

CITY OF

LOVELAND

COLORADO



Adopted
2009
Budget Book

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BUDGET MESSAGE FROM THE CITY MANAGER

To the honorable Mayor and Members of City Council:

The recommended budget for 2009 is respectfully submitted for City Council consideration. A complete financial plan for the 2009 year is recommended, as required by the Home Rule Charter for the City of Loveland. It is a maintenance budget plan for investing limited resources to maximize service delivery in a growing community. Priority has been given to City Council goals and direction: economic development, transportation, open and accessible government, and effective, efficient government. The Comprehensive Master Plan, and the outcomes contained within the Logic Models will continue to be guiding documents for service delivery to the community.

The total net budget is \$175,607,250 which is an increase of 3.9% from the 2008 Adopted Budget.

Budget Category	2009 Budget	% Change from 2008 Adopted
Operations	134,447,570	3.8%
Capital Improvements	41,159,680	4.1%
Total	175,607,250	3.9%

ECONOMIC ASSUMPTIONS

Stay the Conservative Course

The local Loveland economy has been challenged, but is stable in 2008. The City's financial position is strong based on decisions that were made by City Council over the past five years, both in terms of policies for fiscal conservatism and economic development partnerships. There are several economic factors that have led staff to believe that conservatism should prevail as projections are developed for 2009 and the ten year planning horizon.

The State Office of Planning and Budgeting is anticipating the Denver/Boulder inflation rate as shown in the Consumer Price Index (CPI) to be 3.0% in 2009 in the September 2008 forecast report. The national CPI is also

forecast to be 3.5%. For the past several years, Colorado has been below the national rate. That trend is expected to continue, but we believe there will be *limited purchasing power, due to the rising cost of goods*.

Budget Direction Provided Department Heads:

Our local economy continues to perform better than other municipalities both in our region and nationwide. While we have not escaped being impacted by the significant downturns in the building industry, we are fortunate that our financial outlook remains stable. Our conservative budgeting philosophy has allowed us to weather this storm without the resulting service reductions we read about in other cities. At least one municipality has already begun bankruptcy proceedings, and several others across the nation are considering taking this drastic step. The full impact of the problems in the housing and mortgage industry and the domino effects into other areas of the economy are still not fully known. Given this situation, the most responsible response to our citizens is to continue our conservative approach until the full economic situation is known. As a result, the outlook for this budget year is to "hold the line" on the services we provide.

Unemployment is low. The unemployment rate for the Fort Collins/Loveland Metropolitan Statistical Area (MSA) has been in the range of 3.5%- 4.0, creeping toward 5.0%. Considering that economists indicate that 4% or below is considered to be a well employed work force, there are positive indications that discretionary dollars will continue to be available, but could decrease into 2009. There is a concern that Loveland and Northern Colorado has an *underemployed workforce* due primarily to the changes in the technology industry sector. Several initiatives are in place with economic development partnerships in the region to sell the availability of this skilled work force and attract higher paying jobs with strong benefit packages.

There are other pressures on discretionary dollars. These include *the slow housing market, increased foreclosure rates, increasing the utility billing delinquencies, and fuel prices* that are stabilizing but are still challenging for many households.

Loveland, as in many parts of the country and within the state, has been experiencing a significant *slowdown in residential construction*. Staff believes that slow down will continue through 2009. The revenue projections are based on calculating the rest of 2008 at the same very low collections and predicting the 2009 will be at the same level. The budget anticipates 224 single family residential units, compared 340 in 2007. Commercial building peaked in 2004-2005 based on the addition of approximately 1.3 million square feet at the Lifestyle Center and Marketplace developments at Centerra. The additional commercial development in the Marketplace east of town and the new Wal-Mart north of town sustained permit and use tax revenues in 2007. Non-residential construction is estimated at 1.04 million square feet for 2009, which is the same amount anticipated by year-end 2008.

Several commercial developments have been announced in 2007 that are under construction in 2008 and will be in 2009 within the region. The per capita sales tax collections have increased from \$374 in 2003 to \$444 in 2007. These figures are expected to escalate to as much as \$480 in 2009. Naturally these figures are based on estimated population figures that are subject to change based on the methodology used to estimate them. Regardless, the trend indicates that the community is recapturing sales dollars that were being spent outside the community. The growth in the Centerra area and the development of the Lifestyle Center has gone a long way towards reducing the amount of sales tax exported from the City to other municipalities. By closing the gap, revenue growth will flatten in the coming years compared to the high level of growth the City has been experiencing. There is a new retail development in southeast Fort Collins (which includes big boxes like Lowes and discount stores like Super Target) and a new Wal-Mart in Timnath projected to open in 2009. There is a concern that these developments will result in additional competitive pressures. It is anticipated that sales dollars will be redistributed within the community and within the region and is one reason we are forecasting a lower growth percentage for sales tax collections than what we are currently experiencing.

Supporting the Positive Future

Commercial development is strong. Loveland continues to increase the retail inventory. The entryway to the north side of town is beginning to develop and the downtown area is gaining traction in its revitalization efforts. In addition, an events center on the west side of town was completed in July of 2008. It may be the catalyst needed for the revitalization of the western corridor. The impacts on income from quality jobs as a result of the opening of the Medical Center of the Rockies and the expansion of McKee Hospital are materializing, a hotel/convention complex near The Ranch began construction in 2007 for an opening late 2008 or early 2009 and the airport is generating development interest. Council authorized incentive agreements during 2008 that support the creation and retention of as many as 510 primary jobs (jobs that generate sales from customers outside of our community). Those jobs are expected to offer wages 128% to 175% of the Larimer County Average Annual Wage. Our economic development staff and partners are developing leads to generate more primary jobs and address workforce housing.

Loveland utilities continue to have some of the lowest rates in the State. Our water supply is adequate, and we are positioned well to supply the City's water needs in the future. Significant infrastructure improvements are being completed on major thoroughfares, wastewater treatment plant, and water storage tanks. The opening of the new Fairgrounds Park this year will significantly improve our citizen's availability of recreation and leisure space, as well as provide a scenic entry to the south side of town. The Capital Program is fashioned to continue to provide support to the downtown revitalization effort, improve our transportation system, and expand our facilities to meet future growth.

Over the long-term these factors may mitigate the concerns and continue our strong sales tax growth, but for the short-term staff has taken a conservative position with sales tax growth budgeted to increase 7.2% over the 2008 budgeted amount, but only 4.0% over current 2008 projections. Because sales tax is the largest revenue source for general government services, this projection sets the parameters for the budget in 2009. The following is a listing of primary assumptions for establishing the sales tax projection.

- ▶ Retail Sales state-wide are projected to increase 5.2%. The City has historically exceeded the State average.
- ▶ Personal Income in the State is projected to increase 4.4%.
- ▶ State-wide population growth is estimated at 2.0%
- ▶ Current 2008 City increase in collections is 7.8% over 2007.

- ▶ Only one year since 1995 has city sales tax collection growth been below 4%, and that year had growth of 3.32%.
- ▶ Potential loss of revenue due to competition in Ft. Collins and Timnath will limit percentage growth.
- ▶ City base is estimated to increase 3% from current 2008 forecast, the Centerra area forecast is based on the revised business plan for a net increase of 4% for total collections.

The community is experiencing a relatively challenging but stable economy, particularly given the fuel price increases, the financial market fluctuation, and the slowing housing industry. It is our objective never to lose sight of investing our resources to maximize sustainable results. The City will continue the conservative budget approach that has served the community well through the recent economic cycles.

Strong Financial Position

The City is in good condition financially moving into 2009 and beyond. Unrestricted reserves continue to be above the policy amount established by the Citizen's Finance Advisory Commission (CFAC), and capital reserves are adequate for building our infrastructure needs for the next five years. Positive budget performance over the last several years indicates revenue projections are within a reasonable range and that directors are managing programs within the budget parameters and exercising fiscal responsibility. Financial trends reflect steady revenue collection growth with core expenditure increases within or below inflation over a number of years. With the exceptions of increasing the budget for incorporating heavy equipment in the equipment replacement amortization (savings over the useful life to replace equipment when appropriate), increases for rising fuel costs, the implementation of single stream recycling and the full year operation for the Fairgrounds Park; additions to the budget are generally limited to maintaining existing service levels in a growing community. It is increasingly more important to be innovative and strategic to preserve the quality of life and to continue to provide great service within limited resources.

2009 RECOMMENDED BUDGET HIGHLIGHTS

Below are the significant highlights and policy issues contained in the recommended budget:

Revenue Changes

- ▶ 1% water rate increase, expected to generate \$70,000, which is the continuation of the program to fund a new storage reservoir;
- ▶ 4.2% power rate increase, expected to generate \$1,680,000 to pass through the additional cost from Platte River Power Authority, the wholesale provider of electric power;
- ▶ 10% increase in Pay-As-You-Throw (PAYT) rates in Solid Waste, expected to generate \$200,000;
- ▶ \$20 new sales tax application fee, expected to generate \$9,500;
- ▶ New annexation publication fee;
- ▶ All capital expansion fees increase for the index escalation established by ordinance.

Expenditure Changes

The net General Fund increases are recommended for \$696,080, which includes \$546,930 of one time expenditures that impact future year budget negligibly. The Enterprise Fund increases \$611,450; of which \$555,050 are one-time expenditures that impacts future year budgets negligibly. A few of the major highlights are listed below.

- ▶ \$274,100 (net cost) Four new benefited positions are recommended
 - Sales tax auditor to meet the contractual obligations of the collections agreement for Centerra (offset to some degree by the increase in the revenue that is collected for those services)
 - Digital Forensic Specialist in the Police Department to investigate computer and technology related crimes
 - Street Maintenance Equipment Operator to keep up with the growth of 103 lane miles in the City
 - Solid Waste Equipment Operator to operate a new route to serve the growth in customer base
- ▶ \$186,690 Laptops in the fire apparatus for improved communication and access to mapping, field inspections, and silent dispatching
- ▶ \$174,000 Salaries for temporary or part time positions that are not benefited
 - Student interns for sign inventory and traffic count studies
 - Water: GIS Technician and General Laborer
 - Wastewater: Treatment Plant Operator, GIS Technician, and Water Quality General Laborer
 - Power: two office support workers for Partnering with Power

- ▶ \$146,780 recycling costs for the completion of the single stream recycling implementation
- ▶ \$135,000 small compaction truck for solid waste
- ▶ \$25,000 to enhance the code enforcement program for abatement programs (i.e., dead tree removal, weed mowing etc.)
- ▶ A restructuring of the employee Health Benefit plans to reduce the impact of rising health costs to the Employee Benefits Fund. The restructuring will retain the 80%-20% split between the City and employees on premium costs, but shift increased health costs to employees through an increase the out-of pocket costs.
- ▶ Addition of the Retiree Health Insurance Program approved by Council. The estimated net cost, claims cost less retire premium payments, of the program to the City in 2009 is \$21,000.

Our Ten Year Financial Plan indicates that while the City of Loveland is in strong financial shape in the near-term, the City needs to continue with a conservative budgeting approach. There are signals in the plan in years 4 and 5 that revenue sources will need to be challenged and expenditures will need to be limited in some sustainable way. Economic conditions need to be closely monitored to plan ahead for cyclical turns in revenues and stabilization of services. We will continue to make decisions within the long term planning horizon. The City's strong financial condition positions the community to be able to sustain the current quality of life well into the future.

Document Format Changes

There are three major changes to the budget presentation: departmental layout, inclusion of the outcomes defined in the new logic model performance measurement program, and a separate capital improvements document to provide more detail on a very significant portion of the dollars invested in any given year.

The document layout has been changed from an accounting fund to focus to a department presentation. The intent is to accumulate all departmental operations and capital projects in a single location, regardless of funding source or accounting fund. We believe that when our citizens are looking for information about city services and projects, they are more familiar with the departmental structure than they are the governmental accounting fund structure. Each department will also have an equipment replacement list and a summary of the capital projects. All of the segments of accountability are together, which will make it a better reference tool for City Council, management and other employees as well.

More detail on the capital improvements program can be found in a separate capital improvements document. There are detail project sheets provide a description of the project, a visual for perspective (map or location photo), funding sources, design and construction timing, contact and project status information. The objective was to generate a single data source for the development, revision and monitoring of all capital projects. We believe it will improve document management efficiencies, enhance reporting capabilities, and enhance information quality control.

The City over the last year has implemented the Logic Model as a mechanism to link the comprehensive master plan at the strategic level to the operational level service delivery goals. Goals and the associated outcomes are targets established first at the department level to advance the guiding principles within the comprehensive master plan, then at the division level and the individual employee performance level. The goals and outcomes that have been developed using the logic model approach are incorporated into the budget document for the first time. They replace the previous objectives and performance measures. The intent of the program is to create a strong link between community planning and operational service delivery, down to the employee contribution.

It is our hope that these changes provide easier access to information and demonstrates our commitment to excellent service based on the wise use of public funds.

INTENDED PURPOSE

The budget reflects the most responsible pursuit of community goals and the direction of City Council. The Comprehensive Master Plan set the path for establishing outcomes that are meaningful to our community. The City Council priorities include: economic development, transportation, open and accessible government, and effective, efficient government. This document is intended to report recommended decisions not only in the current year but how those decisions impact the ten year planning horizon. It is intended to serve a variety of audiences with various information needs. Most importantly it is intended to demonstrate that staff is delivering quality service in alignment with City Council direction.

Staff is to be commended for making reasonable, prioritized requests for additional 2009 budget resources. Top priorities within each department that advanced service delivery goals in alignment with the visions and principles of the comprehensive master plan were funded. No core budget inflationary increases were guaranteed. There were many reasonable and important requests that were not funded simply because anticipated resources are limited.

Thank you to Renee Wheeler, John Hartman, Mona Brooks and Dawn Wirth for their hard work to research, consolidate and report the results of the overall staff effort to generate a viable operational and financial plan for the City of Loveland.

Respectfully,

A handwritten signature in black ink, appearing to read "Don Williams". The signature is fluid and cursive, with a large initial "D" and a long, sweeping underline.

Don F Williams
City Manager

DISTINGUISHED BUDGET PRESENTATION AWARD

The Government Finance Officers Association (GFOA) of the United States and Canada presented an award of Distinguished Presentation to the City of Loveland, Colorado for its annual budget for the fiscal year beginning January 1, 2008.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



How To Use The Budget Document

As the previous Table of Contents demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

The *Introduction* provides background information on the City of Loveland and the environment in which the budget decision take place. It includes demographic information, financial policies, and the budget calendar and process.

The *Budget Overview* is the Executive Summary of the budget, followed by supplemental information about the City of Loveland, its organization finances, and budget. The Overview provides analysis of revenues of and expenditures on a Total Budget basis, highlighting significant trends affecting the revenues and expenditures of the City.

The *Financial Master Plan* chapter discusses the planning processes used to drive the budget and provides a ten-year outlook for the General Fund.

Fund Summaries provide summaries of the four major accounting fund groups as well as complete fund summaries with ending balances for each City Fund.

Department Summaries provide historical cost information by department and its divisions. Revenues that are attributed to a department are also presented. Included in this section are concise explanations of changes that have occurred from the 2008 Adopted Budget. “**Changes compared to the prior year**” are increases or decreases to the base budget due to operational changes or other known factors. “**Core Changes**” represent the increase or decrease due to the pay plan, inflation factors, or transfers between categories (i.e. from supplies to purchased services). *Please note that all variances are comparisons between the Recommended Budget and the 2008 Adopted Budget.* “**Supplements**” are increases from the 2008 Adopted Budget which are required to maintain existing services levels (noted as workload), provide new services (noted as improvement), or as required by state or federal law (noted as mandated).

The City of Loveland Budget provides City residents and the City Council with a funding plan for the year 2009. The Department Summaries Section is organized by function (i.e. Development Services) which mirrors the City’s departmental organization chart, and is further separated by divisions, which represent discrete activities within a department.

Included with the cost information is the department’s mission statement, descriptions of the program objectives for the coming year, along with measures which show the effectiveness or “outcome” of the programs.

References are made in the Department Summaries to the Capital Program, which is included in a separate Recommended Capital Program document that accompanies the budget document. Appropriations in the Capital Program for 2009, with the exception of General Fund agencies, are included within a department’s budget. The future years are approved by the City Council in concept only. The Capital Program is updated annually based on Council priorities and goals.

The City of Loveland Budget is a comprehensive decision–making document, designed to present an accurate description of how the City operates, its policies, goals and services provided.

For the answer to questions regarding the budget or for additional information, please call the Budget Division at (970) 962–2329.

BUDGET GUIDE

This budget guide is a summary of the information contained in each section of the budget document. There are seven main sections: Introduction, Budget Overview, Financial Master Plan, Fund Summaries, Department Summaries, Capital Program and Glossary and Appendix.

Introduction

This section provides general information about the City. It includes:

- ▶ a City organizational chart;
- ▶ a list of the City officials;
- ▶ demographic and economic information;
- ▶ a summary of the budget process;
- ▶ the underlying policies and rules that guide and shape the budget; and
- ▶ a brief description of each fund type.

Budget Overview

The City's total proposed budget and summaries of each fund type are presented in this section. It shows the City's total proposed budget summary in both gross and net form and a discussion of the major revenues and expenses, and major factors that will impact both revenues and expenses and a debt service summary.

Financial Master Plan

The Financial Master Plan forecasts revenues and expenditures for the General Fund for the next five years, with discussion on the forecast assumptions and projected impacts.

Fund Summaries

The Fund Summaries Section displays the four fund major types compiled in gross amount form showing the primary services provided and the major sources of revenue. This section also includes:

- ▶ a list of full-time equivalent positions by department/division;
- ▶ a summary of all fund balances by fund; and
- ▶ the impact of Amendment 1 (TABOR) restrictions on the City's budget.

Department Summaries

This section details revenues and operating expenditures for all departments. Descriptions of each department, its mission and goals, measurements to quantify the effectiveness or "outcome" of the program, a summary of authorized positions, revenue attributable to the departments and any significant changes in departmental budgets are included.

Other

This section is for General Fund costs that cannot be associated with a specific department and separate governmental entities or special districts that are not a part of the City operations but are budgeted for and accounted for by the City.

Appendix

This section contains a list of specialized words used within this document with their definitions known as the glossary and a collection of supplementary material used throughout this document.

