lease

The Loveland Fire Rescue Authority entered into a capital lease on March 30, 2018. This lease was entered into to fund the construction of Fire Station 7 and the purchase of engines for Fire Station 7. The rate of interest on the lease is 3.59% with a final maturity of June 1, 2033. Payments on this lease started on June 1, 2018.

Capital Lease				
	Beginning Balance	Principal	Interest	Total Payment
2018	\$ 4,409,200	\$ 274,903	\$ 105,967	\$ 380,870
2019	4,134,297	232,449	148,421	380,870
2020	3,901,848	240,794	140,076	380,870
2021	3,661,054	249,438	131,432	380,870
2022	3,411,616	258,393	122,477	380,870
2023	3,153,223	267,669	113,201	380,870
2024	2,885,554	277,278	103,591	380,869
2025	2,608,276	287,233	93,637	380,870
2026	2,321,043	297,544	83,325	380,869
2027	2,023,499	308,226	72,644	380,870
2028	1,715,273	319,292	61,578	380,870
2029	1,395,981	330,754	50,116	380,870
2030	1,065,227	342,628	38,242	380,870
2031	722,599	354,929	25,941	380,870
2032	367,670	367,670	13,199	380,869
Total		\$ 4,409,200	\$ 1,303,847	\$ 5,713,047

Special Assessment Debt

The City authorized the issuance of Special Assessment Refunding Bonds, Series 2015 to refund, pay and discharge all of the outstanding 2007 Bonds. The City is not obligated in any manner for this debt. This debt will be serviced by special assessments paid by the property owners within the District.

SID Special Assessment Bonds				
	Beginning Balance	Principal	Interest	Total Payment
2016	\$ 4,750,000	\$ 270,000	\$ 180,500	\$ 450,500
2017	4,480,000	280,000	169,260	449,260
2018	4,200,000	365,000	156,683	521,683
2019	3,835,000	405,000	141,668	546,668
2020	3,430,000	415,000	125,678	540,678
2021	3,015,000	430,000	111,150	541,150
2022	2,585,000	345,000	97,987	442,987
2023	2,240,000	360,000	84,240	444,240
2024	1,880,000	375,000	69,908	444,908
2025	1,505,000	390,000	54,990	444,990
2026	1,115,000	410,000	39,390	449,390
2027	705,000	425,000	23,107	448,107
2028	280,000	380,000	7,410	387,410
Total		\$ 4,850,000	\$ 1,261,970	\$ 6,111,970

Oversizing Agreement Summary

The City enters into contractual agreements with development companies to construct infrastructure in excess of the requirements for their particular project that are viewed as necessary for expected growth in the area. These agreements are known as “oversizing” agreements. The developers install needed infrastructure early to minimize the public inconvenience and construction costs. The developer agrees to construct the infrastructure at a larger capacity (i.e., a wider street or larger water pipe) and the City agrees to repay the cost of the oversizing required under the provisions of the agreement. There is no provision that defines a term of the agreement for transportation improvements. The value of the project is increased annually by an index established in code. In practice, the City makes payments on the outstanding agreement and plans for the obligation to be paid in full by the time the infrastructure would have been constructed in the Capital Program. Some projects are eligible for interest, particularly water and wastewater projects that are not repaid within the same year that the agreement was executed.

Project	Developer	Date of Contract	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast
Street Oversizing Agreements (Streets CEF)							
*Waterford Place 2nd Sub	Brisben Waterford Place Limited	12/13/2002					
Blackbird Knolls 2nd Sub	Centex Homes	5/2/2005					
*Taft and 14th St. SW Intersection	WLG LLC	2/6/2007					
Highway 34 @ Sculptor	VDW Properties LLC	4/13/2007	52,000				
Sculptor South of US34	VDW Properties LLC	4/13/2007	100,000	52,000			
US34/Mountain View Intersection	M View Inc	9/24/2007					
43rd Street West of Wilson	Buck 2nd L.L.P.	8/22/2008					
Total Developer Reimbursements			152,000	52,000	-	-	-
Water Utility							
Parkside Village Second Sub Div- 12" water main and fittings	Boedecker Lake Partners, LLC	9/16/2019					
Millennium Southwest 18Th Subdivision 12" Water main	VDW Properties LLC	12/10/2020					
Chilson-Stroh Farms 2nd Subdivision 12" Water main	Weibel Enterprises	11/3/2020					
Total Water Agreements			-	-	-	-	-

Capital Reimbursement Oversizing Agreement – Current Agreements

The transportation agreements do not constitute debt as defined by Article X, Section 20 of the State Constitution, or by generally accepted accounting principles as defined by the Government Accounting Standards Board. The following pages report the projects under agreement with repayment schedules and future projects that may be eligible for these agreements, depending on the timing of future development.

Ten-Year Equipment Replacement Schedule

The City budgets to fund depreciation schedules to keep equipment current and reduce maintenance costs. This schedule includes planned equipment replacement.