INTRODUCTION

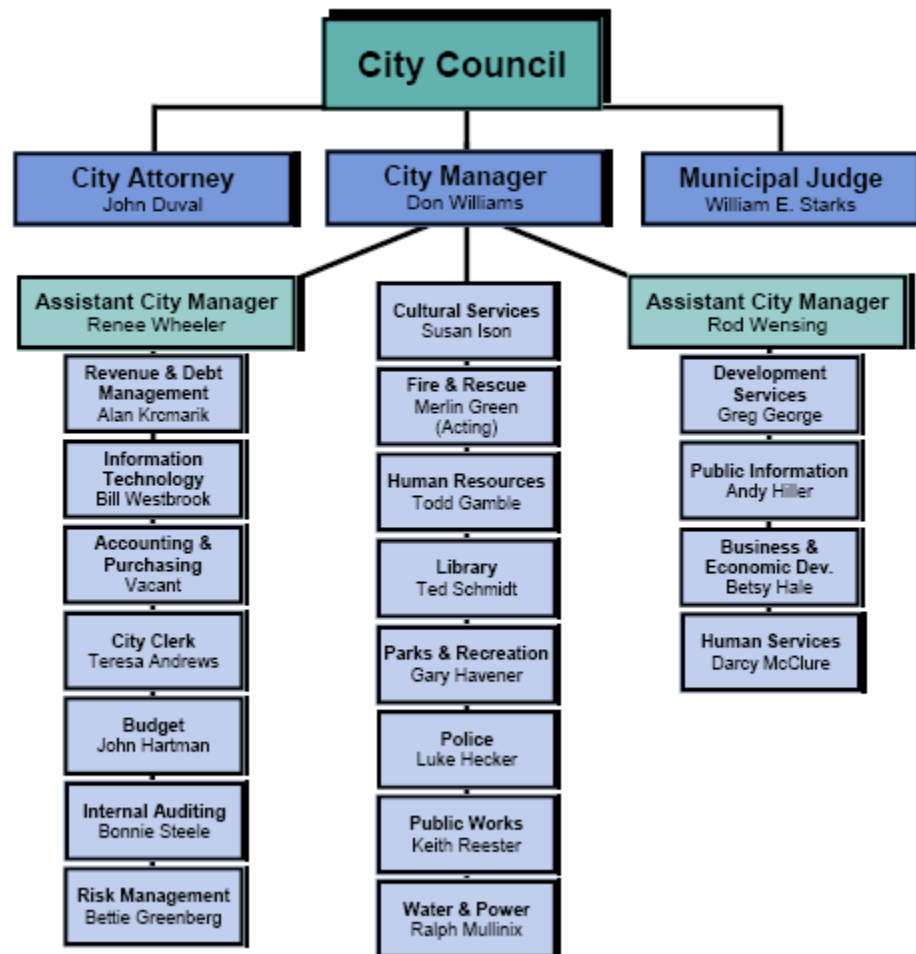


CITY OF LOVELAND, COLORADO

CITY LIMITS



CITY ORGANIZATIONAL STRUCTURE



LOVELAND'S BOARDS & COMMISSIONS

Citizens' Finance Advisory Commission (See pg. 1-6)

Elton Bingham, Chair
Gene Culbertson, Vice Chair
Tony Adams
Michael Hesse
Kevan McNaught
Jodi Radke
Jon Smela
Susan Sutherland
Ralph Trenary

Affordable Housing Commission
Citizens' Finance Advisory Commission
Communications Technologies Commission
Construction Advisory Board
Cultural Services Board
Disabilities Advisory Commission
Employee Pension Board
Fire and Rescue Advisory Commission
Golf Advisory Board
Historic Preservation Commission
Housing Authority

Human Services Commission
Library Board
Loveland Utilities Commission
Open Lands Advisory Commission
Parks and Recreation Commission
Planning Commission
Police Citizen Advisory Board
Senior Advisory Board
Transportation Advisory Board
Visual Arts Commission
Youth Advisory Commission

GENERAL INFORMATION

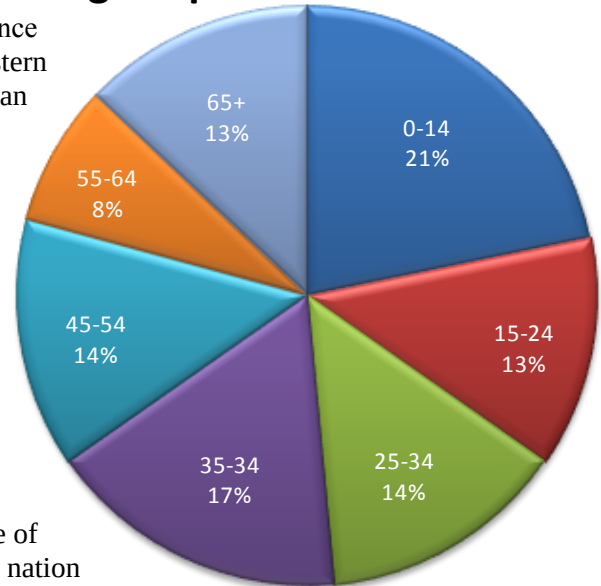
History and Location

The City of Loveland, Colorado, is located approximately 50 miles north of Denver, directly east of the Big Thompson River's emergence from the Front Range of the Rocky Mountains. Situated in southeastern Larimer County, the City limits encompass 30.83 square miles and an estimated current population of 65,710. Loveland is the thirteenth largest city in the state of Colorado.

Demographics

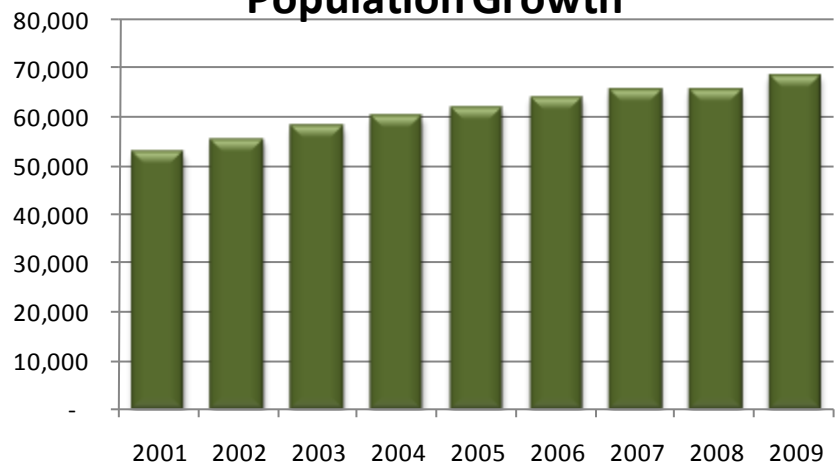
Loveland's population is older, with a median age of 36 in 2000, than Larimer County, the State, and the national averages at 33.2, 34.3, and 35.3 respectively. People 65 years of age or older represented 13% of Loveland's total population in 2000. By comparison, the percentage of persons 65 years or older in Larimer County, the State, and the nation were 12.4%, 9.7%, and 9.3% respectively. However, there is an indication that this trend may change. Persons under 18 years of age represented 26.9% of Loveland's total population in 2000. By comparison, the percentage of persons under 18 years of age in Larimer County, the State, and the nation were 23.4%, 25.6%, and 25.7% respectively.

Age Population Distribution



The City's population is 20.1% of Larimer County's total population. The City has experienced an annual population growth rate of 2.6% since 1990. However, the number of persons per household has declined since 1990. In 2000, the average number of persons per household was 2.55, compared to 2.62 in 1990.

Population Growth



Economics

Unemployment Rate for July 2008 (Not seasonally adjusted):

Loveland: 3.9% Larimer County: 4.5%
Colorado: 5.7% US: 5.7%

Major Employers in Loveland by Employee Total (2008)

Thompson School District.....	2,232	LPR Construction Co.	385
Wal-Mart Distribution Center	1,225	Kroll Factual Data, Inc.	375
Hach Company	950	Group Publishing.....	325
McKee Medical Center.....	950	Quebecor	235
City of Loveland.....	814	Big Thompson Medical Group, PC	223
Agilent Technologies.....	550	Porter Industries	210

Family Income (2008 Estimate from U.S. Dept. of Housing and Urban Development)

Median family income (includes all earners in household)..... \$75,000

Larimer County Income (May 2007 from Colorado Dept. of Labor and Employment ES202 Wage Data)

Average annually wages (all occupations) \$41,690

Housing Costs in Loveland (2nd Quarter 2008)

Average sale price for a detached single family home (*The Group Inc., Real Estate Insider*)..... \$240,707
Average apartment rental rates (*Colorado Dept. of Local Affairs, Division of Housing*)..... \$847.21/month

Taxes

City property tax levy for 2008 9.564 mills
City sales tax levy..... 3.0%

Larimer County sales tax levy 0.8%
State of Colorado sales tax levy..... 2.9%

Governing Body

Loveland operates as a home rule city according to a city charter and ordinances, under a city council-city manager form of government.

Voters select members of the City Council in elections on the first Tuesday in November of odd-numbered years. The Council has a total of nine members. Each of four city wards elects two councilors to serve staggered four-year terms. The mayor is elected at large to serve a two-year term. The mayor pro-tem is chosen by the Council from its membership.



City Council Members:

First Row From Left to Right: Daryle Klassen, Ward I; Larry Heckel, Ward IV; Cecil Gutierrez, Ward I; Carol Johnson, Ward II; Kent Solt, Ward III; Walt Skowron, Ward III. **Second Row:** Mayor pro-tem Dave Clark, Ward IV; Glen Rousey, Ward II; Mayor Gene Pielin.

SCOPE OF SERVICES

Loveland is a full service municipality. The major services provided by the City include:

- ▶ Building
- ▶ Cemetery
- ▶ Community Planning
- ▶ Engineering
- ▶ Fire & Rescue
- ▶ Fort Collins–Loveland Municipal Airport
- ▶ Loveland Museum & Gallery
- ▶ Loveland Public Library
- ▶ Municipal Court
- ▶ Mosquito Control
- ▶ Parks & Recreation
- ▶ Police
- ▶ Power Utility
- ▶ Public Transportation
- ▶ Rialto Theater
- ▶ Solid Waste & Recycled Materials Collection
- ▶ Stormwater Utility
- ▶ Streets Maintenance
- ▶ Wastewater Utility
- ▶ Water Utility

Employees and Benefits

The City currently has 723.80 authorized regular full-time and part-time positions on a full-time equivalent basis. In addition, a varying number are employed on a temporary and seasonal basis as needed. Loveland neither recognizes nor bargains with any employee union.

The City determines employee compensation by performance within a market based pay plan. Using market pay established through an independent survey as the midpoint, the salary range for each level is set at 12.5%-20.0% above and below the midpoint.

Benefits include medical, dental, disability and life insurance, as well as a pension plan for all full-time regular employees. Part-time employees who work at least 20 hours per week are eligible to participate in benefit plans under a prorated cost-sharing arrangement.

BUDGET PROCESS

Budget Administration

This budget has been structured and prepared using the guidelines of the Government Finance Officers Association (GFOA). Two publications, Governmental Accounting, Auditing and Financial Reporting (GAAFR) and the Governmental Accounting and Financial Reporting Standards as adopted by the Governmental Accounting Standards Board (GASB) guide the budget process. The City of Loveland prepares its budget on a calendar-year basis as required by the City Charter. The budget must be balanced or show a revenue surplus.

Basis of Accounting

The budget parallels the City's accounting system. A modified accrual basis is used for general government operations. Significant revenues are recorded when measurable and available. Expenditures are recorded when incurred. Records for the City's Enterprise Funds, Proprietary Funds, and non-expendable Trust and Pension funds are maintained on a full accrual basis. For budgetary purposes depreciation, accrued liabilities for accumulated leave balances, and market value adjustments to City investments are not included in calculating fund balances. Building and equipment repair and maintenance are budgeted for annually. Payments for accrued leave are paid within the existing budget as employees leave. Investments are held to maturity so market value during the term of the investment is not an issue to allocating resources.

Citizens' Finance Advisory Commission

A Citizens' Finance Advisory Commission (CFAC) is appointed by City Council to participate in a review of the budget, evaluate all financial policies and report its findings to the Council. The commission consists of nine members who serve staggered terms of three years each. Its members are involved in the budget process and provide input to the Council during the adoption process.

2009 Budget Preparation Schedule

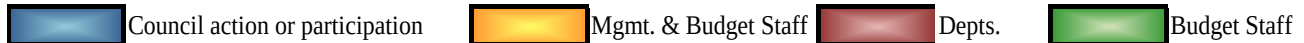
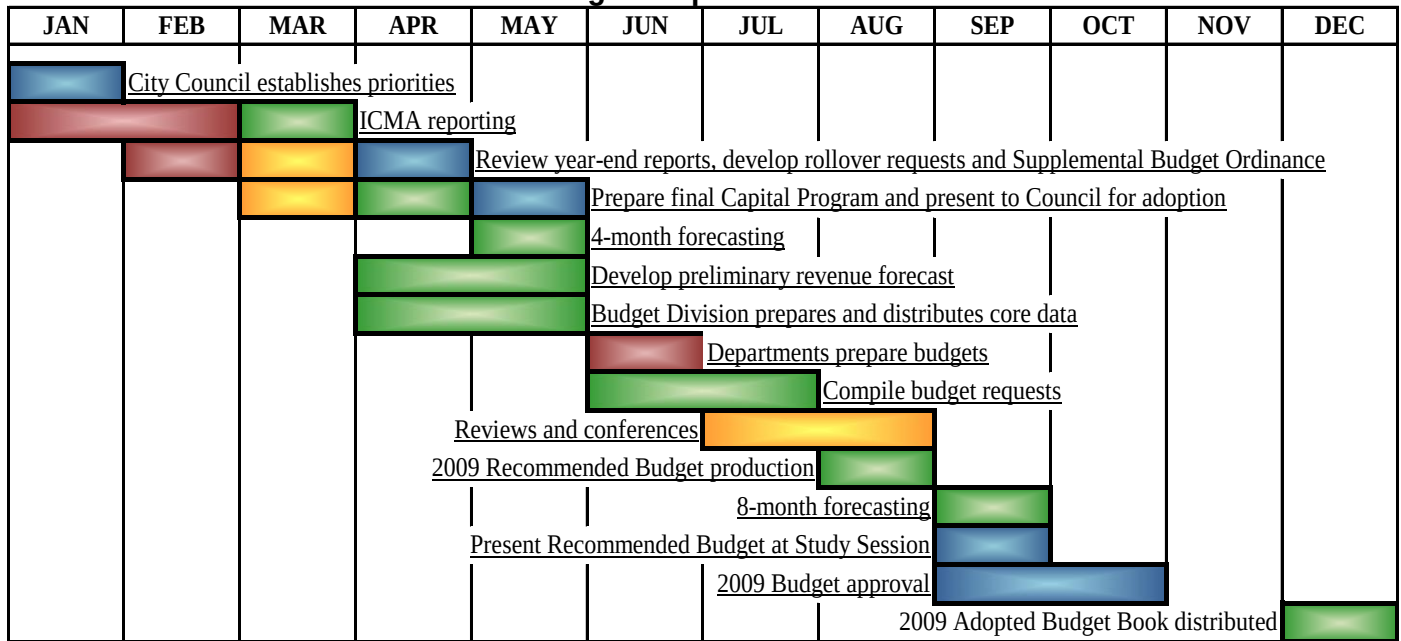
The budget process begins in January with the annual council retreat. At the retreat, City Council establishes the goals and objectives for the coming year, and direction on where future budgets should go.

In April, the capital planning process begins. Departments develop ten-year capital project lists. From these, the City Manager develops a five and ten-year capital program to present to Council in May for approval. This provides the base for developing the budget for the next year.

Also in April, the Budget Division prepares core data, such as salary information, health insurance rates, rates for vehicle maintenance and rental, workers' compensation and general liability rates. Along with this data, forecasts of current year revenue and preliminary revenue forecasts for the next year are completed. In late May, the core data is distributed, along with budget instructions for the upcoming year to the departments.

Departments meet internally and with their respective advisory commissions to develop their budget requests. The requests are due back to the Budget Division in late June through the first week in July. The Budget Division compiles all the submissions in preparation for the budget conferences with the City Manager and the departments. The conferences are held in late July, with final decisions on what will be included in the Recommended Budget completed by early August. Through August, the Budget Division balances and prepares the Recommended Budget. The document is submitted to City Council in early September, with a study session on the Recommended Budget. The budget is submitted for approval on First Reading, after a public hearing in early October, with Second Reading and final approval occurring in late October or early November.

2009 Budget Preparation Schedule



Budget Amendments

Because not all situations can be predicted during the budget process, an amendment process is necessary to keep current. The Adopted Budget can be amended during the year by presenting an ordinance to Council for approval after a public hearing, on both First and Second Reading. In general, budget amendments, or supplemental budgets, are done for one-time items such as grants for specific projects that are received during the year. Unless critical to service delivery in the current year, amendments that create on-going costs are discouraged, with the preference to defer these type of items to the budget process, to be prioritized among all requests, rather than as a single issue.

The most significant amendment occurs in the spring after the fiscal year has been closed, to reappropriate the remaining balances in the Capital Program. Most capital projects are multi-year in nature, and due to weather conditions and other factors related to construction, forecasting spending in the current year is difficult. The City follows a practice of appropriating the total cost of a project in the first year of the project, unless there are clearly definable phases. The unspent balance is re-appropriated each year until the project has been completed.

FINANCIAL POLICIES

The City of Loveland financial policies, compiled below, set forth the basic framework for the overall financial management of the City. These policies assist the City Council's decision-making process and provide guidelines for evaluating both current activities and proposals for future programs. These policies are reviewed annually and presented to Council for approval.

General Policies

City of Loveland will:

- ▶ Annually prepare a budget, submit it to Council for approval and publicly issue a budget document.
- ▶ Identify costs and funding sources before recommending approval of capital and operating budgets.
- ▶ Provide for sound financial planning, the best possible bond rating, funding of depreciation and adequate working capital in all funds.
- ▶ Take measures to protect against catastrophic losses through a combination of insurance, funded self-insurance, and cash reserves.
- ▶ Provide for recommended maintenance and replacement of facilities and equipment. Each department will prepare and annually update a maintenance and replacement plan.
- ▶ Follow the City of Loveland Charter when preparing the City's budget.
- ▶ View the budget as a dynamic rather than static plan which requires periodic adjustment as circumstances change. Approval of City Council is required for increases in total fund budgets and shifts in appropriations among departments in excess of \$25,000.
- ▶ Encourage citizen involvement in the budget process by having a Citizens' Finance Advisory Commission, public hearings and informal meetings.

Operating Budget Policies

City of Loveland will:

- ▶ Pay for all current year operating expenses with current year revenues and/or available fund balances.
- ▶ Provide for the adequate funding of all pension plans.
- ▶ Update operating expenditure projections for the budget year plus four years. Projections will include increased operating costs associated with future capital improvements.
- ▶ Establish and monitor performance indicators and productivity indicators associated with operating expenses.
- ▶ Maintain a positive cash balance in each operating fund at the end of each fiscal year.
- ▶ Attempt to maintain present service levels for all priority and essential services within existing Amendment 1 revenue limitations.

Capital Budget Policies

City of Loveland will:

- ▶ Update capital program projections for the budget year plus four years.
- ▶ The capital program is for projects and equipment with a cost equal to or greater than \$250,000.
- ▶ Evaluate the relative merit of each capital project according to Council's goals and priorities.
- ▶ Give priority to capital projects that are mandated by federal or state legislation.

Revenue Management Policies

City of Loveland will:

- ▶ Impose taxes, fees and rates at appropriate levels to fund their intended purposes. Maintain a balance to provide for a diversified and stable revenue system.
- ▶ Estimate annual revenues using an objective, analytical process.
- ▶ Update revenue projections for the budget year plus four years.
- ▶ Annually review costs of activities supported by taxes, rates, user fees, plant investment fees and capital expansion fees.
- ▶ Set fees and user charges for each enterprise fund that maintains the enterprise status pursuant to TABOR.
- ▶ Review new sources of revenue to fund operating and capital costs consistent with Council's goals and priorities.
- ▶ Allocate revenues from restricted funds in accordance with municipal code provisions.

Reserve Management Policies

City of Loveland will:

- ▶ Establish reserves from restricted cash accounts for growth-related development. The reserve balance will be equal to the unexpended balance of cash less current liabilities in each restricted account.
- ▶ Establish bond reserves based on requirements of individual bond ordinances.
- ▶ Establish capital reserves which accumulate funds for the planned construction or replacement of City infrastructure or for the acquisition of capital equipment not funded through growth-related fees. These amounts will be determined by five-year or longer capital programs.
- ▶ Establish other reserves related to special items as approved by City Council. This would include accumulating reserves to retire debt at an accelerated schedule.
- ▶ Maintain the General Fund unrestricted balance at 6% of General Fund revenue.

Definitions of Reserve Terms

- ▶ **Operating** - Reserves to cover unanticipated expenditures of a nonrecurring nature or to meet unexpected small increases in service delivery costs. These also cover operating carryover balances associated with cash flow needs and to provide an orderly adjustment to changes resulting from termination of revenue sources through actions of other governmental bodies. Reserve amounts are based on a percentage of the operating budget within each appropriate fund.
- ▶ **Emergency** - Reserves to cover costs associated with natural disasters or other unforeseen and declared emergency situations. Reserve amounts are based on a percentage of the operating budget in the general fund. This reserve satisfies the requirements of Amendment 1.
- ▶ **Liability** - Reserves to cover accrued liabilities from items such as vacation, sick leave or compensation time. Reserve amounts are based on a percentage of fund liabilities.
- ▶ **Equipment Replacement** - Provide for the replacement of fund assets such as office equipment and furniture, computers, vehicles, and tools and equipment used in operating the program. Items not included are City infrastructure, utility infrastructure and equipment covered under capital reserves, and the replacement of City buildings.
- ▶ **Designated** - Reserves for planned capital projects, or services, which will be appropriated in future years based on the capital plan, for operating needs, or for known debt payments in the future.
- ▶ **Restricted** - Reserves for funds restricted by ordinance or law. An example is impact fee reserves which may only be spent on capital projects that are the result of growth.

Transfers Policies

City of Loveland will:

- ▶ Classify the following City of Loveland activities as enterprises: *Golf, Power, Solid Waste, Stormwater, Wastewater, and Water.*
- ▶ Require that all City enterprises make payments to the City in lieu of taxes that are reasonable and proportionate to taxes paid to the City by private businesses unless the City Council grants exceptions. Transfer payments are based on percentage of certain revenues received by the fund. Specific transfers to the City from the affected funds are done on a monthly basis per the rates established as follows: Water, Wastewater, Stormwater, Power, and Solid Waste at 6% and Golf at 3%.
- ▶ Require that all departments furnish to other department such services, labor and materials as needed by the director of such department. Any labor or material shall be charged to the using department according to accounting procedures established by the City Manager. These charges are direct reimbursements for services provided and shall be calculated annually utilizing a cost of service analysis.

Investment Management Policies

City of Loveland will:

- ▶ Deposit funds only in financial institutions which are insured by the Federal Deposit Insurance Corporation (FDIC) or are approved for full collateralization by the public deposit protection act or other state statutes.
- ▶ Pool cash from all legally permitted funds for investment purposes.
- ▶ Maximize the investment rate of return. Adhere to lawful investment options. Safety of the principal shall be the dominant requirement, followed by sufficient liquidity to meet operating requirements, and then yield.
- ▶ Place custody of the City's investment securities with a third-party financial institution for the purpose of safekeeping of securities.
- ▶ Provide monthly investment reports.

Debt Management Policies

City of Loveland will:

- ▶ Confine long-term borrowing to major capital improvements that cannot be financed from current revenues.
- ▶ Repay debt within the expected useful life of the project or sooner.
- ▶ Prohibit the use of long-term debt for operating expenses.
- ▶ Issue debt which is relative to payback ability. Borrowing must not overburden future tax payers. When applicable, state law is the controlling policy.
- ▶ When practical, borrow from other funds. Monies borrowed must be repaid with interest before needed for their intended purpose(s). Repayment schedules and reserve sources for repayment shall be validated before borrowing from any fund.
- ▶ Review debt at least annually for repayment or refinance opportunities. A repayment strategy shall be a part of all recommended bond issues.

Accounting, Auditing and Reporting Policies

City of Loveland will:

- ▶ Provide regular information concerning cash position and investment performance through its accounting system.
- ▶ Establish and maintain a high degree of accounting competency. Financial accounting and reporting will be done in accordance with methods prescribed by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA), or their equivalents.
- ▶ Present monthly and annual reports to the City Council summarizing financial activity delineated by fund.
- ▶ Present a quarterly report on the status of major capital projects.
- ▶ Maintain financial systems to monitor expenditures, revenues and performance of all municipal programs on an ongoing basis.
- ▶ Provide full disclosure in annual financial statements and bond representations.
- ▶ Use an independent certified public accounting firm to perform an annual audit.
- ▶ Publicly issue a Comprehensive Annual Financial Report (CAFR).
- ▶ Comply with all required reporting requirements related to bond issuance terms.

FINANCIAL INFORMATION

Fund Accounting

Fund accounting is used throughout the City, both for budgeting and accounting. Under this system, money is divided into separate accounts, rather than being held in one central account. The City has 26 funds and each fund has been established for a specific purpose which is financially independent of other governmental activities.

For funds established for operations, maintenance and other ongoing activities, revenues flowing into the fund are spent during the same year. Unless there is a change in service levels, spending is similar year to year.

In capital funds, revenues accumulate for periodic capital needs, such as construction of a new park or an electric substation. The balance in those funds grows until an expenditure is made. Spending can vary greatly from year to year.

Appropriation and Expenditure

The total appropriation includes internal transfers, which are counted both as revenues and expenditures twice, and occasionally three times across the various funds. For these reasons the total appropriated amount in a fund can be significantly higher than actual spending. ***The net City budget excludes internal transfers. It represents a close approximation of projected spending.***

Fund Types:

The City classifies funds into several types: General Fund, Internal Service Funds, Enterprise Funds, Special Revenue Funds and Fiduciary Funds.

The **General Fund** includes the majority of City services. City Council, City Manager, City Attorney, City Clerk, Revenue, Budget, Library, Municipal Court, Community & Business Relations, Development Services, Police, Public Works, Fire and Rescue, Parks and Recreation, and Cultural Services are included. General Fund revenues include sales tax, use tax, property tax, user fees, fines, permits, licenses, internal transfers and intergovernmental revenue.

Internal Service Funds provide support services to other City departments. They are financed by internal service charges included in the user agency operating budgets. They include City Fleet, Vehicle Maintenance, Risk & Insurance and Employee Benefits.

Enterprise Funds are self-supporting through user fees. They include Water, Wastewater, Stormwater, Power, Solid Waste and Golf.

Special Revenue Funds are established by federal/state law, or by municipal ordinance/resolution. Included are Capital Projects, Local Improvements, Capital Expansion Fees, Park Improvement, Conservation Trust, Open Space, Community Development Block Grant, and Art in Public Places. Each has its own specific revenue source.

Fiduciary Funds are used to account for assets held by the City in a trustee capacity. Each fund is established by state law, municipal ordinance or resolution. They include Fire Pension and Cemetery Perpetual Care. ***These funds are not included in the City's Total Budget summary.***

The **Airport**, **Loveland Larimer Building Authority Fund (LLBA)**, **General Improvement District (GID) #1**, **Special Improvement District (SID) #1**, and **Loveland Urban Renewal Authority (LURA)** do not belong to any fund type, but are included in this document for informational purposes. The Airport is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority to control this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Airport as part of the administrative responsibilities. The LLBA was established by Larimer County and the City of Loveland to construct and operate the new combined Police and Courts facility. The General Improvement District #1, the Loveland Special Improvement District #1 and the Loveland Urban Renewal Authority are separate entities created for specific expenditures and are funded by either a separate mill levy from the city, a special assessment, or tax increment financing (TIF). The City Council serves as the Board of Directors for these separate entities. ***None of these funds are included in the City's Total Budget summary.***

Transfers

Because money is budgeted and accounted for in separate funds rather than being pooled in one account, transfers occur among funds. Transfers take three primary forms: payment in lieu of tax (PILT), direct charges and operating transfers.

Payment in Lieu of Tax (PILT) – Payment in lieu of tax, which is transferred from the Enterprise Funds to the General Fund, approximates property taxes a private enterprise would pay. The services supported by PILT are the same as those supported by property taxes. Police, fire and street maintenance services are examples. These charges are based on certain revenues received by the Enterprise Funds. The transfers are done on a monthly basis per the rates established by the intra-city transfer policies.

Direct Charges – Direct charges represent payments for support services provided by one City department to another City department. These charges are direct reimbursements for services provided and are calculated annually utilizing a cost of service analysis. Examples of support for which direct charges apply include Finance, Human Resources and Information Technology.

Operating Transfers – This represents the transfer from one fund to another fund for operational purposes or for capital outlays without the expectation of any support services in return. One example is the transfers from the Enterprise funds to the General Fund for administrative services. These transfers also include the transfer from one fund to another for the purpose of capital outlays. One example is the transfer from the Capital Expansion Fees Fund to the Capital Projects Fund for the construction of new streets.

BUDGET OVERVIEW

BUDGET
OVERVIEW



TOTAL CITY BUDGET

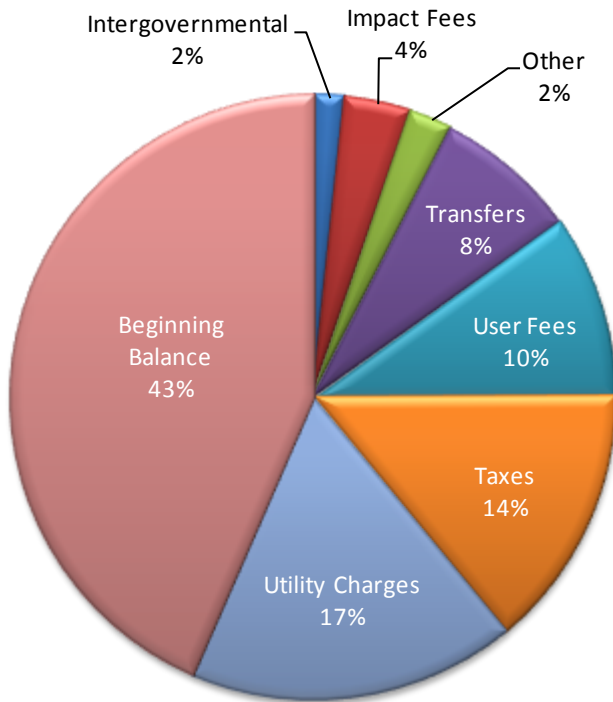
The 2009 budget is balanced in accordance with the City Charter, which requires appropriations to be within available resources or show surplus. This budget is in compliance with the provisions of Colorado's TABOR restrictions, and existing service levels are maintained.

The total City budget as shown below is the combined budgets of all parts of the organization except for the Fiduciary Funds and the Other Entities. The table below shows the gross City budget, as well as the net City budget, which excludes transfers, and represents projected actual expenditures.

Total Budget

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
REVENUE					
Beginning Balance	168,337,363	139,715,610	179,090,498	149,518,020	
Taxes	47,121,007	47,228,620	46,143,620	48,475,030	2.6%
Intergovernmental	5,968,527	5,849,810	7,536,430	5,575,850	(4.7%)
Impact Fees	12,389,994	13,730,540	11,617,070	12,075,780	(12.1%)
User Fees	32,016,164	33,767,070	32,779,070	33,549,230	(0.6%)
Lease Proceeds	-	2,674,000	2,674,000	-	-
Interest	12,434,075	5,831,300	5,831,300	4,564,130	(21.7%)
Other	1,774,931	891,300	892,300	985,400	10.6%
Utility Charges	54,663,477	55,883,320	55,883,320	60,055,060	7.5%
Utility Other	5,648,730	3,725,560	3,724,560	2,526,050	(32.2%)
Total Net Revenue	172,016,905	169,581,520	167,081,670	167,806,530	(1.0%)
Transfers	21,343,713	18,077,550	33,005,280	26,397,580	46.0%
Total Revenue	193,360,618	187,659,070	200,086,950	194,204,110	3.5%
Total Resources	361,697,981	327,374,680	379,177,448	343,722,130	
APPROPRIATIONS					
General Fund	63,361,073	65,465,650	71,192,280	66,327,810	1.3%
Enterprise Funds	78,543,372	82,879,350	91,277,660	82,947,220	0.1%
Internal Service Funds	14,522,686	15,465,530	15,640,000	15,785,180	2.1%
Special Revenue Funds	26,180,363	23,375,390	51,549,490	36,944,620	58.0%
Total	182,607,494	187,185,920	229,659,430	202,004,830	7.9%
Less Transfers	21,343,713	18,077,550	33,005,280	26,397,580	46.0%
Total Net Appropriations	161,263,781	169,108,370	196,654,150	175,607,250	3.8%
Ending Balance	179,090,487	140,188,760	149,518,018	141,717,300	

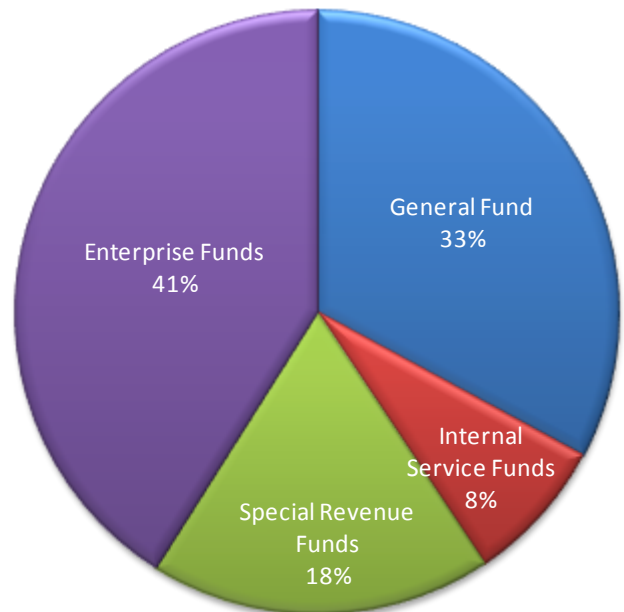
2009 FUND INFORMATION



Total Sources of Funds

The funding sources for the Total City Budget are shown. Fund balance, while not a “true” revenue, is a source of funding for appropriation. The majority of the fund balance resides in Capital Funds and Enterprise Funds. The City uses a “pay as you go” philosophy for capital expenses, so impact fees and other revenues are saved until there is sufficient funding for the capital projects. Utility charges for Water, Wastewater, Stormwater and Power fees are the next major source of revenue. The Enterprise Funds are not subsidized by tax revenue and operated entirely on fees based on usage. Taxes are 15% of the Total Budget revenue stream and used primarily for General Fund agency uses.

The distribution of expenses by fund type is shown at the right. Enterprise Funds make up 40% of the Total Budget and are not funded by tax revenues. General Fund expenses are the next largest use of funds. The General Fund is where most services funded by tax dollars reside. The Special Revenue Funds are primarily capital in nature and are the third biggest use of funding.



Total Uses of Funds

REVENUE OVERVIEW

Property Tax

Loveland must comply with the TABOR limitation on property tax revenue (inflation plus local growth). In 1998, voters approved an allowance for the City to keep and spend all property tax revenue over the TABOR limit for the years 1998–2002 for street construction and youth services. In 2001, voters approved an allowance for the City to keep and spend all property tax revenue from 2003–2012 for police, fire, street construction and maintenance, and parks construction and maintenance.

The 2008 mill levy rate will remain at the 2007 level, 9.564 mills. A mill is one-tenth of one cent. In other words, one mill represents \$1 for every \$1,000 of assessed property value. The mill levy is multiplied by the assessed valuation of a property to calculate the property tax. The City's levy has been 9.564 since 1992 and Loveland continues to have one of the lowest city government property tax levies in northern Colorado. On average, the City collects 97.5% of the total value.

An amendment to the Colorado State Constitution requires that a constant relationship between residential and business property tax revenues be maintained on a statewide basis. Commercial and industrial properties are assessed at 29.00% and residential properties at 7.96% of their market value. The result is for properties of equal value, a business pays over three times as much property tax as a residence.

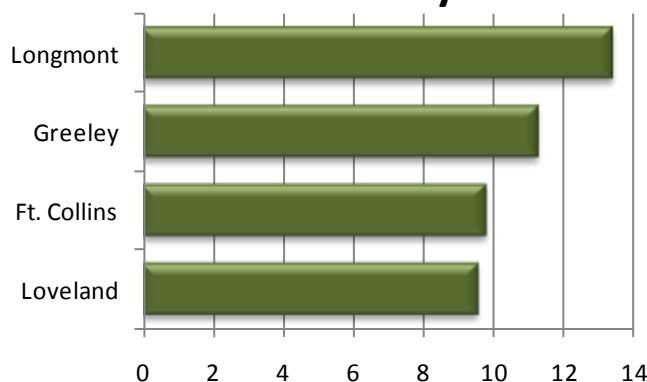
A number of special districts also overlap portions of the City's boundaries and affect some properties. Loveland's City government sets only the City mill levy and has no control over mill levies set by other entities. The City of Loveland receives less than 12% of a homeowner's property tax dollars as shown in the pie chart.

Beginning in 2007, the City's growth in property tax revenue has begun to grow at slower rate, due to the creation of three Urban Renewal Authority (URA) project areas. The URA is funded with Tax Incremental Revenues (TIF). Increased property values and the associated tax revenue from new growth stays within the URA. In 2008, 8% of the City's total assessed value is included in the TIF revenues for the URA. In 2009, this percentage is projected to grow to 9%.

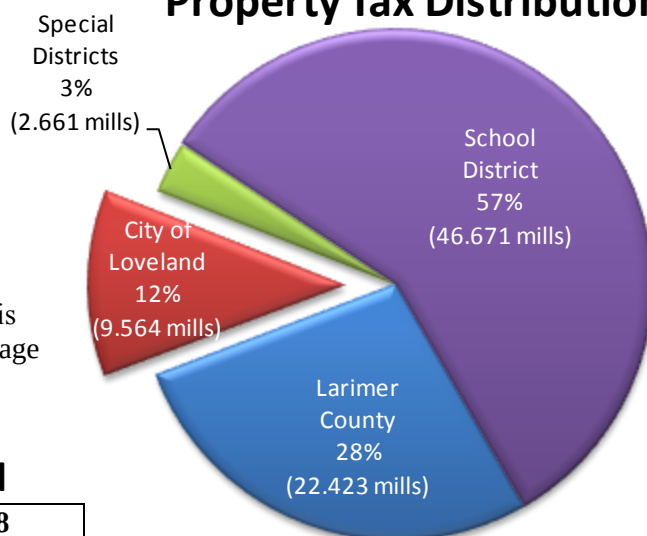
Property Tax



Mill Levy



Property Tax Distribution



Property Tax Levy for the General Fund

	2006	2007	2008
Mill Levy	9.564	9.564	9.564
Net Valuation	\$725,327,831	\$792,903,332	\$825,940,757
Net Tax Revenue	\$6,798,290	\$7,431,660	\$7,741,310

(98% of Total – County Collection Fee is 2%)

Sales & Use Tax

Sales tax is the largest revenue source in the taxes category. Beginning on January 1, 1998, the City began collecting its sales tax in-house instead of using the services provided by the State of Colorado. Loveland's current city sales tax rate is 3.0%. Through July 2008, sales tax collections were 7.8% higher than one year ago. The 2009 sales tax collections are projected to increase by 7.2% over the 2008 budgeted revenue. However, projected 2009 collections are 4.0% above the current forecast for 2008 sales tax revenue. The increase is primarily due to the continued build-out and operation of the Lifestyle Center, and the Centerra Project area west of the Interstate Highway. The conservative projection is based on the current economy, where the housing market continues to drag on the amount of discretionary income available, and concerns about increased competition for retail dollars from the surrounding area are growing.