General Fund

	Fund	Department	Item Description	Account Code	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total	
1	General Fund	Cultural Services - Museum	Copier, Plotter, Scanner Replacement	100-52-720-0000-48240	12,000	12,800	20,000	14,000	10,000	-	-	20,000	-	25,000	113,800	1
2	General Fund	Cultural Services - Rialto	Replace Copier	100-52-730-0000-48240	-	-	-	-	-	-	-	-	-	-	-	2
3	General Fund	Cultural Services - Rialto	Sound Console Upgrades	100-52-730-0000-48240	-	-	-	25,000	-	-	-	-	-	-	25,000	3
4	General Fund	Cultural Services - Rialto	New Movie Screen	100-52-730-0000-48240	10,000	-	-	-	-	-	-	-	-	-	10,000	4
5	General Fund	Cultural Services - Rialto	Video Switch Replacement	100-52-730-0000-48240	-	-	-	-	-	-	-	-	-	-	-	5
6	General Fund	Cultural Services - Rialto	Cinema Projection Replacement	100-52-730-0000-48240	7,500	-	-	-	-	-	20,000	-	-	-	27,500	6
7	General Fund	Cultural Services - Rialto	Dimmer Rack Upgrade	100-52-730-0000-48240	-	-	-	-	-	-	-	-	-	-	-	7
8	General Fund	Cultural Services - Rialto	Production Intercom Replacement	100-52-730-0000-48240	-	-	-	10,000	-	-	-	-	-	-	10,000	8
9	General Fund	Cultural Services - Rialto	Replace Traveler Curtains and Legs	100-52-730-0000-48240	-	20,000	-	-	-	-	-	-	-	-	20,000	9
10	General Fund	Cultural Services - Rialto	LED Conversion (non-theatrical lighting)	100-52-730-0000-48240	-	-	20,000	-	-	-	-	-	15,000	-	35,000	10
11	General Fund	Cultural Services - Rialto	Replace Popcorn & Ice Machines	100-52-730-0000-48240	8,000	-	-	-	-	-	-	-	-	-	8,000	11
12	General Fund	Cultural Services - Rialto	Subs and Amps Replacement	100-52-730-0000-48240	-	-	-	-	-	-	-	-	-	-	-	12
13	General Fund	Cultural Services - Rialto	Summer Concert AV Equipment	100-52-730-0000-48240	-	-	10,000	-	10,000	-	-	-	-	-	20,000	13
14	General Fund	Cultural Services - Rialto	Theatrical Lighting Upgrade	100-52-730-0000-48240	-	-	5,000	-	10,000	-	-	25,000	-	-	40,000	14
15	General Fund	Cultural Services - Rialto	Add Lighting Grid for Stage Extension	100-52-730-0000-48240	-	-	-	-	-	-	20,000	-	-	-	20,000	15
16	General Fund	Cultural Services - Rialto	Stage Extension over Orchestra Pit	100-52-730-0000-48240	-	-	-	-	-	35,000	-	-	-	-	35,000	16
17	General Fund	Cultural Services - Rialto	Stage Goods Replacement (stands, mics, cables)	100-52-730-0000-48240	-	5,000	-	-	5,000	-	-	5,000	-	5,000	20,000	17
18	General Fund	Cultural Services - Rialto	Floor Monitors Replacement	100-52-730-0000-48240	10,000	-	-	-	-	-	-	-	10,000	-	20,000	18
19	General Fund	Cultural Services - Rialto	Lighting Console Replacement	100-52-730-0000-48240	-	-	-	-	10,000	-	-	-	10,000	-	20,000	19
20	General Fund	Cultural Services - Rialto	Marley Floor Replacement	100-52-730-0000-48240	-	10,000	-	-	-	-	-	-	-	-	10,000	20
21	General Fund	Cultural Services - Rialto	Video Wall Replacement	100-52-730-0000-48240	-	-	-	-	-	-	-	-	-	30,000	30,000	21
22	General Fund	Cultural Services - Rialto	Speaker Replacement	100-52-730-0000-48240	-	-	-	-	-	-	-	5,000	-	-	5,000	22
	Subtotal - Cultural Services				\$47,500	\$47,800	\$55,000	\$49,000	\$45,000	\$35,000	\$40,000	\$55,000	\$35,000	\$60,000	\$469,300	
23	General Fund	Development Services	Plotter/Scanner Replacement	100-19-191-0000-42015	7,200	-	-	-	-	-	-	-	-	-	7,200	23
	Subtotal - Development Services				\$7,200	\$-	\$7,200									
24	General Fund	IT - Application Services	GPS Equipment Replacement	100-16-163-0000-48240	17,816	-	-	-	-	21,159	-	-	-	-	38,975	24
25	General Fund	IT - Application Services	Large Format GIS Plotter Replacement	100-16-163-0000-48240	-	-	-	-	28,213	-	-	-	-	33,508	61,721	25
26	General Fund	IT - Infrastructure Services	Backup Device Replacement	100-16-161-0000-48248	-	-	42,330	-	-	-	-	35,640	-	-	77,970	26
27	General Fund	IT - Infrastructure Services	Copier/MFP Replacement	100-16-161-0000-48248	92,901	80,318	99,523	116,889	100,000	105,315	103,594	98,734	122,343	143,692	1,063,309	27
28	General Fund	IT - Infrastructure Services	Development Services/Building Selectron IVR Upgrade	100-16-161-0000-48248	-	20,131	-	-	-	-	23,910	-	-	-	44,041	28
29	General Fund	IT - Infrastructure Services	DR Emergency/Memory	100-16-161-0000-48248	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	29
30	General Fund	IT - Infrastructure Services	EDR Large Monitor Replacement	100-16-161-0000-48248	-	-	-	27,317	-	-	-	-	-	-	27,317	30
31	General Fund	IT - Infrastructure Services	Library Microsoft Licensing	100-16-161-0000-48248	21,731	-	-	24,093	-	-	26,711	-	-	33,508	106,043	31
32	General Fund	IT - Infrastructure Services	Microsoft Software Licensing (Citywide)	100-16-161-0000-48248	225,683	226,203	229,067	250,214	250,791	253,967	277,413	278,052	281,573	307,567	2,580,530	32
33	General Fund	IT - Infrastructure Services	Networking Infrastructure Upgrade	100-16-161-0000-48248	82,500	82,500	82,500	82,500	156,211	90,750	90,750	90,750	90,750	181,000	1,030,211	33
34	General Fund	IT - Infrastructure Services	PC Replacements	100-16-161-0000-42015	356,235	391,859	431,044	474,149	521,564	573,720	631,092	694,201	763,621	839,983	5,677,468	34
35	General Fund	IT - Infrastructure Services	Ruggedized PC Replacement	100-16-161-0000-42015	206,514	227,165	249,882	274,870	302,357	332,593	365,852	402,437	442,681	486,949	3,291,300	35
36	General Fund	IT - Infrastructure Services	Security Camera/DVR Replacement	100-16-161-0000-48248	138,012	226,100	46,333	314,752	142,255	240,288	100,869	117,478	171,837	302,233	1,800,157	36
37	General Fund	IT - Infrastructure Services	Server Replacements	100-16-161-0000-48248	43,199	39,306	61,710	88,222	47,519	43,236	67,881	97,045	52,271	47,560	587,949	37
38	General Fund	IT - Infrastructure Services	Storage Infrastructure Upgrade	100-16-161-0000-48248	67,954	40,869	92,430	135,147	74,749	44,956	143,482	82,224	46,451	157,830	886,092	38
39	General Fund	IT - Infrastructure Services	Virtual Cluster Replacement	100-16-161-0000-48248	31,900	118,580	35,090	130,438	38,599	143,482	42,459	157,830	46,705	173,613	918,696	39
40	General Fund	IT - Infrastructure Services	Wireless Access Points	100-16-161-0000-48248	-	-	-	33,392	36,731	-	-	-	40,000	43,625	153,748	40
41	General Fund	IT - Telecommunications	Avaya AES Server	100-16-162-0000-49399	-	-	8,184	-	-	-	9,797	-	-	-	17,981	41
42	General Fund	IT - Telecommunications	Avaya CM Server	100-16-162-0000-49399	-	-	-	-	-	-	19,594	-	-	-	19,594	42
43	General Fund	IT - Telecommunications	Avaya Conference Server	100-16-162-0000-49399	-	-	-	8,184	-	-	-	9,002	-	-	17,186	43
44	General Fund	IT - Telecommunications	Avaya LSP Server	100-16-162-0000-49399	12,500	-	9,000	3,300	13,750	-	-	9,900	15,000	15,500	78,950	44
45	General Fund	IT - Telecommunications	Avaya Media Gateway 1	100-16-162-0000-49399	13,000	3,000	9,000	-	14,300	3,300	9,900	-	15,700	4,000	72,200	45
46	General Fund	IT - Telecommunications	Avaya Media Gateway 2	100-16-162-0000-49399	-	-	15,312	-	-	-	18,330	-	-	-	33,642	46
47	General Fund	IT - Telecommunications	Avaya Session Manager	100-16-162-0000-49399	-	-	8,184	-	-	-	9,797	-	-	-	17,981	47
48	General Fund	IT - Telecommunications	Avaya System Manager	100-16-162-0000-49399	-	-	8,184	-	-	-	9,797	-	-	-	17,981	48
49	General Fund	IT - Telecommunications	AVST Virtual Server 1	100-16-162-0000-49399	14,000	-	-	-	15,400	-	-	-	18,435	-	47,835	49
50	General Fund	IT - Telecommunications	AVST Virtual Server 2	100-16-162-0000-49399	14,000	-	-	-	15,400	-	-	-	18,435	-	47,835	50
51	General Fund	IT - Telecommunications	AVST Virtual Server 3	100-16-162-0000-49399	14,000	-	-	-	15,400	-	-	-	18,435	-	47,835	51
52	General Fund	IT - Telecommunications	Phones	100-16-162-0000-49399	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	75,000	52
	Subtotal - Information Technology				\$1,369,445	\$1,473,531	\$1,445,273	\$1,980,967	\$1,790,739	\$1,870,266	\$1,968,728	\$2,090,793	\$2,161,737	\$2,788,068	\$18,939,547	
53	General Fund	Library - Printers	Printer LTI	100-53-755-0000-49399	1,400	-	-	-	-	1,400	-	-	-	-	2,800	53
54	General Fund	Library - Printers	Printer Teen	100-53-755-0000-49399	1,400	-	-	-	-	1,400	-	-	-	-	2,800	54
55	General Fund	Library - Printers	Printer Prospector	100-53-755-0000-49399	1,400	-	-	-	-	1,400	-	-	-	-	2,800	55
56	General Fund	Library - Printers	Printer Childrens	100-53-755-0000-49399	1,400	-	-	-	-	1,400	-	-	-	-	2,800	56
57	General Fund	Library - Printers	Printer Adults	100-53-755-0000-49399	1,400	-	-	-	-	1,400	-	-	-	-	2,800	57
58	General Fund	Library - Printers	Printer Staff	100-53-755-0000-49399	1,400	-	-	-	-	1,400	-	-	-	-	2,800	58
59	General Fund	Library - Printers	HP4200 LTI	100-53-755-0000-49399	1,400	-	-	-	-	1,400	-	-	-	-	2,800	59
60	General Fund	Library - Printers	HP Color LTI	100-53-755-0000-49399	-	-	-	-	3,100	-	-	-	-	3,100	6,200	60
61	General Fund	Library - Printers	HP1320 Tech Services	100-53-755-0000-49399	-	500	-	-	-	-	500	-	-	-	1,000	61
62	General Fund	Library - Printers	HP1320 Tech Services	100-53-755-0000-49399	-	500	-	-	-	-	500	-	-	-	1,000	62
63	General Fund	Library - Printers	Star TSP600 Media	100-53-755-0000-42015	-	-	-	-	250	-	-	-	-	250	500	63
64	General Fund	Library - Printers	Star TSP600 Circ	100-53-755-0000-42015	-	-	-	-	250	-	-	-	-	250	500	64
65	General Fund	Library - Printers	Star TSP600 Circ	100-53-755-0000-42015	-	-	-	-	250	-	-	-	-	250	500	65
66	General Fund	Library - Printers	Star TSP600 Circ	100-53-755-0000-42015	-	-	-	-	250	-	-	-	-	250	500	66
67	General Fund	Library - Printers	Star TSP600 Sorting	100-53-755-0000-42015	-	-	-	-	250	-	-	-	-	250	500	67
68	General Fund</															

Ten-Year Equipment Replacement Schedule

The City budgets to fund depreciation schedules to keep equipment current and reduce maintenance costs. This schedule includes planned equipment replacement.