Use tax is also 3.0%, but only applies to building materials and motor vehicles. Use tax collections on building materials are projected to decrease by over 14.0% from 2008 forecasts. The decrease is based on the continuation of the current trends in residential and commercial building permits we are experiencing in 2008. Collections on motor vehicles are projected to be flat, compared to the 2008 Budget. This revenue source has been stable at about \$2.2 million in collections for the past three years, and this trend is expected to continue.

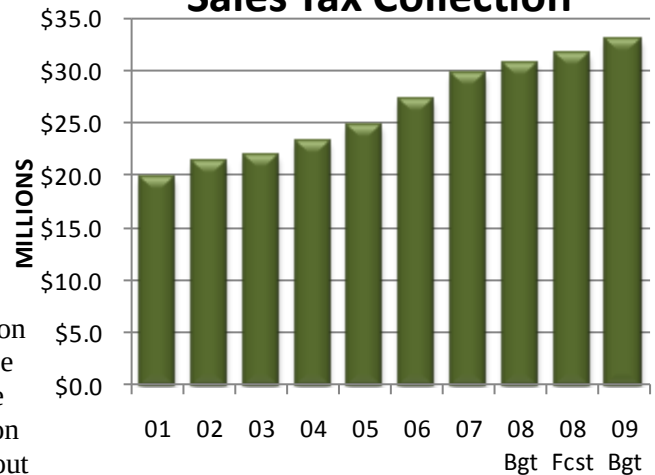
Other Taxes

- ▶ *Liquor occupational tax* – The projection is based on the number of businesses that sell liquor in the City; the revenues are very consistent from year to year.
- ▶ *Specific ownership tax* – A tax paid by owners of motor vehicles in lieu of personal property tax. For 2008, the revenues are projected to increase 2% compared to the 2007 forecast.
- ▶ *Cigarette tax* – A tax levied on the wholesaling of cigarettes. This source of revenues varies to a small degree from year to year.
- ▶ *Gas franchise tax* – A tax levied on the Public Service Company in granting the company the privilege to construct, purchase and operate within the City. The current tax levy is 3.0% of gross gas revenue.
- ▶ *Cable Television franchise tax* – A franchise fee levied on cable service providers to operate within the City. The current fee is 5.0% of the company's annual gross revenue.
- ▶ *Telephone Occupation tax* – A tax levied on telephone service providers that operate within the City. The levy is adjusted annually based on changes in the Consumer Price Index (CPI).

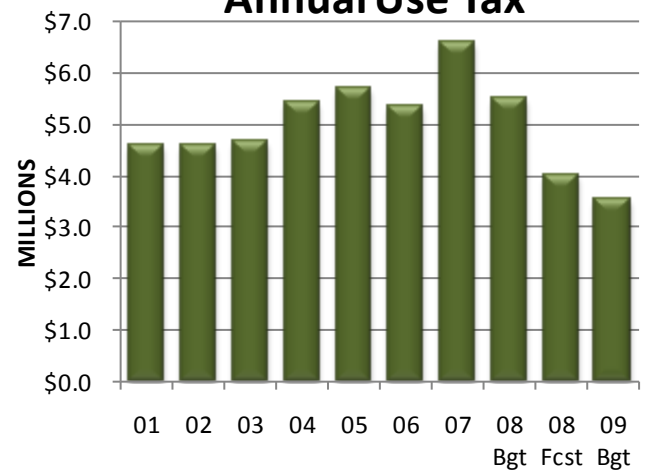
Impact Fees

Capital Expansion Fees (CEFs) are imposed on every additional residential dwelling unit, square foot of retail, office, and institutional construction, as well as every acre of industrial development. These fees are intended to cover growth-related capital costs. The City also imposes System Impact Fees (SIFs) on customers who increase utility demands that require future facilities expansion, such as new water lines, additional treatment plant capacity, or a new substation. Because impact fees are paid at the time the Certificate of Occupancy is issued, there is a delayed impact on impact fee revenue collection. Revenue growth is projected to continue to decline compared to

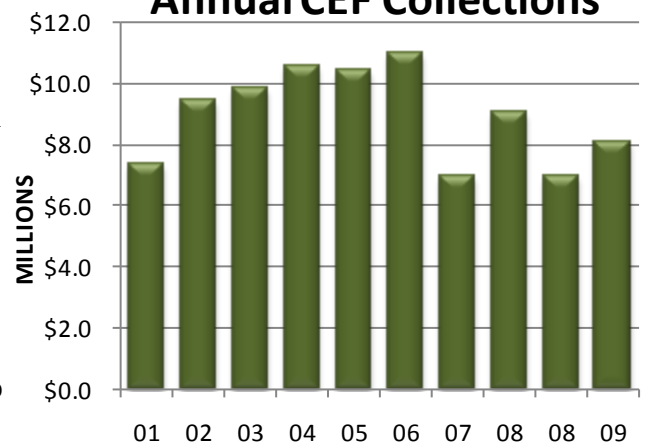
Sales Tax Collection



Annual Use Tax



Annual CEF Collections



the 2008 Budget but increase slightly from the current forecast.

User Fees

This category includes charges to citizens to access services provided by the City, and internal service charges, which are costs paid by one department to another for services rendered. Examples of these are charges for vehicle maintenance and from the Employee Benefit Fund for employee health care. One of the major sources of this revenue from citizens is fees for the use of the Loveland Chilson Recreation Center. Through user fees, a substantial part of the cost of operating programs and facilities is borne by those who use them. There are modest fee increases for most Parks and Recreation fees. However there is a one-time reduction in fee revenue due to the necessity of closing the pool at the Chilson Recreation Center during the construction of the expansion at the Center. Other sources of this revenue include golf fees, solid waste fees, and the street maintenance fee. While golf fees are dependent on weather for available playtime, solid waste fees and the transportation fee are more directly tied to population and commercial growth. The 2009 budget includes a proposed increase of “Pay as You Throw” trash fees. The impact to residential customers will be \$0.50-\$1.50 per month depending on the size of the trash cart the customer chooses.

Interest

The cash balances in all funds are invested in interest-bearing investments of maturities appropriate to the projected cash requirements of the funds. In 2009, the projected interest rate is 3.25%.

Intergovernmental

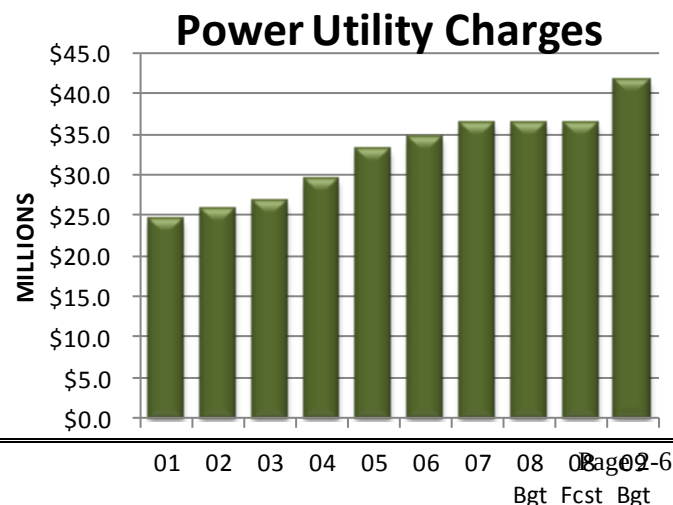
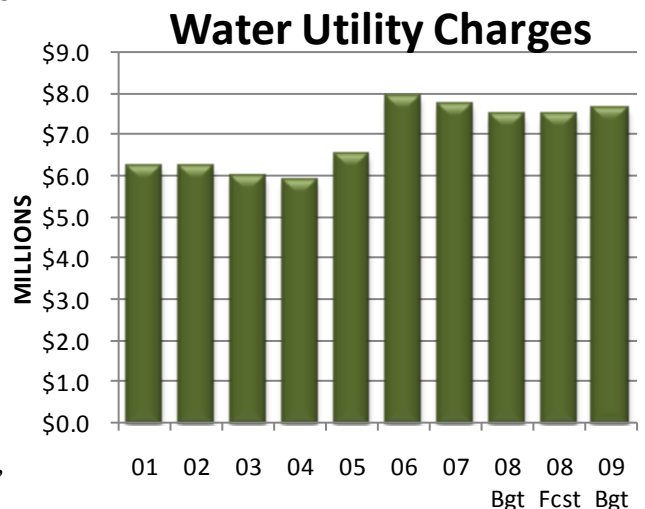
These revenues are received from federal, state and county sources. The largest item is the Highway Users Tax Fund, which is derived from gasoline taxes. Distributions are made to cities based on the number of registered vehicles and number of miles of maintained streets. Legislation requires the City to establish a minimum annual contribution for street maintenance to remain eligible for tax proceeds. The 2009 budget includes an amount that exceeds the minimum requirement. The tax proceeds are projected to decline based on current forecasts. Other sources include: road and bridge taxes from Larimer County for road and bridge construction, maintenance and administration; ambulance dispatch service revenues from the Thompson Valley Hospital District; fire dispatch services for the City of Berthoud; the State Highway Maintenance Contract and Traffic Signal Maintenance Contract budgeted according to the stated amount of the contracts; and federal grants for mass transportation. The Road & Bridge tax revenue will be reduced by over \$250,000 as the County implements the second year of a program reducing this mill levy.

Utility Charges

These are revenues generated from the provision of basic utility services. The City provides four utility services: water, power, stormwater and wastewater.

Water Utility Charges – In 2001, water fees were reduced 33%, due to the early debt repayment and restructuring the Windy Gap liability, in effect defeasing this liability by reserving fund balance for the repayment. Revenues stabilized in 2004 after the severe drought the region experienced in 2003, and a small increase in usage was experienced in 2005. The 2006 revenue increase is due to a 1.0% annual fee increase was approved in 2006 as part of a 30-year annual program to fund the construction of a new reservoir. **The program is recommended to continue in 2009, with a 1% increase in rates.**

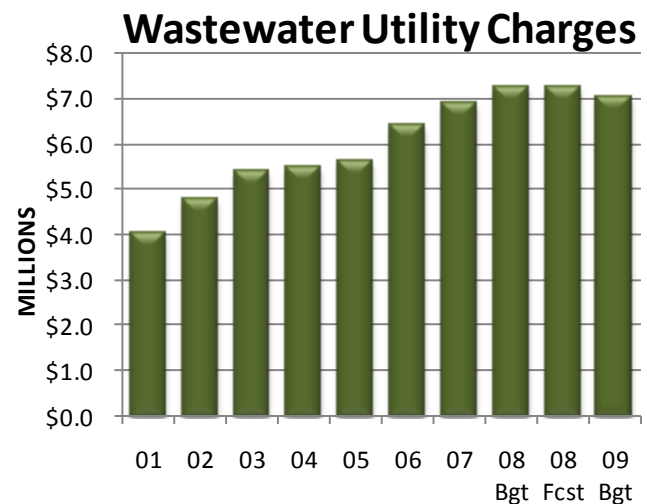
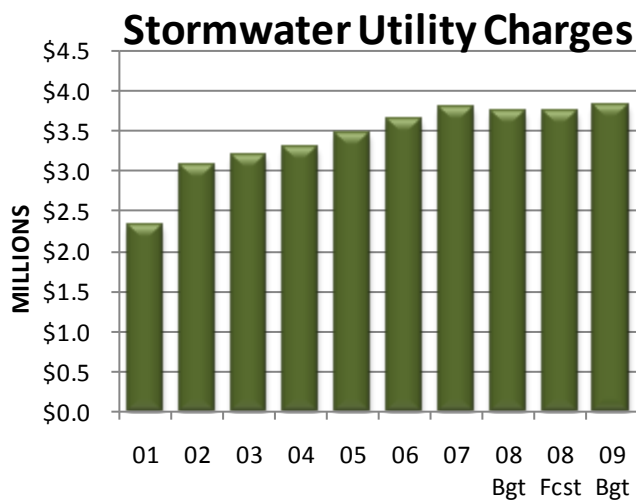
Power Utility Charges – The utility implemented a power rate reduction in 1999 resulting in a 6.0% reduction in revenues. Due to increased wholesale costs, a 4.4% average retail rate increase was included in the 2006 budget. **A 4.2% increase is proposed for the 2009**



Budget to pass through wholesale cost increases from the Platte River Power Authority.

Stormwater Utility Charges – The stormwater revenues included rate increases of 25.0% in 2001, and another 25.0% in 2002, to pay for federal discharge quality mandates and an accelerated capital program. **No fee increases are included in the 2009 budget.** The revenue increase projected in 2009 is due to residential and commercial growth.

Wastewater Utility Charges – The wastewater revenues included an 18.0% increase in the 2002 budget and another 15.0% increase in 2003 due to new EPA mandates that effectively reduce the treatment plant capacity. Revenues began to taper off due to conservation measures such as low-flow toilets in new construction. To meet the future operational needs and the Capital Program requirements an 8.0% increase was included in the 2006 budget as the first of a three-year program, completed in 2008. **There is no increase in fees proposed for 2009.**



Utility Other

These are revenues generated from sources other than regular utility charges. Some of the examples are Wheeling Power Fees, wholesale water sales and sale of water meters. These revenues are projected based on historical averages.

Other

These are miscellaneous revenues that do not belong to any of the above revenue categories. Revenues such as donations, proceeds on the sale of assets, and rents are included here.

Transfers

Transfers occur between funds to pay for administrative services provided by other departments, for payments in lieu of taxes (PILT) which are charged to all Enterprise Funds based on a percentage of revenue received, or to combine funds received from different revenue sources within one fund to budget for a capital project.

Fund Balance

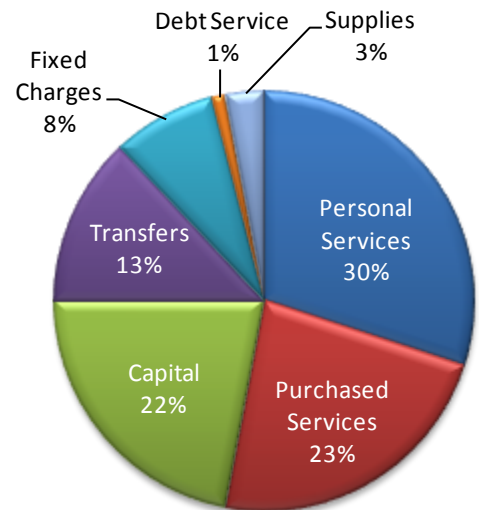
The beginning fund balance, while not a true “revenue”, is a major source of funding for the 2009 budget. Fund balance is created from monies saved in previous years for specific capital projects or operating contingencies, and revenue received above the amounts appropriated for expenditure. Fund balance will increase in the 2009 budget due to conservative operation budgets, and where the City is in the Capital Program cycle. The fund balance will decline over the next five years as major capital projects, which are included in the Capital Program, are completed. See the Capital Program Book for details on the Five-Year Program.

The 2008 Revised Budget includes capital projects, which were budgeted in prior years but not completed before 2008 and assumes these, as well as new 2008 projects, will be completed by year end. After the year ends, a supplemental budget will be presented to City Council to re-appropriate the ending balances of capital projects remaining incomplete.

EXPENDITURE OVERVIEW

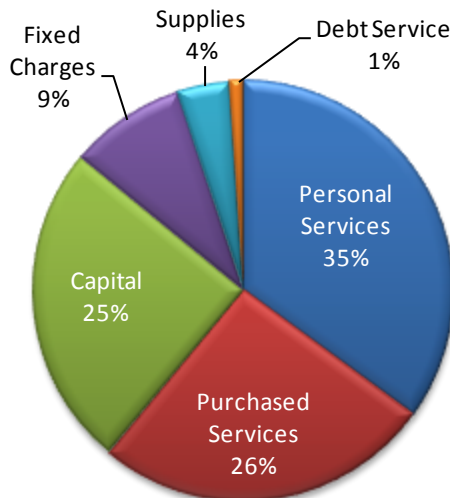
Total City Expenses

The City divides expenditures into account groups to describe how it is spending its funds. The account groups are Personal Services, Supplies, Purchased Services, Fixed Costs, Debt Service, Transfers, and Capital. The Personal Services group includes all salaries, the City's contribution towards FICA and retirement accounts, the City's share of insurance benefits, workers' compensation costs, and other costs related to compensation and benefit packages. The Supplies group includes all office supplies, parts and materials necessary to provide the services funded in the budget. The Purchased Services group includes all services provided to the City by outside sources. The Fixed Charges group includes insurance premium payments, vehicle rental and maintenance costs and other rental costs. The Debt Service group includes principal and interest costs associated with any approved debt issues. The Transfers group is for any transfer between City funds. The Capital group is for the purchase of items that cost more than \$5,000 and have a useful life of more than one year and all infrastructure and vertical construction projects.



**Total Expenses
(Including Transfers)**

Of the City's total budget of \$202 million, the percentage attributed to each account group is shown above.



**Total Expenses
(Excluding Transfers)**

Power Utility. With purchased power excluded from the net City budget, the percentages attributed to each account group are as shown.

Operating Expenses

Operating costs make up 60% of the City's net budget and require on-going resources to fund these costs. The total operating costs are shown in the following chart. A discussion of each of the operating expense groups follows.

Personal Services

As can be seen by the chart, personal services are the largest expense for City operations. The City offers a comprehensive compensation package that includes salary, retirement contributions, and insurance benefits. Of these costs,

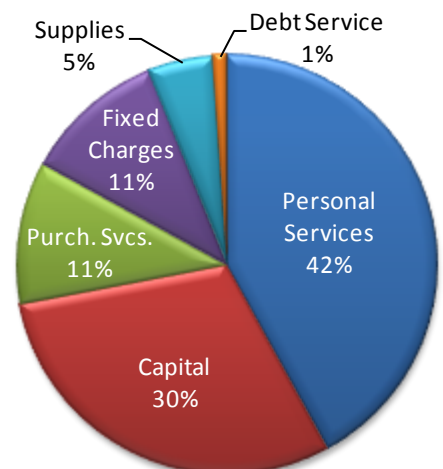
Net Total City Budget (Excluding Transfers)

For the Total City Budget, the net budget is a more accurate indicator of actual City spending. The net budget does not include transfers between funds. This is necessary since using transfers double counts some revenues and expenses two or three times.

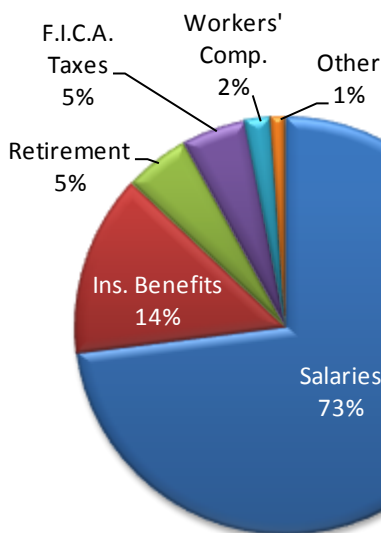
Of the Total Net City Budget of \$175.61 million, the percentage attributed to each account group is as shown.

Total City Expenses (Excluding Transfers & Purchased Power)

The Purchased Services percentage in the first chart, for analyzing operating costs controlled by the City, is high. The total Purchased Services cost includes the cost of purchased power of approximately \$30.31 million. This is the cost of electricity that is purchased from the Platte River Power Authority (PRPA) and then distributed and resold to the customers of the



**Operating Expenses
(Excluding Transfers
& Purchased Power)**



Personal Services

salary is the largest component, at 73% of the total personal services costs. Insurance benefit costs are 14% of the personal service costs.

Salaries

The City's pay system can be described as a market based pay plan with budgetary constraints. The pay plan is based upon comparing City of Loveland salaries to other public and private employer salaries in the northern Colorado area, using data from the Mountain States Employers Council Northern Colorado Survey and Colorado Municipal League General and Executive Survey. Positions are grouped into pay levels based upon comparative factors of skill, effort, and responsibility. Each pay level has a pay range. The midpoint of each pay range is the average of all salaries paid in other organizations included in salary surveys completed each year. However, an employee's salary is not automatically raised to reflect range movement. The change in an employee's salary is determined by a merit evaluation of their work performance. As a guideline, employees who are consistently meeting job standards would be paid a salary within the market level of performance. In 2009, an amount equal to 3.5% of salary costs has

been budgeted for merit increases. This results in a budgeted total of \$42,167,910 for salaries of benefited employees and \$2,865,980 for non-benefited (temporary and seasonal) employees.

Retirement

For general employees the City offers a pension plan based on the 401(a) provisions. The City contributes to an employee's plan on a graduated scale based on length of service. After six months of employment, the City contributes 5% of the employee's monthly base salary. This percentage is capped at 9% beginning with 21 years of services. The employee is required to contribute 3% of their base salary. An employee, after three years of service, will be vested in the City contribution. The City has separate pension plans for certified Fire employees and Police officers. In both plans, the City contributes 11% of the base monthly salary. In the Fire plan, the employee is required to contribute 9% and Police officers are required to contribute 7%. Fire employees vest in the City contribution after six years of service, and Police officers after five years of service. Employees are also offered a 457 Deferred Compensation Plan, to which they may contribute.

Insurance Benefits

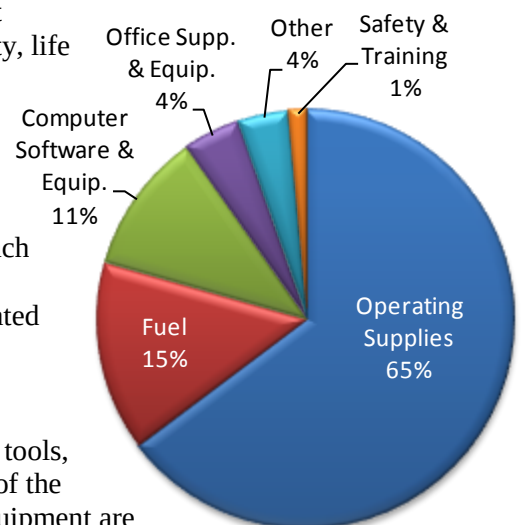
The City has self-insured medical coverage with two medical plan options, an Open Access Plan (OAP), which is a form of a Preferred Provider Organization (PPO), and a Health Reimbursement Account (HRA) Plan. All employees working 20 hours or more per week are eligible for medical benefits. Full-time employees receive full coverage and part-time employees receive coverage pro-rated depending on the number of hours worked. Due to the significant increases in medical costs, the City shifted more of the cost to the employee in 2009, coinsurance and deductibles. The City will continue to contribute 80% of the claims cost for health care coverage and dental benefits to employees. Other benefit costs to the City include coverage for stop-gap insurance that places a cap on claims costs to the City, short-term and long-term disability, life insurance, and wellness costs.

Workers' Compensation

Workers' compensation premium costs and claims are managed by the Risk Management Division, and budgeted in the Risk and Insurance Internal Service Fund. Workers' compensation costs are then charged to each department based on the department's claims history and forecast liability costs. Based on projected claims costs, the total cost for the City is anticipated to increase 14% from 2008.

Supplies

Supplies are 7% of the operating budget. Operating Supplies such as parts, tools, equipment, paint, and street materials are 65% of this cost. Fuel is 15% of the total cost, Computer Software & Equipment is 11%, Office Supplies & Equipment are

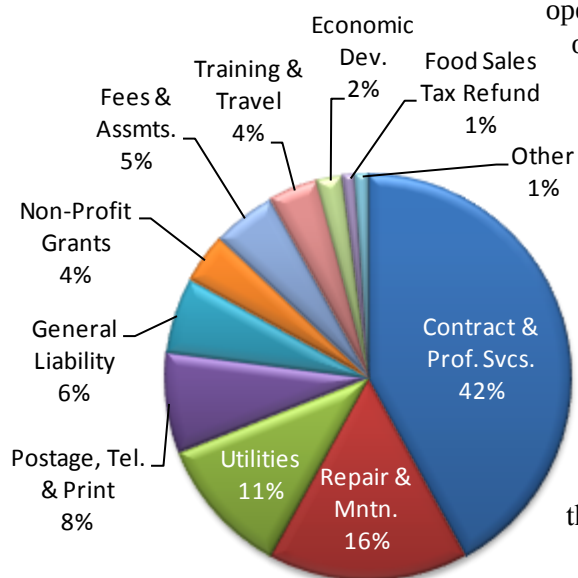


Supplies

4%, with the remainder in Training & Safety, and other miscellaneous supplies.

The cost of fuel is an increasing percentage in this category as the price of both gasoline and diesel continues to escalate. For 2009, fuel expenses have been increased 12% over the current 2008 forecast. In addition, the ratio of gasoline usage to diesel usage has changed over time as the type and size of equipment need has changed, with the growth in the City. The Public Works Department has been working with the user departments to develop policies and

operational efficiencies to reduce fuel usage, such as reducing idle times on the job, eliminating or reducing cold-start warm-up time, and changes to operation procedures to reduce the number of miles driven.



Purchased Services

Purchased Services

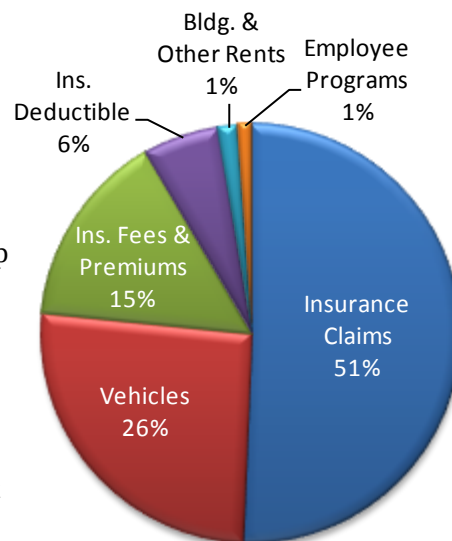
This account group is for services provided by sources outside the City and is 15% of the operating budget. The two largest categories within this account group are Contract & Professional Services and Repair & Maintenance. Contract & Professional Services is 42% of the total Purchased Services and includes payments for custodial services, engineering services, attorney services, and other contractual services.

Repair & Maintenance is 16% of the total for this category and funds the upkeep for the City's buildings, equipment, and grounds.

Other components of this account group are the charges for utilities, postage, telephone and printing, and general liability totaling 25%.

Fixed Charges

Fixed Charges are 15% of the operating budget and are comprised primarily of health, dental, workers' compensation and general liability claims costs, and vehicle maintenance and rental charges. Seventy-two percent (72%) of the Fixed Charges are for Insurance Fees & Premiums, Insurance Deductibles, and Insurance Claims, which are managed through the Employee Benefit Fund and the Risk and Insurance Fund. Twenty-six percent (26%) of the Fixed Cost group is for vehicle maintenance and rental charges. The remainder of the cost is for Employee Programs and Building & Other Rentals.



Fixed Charges

Debt Service

This account group is for repayment on all bonded debt or any lease-purchase agreements and is 2% of the operating budget. All bonded debt is in the Golf Enterprise Funds, and were issued for golf course improvements. The Golf debt will be retired in 2010.

In the Water Enterprise, the City's payment for the revenue bond debt to pay the raw water bonds for the Windy Gap Project is budgeted. These bonds are not City debt, but a debt of the Northern Colorado Water Conservancy District. The City incurred a liability for a share of the debt payments. If the enterprise were to not make the payments, the District could impose a mill levy on City residents to retire the debt. A reserve has been established in the full amount of the liability to defease this obligation.

Not included in the operating budget discussion, but included in the debt category for the Other Entity Funds, are debt payments through the Special Improvement District #1 (SID), and the Loveland Urban Renewal Authority (LURA).

The payments in the SID are for bonded debt to fund infrastructure improvements within the District. Funding for the District is from special assessments on property in the District. The City is the sponsoring agency for the District, but does not have any legal obligation towards this debt.

The payments in the LURA are for bonded debt incurred by the Metropolitan Improvement District, created on the east side of the City, to fund public improvements and regional improvements within the District. LURA funds, from tax increment financing will partially fund these projects based on the agreement with the Metropolitan District.

DEBT SERVICE & FINANCIAL OBLIGATIONS

Payments on all of the City of Loveland's long-term obligations are included in debt service. This includes revenue bonds and lease purchase agreements. Also included are the City's obligations for debt issued by other entities for the Windy Gap project.

Outstanding bonds as of December 31, 2006, totaled \$1,071,140 for golf course construction. All bonds are considered to be self-supporting with revenues providing for adequate debt service coverage. Currently, the City's revenue bonds are rated as follows: *Moody's Investors Service, A1: Standard and Poor, A+*.

The City also has a number of lease-purchase agreements for equipment or facilities. Payments are made as part of operating budgets. Because of our financial planning practices and because the amounts are small, they do not adversely affect other parts of the operating budgets.

Legal Debt Limit

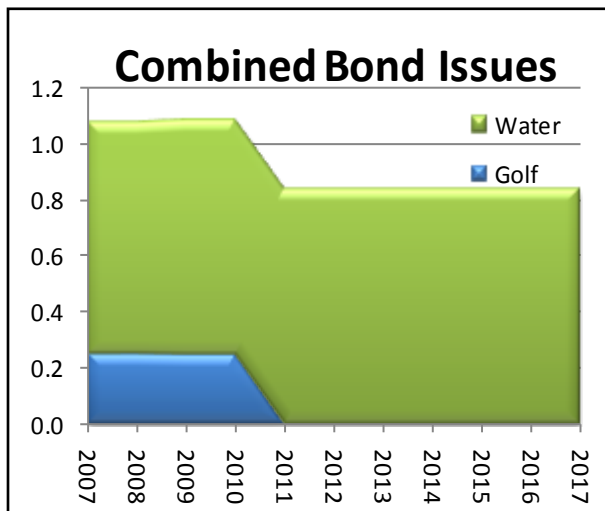
The City of Loveland is a home rule city. The Colorado Revised Statutes provides that general obligation indebtedness for all purposes shall not at any time exceed 3% of actual value, as determined by the County Assessor, of the taxable property in the City. The exception is debt that may be incurred in supplying water. The City's debt is within the legal debt limit as demonstrated by the table.

2008 Actual Value	7,056,118,997
Debt Limit: 3% of Actual Value	211,683,570
Amount of bonded debt applicable to limit	0

Bond Issues

Bond Balances						
Revenue Bonds:	Balance 12/31/06	Payments Due				Maturity Date
		2007	2008	2009	2010	
Raw Water ⁽¹⁾	—	826,124	826,856	826,251	825,646	2017
Golf Course ⁽²⁾	1,071,142	244,832	248,095	247,771	247,447	2010
Bond Total	1,071,142	1,074,956	1,074,951	1,074,026	1,074,026	

Notes:
⁽¹⁾ The Municipal Subdistrict of the No. Colo. Water Conservancy Dist. holds the debt for the Windy Gap project. Loveland's responsible for 1/12 of the payments & has established a reserve to fund them.
⁽²⁾ The City of Loveland refunded the original Golf Course C.O.P.s with revenue bonds on Sept. 15, 1998.



Lease Purchases

	-----Payment Due----- 2007	2008	Total Max Payment Liability ⁽¹⁾	Last Payment Date
Lease Purchases:				
Library Computer System	55,143	55,143	183,466	2010
Police Radios	104,605	-	104,605	2007
Golf GPS System	71,460	71,460	308,345	2012
Total	231,208	126,603	596,416	

Note: ⁽¹⁾ This is the total payment liability from 2007 to the end of the payments

FINANCIAL MASTER PLAN

FINANCIAL
MASTER PLAN



FINANCIAL MASTER PLAN SUMMARY

The City of Loveland Charter requires, as a part of the budget submission, a Capital Program. The Capital Program is a separate volume to this document which satisfies this requirement. As policy, staff has expanded this requirement to include operations expense and has developed the City of Loveland Financial Master Plan.

This Financial Plan is updated annually in conjunction with the budget process, or as needed during the year. The Plan is used for discussions with Council on policy priorities at the beginning of the budget process, and provides a long-term planning tool for the City departments for service development. It also forecasts the resources that will be available for service increases or improvements. The Plan is designed to insure that operating revenues for new services, or new capital expansions, will be available in future years to maintain the new buildings or equipment or operate the expanded service after they have come online.

What is a Financial Master Plan?

- ▶ It is a multi-year planning instrument that enables the City to forecast the financial implications of emerging issues and trends and direct our resources to meet specific and achievable goals.
- ▶ It encompasses the policy direction and priorities of Council.
- ▶ It projects resources for the next five years and forecasts compliance with the Amendment 1, also known as TABOR (Taxpayers' Bill of Rights), restrictions.
- ▶ It is a living document that enables management and Council to make funding decisions for service delivery and capital requests in a more predictable manner.
- ▶ It is a flexible guide to the future revenues and expenditures in the City.
- ▶ It is the basis for the development of future budgets.
- ▶ It notifies Council when projected revenues are insufficient to cover the projected expenses for priority projects. In order to balance the budgets, Council can make decisions based on a combination of the following options:
 - Cut projected operating or capital expenses by a critical review of departmental budgets.
 - Move projects or services funded in the plan to later years.
 - Increase revenue by increasing or enacting new fees or by proposing new taxes to voters.
 - Reduce the amount of required reserve.
 - Adjust the assumptions used in the forecast model.

The Special Revenue Funds are primarily capital in nature and have dedicated funding sources, as do the Enterprise Funds, so these fund groups are not included in the plan. The Internal Service Funds are funded through internal services charges. The General Fund portion is included within the operating budgets of the General Fund Departments. For these reasons, only the General Fund portion is discussed in this chapter.

The Plan may change significantly from year to year, due to changes in the local economy that will impact the revenue stream, changes in Council policies or goals, or legislative changes at the state and federal level that impact service provisions or available revenues.

The City uses the Comprehensive Master Plan as its guiding document for both financial planning, and development of the City's Logic Model. The Logic Model is a strategic operations planning guide that incorporates outcome based performance measurement, to provide the City a method of tracking progress towards the completion of the master plan goals. The vision statements and guiding principles of the Comprehensive Master Plan are shown below, followed by the Financial Plan for the General Fund.

City's Performance Measures and Logic Model

An extensive 15 month public process that incorporated all segments of the community amended vision statements and guiding principles of the Comprehensive Master Plan in 2004 and 2005. Those vision statements and guiding principles were founded in the work of a public process known as the Agenda for the 90's when the first slogan statement and vision statements for the community were developed. The 2004 public process captured the work that was applicable in the 90's and updated the statements for the change that had occurred to shape the 20-30 year vision for the community. A number of community volunteers driven by a 28 member steering committee and staff members invested 7,300 hours in setting the path for the community through 2030.

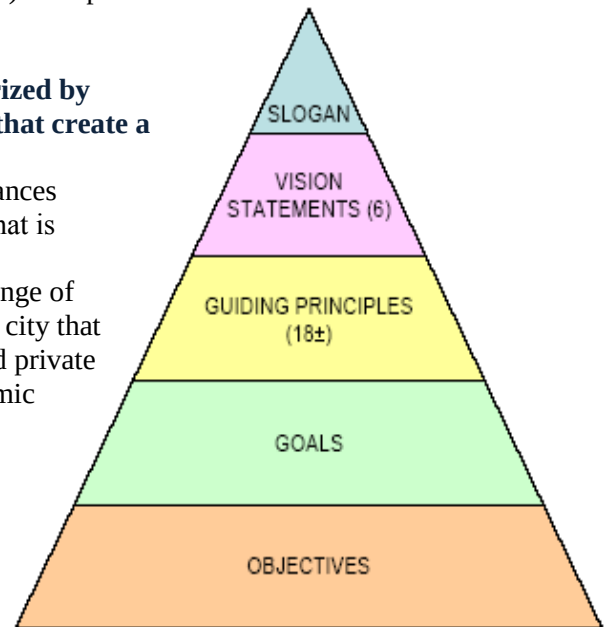
The City's performance measures were generated with the help of the logic model format organized into six topic areas based on the six vision statements, as recommended to be amended, that were adopted previously by the City Council in 2002 along with Loveland's vision slogan.

Each topic area is further divided into functional or component areas most closely related to the adopted vision statements, as amended, and framed as guiding principles. These functional areas generally align with the elements outlined in the Plan Organizational Chart. The topic areas form the basis for the hierarchical organization (guiding principles, goals, objectives, etc.) incorporated into the general plan organizational framework.

LOVELAND
A vibrant
community...
Surrounded by
natural beauty...
Where you belong.

Vision Statement 1: Loveland is a community that is characterized by welcoming neighborhoods with diverse housing opportunities that create a sense of individual belonging.

- ▶ *Guiding Principle 1:* Foster attractive development that enhances Loveland's built environment and encourage development that is sensitive to the distinctive character of Loveland.
- ▶ *Guiding Principle 2:* Encourage the development of a full range of housing types and a mix of housing densities throughout the city that are convenient to employment centers and quality public and private facilities and that meet the needs of all age and socio-economic groups.
- ▶ *Guiding Principle 3:* Formulate appropriate strategies and policies for geographic areas within Loveland needing redevelopment, renewal, and/or more detailed planning analysis, such as the Downtown, districts, corridors, neighborhoods, community separators, and transit-oriented developments.



Vision Statement 2: Loveland is a community that embraces the heritage and natural beauty of the region and values its strategic location.

- ▶ *Guiding Principle 4:* Preserve features of significant architectural, scenic, cultural, historical, or archaeological interest and promote awareness and appreciation of Loveland's heritage.
- ▶ *Guiding Principle 5:* Protect regional lands and lands within the Loveland GMA that have important natural resource, recreational, agricultural, and viewshed values from encroachment by the human-built environment.

Vision Statement 3: Loveland is a well-planned and environmentally-sensitive community where all citizens are safe, secure and have equal access to services and amenities, including recreational and cultural activities.

- ▶ *Guiding Principle 6:* Ensure that the City's recreation facilities and programs, parks, trail system, and golf facilities and programs remain an integral part of the community through an abundance of offerings, both structured and unstructured, that satisfy the community's leisure-time needs.
- ▶ *Guiding Principle 7:* Provide for the cultural needs of Loveland's citizens and visitors through a variety of cultural, visual and performing arts facilities, programs, and activities.
- ▶ *Guiding Principle 8A:* Provide, establish, and sustain innovative community policing programs in accordance with nationally-recognized accreditation standards and maintain the necessary facilities to enable those programs.
- ▶ *Guiding Principal 8B:* Protect life and property through adequate and strategically-located fire and rescue facilities coupled with a wide range of emergency fire and rescue-related services and programs.
- ▶ *Guiding Principle 8C:* Provide the necessary facilities and programs to protect the citizens of the Thompson Valley Health Services District through Thompson Valley Emergency Medical Services (EMS).
- ▶ *Guiding Principle 8D:* Sustain the policies, programs, and procedures related to hazards risk assessment and mitigation and engage in emergency preparedness planning through the integration of the City's adopted emergency management notification and response procedures.