General Fund

	Fund	Department	Item Description	Account Code	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total	
69	General Fund	Library - Printers	Color Printer (2)	100-53-755-0000-49399	-	-	2,500	-	-	-	-	-	-	-	2,500	69
70	General Fund	Library - Printers	Poster Printer	100-53-755-0000-49399	-	-	-	-	4,000	-	-	-	-	4,000	8,000	70
71	General Fund	Library - Printers	Label Printer Tech Services	100-53-755-0000-49399	-	-	-	800	-	-	-	-	-	-	800	71
72	General Fund	Library - Patron Hardware	Projector	100-53-755-0000-49399	-	-	-	-	1,500	-	-	-	-	1,500	3,000	72
73	General Fund	Library - Patron Hardware	Projector	100-53-755-0000-49399	-	-	-	-	1,500	-	-	-	-	1,500	3,000	73
74	General Fund	Library - Patron Hardware	Projector	100-53-755-0000-49399	-	-	-	-	1,500	-	-	-	-	1,500	3,000	74
75	General Fund	Library - Patron Hardware	Projector	100-53-755-0000-49399	-	-	-	1,500	-	-	-	-	-	-	1,500	75
76	General Fund	Library - Patron Hardware	Projector	100-53-755-0000-49399	-	-	-	1,500	-	-	-	-	-	-	1,500	76
77	General Fund	Library - Patron Hardware	Projector	100-53-755-0000-49399	-	-	-	1,500	-	-	-	-	-	-	1,500	77
78	General Fund	Library - Printers	Self Check	100-53-755-0000-49399	-	-	8,000	-	-	-	-	-	8,000	-	16,000	78
79	General Fund	Library - Staff Hardware	Self Check	100-53-755-0000-49399	-	-	8,000	-	-	-	-	-	8,000	-	16,000	79
80	General Fund	Library - Staff Hardware	Self Check	100-53-755-0000-49399	-	-	8,000	-	-	-	-	-	8,000	-	16,000	80
81	General Fund	Library - Staff Hardware	Self Check	100-53-755-0000-49399	-	-	8,000	-	-	-	-	-	8,000	-	16,000	81
82	General Fund	Library - Staff Hardware	Self Check	100-53-755-0000-49399	-	-	8,000	-	-	-	-	-	8,000	-	16,000	82
83	General Fund	Library - Staff Hardware	Self Check	100-53-755-0000-49399	-	-	8,000	-	-	-	-	-	8,000	-	16,000	83
84	General Fund	Library - Staff Hardware	Secuirty Gates	100-53-755-0000-49399	-	-	-	25,000	-	-	-	25,000	-	-	50,000	84
85	General Fund	Library - Staff Hardware	Automated Material Handling	100-53-755-0000-49399	-	-	-	600,000	-	-	600,000	-	600,000	-	1,800,000	85
86	General Fund	Library - Staff Hardware	Laptop	100-53-755-0000-42015	-	-	1,000	-	1,000	-	-	-	-	1,000	3,000	86
87	General Fund	Library - Staff Hardware	Laptop	100-53-755-0000-42015	-	-	1,000	-	1,000	-	-	-	-	1,000	3,000	87
88	General Fund	Library - Staff Hardware	Laptop Mac	100-53-755-0000-42015	-	-	-	1,750	1,500	-	-	-	-	1,500	4,750	88
89	General Fund	Library - Staff Hardware	Cash Register	100-53-755-0000-42015	500	-	-	-	-	500	-	500	-	-	1,500	89
90	General Fund	Library - Staff Hardware	Servers	100-53-755-0000-49399	15,000	-	-	15,000	-	15,000	-	15,000	-	-	60,000	90
91	General Fund	Library - Staff Hardware	Network Switch	100-53-755-0000-49399	-	15,000	-	-	-	15,000	-	-	-	-	30,000	91
92	General Fund	Library - Patron Hardware	iCreate Camera	100-53-755-0000-42015	800	-	-	-	-	800	-	800	-	-	2,400	92
93	General Fund	Library - Patron Hardware	iPads (10)	100-53-755-0000-42015	4,000	-	-	-	-	6,400	-	6,400	-	-	16,800	93
94	General Fund	Library - Patron Hardware	CoinOP (Credit Card)	100-53-755-0000-49399	-	-	-	5,000	-	-	-	-	-	-	5,000	94
95	General Fund	Library - Patron Hardware	CoinOP (Credit Card)	100-53-755-0000-49399	-	-	-	5,000	-	-	-	-	-	-	5,000	95
96	General Fund	Library - Patron Hardware	CoinOP	100-53-755-0000-49399	-	-	-	3,000	-	-	-	-	-	-	3,000	96
97	General Fund	Library - Patron Hardware	CoinOP	100-53-755-0000-49399	-	-	-	3,000	-	-	-	-	-	-	3,000	97
98	General Fund	Library - Patron Hardware	CoinOP	100-53-755-0000-49399	-	-	-	3,000	-	-	-	-	-	-	3,000	98
99	General Fund	Library - Patron Hardware	CoinOP	100-53-755-0000-49399	-	-	-	3,000	-	-	-	-	-	-	3,000	99
100	General Fund	Library - Patron Hardware	Presentation Station	100-53-755-0000-49399	-	-	4,000	-	-	-	4,000	-	4,000	-	12,000	100
101	General Fund	Library - Patron Hardware	Microfilm/MicroFiche	100-53-755-0000-49399	-	-	-	12,000	-	-	-	-	-	-	12,000	101
102	General Fund	Library - Patron Hardware	Patron PCs	100-53-755-0000-49399	-	10,000	10,000	20,000	10,000	-	10,000	-	10,000	10,000	80,000	102
103	General Fund	Library - Patron Hardware	MacPro (2)	100-53-755-0000-42015	-	-	-	7,000	-	-	-	-	-	-	7,000	103
104	General Fund	Library - Patron Hardware	22" Touchscreen (5)	100-53-755-0000-49399	-	-	-	-	2,500	-	-	-	-	2,500	5,000	104
105	General Fund	Library - Patron Hardware	22" Widescreen 1/3 per year	100-53-755-0000-49399	14,000	-	-	14,000	-	-	-	14,000	-	14,000	56,000	105
106	General Fund	Library - Patron Hardware	Network Supplies (AP, Switch, Controller)	100-53-755-0000-49399	-	-	-	8,200	-	-	-	-	-	-	8,200	106
107	General Fund	Library - Patron Hardware	Electronic Bulltain Board (4)	100-53-755-0000-49399	4,000	-	-	-	-	4,000	-	4,000	-	-	12,000	107
108	General Fund	Library - Patron Hardware	Electronic Copyboard (4) (Msartboard???)	100-53-755-0000-49399	-	6,000	-	-	-	-	6,000	-	6,000	-	18,000	108
109	General Fund	Library - Patron Hardware	AWE Literacy Stations	100-53-755-0000-49399	-	-	-	-	15,000	-	-	-	-	15,000	30,000	109
110	General Fund	Library - Patron Hardware	Teen Taz Mini	100-53-755-0000-42015	-	-	-	-	1,300	-	-	-	-	1,300	2,600	110
111	General Fund	Library - Patron Hardware	iCreate Taz Mini	100-53-755-0000-42015	-	1,300	-	-	1,300	-	-	-	-	1,300	3,900	111
112	General Fund	Library - Patron Hardware	LTI Taz 3D Printer	100-53-755-0000-42015	-	-	-	-	2,500	-	-	-	-	2,500	5,000	112
113	General Fund	Library - Patron Hardware	Braille Printer	100-53-755-0000-42016	-	-	-	-	600	-	-	-	-	600	1,200	113
114	General Fund	Library - Patron Hardware	Classroom Laptops	100-53-755-0000-42017	-	-	22,500	-	-	-	-	-	-	-	22,500	114
115	General Fund	Library - Patron Hardware	Meeting Room TVs/Screens	100-53-755-0000-42015	2,000	-	-	-	-	2,000	-	2,000	-	-	6,000	115
116	General Fund	Library - Patron Hardware	Teen Laser Cutter	100-53-755-0000-42019	-	-	5,000	-	-	-	-	5,000	-	-	10,000	116
117	General Fund	Library - Patron Hardware	Snapmaker	100-53-755-0000-42015	-	-	-	-	2,000	-	-	-	-	2,000	4,000	117
118	General Fund	Library - Staff Software	Asset Management (Kaseya)	100-53-755-0000-43801	10,000	-	-	10,000	-	-	10,000	-	-	10,000	40,000	118
119	General Fund	Library - Admin Budget	Library Book Collections	100-53-755-0000-48150	200,909	200,909	200,909	200,909	200,909	200,909	200,909	200,909	200,909	200,909	2,009,090	119
	Subtotal - Library				\$261,009	\$234,209	\$294,909	\$941,159	\$252,709	\$254,409	\$831,909	\$273,609	\$868,909	\$276,709	\$4,489,540	
120	General Fund	Parks & Recreation	Parks Maint/Infrastructure - Tools & Equip	100-51-502-5120-42033	2,087	25,915	14,242	-	12,322	4,704	-	-	-	-	59,269	120
121	General Fund	Parks & Recreation	Parks Maint/Infrastructure - Other Capital	100-51-502-5120-49399	394,948	690,305	398,514	217,644	616,106	500,942	273,432	371,214	1,165,193	391,375	5,019,673	121
122	General Fund	Parks & Recreation	Playground Equip - Other Capital	100-51-502-5200-49399	219,821	261,888	301,124	140,048	264,877	285,919	255,198	342,096	463,478	81,854	2,616,305	122
123	General Fund	Parks & Recreation	Asphalt & Hardscape - Tools & Equip	100-51-502-5250-42033	5,000	-	-	-	-	3,728	-	-	-	-	8,728	123
124	General Fund	Parks & Recreation	Asphalt & Hardscape - Other Capital	100-51-502-5250-49399	546,976	461,946	387,776	160,000	228,864	160,000	160,000	160,000	160,000	160,698	2,586,259	124
125	General Fund	Parks & Recreation	Hardcourt Resurfacing - Tools & Equip	100-51-502-5300-42033	2,353	-	-	-	2,353	-	-	-	-	7,060	11,766	125
126	General Fund	Parks & Recreation	Hardcourt Resurfacing - Other Capital	100-51-502-5300-49399	325,568	299,852	308,397	202,591	57,030	73,274	70,000	70,000	70,000	70,000	1,546,712	126
127	General Fund	Parks & Recreation	Irrigation Systems - Other Capital	100-51-502-5350-49399	200,000	200,000	288,847	200,000	150,780	167,756	250,000	205,402	288,847	280,000	2,231,632	127
128	General Fund	Parks & Recreation	Chilson - Tools & Equip	100-51-502-5400-42033	46,456	37,266	27,451	11,943	17,656	18,460	8,268	14,993	3,036	7,516	193,048	128
129	General Fund	Parks & Recreation	Chilson - Other Capital	100-51-502-5400-49399	686,021	720,557	197,239	504,668	138,168	96,269	134,453	117,982	678,507	80,122	3,353,986	129
130	General Fund	Parks & Recreation	Recreation - Tools & Equip	100-51-502-5450-42033	13,763	9,553	18,001	12,587	4,340	4,166	4,000	5,784	5,000	5,000	82,193	130
131	General Fund	Parks & Recreation	Recreation - Other Capital	100-51-502-5450-49399	189,618	27,983	16,536	51,107	35,942	42,905	45,000	13,236	45,000	10,041	477,368	131
	Subtotal - Parks & Recreation				\$2,632,611	\$2,735,265	\$1,958,128	\$1,500,589	\$1,528,438	\$1,358,123	\$1,200,351	\$1,300,707	\$2,879,062	\$1,093,667	\$18,186,940	
132	General Fund	Police	Gym Equipment	100-21-201-2101-42899 PDGYM	6,615	6,946	7,293	7,658	8,041	8,443	8,865	9,308	9,587	9,875	82,631	132
133	General Fund	Police	Printers	100-21-201-2101-42015	3,570	3,640	3,710	3,780	3,860	3,820	3,935	4,053	4,175	4,300	38,842	133
134	General Fund	Police	Building Security Cameras	100-21-201-2101-42899	7,210	7,350	7,500	7,650	7,800	7,960	12,450	13,073	13,465	13,869	98,327	134
135	General Fund	Police	Tablets	100-21-202-2102-42015	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786	10,080	10,382	91,216	135
136	General Fund	Police	In-Car Video Cameras (under \$5k)	100-21-206-2113-42033	-	11,030	-	11,470	-	11,930	-	12,288	12,657	13,036	72,411	136
137	General Fund	Police	Motorola Handheld Radios	100-21-208-2107-43802	55,130	56,230	57,350	58,500	59,670	60,860	62,686	64,566	66,503	68,498	609,993	137

Ten-Year Equipment Replacement Schedule

The City budgets to fund depreciation schedules to keep equipment current and reduce maintenance costs. This schedule includes planned equipment replacement.

General Fund

Fund	Department	Item Description	Account Code	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total	
138	General Fund	Police	Motorola Mobile Radios	100-21-208-2107-43802	55,130	56,230	57,350	58,500	59,670	60,860	62,686	64,566	66,503	68,498	609,993
139	General Fund	Police	Packset Batteries	100-21-208-2107-42022	2,050	2,090	2,130	2,170	2,210	2,250	2,318	2,387	2,459	2,532	22,596
140	General Fund	Police	Communications Chairs	100-21-208-2107-42012	-	-	5,483	-	-	5,812	120,630	-	-	-	131,925
141	General Fund	Police	Polygraph	100-21-208-2104-42202	-	-	6,000	-	-	7,080	-	-	8,000	8,240	29,320
142	General Fund	Police	Cameras	100-21-208-2109-42033	2,650	2,700	2,750	2,810	2,870	2,930	3,018	3,108	3,201	3,297	29,335
143	General Fund	Police	Laser Units	100-21-202-2102-42202 PDLASER	4,774	4,917	5,065	5,217	5,373	5,534	5,700	5,871	6,047	6,229	54,727
144	General Fund	Police	Bulletproof Vests/Ballistics PATROL (under \$5k)	100-21-202-2102-42202 PDVEST	34,814	37,000	38,110	39,253	40,431	41,644	42,893	44,180	45,505	46,870	410,701
145	General Fund	Police	Taser/LLM equipment	100-21-202-2102-42022 PDTASER	6,960	6,960	6,960	15,370	15,680	15,990	16,470	16,964	17,473	17,997	136,824
146	General Fund	Police	Hand/Long Guns	100-21-202-2102-42022 PDFIREARM	27,010	27,550	28,100	28,660	29,230	29,810	30,704	31,625	32,574	33,551	298,814
147	General Fund	Police	Hostage Phone	100-21-206-2116-42202 PDCNT	-	-	-	-	16,500	-	-	-	-	16,995	33,495
148	General Fund	Police	SWAT Equipment (under \$5k)	100-21-206-2116-42202 PDSWAT	37,100	37,840	38,600	39,380	40,170	40,970	42,652	44,408	45,740	47,112	413,973
149	General Fund	Police	Bomb Unit Equipment (under \$5k)	100-21-206-2116-42202 PDBOMB	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,600	200,600
150	General Fund	Police	Canine	100-21-206-2116-49399 PDK9	18,150	19,970	21,970	-	-	-	28,000	-	-	-	88,090
151	General Fund	Police	Data Storage Hard/Software	100-21-208-2106-43802 PDHARDWARE	70,530	71,940	73,380	74,850	76,350	77,880	80,216	82,623	85,102	87,655	780,525
152	General Fund	Police	Computer Soft/Hardware (under \$5k)	100-21-208-2106-42015 PDHARDWARE	26,530	27,060	27,600	28,150	28,710	29,280	30,158	31,063	31,995	32,955	293,501
Subtotal - Police					\$386,180	\$407,648	\$417,792	\$412,113	\$425,520	\$442,277	\$582,882	\$459,869	\$481,065	\$512,492	\$4,527,838
Total - General Fund					\$4,703,945	\$4,898,453	\$4,171,102	\$4,883,829	\$4,042,405	\$3,960,074	\$4,623,870	\$4,179,978	\$6,425,773	\$4,730,936	\$46,620,365

Special Revenue Funds

Fund	Department	Item Description	Account Code	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total
153	Information Technology	IT - Telecommunications	Channel 16 PEG Fee Equipment	210-16-161-0000-49399	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Total - Special Revenue Funds					\$50,000	\$500,000								

Enterprise Funds

Fund	Department	Item Description	Account Code	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total
154	Water	Water - Administration	Standalone Server dbWP2	300-45-304-2908-48248	9,708	-	-	-	-	-	-	-	-	9,708
155	Water	Water - Engineering	SUV - Addition to Fleet Div 310	300-46-310-2908-48244	34,000	-	-	-	-	-	-	-	-	34,000
156	Water	Water - Warehouse	Bar Coding for Warehouse Div 311	300-46-311-2908-48249	100,000	-	-	-	-	-	-	-	-	100,000
157	Water	Water - Inspect/Locate	Replace vehicle 6125 w/ 1/2-ton, 4WD, Crew Cab Pickup Div 312	300-46-312-2908-48244	41,000	-	-	-	-	-	-	-	-	41,000
158	Water	Water - Operations	Replace vehicle 6116 w/ 3/4-ton, 4WD, Regular Cab, & Utility Body Div 313	300-46-313-2908-48244	45,000	-	-	-	-	-	-	-	-	45,000
159	Water	Water - Metering	3/4-ton, 4WD, Regular Cab, & Utility Body Div 314 New Employee	300-45-314-2908-48244	45,000	-	-	-	-	-	-	-	-	45,000
160	Water	Water - Operations	Replace Tamper #6405 with Arrow Mobile Hydraulic Hammer Tamper	300-46-313-2908-48244	170,000	-	-	-	-	-	-	-	-	170,000
161	Water	Water - Water Quality	Sonde Replacement	300-46-317-2908-48240	-	-	54,340	-	-	-	66,912	-	-	121,252
Subtotal - Water					\$444,708	\$-	\$54,340	\$-	\$-	\$-	\$66,912	\$-	\$-	\$565,960
162	Wastewater	Waste - Water Quality	Lab Equipment Replacement - every 12 years	315-46-317-2908-48240	-	-	-	-	-	-	-	350,000	-	350,000
163	Wastewater	Waste - Administration	Copier Replacement - Large Copier	315-45-304-2908-48248	34,130	-	-	-	-	-	-	-	-	34,130
164	Wastewater	Waste - Utility Application	ArcFM Mobile Software	315-46-311-2908-48248	10,000	-	-	-	-	-	-	-	-	10,000
165	Wastewater	Waste - Inspecting/Locating	Utility Locator for New Employee	315-46-312-2908-48240	9,800	-	-	-	-	-	-	-	-	9,800
166	Wastewater	Waste - WRF	Spare Digester Mixing Pump, Gearbox, Motor, & Couplings	315-46-318-2908-48240	66,000	-	-	-	-	-	-	-	-	66,000
167	Wastewater	Waste - WRF	Replacement Pump for ALPS	315-46-318-2908-48240	82,000	-	-	-	-	-	-	-	-	82,000
168	Wastewater	Waste - WRF	250 hp Motor & Centrifugal Blower	315-46-318-2908-48240	85,000	-	-	-	-	-	-	-	-	85,000
169	Wastewater	Waste - WRF	Replace Vehicle #6209 with 1/2 Ton, 4WD, Extended Cab, 8' Bed Pickup	315-46-318-2908-48244	35,000	-	-	-	-	-	-	-	-	35,000
170	Wastewater	Waste - Operations	Replace Vehicle #6303 Combo Sewer Jetting Cleaner & Vacuum	315-46-313-2908-48244	-	-	-	800,000	-	-	-	-	-	800,000
Subtotal - Wastewater					\$321,930	\$-	\$-	\$800,000	\$-	\$-	\$-	\$350,000	\$-	\$1,471,930
171	Municipal Fiber	Pulse - Technical Services	Service Vans	335-47-349-2908-48244	-	-	-	-	-	-	-	131,342	-	131,342
172	Municipal Fiber	Pulse - Technical Services	Maintenance Trucks (3)	335-47-349-2908-48244	-	-	-	-	-	-	-	91,650	-	91,650
173	Municipal Fiber	Pulse - Technical Services	OTDR Test Equipment (2)	335-47-349-2908-48240	-	-	-	-	-	-	-	14,594	-	14,594
174	Municipal Fiber	Pulse - Technical Services	Fusion Splicer (2)	335-47-349-2908-48240	-	-	-	-	-	-	-	21,890	-	21,890
Subtotal - Municipal Fiber					\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$259,476	\$-	\$259,476

Ten-Year Equipment Replacement Schedule

The City budgets to fund depreciation schedules to keep equipment current and reduce maintenance costs. This schedule includes planned equipment replacement.

Enterprise Funds

Fund	Department	Item Description	Account Code	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total	
175	Golf Enterprise Fund	Parks & Recreation	Admin - Computer Equipment Replacement (under \$5K)	375-51-510-5000-48248	12,804	12,804	12,804	12,804	12,804	12,804	12,804	12,804	12,804	128,040	
176	Golf Enterprise Fund	Parks & Recreation	OC - Clubhouse Machinery & Equip (under \$5K)	375-51-511-5000-48240	27,161	14,017	-	-	7,587	-	-	2,868	-	51,632	
177	Golf Enterprise Fund	Parks & Recreation	OC - Clubhouse Other Capital (equipment replacement over \$5K)	375-51-511-5000-49399	6,309	2,378,818	35,167	28,966	12,781	28,162	13,294	-	5,196	2,513,761	
178	Golf Enterprise Fund	Parks & Recreation	OC - Maint. Machinery & Equip (under \$5K)	375-51-511-5001-48240	10,162	-	3,804	-	4,129	8,032	3,744	-	4,635	34,506	
179	Golf Enterprise Fund	Parks & Recreation	OC - Maint Other Capital (equipment replacement over \$5K)	375-51-511-5001-49399	397,219	276,036	94,585	187,023	1,565,045	139,302	451,272	1,973,371	564,371	8,888,967	
180	Golf Enterprise Fund	Parks & Recreation	CC - Clubhouse Machinery & Equip (under \$5K)	375-51-512-5000-48240	-	-	3,605	-	-	-	-	3,956	3,621	11,182	
181	Golf Enterprise Fund	Parks & Recreation	CC - Clubhouse Other Capital (equipment replacement over \$5K)	375-51-512-5000-49399	-	-	21,330	-	284,443	-	5,380	-	370,789	681,941	
182	Golf Enterprise Fund	Parks & Recreation	MB - Clubhouse Machinery & Equip (under \$5K)	375-51-513-5000-48240	14,897	-	-	15,701	-	-	-	6,920	-	37,518	
183	Golf Enterprise Fund	Parks & Recreation	MB - Clubhouse Other Capital (equipment replacement over \$5K)	375-51-513-5000-49399	6,394	-	-	46,199	-	146,085	-	-	-	198,678	
184	Golf Enterprise Fund	Parks & Recreation	MB - Maint. Machinery & Equip (under \$5K)	375-51-513-5001-48240	3,899	3,362	3,072	-	2,950	-	3,910	-	-	17,193	
185	Golf Enterprise Fund	Parks & Recreation	MB - Maint. Other Capital (equipment replacement over \$5K)	375-51-513-5001-49399	356,273	63,099	55,035	69,424	132,974	131,055	654,618	50,279	491,802	2,004,559	
Subtotal - Golf					\$835,119	\$2,748,136	\$229,401	\$360,118	\$2,022,713	\$465,440	\$1,145,023	\$2,036,453	\$971,538	\$3,754,037	\$14,567,979
186	Solid Waste Fund	PW - Solid Waste	Vehicle Replacement - Refuse (50%)	360-23-270-0000-48240	1,345,506	78,000	1,162,764	631,560	849,412	188,227	719,972	870,363	870,363	778,669	7,494,836
187	Solid Waste Fund	PW - Solid Waste	Vehicle Replacement - Recycle (30%)	360-23-271-0000-48240	463,877	46,800	697,658	378,936	509,647	112,936	431,983	522,217	522,217	424,659	4,110,930
188	Solid Waste Fund	PW - Solid Waste	Vehicle Replacement - Yard Waste (20%)	360-23-272-0000-48240	257,217	31,200	465,105	252,624	339,765	75,291	287,989	348,145	348,145	283,106	2,688,587
Subtotal - Solid Waste					\$2,066,600	\$156,000	\$2,325,527	\$1,263,120	\$1,698,824	\$376,454	\$1,439,944	\$1,740,725	\$1,740,725	\$1,486,434	\$14,294,353
189	Stormwater Fund	PW - Stormwater	Vehicle Replacement	345-23-281-0000-48244	607,500	684,300	807,300	548,100	447,500	542,500	965,500	832,500	544,400	1,085,700	7,065,300
Subtotal - Stormwater					\$607,500	\$684,300	\$807,300	\$548,100	\$447,500	\$542,500	\$965,500	\$832,500	\$544,400	\$1,085,700	\$7,065,300
Total - Enterprise Funds					\$4,275,857	\$3,588,436	\$3,416,568	\$2,171,338	\$4,969,037	\$1,384,394	\$3,550,467	\$4,676,590	\$3,866,139	\$6,326,171	\$38,224,998