- ▶ *Guiding Principle 9:* Guide the development of the community within the Loveland Growth Management Area in order to meet present and future needs, while protecting the health, safety, order, convenience, prosperity, energy and resource conservation, and the general welfare of the citizenry.

Vision Statement 4: Loveland is a community with an integrated system of technology, utility and transportation networks that support a vital economy; and that coordinates with the plans of other regional governmental entities.

- ▶ *Guiding Principle 10A:* Recognize Loveland's importance and impact as a major urban area within the northern Colorado region and support regional multi-modal transportation options and air quality maintenance efforts.
- ▶ *Guiding Principle 10B:* Plan a safe, efficient, continuous, coordinated, and convenient multi-modal transportation system that serves the current needs of the community and establishes the foundation for a transportation system that is sustainable for future generations.
- ▶ *Guiding Principle 10C:* Formulate appropriate strategies and policies that ensure that the Fort Collins-Loveland Municipal Airport is developed and operated in a manner compatible with its surrounding land uses and community goals.
- ▶ *Guiding Principle 11A:* Ensure that the general government facilities necessary to support new development meet or exceed the level-of-service standards adopted by the City.
- ▶ *Guiding Principle 11B:* Ensure that the community water facilities necessary to support new development meet or exceed the level-of-service standards adopted by the City.
- ▶ *Guiding Principle 11C:* Ensure that the community power facilities necessary to support new development meet or exceed the level-of-service standards adopted by the City.
- ▶ *Guiding Principle 11D:* Ensure that the community wastewater facilities necessary to support new development meet or exceed the level-of-service standards adopted by the City.
- ▶ *Guiding Principle 11E:* Ensure that the community stormwater utility facilities necessary to support new development meet or exceed the level-of-service standards adopted by the City.
- ▶ *Guiding Principle 11F:* Encourage community investment in the most advanced communications technologies available in an effort to stimulate economic development and meet the current and future needs of citizens, business, and government.
- ▶ *Guiding Principle 12:* Encourage a pattern of compact and contiguous development that directs growth to where infrastructure capacity is available, or committed to be available in the future, and take into account the adopted plans of, and agreements with, adjacent local governments to the extent that they reflect extra-jurisdictional interests.

Vision Statement 5: Loveland is a community that is a continuously developing partnership of citizens, business, health, and educational communities; with a stable and diverse economic base that offers ample employment and business opportunities to all.

- ▶ *Guiding Principle 13:* Promote the adequate provision of employment opportunities in an effort to sustain the economic health of Loveland and the northern Colorado region.
- ▶ *Guiding Principle 14:* Foster a system of education that meets the needs of the entire community.
- ▶ *Guiding Principle 14A:* Foster a system of elementary and secondary education that meets the needs of the entire community by teaching basic skills and creativity/critical thinking, by creating a sense of safety and belonging, and by facilitating the school-to-life transition.
- ▶ *Guiding Principle 14B:* Foster the development of post-secondary education opportunities that meet the academic, career technical, and lifelong education needs of the entire community.
- ▶ *Guiding Principle 14C:* Provide adequate library facilities and services that serve as the information center of the community, are accessible and active in outreach to people of all ages and backgrounds, and provide a diverse collection of resources and services that informs, educates, entertains, culturally enriches, bridges the past to the future, and connects one community resource with another.
- ▶ *Guiding Principle 15:* Recognize that all levels of government, along with the nonprofit and private sectors, play an important role in creating and implementing those policies and practices that support the responsible growth and development of the community.

Vision Statement 6: Loveland is a community that encourages active public involvement and is responsive to the health and human services needs of its citizens.

- ▶ *Guiding Principle 16:* Ensure that Loveland is a healthy community whose citizens live a healthy lifestyle, are

well-informed about health issues, and have access to preventive, medical, and mental health programs and services.

- ▶ *Guiding Principle 17:* Provide the needed network of human services and outreach to ensure that all citizens, including special populations, can achieve their full potential and be self-sufficient.
- ▶ *Guiding Principle 18:* Engage, empower, inform, and educate citizens through meaningful public participation processes that encourage community and stakeholder collaboration in the decision-making process.

Logic Models

Logic models are in a separate document. However, the logic model has been incorporated in the budget document by extracting the department and divisions end outcomes in the detail pages that follow the department tab. The guiding principles are cross referenced by using “GP - #, letter” to demonstrate the link between the strategic and operational planning.



GENERAL FUND OVERVIEW

Forecast Assumptions

The forecast of the Consumer Price Index (CPI) and Local Growth Factor used for the TABOR limit are based on the historical average the City has experienced. Actual amounts are not known until the month of March following the end of an individual fiscal year. The forecasted rate for the CPI is 3.5% for 2007 and 2008, and 3.0% for the remaining years. The Local Growth Factor is 5.19% in 2007 based on the property valuations from the County Assessor, and forecasted to be 4.1% for the remaining years, which is the City's historical average.

Revenue Assumptions

- ▶ By State law, the Property Assessor is required to reassess all property values every two years to meet the requirements of the Gallagher Amendment to the State Constitution. Historically, the City has experienced growth in assessments of 5.8% in non-reassessment years and 13.6% in reassessment (Gallagher) years. The property tax revenues assume the millage rate will remain the same throughout the Plan and revenues will increase by the same amount as the property assessments.
- ▶ The City's sales tax base for 2009-2012 increases at a rate of 3.0% in 2009 and 3.5% in 2010; increasing to 4.0% in 2011 and 2012, and 4.5% in 2013.
- ▶ The sales tax projections for the Lifestyle Center and the Centerra developments are based on the sales per square foot shown in the Master Financing Agreement between the City and the developer.
- ▶ Use taxes increase at a rate of 2.5% for 2010-2011, and 3.0% in 2012 and 2103.
- ▶ All other taxes increase 3.0% for 2010-2013.
- ▶ Intergovernmental revenue increases at a rate of 2.5% in 2009-2012.
- ▶ User fees increase by 3.5% each year of the Plan.
- ▶ PILT increases are projected at 3.0% for most years in the Plan.
- ▶ Interest is calculated at 4.5% of the beginning balance adjusted to assume that the combined TABOR and Council reserves will not exceed \$10 million for 2009-2012 based on the current investment instruments held by the City.
- ▶ The TABOR excess projections are preliminary and will vary depending on the CPI and local growth percentage for each year and actual revenues.

Expense Assumptions

- ▶ 2009 is the Recommended Budget for the departments.
- ▶ Department base budgets are increased 3.5% from the 2009 recommended amount.
- ▶ The street construction General Fund portion is funded at an average amount of \$2 million in each year using TABOR revenues or General Fund revenues when TABOR reserves are not available. General Fund revenues will be required beginning in 2009.
- ▶ A portion of the Street Rehabilitation expenses are funded using TABOR revenues through 2009.
- ▶ All five years of the Capital Program and operating increases associated with these projects are included in the appropriate year.

Required Reserve Assumptions

- ▶ The required balance includes the TABOR 3% Emergency Operating Reserve; a Council Contingency Reserve of \$100,000; an unfunded liability reserve of \$125,000; an Equipment Replacement Reserve of \$250,000; a Library Reserve of \$366,840; a reserve for replacement of the Police communication consoles of \$104,000; projected revenues which are above the TABOR cap and not currently designated toward specific projects; and the amount of Council Capital Reserve not currently designated for specific projects. The ability to keep and spend TABOR excess revenue and use this revenue for police, fire, street construction and maintenance, and parks construction and maintenance was approved by the voters in the November 2001 election. This approval expires at the end of the 2012 budget year.
- ▶ The TABOR 3% Emergency Operating Reserve is a requirement of Article X, Section 20 of the State Constitution, which mandates government reserve 3% of the current year operating costs, excluding bonded debt, to be used for declared emergencies only.
- ▶ The Contingency Reserve is established to provide a funding source for small one-time projects, which could not have been anticipated during the development of the annual budget.

- ▶ The unfunded liability reserve provides resources in the event payouts for accrued leave or other unfunded liabilities exceed budgeted resources in any one year.
- ▶ The Library Reserve is for donations or endowments given to the Library that have not yet been appropriated.
- ▶ The Police Communications Reserve is to begin saving for partial funding of the replacement of the dispatch communication consoles in 2013.
- ▶ The Council Capital Reserve was established by ordinance in 2005. The ordinance requires setting aside 5% of all tax revenue under the TABOR revenue cap for capital projects. The ordinance will sunset in 2009.
- ▶ In the forecast, the City is projected to go under the TABOR limit beginning 2009 and in all remaining years of the Plan. However, the projections are only under the limitation by a maximum of 2% in any one year. Changes in the economy or a small return to the building growth experienced in prior years will result in the City being over the limitation.

Analysis

The Plan as presented shows there is minimal funding available for operating increases other than to operate new facilities included in the Capital Program. The policy of having the unreserved balance equal 6% of revenue is substantially met in all years. Based on supplemental requests that were included in the budget process and in developing the 2009 Capital Program there will be difficult decisions staff and City Council will have to make in the near term. Policy issues outside of the Capital Program that are being discussed by staff are:

- ▶ Increasing Police Department staffing due to growth in the City;
- ▶ Adequately funding street rehabilitation and transportation to meet projected growth;
- ▶ Increasing staffing in all departments to maintain current service levels due to growth in the community; and,
- ▶ Providing adequate space for City employees.

There is not enough revenue in the Plan to fully fund all of these policy objectives. The decisions to balance this diverse set of requests will need to be made within the available dollars shown in the Plan to ensure the financial stability of the organization. As mentioned earlier, Council and staff can change the scenario presented in this plan by:

- ▶ Increasing revenue as compared to the current assumptions;
- ▶ Increasing the spacing between new capital projects, to reduce new operating costs over the short term;
- ▶ A reduction in current programs; and/or,
- ▶ Reducing the scope of the Capital Program.

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Finance Master Plan		2007 Actual	2008 Adopted	2008 Revised	2009 Recommended
		(1)	(2)	(3)	(4)
1	Beginning Fund Balance	\$23,847,700	\$16,667,230	\$27,557,900	\$19,082,850
2	REVENUES				
3	Property Tax	6,785,611	7,125,500	7,125,500	7,650,030
4	Current Sales Tax Base	29,657,357	26,574,770	26,674,770	27,492,080
5	Sales Tax Lifestyle Center	-	2,618,200	2,618,200	2,661,024
6	Sales Tax Centerra West	-	1,445,300	1,445,300	2,793,157
7	Sales Tax Centerra East	-	-	-	-
8	Use Tax	6,597,679	5,496,280	4,296,280	3,732,660
9	Other Taxes	2,552,083	2,481,720	2,496,720	2,629,490
10	Intergovernmental	4,935,542	4,676,550	4,707,400	4,704,630
11	Licenses & Permits	2,909,626	3,023,300	2,023,300	1,616,750
12	User Fees	4,235,779	2,965,760	2,965,760	2,762,010
13	Fines & Forfeits	1,133,658	1,057,000	1,057,000	1,087,000
14	Interest	1,661,928	860,720	860,720	584,360
15	Others	755,371	401,260	401,260	416,750
16	Internal Service Transfers	2,291,740	2,354,180	2,354,180	2,611,350
17	PILT	3,554,902	3,690,840	3,690,840	3,998,310
18	TOTAL REVENUE	\$67,071,276	\$64,771,380	\$62,717,230	\$64,739,600
19	TOTAL REVENUE & SOURCES	\$90,918,976	\$81,438,610	\$90,275,130	\$83,822,450
	EXPENDITURES				
20	Legislative	98,967	123,660	123,660	125,080
21	Executive & Legal	1,541,434	1,710,330	1,752,810	1,801,670
22	Community & Business Relations	1,106,763	1,193,660	1,342,900	1,223,380
23	Cultural Services	1,116,969	1,201,740	1,209,740	1,227,790
24	Development Services	2,327,085	2,523,590	2,737,350	2,525,630
25	Finance	1,708,430	1,933,200	1,944,740	2,147,510
26	Fire & Rescue	7,102,435	7,710,470	7,710,470	7,930,330
27	Human Resources	1,002,630	1,109,160	1,109,160	1,162,700
28	Information Technology	2,849,548	2,899,910	3,148,660	3,278,100
29	Library	2,217,430	2,355,190	2,411,810	2,383,040
30	Parks & Recreation	6,224,903	7,065,560	7,065,560	7,283,240
31	Police	13,800,036	14,592,080	14,551,690	15,580,720
32	Public Works	12,741,508	9,642,890	9,722,510	9,974,420
33	Non-Departmental	1,206,342	2,099,400	3,224,400	1,236,180
34	Transfers	350,041	105,100	270,290	110,200
35	Commercial Incentive Program	155,000	350,000	608,870	350,000
36	Mirasol Fee Waiver	-	-	499,220	-
37	Supplemental Funds Available inflated out	-	-	-	-
38	Supplemental Funds Available	-	-	-	-
39	TOTAL OPERATING	\$55,549,521	\$56,615,940	\$59,433,840	\$58,339,990
40	NET OPERATING REVENUE (LOSS)	\$11,521,755	\$8,155,440	\$3,283,390	\$6,399,610
					66,327,810
	CAPITAL				
41	Net Capital Expense	3,351,765	5,069,070	6,110,160	4,592,700
42	Street Construction projects	849,593	2,000,000	3,462,940	1,547,350
43	Payment to Wastewater for Dev. Incentives	-	-	-	-
44	Olsen Annexation	2,075,000	-	-	-
45	Internal Loan Repayment	-	-	230,380	218,250
46	Equipment Replacement	1,535,194	1,717,620	1,954,960	1,629,520
47	TOTAL CAPITAL EXPENDITURES	7,811,552	\$8,786,690	\$11,758,440	\$7,987,820
48	NET CHANGE IN FUND BALANCE	\$3,710,203	(\$631,250)	(\$8,475,050)	(\$1,588,210)
49	Ending Fund Balance	27,557,903	16,035,980	19,082,850	17,494,640
50	Required Balance	15,043,575	8,856,532	11,413,991	9,805,221
51	NET SURPLUS (DEFICIT)	\$12,514,328	\$7,179,448	\$7,668,859	\$7,689,419
52	Reserve Policy Req. (6% of Revenue)	\$4,024,277	\$3,886,283	\$3,763,034	\$3,884,376
53	Amount Above (Under) Policy	\$8,490,052	\$3,293,165	\$3,905,825	\$3,805,043

2010 Projected	2011 Projected	2012 Projected	2013 Projected
(5)	(6)	(7)	(8)
\$17,494,640	\$14,485,370	\$14,129,520	\$13,558,080

7,879,530	8,194,710	8,670,000	9,172,860
28,454,300	29,592,470	30,776,170	32,161,100
2,661,024	2,661,024	2,661,024	2,581,190
3,130,032	3,466,907	3,635,344	3,972,219
-	216,344	2,163,438	2,163,438
4,625,980	4,321,630	4,039,280	4,160,460
2,708,370	2,789,620	2,873,310	2,959,510
4,822,250	4,942,810	5,066,380	5,193,040
2,357,169	1,998,598	1,749,556	1,802,043
3,618,680	3,745,330	3,876,420	4,012,090
1,092,440	1,097,900	1,103,390	1,108,910
568,580	470,770	459,210	440,640
431,340	446,440	462,070	478,240
2,702,747	2,797,343	2,895,250	2,996,584
4,281,631	4,535,569	4,809,380	5,112,007
\$69,334,072	\$71,277,464	\$75,240,222	\$78,314,330
\$86,828,712	\$85,762,834	\$89,369,742	\$91,872,410

125,080	125,080	125,080	125,080
1,864,728	1,929,994	1,997,544	2,067,458
1,266,198	1,310,515	1,356,383	1,403,857
1,270,763	1,315,239	1,361,273	1,408,917
2,614,027	2,705,518	2,800,211	2,898,219
2,211,805	2,289,219	2,369,341	2,452,268
8,014,667	8,295,181	8,585,512	9,827,005
1,203,395	1,245,513	1,289,106	1,334,225
3,330,734	3,447,309	3,567,965	3,692,844
2,466,446	2,932,772	3,035,419	3,141,659
8,245,703	8,573,723	8,873,803	8,948,872
16,241,965	16,914,434	17,506,439	18,119,165
10,169,310	10,756,386	11,132,859	11,522,509
1,248,655	1,292,358	1,337,591	1,384,406
114,057	118,049	122,181	126,457
350,000	350,000	350,000	350,000
-	-	-	-
-	302,686	328,111	1,271,095
292,450	14,330	900,000	-
\$61,029,984	\$63,918,305	\$67,038,818	\$70,074,035
\$8,304,088	\$7,359,159	\$8,201,404	\$8,240,296

7,035,460	3,864,980	3,567,540	7,022,270
1,595,890	1,786,240	2,440,900	1,947,570
-	-	-	-
-	-	-	442,000
206,130	230,380	254,630	1,131,750
2,475,878	1,833,408	2,509,772	2,034,229
\$11,313,358	\$7,715,008	\$8,772,842	\$12,577,819
(\$3,009,269)	(\$355,849)	(\$571,438)	(\$4,337,523)

14,485,371	14,129,521	13,558,082	9,220,557
4,657,641	4,524,990	6,178,610	3,285,430
\$9,827,729	\$9,604,531	\$7,379,472	\$5,935,127
\$4,160,044	\$4,276,648	\$4,514,413	\$4,698,860
\$5,667,685	\$5,327,883	\$2,865,059	\$1,236,267

Finance Master Plan		2007 Actual	2008 Adopted	2008 Revised	2009 Recommended
		(1)	(2)	(3)	(4)
54	CALCULATION OF REQUIRED BALANCE				
55	TABOR Excess Reserves Beginning Balance 2003-2012	8,077,832	2,866,644	9,805,815	7,030,601
56	Projected Tabor Annual Excess	7,208,222	813,454	2,115,467	-
57	Street Construction	(849,593)	(2,000,000)	(3,462,940)	(1,547,350)
58	Transportation Fee	(1,374,670)	(1,427,740)	(1,427,740)	(1,477,710)
59	Barnes Expansion/Fairgrounds	(2,920,976)	-	-	-
60	Winona Pool Bath House Renovation	(112,500)	-	-	-
61	Streets-Freightliner	(105,000)	-	-	-
62	Traffic- Sign Truck & Equipment	(50,000)	-	-	-
63	Police Vehicles	(67,500)	-	-	-
64	TABOR Excess Reserve Ending Balance 2003-2012	\$9,805,815	\$252,358	\$7,030,601	\$4,005,541
65	TABOR Excess Reserves Beginning Balance 2013	-	-	-	-
66	Projected Tabor Annual Excess	-	-	-	-
67	Utility Fee From Tabor Excess	-	-	-	-
68	Street Construction	-	-	-	-
69	TABOR Excess Reserve 2013	\$0	\$0	\$0	\$0
70	TABOR 3% Emergency	1,711,880	1,751,900	1,841,660	1,799,090
71	Council Contingency	100,000	100,000	100,000	100,000
72	Unfunded Liability	125,000	125,000	125,000	125,000
73	Equipment Replacement	250,000	150,000	150,000	150,000
74	Library Reserve	366,840	366,840	366,840	366,840
75	Police Communication Console Replacment	-	204,000	204,000	408,000
76	Required Reserves	\$2,553,720	\$2,697,740	\$2,787,500	\$2,948,930
77	Council Reserve Beginning Balance	3,467,420	6,644,104	2,684,040	1,595,890
78	Annual Council Set-Aside (5% Tax Revenue)	1,791,620	2,122,330	2,002,230	2,216,450
79	Fairground Development	(500,000)	-	-	-
80	Boys & Girls Club	-	(850,000)	(850,000)	-
81	Downtown Improvements	-	(2,010,000)	(2,010,000)	(743,340)
82	Land Purchases	(2,075,000)	-	(230,380)	(218,250)
83	Council Reserve Ending Balance	\$2,684,040	\$5,906,434	\$1,595,890	\$2,850,750
85	REQUIRED BALANCE	\$15,043,575	\$8,856,532	\$11,413,991	\$9,805,221

2010 Projected	2011 Projected	2012 Projected	2013 Projected
(5)	(6)	(7)	(8)
4,005,541	880,221	-	-
-	-	-	-
(1,595,890)	-	-	-
(1,529,430)	(880,221)	-	-
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
\$880,221	\$0	\$0	\$0
-	-	-	-
-	-	-	-
-	-	-	-
\$0	\$0	\$0	\$0
1,903,680	1,970,980	2,084,960	2,163,250
100,000	100,000	100,000	100,000
125,000	125,000	125,000	125,000
-	-	-	-
366,840	366,840	366,840	366,840
512,000	-	-	-
\$3,007,520	\$2,562,820	\$2,676,800	\$2,755,090
2,850,750	769,900	1,962,170	3,501,810
2,337,540	2,422,650	2,597,260	2,710,560
-	-	-	-
-	-	-	-
(4,212,260)	(1,000,000)	(802,990)	(4,550,280)
(206,130)	(230,380)	(254,630)	(1,131,750)
\$769,900	\$1,962,170	\$3,501,810	\$530,340
\$4,657,641	\$4,524,990	\$6,178,610	\$3,285,430

CAPITAL PROGRAM OVERVIEW

Introduction

The 2009-2018 Recommended Capital Program for General Fund agencies is a financial program for the City to maintain existing facilities and infrastructure and meet the needs for new facilities and infrastructure. These projects are funded through taxes, impact fees, or other special revenues. Capital projects for the purpose of the Capital Planning process are defined as projects or equipment that have a cost of \$250,000 or greater. In some cases, such as the Facility Major Maintenance Program and the transportation construction and maintenance programs, individual projects may be less than this threshold, but the program as a whole meets the definition and the program has a significant total cost to be included in the capital planning process. Projects have been prioritized using the Council's major goals set at the January 2007 retreat and reviewed at the February 2008 retreat for the City. Projects have been funded in the Program to minimize operating impacts in any one year so that operating expenditures will keep pace with revenue growth allowed under TABOR. A significant portion of the funding for the Program is from dedicated resources. The City follows a "Pay-As-You-Go" philosophy. This requires funds to be accumulated in reserves until the total cost of a project have been received.