Internal Service Funds

Fund	Department	Item Description	Account Code	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total	
190	Fleet Fund	PW - Fleet - CDS	Motor Vehicle Replacement	500-23-260-0000-48244	2,269,222	3,534,715	3,692,467	2,549,476	2,222,736	2,649,304	3,099,413	2,398,656	4,113,391	4,230,884	30,760,264
191	Fleet Fund	PW - Fleet - CDS	Machinery & Equipment Replacement	500-23-260-0000-48240	290,600	243,700	31,900	261,600	135,300	-	-	-	-	-	963,100
Total - Internal Service Funds					\$2,559,822	\$3,778,415	\$3,724,367	\$2,811,076	\$2,358,036	\$2,649,304	\$3,099,413	\$2,398,656	\$4,113,391	\$4,230,884	\$31,723,364

City Total - 10-Year Equipment Replacement				\$11,589,624	\$12,315,303	\$11,362,037	\$9,916,242	\$11,419,479	\$8,043,773	\$11,323,750	\$11,305,224	\$14,455,303	\$15,337,991	\$117,068,727
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Other Entities

Fund	Department	Item Description	Account Code	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	10-Year Total	
192	Loveland Fire Rescue Authority	LFRA	General Station Operations Capital Replacements	604-22-224-0000-49399	27,741	11,397	14,134	11,568	30,833	5,000	31,835	13,715	23,716	14,250	184,189
193	Loveland Fire Rescue Authority	LFRA	Communications Capital Replacements	604-22-226-1641-49399	205,000	173,160	195,187	202,421	351,815	183,595	159,524	202,337	150,000	150,000	1,973,039
194	Loveland Fire Rescue Authority	LFRA	Canyon stations Other Capital	604-22-224-1638-49399	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
195	Loveland Fire Rescue Authority	LFRA	Dive Other Capital	604-22-224-1605-49399	-	19,207	-	-	5,212	33,842	30,341	44,338	68,491	-	201,432
196	Loveland Fire Rescue Authority	LFRA	Extrication Other Capital	604-22-225-1617-49399	12,903	-	26,388	27,659	58,553	15,247	45,316	150,386	61,644	27,766	425,862
197	Loveland Fire Rescue Authority	LFRA	Drone Other Capital	604-22-226-1640-49399	7,000	-	-	-	7,900	-	5,000	-	8,900	-	28,800
198	Loveland Fire Rescue Authority	LFRA	Hazmat Other Capital	604-22-226-1641-49399	-	-	14,775	5,940	-	-	10,775	-	5,861	-	37,350
199	Loveland Fire Rescue Authority	LFRA	Thermal Imagine Camera Other Capital	604-22-226-1645-49399	13,300	20,111	20,814	32,314	22,297	24,863	25,733	28,547	20,000	20,000	227,980
200	Loveland Fire Rescue Authority	LFRA	IT Computer Equipment	604-22-226-1646-42015	15,250	14,200	4,700	500	500	500	500	500	500	500	37,650
201	Loveland Fire Rescue Authority	LFRA	USAR Safety Equipment	604-22-225-1617-42097	5,100	44,349	3,670	32,813	7,308	42,879	9,495	38,048	31,679	17,512	232,853
202	Loveland Fire Rescue Authority	LFRA	EMS Safety Equipment	604-22-225-1607-42097	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	110,000
203	Loveland Fire Rescue Authority	LFRA	DIVE Safety Equipment	604-22-225-1618-42097	18,125	29,994	27,444	57,332	10,581	13,728	7,971	3,866	8,642	-	177,684
204	Loveland Fire Rescue Authority	LFRA	Hazmat Safety Equipment	604-22-225-1606-42097	31,750	580	8,821	25,357	34,376	3,004	7,274	-	776	950	112,888
205	Loveland Fire Rescue Authority	LFRA	SCBA Safety Equipment	604-22-226-1644-42097	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	50,000
206	Loveland Fire Rescue Authority	LFRA	Warehouse Safety Equipment	604-22-226-1698-42097	6,500	-	-	6,491	6,917	-	8,425	-	-	-	28,333
207	Loveland Fire Rescue Authority	LFRA	Quartermaster Clothing	604-22-224-1630-42025	186,000	186,000	186,000	186,000	186,000	186,000	186,000	186,000	186,000	186,000	1,860,000
208	Loveland Fire Rescue Authority	LFRA	Honor Guard Clothing	604-22-224-1655-42025	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	21,000
209	Loveland Fire Rescue Authority	LFRA	Wildland Clothing	604-22-225-1604-42025	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	75,000
210	Loveland Fire Rescue Authority	LFRA	Tacfire Clothing	604-22-225-1608-42025	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000
211	Loveland Fire Rescue Authority	LFRA	USAR Clothing	604-22-225-1617-42025	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
212	Loveland Fire Rescue Authority	LFRA	Warehouse Tools & Parts	604-22-224-1698-42032	25,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	295,000
213	Loveland Fire Rescue Authority	LFRA	Motor Vehicle - vehicle replacement	604-22-226-1647-48244	755,850	1,018,355	1,868,122	499,506	1,067,810	72,064	1,039,419	1,517,187	312,327	843,443	8,994,084
Total - Other Entities					\$1,344,620	\$1,582,453	\$2,435,156	\$1,153,002	\$1,855,202	\$645,823	\$1,632,708	\$2,250,022	\$943,636	\$1,325,521	\$15,168,143

City & Other Entities Total - 10-Year Equipment Replacement				\$12,934,244	\$13,897,756	\$13,797,193	\$11,069,244	\$13,274,680	\$8,689,596	\$12,956,458	\$13,555,247	\$15,398,939	\$16,663,512	\$132,236,869
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Funding by Strategic Plan	Amount
Economic Vitality	\$ 476,500
Fiscal Stability & Strength	\$ -
Infrastructure & Transportation	\$ 73,567,323
Innovation & Organization Excellence	\$ 13,647,394
Livability	\$ 19,057,519
Outreach, Collaboration & Engagement	\$ 500,000
Public Safety	\$ 24,988,133
Sustainability	\$ -
Total	\$ 132,236,869

2022 Decision Package Summary

General Fund

	Category	Fund	Department	Funding Source	Request Title	One-Time	On-Going	Revenue	Net Request	FTE	
1	A. Law or Regulatory	General	City Clerk	GF Fund Balance	TABOR Election Costs	200,000	15,000		215,000	-	1
2	J. Miscellaneous	General	City Clerk	GF Fund Balance	CORA Request Management Software	40,000			40,000	-	2
3	I. Maintaining Existing	General	City Manager's Office	GF Fund Balance	Continuum of Care Administrative Services		5,000		5,000	-	3
4	F. New Positions	General	City Manager's Office	GF Fund Balance	1.0 FTE Digital Media Specialist ^A	9,700	67,806		77,506	1.000	4
5	I. Maintaining Existing	General	City Manager's Office	GF Fund Balance	NRC Community Survey	26,000			26,000	-	5
6	G. New Service Level	General	Cultural Services	GF Fund Balance	Complete Collections Move (non-benefitted salaries)	65,120			65,120	-	6
7	G. New Service Level	General	Cultural Services	GF Fund Balance	Museum Point of Sale Software	5,000	3,000		8,000	-	7
8	H. Cost Neutral	General	Cultural Services	GF Fund Balance	Supplies for Programs (Museum Education)		6,000	6,000	-	-	8
9	F. New Positions	General	Cultural Services	ARPA	0.725 FTE Museum Front Desk Position (ARPA Funded)	-	-	-	-	0.725	9
10	G. New Service Level	General	Cultural Services	GF Fund Balance	Rialto Beverage Service Upgrade ^B	-	20,000	20,000	-	-	10
11	A. Law or Regulatory	General	Development Services	GF Fund Balance	Increase in Travel/Schooling Budget		10,425		10,425	-	11
12	F. New Positions	General	Development Services	ARPA	1.0 FTE Commercial Plans Reviewer (ARPA Funded - no FTE impact)				-	-	12
13	F. New Positions	General	Economic Development	GF Fund Balance	1.0 FTE Business Attraction Manager	4,200	122,700		126,900	1.000	13
14	J. Miscellaneous	General	Finance	GF Fund Balance	Restore Training/Travel/Supplies Budget to 2019/2020 Levels		75,000		75,000	-	14
15	B. Annual Contract Increase	General	Finance	GF Fund Balance	2021 Audit Fee Increase		5,000		5,000	-	15
16	F. New Positions	General	Finance	GF Fund Balance	1.0 FTE Sales Tax Cashier/Admin ^C	74,907			74,907	1.000	16
17	F. New Positions	General	Finance	Offsetting Revenue	1.0 FTE Sales Tax Auditor (audit recovery as revenue)	3,800	95,158	98,958	-	1.000	17
18	F. New Positions	General	Finance	GF Fund Balance	1.0 FTE Utility Billing/Customer Service Supervisor ^B	117,000	-		117,000	1.000	18
19	F. New Positions	General	Finance	ARPA	1.0 FTE Grant Coordinator (ARPA Funded)	-	-		-	1.000	19
20	E. Phased Commitment	General	Human Resources	GF Fund Balance	Diversity, Equity, Inclusion, and Belonging (DEIB)	175,000			175,000	-	20
21	B. Annual Contract Increase	General	Information Technology	GF Fund Balance	Pulse Lease Increase		26,500		26,500	-	21
22	F. New Positions	General	Information Technology	GF Fund Balance	1.0 FTE Helpdesk Support Position		89,807		89,807	1.000	22
23	E. Phased Commitment	General	Library	GF Fund Balance	Library Program Funding - Year 2 of 3		35,000		35,000	-	23
24	I. Maintaining Existing	General	Library	GF Fund Balance	Consortium Membership and Subscription Increases		11,000		11,000	-	24
25	G. New Service Level	General	Parks & Recreation	GF Fund Balance	Concessions		77,648	77,648	-	-	25
26	F. New Positions	General	Parks & Recreation	ARPA	2.0 FTE Parks Positions (ARPA Funded)				-	2.000	26
27	F. New Positions	General	Police	GF Fund Balance	2.0 FTE Crime Scene Analyst Level I and II (Civilian)	8,300	190,315		198,615	2.000	27
28	F. New Positions	General	Police	Grants (partial)	Victim Services Coordinator (\$45,375 VALE/ATV Grants) (Civilian)		67,309	45,375	21,934	1.000	28
29	F. New Positions	General	Police	GF Fund Balance	3.0 Sworn Police Officer Reduction (offsets Civilian additions)		(220,549)		(220,549)	(3.000)	29
30	G. New Service Level	General	Police	GF Fund Balance	Police Co-Responder Program Enhancements (contractual services)		270,302		270,302	-	30
31	F. New Positions	General	Police	ARPA	1.0 FTE Psychologist Support for PD (60%) ^E (ARPA Funded)		38,471		-	0.600	31
32	F. New Positions	General	LFRA	ARPA	1.0 FTE Psychologist Support for Fire (40%) ^E (ARPA Funded)		11,723		-	0.400	32
33	J. Miscellaneous	Transportation	Public Works	GF Fund Balance	Transportation CIP Design Services - Shovel Ready Opportunities	800,000			800,000	-	33
34	G. New Service Level	Transportation	Public Works	GF Fund Balance	Sign Plotter	20,000		5,000	15,000	-	34
35	G. New Service Level	Transportation	Public Works	GF Fund Balance	Traffic Cameras and Travel Information for Public	40,000	20,000		60,000	-	35
36	G. New Service Level	Transportation	Public Works	GF Fund Balance	Reinstatement of Alley Maintenance Program	30,000	71,358		101,358	-	36
37	I. Maintaining Existing	Transportation	Public Works	GF Fund Balance	Cityworks API		15,000		15,000	-	37
Total - General Fund						\$ 1,619,027	\$ 1,128,973	\$ 252,981	\$ 2,444,825	10.725	

Notes:

^A Reclassifying part-time \$30,000 position to full-time.

^B The total cost for the upgrade is \$50,000. \$30,000 (one-time) is funded through cost-savings as a result of being awarded the Shuttered Venues Grant in 2021.

^C One-time cost in 2022 due to the positions being fully allocated in future years.

^D This position is funded 50% by the City of Loveland and 50% the City of Fort Collins; both Cities will have to approve prior to recruitment. The FTE will reside in the NCLETC Fund and will not be an increase in FTE's within the General Fund.

^E Psychology services are currently provided by a contracted service (\$41,773 budgeted); this approval will bring the position in house and be split by LFRA and PD. Funding for 3 years provided by ARPA.

2022 Decision Package Summary

Special Revenue Funds

Category	Fund	Department	Funding Source	Request Title	One-Time	On-Going	Revenue	Net Request	FTE
38 F. New Positions	Conservation/Open Space	Parks & Recreation		Convert 2 PT FTE to 1 FT FTE to Maintain Open Land Areas		73,750		73,750	1.000
39 F. New Positions	Transit	Public Works	GF Fund Balance	Phase I - Fixed Route Service Enhancements (Grant)		140,169	24,975	115,194	2.000
Total - Special Revenue Funds					\$ -	\$ 213,919	\$ 24,975	\$ 188,944	3.000

Enterprise Funds

Category	Fund	Department	Funding Source	Request Title	One-Time	On-Going	Revenue	Net Request	FTE
40 B. Annual Contract Increase	Water	Water & Power		Total Decision Package Requests	800,125	55,000		855,125	40
41 B. Annual Contract Increase	Wastewater	Water & Power		Total Decision Package Requests	321,930	15,000		336,930	41
42 I. Maintaining Existing	Solid Waste	Public Works	GF Fund Balance	Automated Side Load Collection Truck	428,695			428,695	-
43 I. Maintaining Existing	Solid Waste	Public Works	GF Fund Balance	Rearload Dumpster Collection Truck	351,819			351,819	-
44 B. Annual Contract Increase	Power	Water & Power		Total Decision Package Requests	605,026			605,026	1.000
Total - Enterprise Funds					\$ 2,507,595	\$ 70,000	\$ -	\$ 2,577,595	1.000

Other Funds

Category	Fund	Department	Funding Source	Request Title	One-Time	On-Going	Revenue	Net Request	FTE
45 E. Phased Commitment	Loveland Urban Renewal Authority	Development Services	GF Fund Balance	Phase III of Parking Study	30,000			30,000	-
46 E. Phased Commitment	Loveland Urban Renewal Authority	Development Services	GF Fund Balance	Phase IV of Parking Study	75,000			75,000	-
47 F. New Positions	General	Police	GF Fund Balance	1.0 FTE for PD NCLETTC(Est. \$100K - 1/2 paid by FC) ^D		62,220		62,220	1.000
Total - Other Funds					\$ 105,000	\$ 62,220	\$ -	\$ 167,220	1.000

Grand Total - All Decision Packages

\$ 4,231,622	\$ 1,475,112	\$ 277,956	\$ 5,378,584	15.73
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Funding by Strategic Plan Focus Area	Economic Vitality	\$ 126,900
	Fiscal Stability & Strength	\$ 79,907
	Infrastructure & Transportation	\$ 2,993,633
	Innovation & Organization Excellence	\$ 818,427
	Livability	\$ 132,750
	Outreach, Collaboration & Engagement	\$ 103,506
	Public Safety	\$ 342,947
Sustainability	\$ 780,514	
		\$ 5,378,584

American Rescue Plan Act Matrix

Phase I Award: \$4,752,440^C

	Eligibility Confidence	Title	Dept	Total Amount	2021	2022	2023	2024	Category	Code	Alternate Codes	
1	High	2021 2% Merit Increase (Citywide,less Step Plan Employees)	CW	\$ 460,000	460,000				6.1 Provision of Government Services	6.1		1
2	High	1.0 FTE Grant Coordinator (3.5yrs funding)	Fin	\$ 417,098	58,077	116,154	119,639	123,228	7.1 Administrative Expenses	7.1	1.9	2
3	High	OpenGov - Financial Data Integration	Fin	\$ 28,455	28,455				7.2 Evaluation and Data Analysis	7.2		3
4	High	1.0 FTE Psychologist Support for Police and Fire Department ^A	Fire	\$ 155,145		50,194	51,700	53,251	1.10 Mental Health Services*	1.10		4
5	High	Facilities Custodial Services Enhanced Contract	PW's	\$ 415,000		138,333	138,333	138,333	1.4 Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, etc.)*	1.4		5
6	High	Homeward Alliance Hand-Up Program (workforce/jobs)	CPO	\$ 77,000	77,000				2.10 Aid to Nonprofit Organizations*	2.10	2.7	6
7	High	Neighbor to Neighbor (Rent Assistance)	CPO	\$ 100,000	100,000				2.10 Aid to Nonprofit Organizations*	2.10	2.2	7
8	High	House of Neighborly Services (Utility Assistance)	CPO	\$ 70,405	70,405				2.10 Aid to Nonprofit Organizations*	2.10	2.2	8
9	High	Child Care Assistance (TT & BGC)	CPO	\$ 142,595	142,595				2.10 Aid to Nonprofit Organizations*	2.10	2.2	9
10	High	Mental Health Assistance (HD)	CPO	\$ 60,000	60,000				2.10 Aid to Nonprofit Organizations*	2.10	2.2	10
11	High	Homless LEAD Agency (Reimbursement) ^B	CPO	\$ 433,000	433,000				3.11 Housing Support: Services for Unhoused Persons* ^	3.11		11
12	High	0.725 FTE Museum Front Desk Support Position (3yrs of funding)	CUL	\$ 125,746		40,683	41,903	43,160	4.1 Public Sector Employees	4.1	6.1	12
13	High	1.0 FTE Plans Examiner (3.5yrs funding)	DS	\$ 335,777	46,754	93,508	96,313	99,202	2.14 Rehiring Public Sector Staff	2.14	6.1	13
14	High	Lodging Tax Marketing & Tourism	ED	\$ 300,000	100,000	100,000	100,000		2.11 Aid to Tourism, Travel, or Hospitality	2.11	6.1	14
15	High	20 Career Online Scholarships (highschool)	LIB	\$ 58,275		29,138	19,425	9,713	3.3 Education Assistance: Academic Services* ^	3.3		15
16	High	Job Seeker Support (JobNow)	LIB	\$ 22,930		7,420	7,640	7,870	2.7 Job Training Assistance (e.g., Sectoral job-training, Subsidized Employment, Employment Supports or Incentives)* ^	2.7	3.3, 6.1	16
17	High	Patron Internet Access	LIB	\$ 51,925		16,800	17,300	17,825	2.4 Household Assistance: Internet Access Programs* ^	2.4		17
18	High	2.0 FTE's for Parks & Recreation Forestry Program	P&R	\$ 299,350	299,350				2.14 Rehiring Public Sector Staff	2.14		18
19	High	Facilities Maintenance Program - Museum HVAC Replacement	PW's	\$ 268,500		268,500			1.7 Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	1.7	1.4, 6.1	19
20	High	Network Security Enhancements (Fixed amount to be managed by IT)	IT	\$ 340,000		340,000			7.1 Administrative Expenses	7.1	6.1	20
21	High	Remote Working Support Technology	IT	\$ 60,000		60,000			7.1 Administrative Expenses	7.1	6.1	21
22	High	Facilities Maintenance Program - Development Center (HVAC / Generator)	PW's	\$ 500,000		75,000	425,000		1.7 Capital Investments or Physical Plant Changes to Public Facilities that respond to the COVID-19 public health emergency	1.7	1.4, 6.1	22
				\$ 4,721,201	\$ 1,875,636	\$ 1,335,730	\$ 1,017,253	\$ 492,582				

Notes:

A Requested funding is net cost to bring this service in-house for 3 years.

B This was approved via ordinance in July. This will reimburse the General Fund Unassigned Fund Balance that was the original source of funding.

C The total allocated amount is \$31,239 under the awarded amount. This remaining balance will be allocated prior to the expiration of funds.

Funding by Strategic Plan Focus Area	Economic Vitality	\$ 635,777	13%
	Fiscal Stability & Strength	\$ 445,553	9%
	Infrastructure & Transportation	\$ 768,500	16%
	Innovation & Organizational Excellence	\$ 860,000	18%
	Livability	\$ 1,141,876	24%
	Outreach, Collaboration & Engagement	\$ -	0%
	Public Safety	\$ 570,145	12%
	Sustainability	\$ 299,350	6%
		\$ 4,721,201	100%

Glossary of Terms

A

Accounting Period – A period of time at the end of which, and for which, financial statements are prepared.

Accounting System – The Total Structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of a government's operations or any of its funds, fund types, balanced account groups, or organization components.

Accrual Basis of Accounting – The method of accounting in which transactions are recognized when they occur, regardless of the timing of related cash flows. Under this method, revenue is recognized when it is earned, regardless of when cash is received and expenses are recognized when liabilities are incurred, regardless of when cash is paid. This method of accounting is used for Enterprise Funds.

ADA – Americans with Disabilities Act.

Adjudication – The act or process of reaching settlement judicially.

Administrative Allocation – Internal charges assessed by City agencies that provide services directly to other City agencies. These charges are intended to provide a fuller picture of the cost of providing City services. Allocations include charges for financial services, administration, facilities services, grounds-keeping, etc.