All projects included in the first year of the Capital Program are recommended to be funded in the 2009 Recommended Budget, which will be adopted in the fall. Projects included in the "out-years" (2010–2018) will be approved by Council in concept only. The Program will be updated annually to address specific needs as they arise or as Council goals and policies change.

Revenues

The program is largely funded by Capital Expansion Fees (CEFs). These are fees on development paid to the City to fund the infrastructure required to maintain service levels in the City as it grows. The City has ten different CEF fees, with one for each major service area. These are a Cultural Services Fee, Fire Fee, General Government Fee, Library Fee, a Law Enforcement Fee, Parks Fee, Open Space Fee, Recreation Fee, Trails Fee, and Streets Fee. The Cultural Services, Library, Parks, Recreation, Open Space and Trails fees are charged to residential construction only. All other fees are charged to both residential and commercial development. Revenues from each fee are restricted to be used for new capital construction within the specific service category. As a result, most of the fee categories will carry significant ending balances that are accumulated for future capital projects.

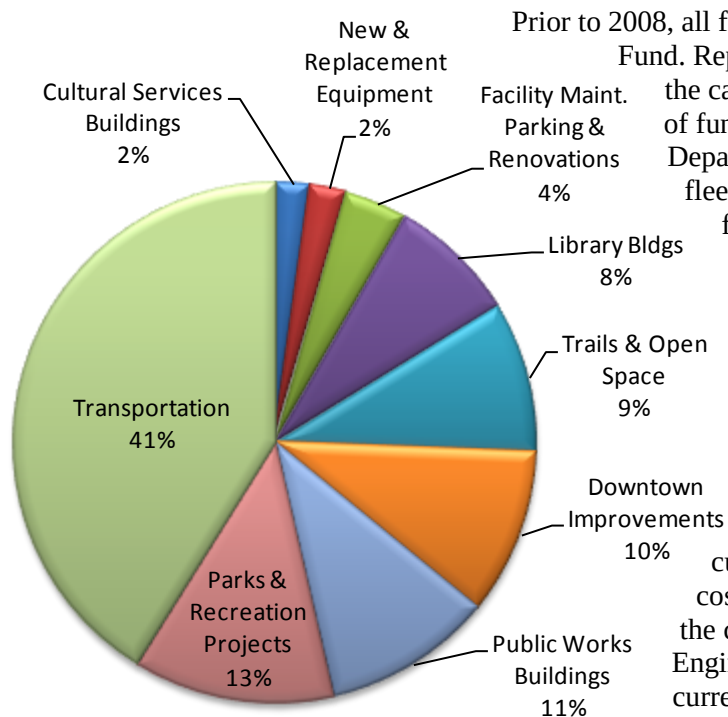
The revenue assumptions for the CEF fees are based on two components; the percentage increase in building growth the city will experience annually and the annual percentage increase in inflation based on construction indexes. In the City ordinance establishing the CEF fees, the fees are to be increased annually for inflation based on the construction index reported by the Engineering News and Report for most fees and a blended index created and reported by the Colorado Department of Transportation for the transportation fee.

The assumptions used in the Capital Program are for building growth to increase from 2008 levels 2% in 2009; 2.5% in 2010 and 2011; and 3% annually in the remaining years of the plan. The inflation index component used is on average 4%.

The other major source of revenue is tax revenue and the Council Capital reserve that dedicates ten percent of tax revenue below the TABOR limitation for capital projects. The availability of General Fund tax revenue is linked to the Financial Master Plan, which programs both capital and operating funding for all capital projects.

Expenses

The Capital Program Summary Sheet has two sub-groups of capital expenses. "Bricks & Mortar" sub-group includes all vertical construction, land purchases, park development, and street construction and maintenance. The "New & Replacement Equipment" subgroup includes the purchase new fire apparatus or heavy construction equipment, and the replacement of major equipment. For the purpose of the Capital Program planning, equipment considered within the plan has a cost of \$250,000 or greater. Equipment used within the General Fund agencies with a cost below \$250,000 will be prioritized and budgeted within the operating budget process.



Prior to 2008, all fire apparatus were excluded from the City's Fleet Fund. Replacement of the apparatus was budgeted within the capital program depending on age and availability of funds. A team effort between the Public Works Department and the Finance Department developed a fleet plan that will place fire apparatus within the fund upon replacement and amortize the replacement cost over time. By staging the movement of fire apparatus into the Fleet Fund, the Fire & Rescue Department operating budget will increase over time, but will insure funding is available to replace the fire apparatus. The methodology will minimize operating impacts in the near term.

All Building Project costs in 2009 are in current dollars. Costs in the out years for building costs have been inflated by 4% annually based on the construction cost index reported in the Engineering News Report. Park project costs are in current dollars throughout the plan. Changes in scope may need to occur to keep park projects within the cost estimates shown. Economic conditions and Council priorities will change over time and are

2009-2013 Adopted Capital Program

difficult to forecast over a ten-year period. A five-year period is manageable, although all costs are still projections or estimates. For this reason, the discussion will focus on the first five years of the plan.

The allocation of funding by project type over the first five years of the recommended program is shown in the following graph. It demonstrates the Council commitment to transportation with street construction and maintenance being nearly half of the total resources allocated in the program.

The following is a summary of the major projects included in the Capital Program:

Bricks & Mortar

↳ **Downtown Improvements – The three projects included are:**

↳ **Parking Facility** – As the downtown area continues its recovery, parking space has become an issue. \$4.956 million is included in the program to fund the construction of a parking facility. \$1.8 million is included in the 2008 budget for the purchase of land for this facility. The funding source is General Fund revenues from the Council Capital Reserve. See line 13 on the Recommended Capital Program Summary page under the title Downtown Improvements and page 5-1 in the Public Works Department Chapter.

↳ **Downtown Streetscape Improvements** - \$1 million is programmed in 2011 for improvements to the streetscape downtown. The funding source is General Fund revenues from the Council Capital Reserve. See line 13 on the Recommended Capital Program Summary page and page 5-2 in the Public Works Department Chapter.

↳ **Community Building** – Growth in the City has driven the demand for more community meeting space. A new Community Center near downtown will provide meeting rooms and space for community events. \$5.35 million is included in the program for design and construction of a 16,000 square foot facility in 2012 and 2013. The building is scheduled to open in 2014 and funding source is the General Fund in the Council Capital Reserve. See line 13 on the Recommended Capital Program Summary page under the title Downtown Improvements and page 5-3 in the Public Works Department Chapter.

↳ **Chilson Recreation Center Expansion** – The 16,000 square-foot expansion of the Center will provide additions to the leisure aquatic areas, family locker rooms, additional fitness and dance rooms and weight areas and expanded parking. The total cost is projected to be \$7.0 million. The funding source is Recreation Impact Fees and General Fund revenues, and the expanded facility is projected to open in 2010. See line 14 on the Recommended Capital Program Summary page and page 4-1 in the Parks & Recreation Department Chapter.

- **Trail Construction** – \$2.4 million is programmed over the next five years for construction of the bike/hike trail that will circle the City upon completion. The funding sources are Colorado Lottery funds and Trail CEFs. See line 15 on the Recommended Capital Program Summary page and page 4-5 in the Parks & Recreation Department Chapter.
- **Open Land Acquisition** – Over \$7.9 million is programmed over the next five years for the purchase of additional open space around the City. The funding sources are the Open Space impact fees and the County Open Space sales tax. See line 16 on the Recommended Capital Program Summary page and page 4-6 in the Parks & Recreation Department Chapter.
- **Facility Maintenance Projects** – In 2003, the City began an accelerated facility maintenance program. Most of the City facilities are now over 20 years in age and will require an increased maintenance effort. This will include roof replacements, upgrades or replacement of heating and cooling systems, carpet replacement, and general repair. The City will invest nearly \$2.5 million towards this effort over five years using General Fund revenues. See line 17 on the Recommended Capital Program Summary page and page 5-4 in the Public Works Department Chapter.
- **Transportation Program** – \$27.4 million is programmed over the next five years for construction and renovation of the City streets, based on the 2030 Transportation Plan. The funding sources are the Streets CEFs and General Fund revenues. See line 18 on the Recommended Capital Program Summary page and page 5-8 in the Public Works Department Chapter.
- **Street Maintenance** - \$17.8 million is programmed over the five-year period for rehabilitation of existing streets. The funding source is General Fund revenues and the Transportation Utility Fee. See line 19 on the Recommended Capital Program Summary page and page 5-11 in the Public Works Department Chapter.
- **Library Expansion** - The last expansion to the Loveland Public Library was in the late 1990's. \$9.4 million is programmed to expand the facility by renovating the existing space and adding a second floor. The expanded facility is projected to begin operations in 2011. The funding sources are Library and General Government CEFs, and private contributions. See line 20 on the Recommended Capital Program Summary page and page 3-1 in the Library Department Chapter.
- **Develop Mehaffey Park** – Development of the new 60-acre community park at Wilson and West 22nd Street, with play facilities, multi-purpose sports fields, ball fields, picnic shelters and playgrounds, hard surface courts, restrooms and parking areas. The total projected cost is \$6.63 million and the facility is planned to open in 2011. The funding source is Park CEFs. See line 21 on the Recommended Capital Program Summary page and page 4-2 in the Parks & Recreation Department Chapter.
- **Service Center Phase III Expansion** – Phase III of the expansion to the Service Center campus will house the Streets, Solid Waste, and the Storm Water divisions, along with the equipment associated with these operations. The project is estimated to cost \$11.54 million to complete, and is projected to open in 2011. The funding source is General Government CEFs, Storm Water and Solid Waste enterprise revenues. See line 22 on the Recommended Capital Program Summary page and page 5-5 in the Public Works Department Chapter.
- **Maintenance Operations Center (MOC) Remodel** – With the completion of the of the Service Center project, Street Maintenance and Solid Waste personnel and equipment will relocate from the MOC to the Service Center. The building will be remodeled 2011 to better serve the Traffic Engineering and the Facility Maintenance staff that will be the remaining occupants of the building. The funding source is General Government CEFs. See line 23 on the Recommended Capital Program Summary page and page 5-6 in the Public Works Department Chapter.
- **Additional Civic Center Parking** - Increased activity at the Civic Center complex has maximized use of the parking area at the complex. \$1.05 million is programmed to construct additional parking in 2010. The funding source is General Government CEFs. See line 24 on the Recommended Capital Program Summary page and page 5-7 in the Public Works Department Chapter.
- **Kroh Park Phase II Development** - Development of the lower portion (15 acres) of Kroh Park, next to Monroe Avenue, with multi-purpose fields, hard surface areas, playground, picnic shelter and restrooms. The funding source is Park CEFs. See line 25 on the Recommended Capital Program Summary page and page 4-3 in the Parks & Recreation Department Chapter.
- **East Fire Station** – Growth in the community will require the construction and staffing of a new fire station east of Interstate 25. \$162,000 is programmed for the design of the station. Construction of the building is programmed for 2014 for \$1.7 million. The facility is projected to open in 2015. See line 26 on the Recommended Capital Program Summary page and page 2-2 in the Fire & Rescue Department Chapter.

- ↳ **Museum Expansion** – In 2007, the City purchased land adjacent to the Loveland Museum and Art Gallery for expansion purposes. Demolition of the existing building and a 26,000 square foot expansion is planned. Design for the project is included in 2013 for \$2.33 million. The funding source is Cultural Services CEFs. See line 27 on the Recommended Capital Program Summary page and page 1-1 in the Cultural Services Department Chapter.
- ↳ **Golf Course Maintenance Building** - \$600,000 is programmed for a new maintenance building at the Olde Course in 2010 and 2011.
- ↳ **Golf Course Improvements** - \$365,000 is programmed for improvements to the Mariana Butte and Cattail Creek courses over the next ten years.
- ↳ **Power Enterprise** – the capital program for the enterprise includes projects to improve substations and system reliability. Also included are annual programs repaid overhead lines, move lines underground, and to upgrade electrical lines. The city serves as the electric contractor for all new development for the installation of electric service to the development. The costs for this service are paid by the developer. This projected is budgeted at \$8.88 million over the next five years.
- ↳ **Storm Water Enterprise** – Three major improvements are included in the enterprise capital program, the Madison Avenue Outfall Phase I, the Washington Avenue Outfall Phase IV and the South Loveland Outfall Phase III. The Madison Avenue Outfall project is near completion with \$300,000 programmed in 2009, the Washington Avenue Outfall projected is scheduled for 2010 at a cost of \$2.125 million, and the South Loveland Outfall is programmed for 2012 at a cost of \$2.1 million. Also included is master planning improvements for the Airport Basin for \$1 million in 2010.
- ↳ **Wastewater Enterprise** – Funding is allocated for the replacement of wastewater lines at \$4.7 million over the five year period, \$7.1 million over the five year period for improvements to the treatment plant. \$4.6 million is allocated for main extensions due to growth in the community.
- ↳ **Water Enterprise** – The largest project is the construction of a new reservoir to store water from the Windy Gap Project. \$24.6 million is programmed and the project is scheduled to be completed in 2011. Over \$10 million is programmed for improvements and expansion to the treatment plant, with \$9 million of the total scheduled for 2012 and 2013. Other annual programs include waterline improvements and extensions programmed at over \$8 million over the five year period.

New & Replacement Equipment

- ↳ **Fire Apparatus Replacement** – \$1.46 million is programmed for the replacement of fire apparatus in the five-year period. As this equipment is replaced, it will be placed in the Fleet Fund, with future replacement costs amortized of the life of the equipment. The amortization will be charged to the Fire & Rescue Department operating budget. The funding source is General Fund revenues. See line 31 on the Recommended Capital Program Summary page and page 2-1 in the Fire & Rescue Department Chapter.
- ↳ **Public Works Heavy Equipment Replacement** - \$503,000 is programmed in 2011 for the replacement of a cold planer milling machine used by the Street Maintenance Division for repairing streets. The funding source is General Fund revenues. See line 32 on the Recommended Capital Program Summary page and page 5-12 in the Public Works Department Chapter.
- ↳ **New Fire Engine** – The purchase of a new fire engine is planned in 2012 for \$500,000. The engine will be placed in Station 2 and will be used to respond to the northwest area of the City. Additional staffing for the engine will be required, but this deployment will save the City the costs of building a new fire station. The funding source is Fire CEFs. See line 33 on the Recommended Capital Program Summary page and page 2-3 in the Fire & Rescue Department Chapter.