Amendment 1 (TABOR) – An amendment to the Colorado State Constitution that limits revenues and expenditures to the inflation rate, measured by the Denver–Boulder Consumer Price Index, Urban Area (CPI–U), and growth (defined as new construction) of the jurisdiction in the prior year. All new or increased taxes must be voted on by the public. Also, it establishes mandatory emergency reserves.

American Rescue Plan Act (ARPA) – Federal economic stimulus bill passed by Congress to speed up the country's recovery from the economic and health effects of the COVID-19 pandemic and the ongoing recession.

Appropriation – A legal authorization made by the City Council to make expenditures and incur obligations for specific purposes.

Appropriation Ordinance – An ordinance that gives appropriations legal effect. It is the method by which the expenditure side of the annual budget is enacted into law by the City Council.

Assessed Valuation – A valuation set upon real estate or other property by the county assessor to establish a basis for levying taxes. It is equal to 7.96% of market value for residential property and 29% for commercial and industrial property.

Asset – A resource owned or controlled by a government, which has monetary value. An asset is either current or fixed. A current asset is typically consumed within one year, such as cash, accounts receivable, and office supply inventories. A fixed asset provides benefit for more than one year, such as equipment, buildings, and open space properties.

Audit – A methodical examination conducted by a private accounting firm, of the utilization of a government's resources. An audit tests the accounting system to determine the extent to which internal accounting controls are both available and being used. The audit concludes with a written report of findings called the Auditor's Opinion.

B

Balanced Budget – A budget in which current operating revenues cover current operating expenditures.

Base Budget – An estimate of funding to continue existing programs at current levels of service prepared by each department during the budget development process.

Bond – A form of borrowing money for major capital projects, such as buildings and streets. The City obligates itself to repay the principal at a stated rate of interest over a stated period of time.

Bonded Debt – That portion of indebtedness represented by outstanding bonds.

Budget – A financial plan of estimated expenditures and the means of financing them for a stated period of time. Upon approval by the City Council, the budget appropriation ordinance is the legal basis for expenditures in the budget year.

Budget Calendar – A timetable showing when particular tasks must be completed in order for the City Council to approve the annual budget before the beginning of the next fiscal year.

Budget Development Process – The annual cycle in which Loveland prepares, adopts, and implements the budget.

Budget Message – Loveland and the City Manager’s written overview of the budget addressed to the Mayor and City Council. The budget message summarizes key budget items, significant changes from the prior year, and major issues and challenges facing the City.

Budgetary Comparisons – Annual financial statements prepared to meet set standards and requirements, which must include comparisons of approved budgeted amounts with actual operating results. Such reports should be subjected to an independent audit, so that all parties involved in the annual government budget and appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

Budgetary Control – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

C

CAD – Computer Aided Dispatch.

Capital Budget – A plan of proposed capital expenditures for buildings, drainage, parks, streets, trails, utilities, etc., and their funding sources. The Capital Budget is enacted as part of the City’s annual budget and is based on the first year of the Capital Improvement Program (CIP). Project appropriations are normally for the amount necessary to complete an entire project, with the remaining balance rolled into future year until project completion.

Capital Expansion Fee (CEF) – An assessment on new development to contribute to providing new infrastructure necessitated by population growth.

Capital Improvement Programs (CIP) – An annually updated schedule of capital project expenditures for public facilities and infrastructure, containing estimated project costs, funding sources, and anticipated timelines, for a five-year period. The first year of the five-year CIP serves as the basis for the annual capital budget.

Capital Outlay – Expenditures which result in the acquisition of fixed assets, such as equipment and vehicles. Capital outlay items cost more than \$5,000 and are expected to last longer than one year.

Capital Projects – Major capital construction and improvement projects, such as those related to buildings, drainage, parks, streets, trails, utilities, etc., included in the Capital Improvement Program (CIP). Capital projects tend to have significant costs and have useful lives for many years.

Capital Projects Fund – A fund created to account for the revenues and expenditures related to capital projects.

Carryover – Amount of money remaining at the end of the preceding year and available in the current budget year through an ordinance commonly called the rollover ordinance.

CDOT – Colorado Department of Transportation.

Certification of Participation (COP) – A financing instrument representing a share in a pledged revenue stream, usually lease payments made by the issuer (government) that are subject to annual appropriation. The certificate entitles the holder to receive a share, or participation, in the lease payments relating to the acquisition or construction of specific equipment, land, or facilities.

CFAC – Citizens' Finance Advisory Commission.

CIRSA – Colorado Intergovernmental Risk Sharing Agency.

CEF – Capital Expansion Fee (see definition above).

CMC – Community Marketing Commission, a seven-member volunteer citizens' committee, advises the City Council on the promotion of tourism, conventions, and related activities as well as the City's use of funds received through the Lodging Tax.

CMP – Comprehensive Master Plan. The Master Plan is the official document that serves as the long range, comprehensive policy guide to the day-to-day decisions about the future development of the City of Loveland.

COLT – City of Loveland Transit.

Community Development Block Grant (CDBG) – A U.S. Department of Housing and Urban Development grant program. The program was first enacted in 1974 to provide funds to state and local agencies to support housing, economic development, health and human services, and planning and administration.

Community Survey – Written or telephone survey performed annually to determine citizens' overall satisfaction with community services.

Comprehensive Annual Financial Report (CAFR) – An annual financial report issued by state and local governments. The CAFR has three parts: an introductory section, a financial section, and a statistical section. CAFR requirements are largely shaped by the Governmental Accounting Standards Board (GASB), which is the authoritative source for governmental Generally Accepted Accounting Principles (GAAP).

Consumer Price Index (CPI) – An index of prices used to measure the change in the cost of basic goods or services compared to a fixed base period. Loveland monitors the Denver-Boulder Consumer Price Index.

Contingency – An appropriation of funds to cover unforeseen events that may occur during the budget year.

Contractual Services – Expenses that are usually incurred by entering into a formal agreement or contract with another party. Expenses included in this category can include insurance, repairs or professional services.

Coronavirus Aid, Relief, and Economic Security Act (CARES) – Economic stimulus bill passed by Congress in response to the economic fallout of the COVID-19 pandemic.

Cost Accounting – A method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

Current Assets – Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year.

D

Debt – An obligation resulting from the borrowing of money or from the purchase of goods and services. A government's debts can include bonds, leases, and notes. Debt instruments are used to finance projects with high capital costs and long useful lives.

Debt Limit – The maximum amount of gross or net debt which is legally permitted.

Debt Service – Principal and interest due on long-term debt such as loans, notes and bonds incurred by the City.

Debt Service Fund – A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Decision Package – A budget proposal for items, programs, or services beyond what is included in the base budget. Decision packages may include large increases in routine items, increased hours for existing part-time staff, new programs, new staff, and new equipment. Decision package proposals are prioritized by department heads and may or may not be ultimately approved during the budget development process.

Defeasement – A provision that voids a bond or loan when the borrower sets aside cash or bonds sufficient enough to service the borrower's debt.

Deficit – The amount by which expenditure outlays exceed revenue receipts in a given accounting period.

Delinquent Taxes – Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Although the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid, or converted into tax liens.

Department – Major unit of organization in the City.

Depreciation – A financial mechanism to allocate the cost of a capital item over its service life. A decrease in an asset's value due to wear and tear, decay, or decline in price. Through this process, the entire cost on an asset is ultimately charged off as an expense over its service life.

Development Agreement – An agreement entered into between the City and another person or entity associated with the development of land. There are two main purposes of such an agreement: 1) to share the cost of infrastructure improvements with the developer, so that Loveland is not solely paying for these improvements, or 2) to provide an incentive for the developer to do business in Loveland, in the form of reimbursed sales, use, or property tax generated by the new development. Such agreements help ensure Loveland's sales tax base.

Division – Sub-unit of a department.

DRT – Development Review Team.

E

Earmarked Funds – Funds dedicated for a specific program or purpose, such as state or federal grants earmarked for particular types of projects or programs.

Electronic Benefit Transfers (EBT) – An electronic system that allows a recipient to authorize transfer of their government benefits from a Federal account to a retailer account to pay for products received. In Colorado, this system is used to issue food stamps and other benefits to qualifying residents.

EMS – Emergency Medical Services.

Encumbrance – An amount of money committed and reserved but not yet expended for the purchase of a specific good or service, which purchase order or contract is approved.

Enterprise Fund – A fund to account for operations financed and operated in a manner similar to private business enterprises, where the intent is to recover all or part of the costs of providing goods or services from those that use the goods or services, through user charges; e.g., Water Fund, Wastewater Fund, and Water Reclamation Fund. As in private business, the emphasis is on net income determination.

EOC – Emergency Operations Center.

EPA – Environmental Protection Agency.

Expenditure – A decrease in net financial resources due to payments made by the City for goods or services, such as personnel, supplies, and equipment.

Exempt – A classification indicating that an employee is not eligible to be paid for overtime, as defined by the guidelines of the Fair Labor Standards Act (FLSA). Non-exempt employees, conversely, are eligible for overtime pay.

F

FAA – Federal Aviation Administration.

FAB – Fire and Administration Building, located at 410 E. 5th Street.

FDIC – Federal Deposit Insurance Corporation.

Fee – A general term used for any charge levied by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include water and sewer taps, restaurant inspection fees, user charges, and building permits.

FICA – An abbreviation for Federal Insurance Contributions Act, this is a compulsory payroll tax which funds Social Security and Medicare.

Fiduciary Fund – A fund consisting of resources received and held by a governmental unit as trustee or as an agent for other governmental units, private organizations, or individuals, to be expended or invested in accordance with conditions of the trust.

Fiscal Policy – Loveland's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for budgetary planning and programming.

Fiscal Year – A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position. Loveland's fiscal year is the calendar year.

Fixed Assets – Assets resulting from capital purchases over the threshold of \$5,000 that are expected to last a long time, such as buildings, land, roads, infrastructure, and equipment.

FLSA – Fair Labor Standards Act.

Full-Time Equivalent (FTE) – A unit of measure of Loveland employees. A FTE refers to the equivalent of one person working full-time for one year (2,080 hours)

Fund – Accounting entity with a self-balancing set of accounts, which is segregated from other funds, to carry on specific activities or attain certain objectives.

Fund Accounting – An accounting method using self-balancing sets of accounts, set up to record all financial transactions related to specific activities or functions. Fund accounting enables the division and grouping of

financial records into useful sets. The aim is to control the handling of money to ensure that it will be spent only for the purpose intended. Fund accounting, in a broad sense, is required by the government to demonstrate agency compliance with requirements of existing legislation for which funds have been appropriated or otherwise authorized.

Fund Balance – The difference between a fund’s sources of funds and its uses of funds for governmental-type funds and fiduciary funds; also known as fund equity. Portions of fund balances can be designated for specific purposes.

Fund Type – In governmental accounting, funds are classified into three major fund types: governmental, enterprise, and fiduciary.

G

GAAFR – Governmental Accounting, Auditing and Financial Reporting.

General Fund – A central fund into which most of the City’s tax and unrestricted revenues are budgeted to support basic municipal services, public safety and administrative activities of the City; financed mainly by sales tax and property tax.

General Obligation Bond – A bond secured by the full faith and credit and taxing authority of the City.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the convention, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations.

GFOA – Government Finance Officers Association.

GID – General Improvement District.

Geographic Information System (GIS) – A computer-based graphical mapping and analytical system used for capturing, managing, analyzing, and displaying various forms of geographically referenced information, such as roads, streams, utility lines, land-use, soil types, etc. GIS technology integrates common database operations such as query and statistical analysis with the unique visualization and geographic analysis benefits offered by maps.

Governmental Accounting Standards Board (GASB) – The body that sets accounting standards specifically for state and local governments.

Governmental-Type Fund – Those funds through which most governmental functions are typically financed. The governmental fund measurement focus is on a “financial flow” basis, accounting for sources and uses of available expendable financial resources, not on net income determinants. Governmental-type funds include the General Fund, Special Revenues Funds, Capital Project Funds, and the Debt Services Fund.

GPS – Global Positioning System. A GPS is a navigational system which allows the individual to find where they are in the world.

Grant – A contribution from one governmental unit or funding source to another to be used or expended for a specified purpose, activity, or facility, e.g., human service program, police equipment, capital project, or other purpose designated by the grantee.

H

Home Rule – A limited grant of discretion from the State of Colorado to Loveland, concerning either the organization of functions or the raising of revenue. Loveland became a home rule city in May of 1996.

HRA – Health Reimbursement Arrangement, a City healthcare plan.

Intergovernmental Agreement – A signed agreement between two or more government units, and approved by their governing bodies, that provides for the exchange of goods or services between the governments.

Intergovernmental Revenues – Revenues collected by one government and disbursed to another government, including grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Control – Internal control comprises organizational and operational methods adopted within a government to safeguard its assets, check the accuracy and reliability of its accounting data, promote operational efficiency, and encourage adherence to prescribed managerial policies. A primary method of internal control is segregation of employee duties to ensure that no single employee performs a complete cycle of operations.

Internal Service Allocations – A cost-reimbursement method used to account for services provided by one department/fund to other departments/funds; e.g., allocations are charged to each major fund for services rendered by the Facilities Fund, based on the square footage of buildings maintained for each fund.

Internal Services Fund – Activities which provide support services to other City departments. Examples include insurance and vehicle maintenance.

Intra-City Charges – Items counted both as revenue and expense in two separate funds but with revenue received only once from an outside source. It usually occurs because one fund provides a service to another fund.

Investments – Cash and securities held for the production of revenues in the form of interest or dividends.

IT – Information Technology. IT provides innovative information technology and services that are reliable, accessible, and cost effective for the City of Loveland staff and citizens.

J - L

Lease-Purchase Agreement – Financial arrangement which permits the City to pay for the use of equipment or machinery over a period of time through a lease and to purchase it at the end of that time.

LETA – Larimer Emergency Telephone Authority.

Level of Service – Generally defines the current or existing services, programs, and facilities provided by a government. Level of service may be increased, decreased, or remain the same, depending upon needs, alternatives, available resources, and mandates. To continue a given level of service into future years assumes that objectives, type, and quality will remain unchanged.

Levy – To impose taxes, special assessments, or user fees for the support of governmental activities (verb). The total amount of taxes, special assessments, or user fees imposed by a government (noun).

LFRA – Loveland Fire Rescue Authority.

LHPAC – Loveland High Plains Art Council.

Liability – Something for which the City is liable; an obligation, responsibility, or debt.

LRFPD – Loveland Rural Fire Protection District.

Loveland Urban Renewal Authority (LURA) – An Urban Renewal Authority that was established by the City Council in July 2002 to stimulate urban revitalization activities in Downtown Loveland and other qualifying areas within the City.

M

Median Family Income – An annual income figure for which there are as many families with incomes below that level as there are above.

Mill Levy –The rate of property taxation. A mill is one-tenth of a cent (\$.001). A mill levy is expressed as one dollar per one thousand dollars of assessed valuation.

Modified Accrual Basis – A method of accounting in which revenues are recognized when they become both measurable and available and expenditures are recognized when liabilities are incurred. This method of accounting is used for governmental-type funds.

N

NCEDC – Northern Colorado Economic Development Corporation.

Net City Budget – Total City operating and capital budget net of transfers among funds, and internal service charges. This amount represents a close approximation of projected spending.

Non-exempt – A classification indicating that an employee is eligible to be paid for overtime, as defined by the guidelines of the Fair Labor Standards Act (FLSA). Exempt employees, conversely, are not eligible for overtime pay.

NPDES – National Pollutant Discharge Elimination System.

O

OAP – Open Access Plus, a City healthcare plan.

Open Door – A program administered by the Human Resources Department whereby employees can voice concerns and resolve issues regarding their employment or workplace. Managers at progressively higher levels within the City review decisions and the highest level of management makes a final determination.

Operating Budget – A financial plan of current operations that encompasses both estimated revenues and estimated expenditures for a fiscal year. The operating budget includes estimates of the non-capital programs and services comprising the City's operation; the resultant expenditure requirements; and the resources available for their support.

Ordinance – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute, it has the full force and effect of law within Loveland. The difference between an ordinance and a resolution is that the latter requires less legal formality and has lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments, and user fees, usually require ordinances.

P

Paratransit Service – Door to door transportation services for people who, due to health or disability, cannot use fixed route transportation services.

Pay-As-You-Go-Financing – A financing method that relies on current tax and grant revenues rather than on debt, to pay capital projects.

PBB – Priority Based Budgeting.

Per capita – An average per person.

Personnel Services – Salaries, wages, benefits and other related costs of employees.

PIF – Public Improvement Fee. A fee collected by the merchant for developer or sub-unit of government such as a Metropolitan District to fund the cost of infrastructure and other approved expenses.

PIF – Plant Investment Fee. (See definition below.)

PILT – Payment In Lieu of Tax. An estimate of the amount of taxes that would be chargeable to a utility if owned privately.

Plant Investment Fee (PIF) – Charges made on new development to contribute to financing utility facilities to meet the needs of increased population. Applies to Loveland Water and Power. This fee is similar in nature to a Capital Expansion Fee.

Projection – An estimation of future revenues and expenditures based on past trends, current economic conditions, and financial forecasts.

PRPA – Platte River Power Authority.

Property Tax – Annual tax levied by Loveland on owners of real property, based on assessed valuation and the mill levy. A Loveland resident's total property taxes are comprised of Loveland's portion as well as school, fire, and any other special districts.

Purchase Order – A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

Q - R

Reimbursements – (1) Repayments of amounts remitted on behalf of another party or in accordance with a contractual agreement. (2) Interfund transactions relating to repayment to a department or fund for services provided or payments made, such as internal service allocations.

Reserve – An account for funds set aside in past and current years for some future purpose, such as paying for capital projects, providing for obligations and liabilities in periods of economic downturn, and meeting unforeseen or emergency needs. City Council approval is required before expending any reserves.

Reserve Fund Balance – The portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resolution – An order of legislative body requiring less legal formality than an ordinance or statute.

Resources – Total amounts available for appropriation, consisting of estimated beginning funds on hand plus anticipated revenues.

Retire – In the financial sense, to pay off a debt.

Revenue – An item or source of income, such as income from taxes, licenses, permits, user fees, grants, and interest earnings.

Revenue Bond – A bond secured by a specific source of revenue from a fund, rather than the full faith and credit of the issuer. In addition to a pledge of revenues, such as bonds sometimes contain a mortgage on the fund's property.

RMS – Records Management System.

ROW – Right of Way.

RSF – Retail Sales Fee. A fee collected by the merchant for developer or sub-unit of government such as a Metropolitan District to fund the cost of infrastructure and other approved expenses.

S

Sales Tax – A tax based on the sales price of retail goods and services. The buyer pays the tax at the time of the sale, and the outlet remits it to the state or other taxing authority. Total sales tax paid by a buyer represents shares that are remitted to the State of Colorado, the City of Loveland, school district, fire district, and other special districts.

SCADA – Supervisory Controlled and Data Acquisition System.

Self – Insurance – Establishment of a sum of money sufficient to pay anticipated claims. Used as a planning process to control costs and coverage in lieu of paying premiums to insurance companies.

Service Center – A complex of buildings located at First Street and Wilson Avenue that house the City’s electric and water utilities and provides warehousing, vehicle maintenance and other service facilities.

Services Rendered – Charges made to a fund for support services provided by another fund.

SID – Special Improvement District. (See definition below).

SIF – System Impact Fee. (See definition below).

Special Assessment – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special District – An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water and sewer districts, flood control districts, fire protection districts, and metropolitan districts.

Special Improvement District (SID) – A district composed of property owners who have agreed to join together to complete and pay for the cost of public improvements.

Special Revenue Funds – A fund used to account for the proceeds of specific revenues that are legally restricted to be spent for specific purposes. Example: Capital Expansion Fees.

Stop-Loss Coverage – As a self-insurer, the City pays all costs associated with insurance claims. In order to prevent unexpectedly large claims from depleting available resources, the City takes out insurance that covers the costs of individual claims beyond a certain amount. Currently, the City’s stop-loss insurance covers individual claims over \$150,000.

Structural Balance – The structural or underlying fiscal balance is the difference between government revenues and expenditures corrected by the effects that could be attributed to the economic cycle and one-off events. More simply defined as revenues exceeding expenditures; when expenditures exceed revenue, the budget is *Structurally Imbalanced*.

Supplemental Appropriation – An appropriation by the City Council when there is a need to transfer budgeted and appropriated moneys from one fund to another fund, or add unanticipated or unconfirmed revenues to the current budget that were not received prior to the adoption of the budget.

System Impact Fee (SIF) – Impact fees on new development that contribute to financing utility facilities to meet the needs of increased population. Applies to the Water, Wastewater and Stormwater utilities.

T

TABOR (Taxpayers' Bill Of Rights) – Also known as Amendment 1. See definition above.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit, such as property tax and sales tax. This term does not include special assessments or user fees.

Transfers – The transfer of money from one fund to another, for a specific purpose. Transfers are treated as sources of funds in the receiving fund and as uses of funds in the originating fund.

U

Unreserved Fund Balance – The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

URA – Urban Renewal Authority.

User Fee – A charge to the benefiting party for the direct receipt of a public service, such as fees for water and sewer services and recreation services.

V

VAC – Visual Arts Commission. The Visual Arts Commission, a seven-member volunteer citizens' committee, oversees the city's art acquisitions/donations and site selection.

W - Z

WAPA – Western Area Power Authority.