General Fund Agencies Recommended Capital Program

Description	2009	2010	2011	2012	2013	Total
Revenue						
Beginning Balance	53,934,072	48,108,892	33,006,172	39,612,611	48,602,621	53,934,072
General Fund	3,849,360	2,823,200	4,651,220	5,205,450	4,419,560	20,948,790
TABOR	-	-	-	-	-	-
Council Reserve	1,987,450	2,132,940	2,218,030	2,309,320	1,560,280	10,208,020
Transportation Fee	-	-	820,009	1,748,350	1,800,800	4,369,159
CEF	9,548,420	9,961,360	10,433,970	10,983,360	12,416,960	53,344,070
Conservation Trust	500,000	500,000	500,000	500,000	500,000	2,500,000
Open Lands Tax	1,516,600	1,546,920	1,577,860	1,609,420	1,641,610	7,892,410
Storm Water Enterprise	-	1,693,100	-	-	-	1,693,100
Solid Waste Enterprise	-	2,526,050	-	-	-	2,526,050
Federal & State Grants	-	1,200,000	-	-	-	1,200,000
Private Contributions	-	2,000,000	-	-	-	2,000,000
Debt Proceeds	-	-	-	-	-	-
Total Revenue	71,335,902	72,492,462	53,207,261	61,968,511	70,941,831	160,615,671
Expense						
Bricks & Mortar						
Downtown Improvements	743,340	4,212,260	1,000,000	802,990	4,550,280	11,308,870
Chilson Recreation Center Expansion	7,000,000					7,000,000
Trail System	1,100,000	250,000	250,000	300,000	500,000	2,400,000
Open Lands Acquisition	1,715,000	1,315,000	1,801,800	1,250,000	1,800,000	7,881,800
Facility Maintenance Capital Projects	500,000	500,000	495,000	500,000	500,000	2,495,000
Transportation Program	4,600,000	4,800,000	5,000,000	6,000,000	7,017,850	27,417,850
Street Maintenance	3,352,070	3,452,630	3,556,210	3,662,900	3,772,790	17,796,600
Library Expansion	1,410,000	7,990,000	-	-	-	9,400,000
Develop Mehaffey Park	600,000	5,700,000	400,000	-	-	6,700,000
Service Center Phase III Expansion	1,731,600	9,812,400	-	-	-	11,544,000
Maintenance Operations Center Remodel	-	-	588,640	-	-	588,640
Construct Additional Parking at Civic Center	-	1,054,000	-	-	-	1,054,000
Kroh Park Phase II Development	-	-	-	-	-	-
Construct New East Fire Station	-	-	-	-	162,000	162,000
Museum Expansion	-	-	-	-	2,328,140	2,328,140
Museum Expansion Debt Service	-	-	-	-	-	-
Youth Sports Parks	-	-	-	-	-	-
Park Land and Water Rights Acquisition	-	-	-	-	-	-
Sub-Total Bricks & Mortar	22,752,010	39,086,290	13,091,650	12,515,890	20,631,060	108,076,900
New & Replacement Equipment						
Replace Fire Apparatus	475,000	400,000	-	350,000	-	1,225,000
Public Works Heavy Equipment Replacement	-	-	503,000	-	-	503,000
New Fire Engine for NW coverage	-	-	-	500,000	-	500,000
Sub-Total Equipment	475,000	400,000	503,000	850,000	-	2,228,000
Total Expense	23,227,010	39,486,290	13,594,650	13,365,890	20,631,060	110,304,900
Reserve for Future Capital Projects	48,108,892	33,006,172	39,612,611	48,602,621	50,310,771	50,310,771

Golf Enterprise

Capital Improvement Program Summary

Description	2009	2010	2011	2012	2013	Total
OLDE COURSE						
Maintenance Building Imp.	-	250,000	350,000	-	-	600,000
Clubhouse Improvement	-	-	-	-	-	-
Course Improvements	-	-	-	-	-	-
TOTAL OLDE COURSE	-	250,000	350,000	-	-	600,000
MARIANA BUTTE						
Course Improvements	-	-	-	-	215,000	215,000
TOTAL MARIANA BUTTE	-	-	-	-	215,000	215,000
CATTAIL CREEK						
Course Improvements	-	-	75,000	75,000	-	150,000
TOTAL CATTAIL CREEK	-	-	75,000	75,000	-	150,000
TOTAL GOLF	-	250,000	425,000	75,000	215,000	965,000

Power Utility

Capital Improvement Program Summary

Description	2009	2010	2011	2012	2013	Total
CAPITAL BLANKETS						
Hydro Generation	5,500	5,670	5,830	6,010	6,190	29,200
Overhead Distribution Lines	55,000	56,650	58,350	60,100	61,900	292,000
Underground Distribution Lines	90,000	92,700	95,480	98,340	101,300	477,820
URD/Prim Sec/Lateral & Svc Sections	55,000	56,650	58,350	60,100	61,900	292,000
Meter Purchases Install/Upgrade	150,000	154,500	159,140	163,910	168,830	796,380
Distribution Transformer Non ATC	50,000	51,500	53,050	54,640	56,280	265,470
Substation	16,000	16,480	16,970	17,480	18,010	84,940
Overhead Service Install/Upgrade	8,000	8,240	8,490	8,740	9,000	42,470
Underground Service Install/Upgrade	80,000	140,000	212,180	231,850	238,810	902,840
Temporary Service Install	20,000	20,600	53,050	57,970	59,710	211,330
TOTAL CAPITAL BLANKETS	529,500	602,990	720,890	759,140	781,930	3,394,450
SPECIFIC PROJECTS						
Hydro Generation	30,000	30,900	31,830	32,780	33,770	159,280
Substation	-	-	-	-	-	-
Customer Aid-to-Construction	1,000,000	1,250,000	2,060,000	2,250,960	2,318,530	8,879,490
System Improvements	2,400,000	1,957,000	2,705,300	2,816,340	2,900,870	12,779,510
Public Work Projects	100,000	618,000	106,090	109,270	112,550	1,045,910
Street Lights/Cust Req/Misc Projects	44,000	45,320	46,680	48,080	49,520	233,600
Street Lights/Arterials/Major Collectors	300,000	309,000	318,270	327,810	337,650	1,592,730
TOTAL SPECIFIC PROJECTS	3,874,000	4,210,220	5,268,170	5,585,240	5,752,890	24,690,520
PLANT INVESTMENT FEE PROJECTS						
Substation PIF's	1,250,000	-	1,113,940	-	1,144,070	3,508,010
Feeders	950,000	1,648,000	583,500	1,748,320	656,730	5,586,550
TOTAL PIF PROJECTS	2,200,000	1,648,000	1,697,440	1,748,320	1,800,800	9,094,560
GENERAL PLANT						
Administrative	141,270	-	-	-	-	141,270
Engineering	7,400	-	-	-	-	7,400
Operations	190,100	217,850	187,040	174,610	283,410	1,053,010
TOTAL GENERAL PLANT	338,770	217,850	187,040	174,610	283,410	1,201,680
TOTAL POWER UTILITY	6,942,270	6,679,060	7,873,540	8,267,310	8,619,030	38,381,210

Stormwater Utility

Capital Improvement Program Summary

Description	2009	2010	2011	2012	2013	Total
ENGINEERING						
Major Capital Projects						
Washington Avenue Outfall Phase 4	80,000	-	-	-	-	80,000
Airport Basin Master Plan Improvements	75,000	-	-	-	-	75,000
South Loveland Outfall Phase 3	125,000	125,000	-	-	-	250,000
Madison Avenue Outfall Phase 1	50,000	-	-	-	-	50,000
Garfield & Harrison Avenue Outfall	-	-	200,000	-	-	200,000
South Rist Benson Lake Outfall	-	-	-	-	200,000	200,000
Silver Lake - South Phase	-	-	-	-	-	-
Wilson Ave & Eisenhower Blvd Outfall	-	-	-	-	-	-
Minor Capital Projects						
North Monroe Improvements	-	100,000	-	-	-	100,000
Upper Monroe Avenue	-	-	-	100,000	-	100,000
Boise Avenue Outfall	-	-	-	-	-	-
Barretta Drive	-	-	-	-	-	-
North Monroe Improvements	-	-	-	-	-	-
Other Capital Projects						
MeHaffey Park Regional Detention Pond	85,000	-	-	-	-	85,000
Boyd Lake Outlet Ditch Improvements	75,000	-	-	-	-	75,000
Service Center Phase 3 Lon Hagler Basin	50,000	-	-	-	-	50,000
Master Plan Updates						
South Rist Benson Lake Outfall	-	50,000	-	-	-	50,000
Boise Avenue Outfall	-	-	50,000	-	-	50,000
Madison and Cheyenne Avenue Outfall	-	-	-	50,000	-	50,000
Wilson Ave & Eisenhower Blvd Outfall	-	-	-	-	50,000	50,000
General						
Big Thompson River Open End Services	25,000	25,000	25,000	25,000	25,000	125,000
Undefined Engineering Projects	50,000	50,000	50,000	50,000	50,000	250,000
TOTAL ENGINEERING	460,000	350,000	325,000	225,000	325,000	1,685,000
CONSTRUCTION						
Major Capital Projects						
Madison Avenue Outfall 7th Street Lateral Ext.	250,000	-	-	-	-	250,000
Washington Avenue Outfall Phase 4	-	2,000,000	-	-	-	2,000,000
South Loveland Outfall Phase 3	-	-	-	2,000,000	-	2,000,000
Garfield & Harrison Avenue Outfall	-	-	-	-	-	-
South Rist Benson Lake Outfall	-	-	-	-	-	-
Silver Lake - South Phase	-	-	-	-	-	-
Minor Capital Projects						
Service Center Phase 3 Lon Hagler Basin Imp.	-	325,000	-	-	-	325,000
North Monroe Improvements	-	-	500,000	-	-	500,000
Upper Monroe Avenue	-	-	-	-	500,000	500,000
Boise Avenue Outfall	-	-	-	-	-	-
Barretta Drive	-	-	-	-	-	-
Maintenance Projects	200,000	200,000	200,000	200,000	200,000	1,000,000
TOTAL CONSTRUCTION	450,000	2,525,000	700,000	2,200,000	700,000	6,575,000

Stormwater Utility

Capital Improvement Program Summary

Description	2009	2010	2011	2012	2013	Total
OVERSIZING/MAIN EXT. (SIF's)						
MeHaffey Park Regional Detention Pond	-	250,000	-	-	-	250,000
Boyd Lake Outlet Ditch Improvements	-	-	500,000	-	-	500,000
Airport Basin Master Plan Improvements	-	1,000,000	-	-	-	1,000,000
Outlet Mall Retention Pond Outlet Pipe	100,000	-	-	-	-	100,000
Undefined Projects	-	-	-	500,000	500,000	1,000,000
TOTAL OVERSIZING/MAIN EXT. (SIF's)	100,000	1,250,000	500,000	500,000	500,000	2,850,000
STORMWATER QUALITY						
Undefined Minor Capital Projects	50,000	50,000	50,000	50,000	50,000	250,000
TOTAL STORMWATER QUALITY	50,000	50,000	50,000	50,000	50,000	250,000
TOTAL STORMWATER UTILITY	1,060,000	4,175,000	1,575,000	2,975,000	1,575,000	11,360,000

Wastewater Utility

Capital Improvement Program Summary

Description	2009	2010	2011	2012	2013	Total
CAPITAL BLANKETS						
TOTAL BLANKETS	-	-	-	-	-	-
SPECIFIC PROJECTS						
Line Replacements	754,630	1,228,980	890,770	917,480	950,640	4,742,500
Wastewater Plant	321,100	504,190	1,977,430	2,792,920	1,512,120	7,107,760
TOTAL SPECIFIC PROJECTS	1,075,730	1,733,170	2,868,200	3,710,400	2,462,760	11,850,260
SYSTEM IMPACT FEE PROJECTS						
Oversizing/Main Extensions	387,110	794,830	276,620	561,370	2,646,680	4,666,610
Wastewater Plant	278,500	1,094,600	1,245,370	1,251,590	6,190	3,876,250
TOTAL SIF PROJECTS	665,610	1,889,430	1,521,990	1,812,960	2,652,870	8,542,860
GENERAL PLANT						
Administrative	8,080	-	-	-	-	8,080
Engineering	5,200	-	-	-	-	5,200
Operations	79,000	46,940	50,400	57,210	86,380	319,930
TOTAL GENERAL PLANT	92,280	46,940	50,400	57,210	86,380	333,210
TOTAL WASTEWATER UTILITY	1,833,620	3,669,540	4,440,590	5,580,570	5,202,010	20,726,330

Water Utility

Capital Improvement Program Summary

Description	2009	2010	2011	2012	2013	Total
CAPITAL BLANKETS						
Meter Purchase & Install	32,000	32,960	33,950	34,970	36,020	169,900
Meters Purchased By Contractors	32,000	32,960	33,950	34,970	36,020	169,900
TOTAL CAPITAL BLANKETS	64,000	65,920	67,900	69,940	72,040	339,800
SPECIFIC PROJECTS						
Transmission/Distribution	616,230	1,334,910	1,010,500	1,097,610	1,433,960	5,493,210
Water Treatment Plant	476,500	337,330	233,930	1,395,960	567,820	3,011,540
TOTAL SPECIFIC PROJECTS	1,092,730	1,672,240	1,244,430	2,493,570	2,001,780	8,504,750
SYSTEM IMPACT FEE PROJECTS						
Water Resources	1,272,930	699,050	23,607,190	-	20,000	25,599,170
Main Extension/Oversizing	4,772,790	480,740	490,070	558,780	810,550	7,112,930
Water Treatment Plant	35,500	5,670	687,990	3,634,970	3,565,040	7,929,170
TOTAL SIF PROJECTS	6,081,220	1,185,460	24,785,250	4,193,750	4,395,590	40,641,270
GENERAL PLANT						
Administrative	30,150	-	-	-	-	30,150
Engineering	37,400	-	-	-	-	37,400
Operations	146,000	81,860	76,920	82,340	86,380	473,500
TOTAL GENERAL PLANT	213,550	81,860	76,920	82,340	86,380	541,050
TOTAL WATER UTILITY	7,451,500	3,005,480	26,174,500	6,839,600	6,555,790	50,026,870

FUND SUMMARIES



FUND SUMMARIES

The following tables present revenue and expenditure summaries by department for the four main fund types: the General Fund, Enterprise Funds, Internal Service Funds, and Special Revenue Funds. These summaries are in gross budget form. Explanations for expenditure variances and detailed information regarding each department/division can be found in the Department Summary section.

The Fund Summary Schedule provides a view of the City finances across all funds included in the City's Total Budget. It is followed by four tables, one for each of the four major fund groups, along with additional detail of functions and services provide within the fund group.

The General Fund is where most services to the public provided by the City are budgeted. This includes police and fire services, parks, recreation and leisure services, services to the development community, and public works functions that maintain the existing street system.

The Internal Service Funds provide services to City departments. These include fleet maintenance and replacement, employee insurance benefits and City insurance costs for workers' compensation and general liability costs.

Enterprise Funds, by law, must be self-supporting. Included in this group are the City utilities providing water, wastewater, stormwater and electric service, the solid waste and recycling operations, and three City-owned golf courses.

The Special Revenue Fund group is for programs that by Council policy have dedicated revenue sources to achieve specific purposes.

Fund Summary Schedule

	General Fund	Internal Service Funds	Enterprise Funds	Special Revenue Funds	Total City Budget	Other Entity Funds	Total All Funds
Gross Budget							
Beginning Balance	19,082,850	15,178,380	62,294,110	52,962,680	149,518,020	1,449,580	150,967,600
Revenues							
Taxes	46,958,440			1,516,590	48,475,030	12,554,830	61,029,860
Intergovernmental	4,704,630	67,800		803,420	5,575,850	2,090,420	7,666,270
Impact Fees			3,989,370	8,086,410	12,075,780		12,075,780
User Fees/Permits/Fines	5,465,760	16,596,580	9,958,900	1,527,990	33,549,230	793,760	34,342,990
Lease Proceeds			-		-		-
Interest	584,360	423,550	1,984,410	1,571,810	4,564,130	54,660	4,618,790
Other	416,750	20,000	331,440	217,210	985,400		985,400
Utility Charges			60,055,060		60,055,060		60,055,060
Utility Other			2,526,050		2,526,050		2,526,050
Transfers	6,609,660	180,000	705,370	18,902,550	26,397,580		26,397,580
Total Revenue	64,739,600	17,287,930	79,550,600	32,625,980	194,204,110	15,493,670	209,697,780
Total Resources	83,822,450	32,466,310	141,844,710	85,588,660	343,722,130	16,943,250	360,665,380
Appropriations							
Legislative	125,080				125,080		125,080
Executive/Legal	1,808,670				1,808,670		1,808,670
Comm. & Bus. Relations	1,223,380			303,420	1,526,800		1,526,800
Cultural Services	1,261,790			494,410	1,756,200		1,756,200
Development Services	2,528,130				2,528,130		2,528,130
Finance	2,147,510	2,219,900	2,087,550		6,454,960	12,363,600	18,818,560
Fire & Rescue	8,095,530			475,000	8,570,530		8,570,530
Human Resources	1,162,700	9,667,720			10,830,420		10,830,420
Information Technology	3,375,100				3,375,100		3,375,100
Library	2,399,990			1,410,000	3,809,990		3,809,990
Parks & Recreation	8,198,480		3,960,600	10,960,430	23,119,510	14,250	23,133,760
Police	15,834,050				15,834,050		15,834,050
Public Works	10,112,720	3,897,560	9,323,980	10,927,010	34,261,270	2,785,600	37,046,870
Water & Power			67,575,090		67,575,090		67,575,090
Non-Departmental	1,236,180				1,236,180		1,236,180
Transfers	6,818,500			12,374,350	19,192,850		19,192,850
Total Appropriations	66,327,810	15,785,180	82,947,220	36,944,620	202,004,830	15,163,450	217,168,280
Ending Balance	17,494,640	16,681,130	58,897,490	48,644,040	141,717,300	1,779,800	143,497,100

GENERAL FUND

The General Fund is where most City services to the public are budgeted. These services include City administrative and legal services, police and fire protection, parks, recreation, library services, cultural activities, street maintenance and repair, mass transportation, and development review and regulation. Funding is transferred to the Capital Projects Fund to provide vertical construction, large building maintenance projects, road projects, major equipment purchases, and information technology improvements.

Over 70% of the funding for these services is through taxes, primarily sales and use taxes. The other funding sources are State revenue sharing through motor vehicle fees and road and bridge taxes, federal grants, user fees, various licenses and permits, fines, transfers from the Enterprise Funds for administrative services provided by General Fund agencies, and payments from all Enterprise Funds as payment in lieu of taxes that would have been collected if these enterprises were private operations.

General Fund revenues are anticipated to be slightly lower than the 2008 Adopted Budget. The decrease is due to lower building use tax and building permit fee revenues and the second year of a County program reducing the County road and Bridge mill levy. The 2009 projections are flat to the actual activity, which continues to be down significantly compared to past history. Modest growth is projected in retail sales; base sales tax revenues are projected to increase by 3% due to population increases and inflation, and the operation of the new Lifestyle Center at full build-out and the growth in the Centerra area is projected to bring increased revenue of over \$1 million resulting in combined sales tax revenues increasing by 7.2% over the 2008 Adopted Budget, but only 4% above the current forecast for actual collections in 2008.

The services provided by the General Fund are labor-intensive. When transfers are excluded, personal services account for 72% of General Fund expenditures. Another 14% is in purchased services, primarily for repair and maintenance of City buildings, equipment and grounds. The remaining expenses are for supplies, vehicle maintenance and replacement and other equipment replacement.

Transfers account for 16% of the General Fund expenses. Eighty six percent (86%) of the transfer expense is for capital projects with the remaining expenses for transfers to the Capital Expansion Fee (CEF) fund as part of the Council's Economic Incentive Program, repayment of an Interfund loan, fee waivers for Habitat for Humanity construction and for payments to the Water and Power enterprises for the expense of billing the Street Maintenance Fee.

Within the projected ending balance are several reserves, some of which are restricted. The reserves include the Emergency Reserve required by the TABOR Amendment to the State Constitution; the balance of revenues which are over the TABOR revenue limitations, the Council Capital Reserve; a contingency reserve; an equipment replacement reserve; and an unfunded liability reserve, a reserve for Library donations, and a reserve for the replacement of the Police Communication consoles. The amount of each reserve is listed below. The remainder of the ending fund balance is unrestricted, to be used for future operating costs and/or as a hedge against a sudden, unexpected decline in the economy and exceeds the policy of having the unrestricted balance equal 6% of revenue, by over \$3.8 million.

TABOR Emergency Reserve	1,799,090
TABOR Revenue Over Revenue Cap	4,005,540
Council Capital Reserve	2,850,750
Council Contingency Reserve	100,000
Equipment Replacement Reserve	150,000
Unfunded Liability Reserve	125,000
Library Reserve	366,840
Police Communications Console Reserve	408,000
Unrestricted Balance	7,689,420

The TABOR Emergency Reserve is one of the requirements included in the TABOR Amendment to the State Constitution. Three percent (3%) of the total operating expenses must be reserved, and can only be appropriated by an ordinance declaring an emergency.

The TABOR Revenue Reserve is for revenues over the TABOR revenue limitations. The \$4,005,540 is the balance of revenues over the limitation that has not yet been appropriated by Council. The reserve is limited, by the ballot language, to Police and Fire, Street Construction and Maintenance, and Parks Construction and Maintenance.

The Council Capital Reserve, originally established by ordinance, required 10% of all tax revenue below the TABOR revenue limitations be set aside for capital projects. In 2005, Council passed an ordinance reestablishing the reserve for another five years, changing the set aside requirement to 5% of all tax revenue below the TABOR revenue limitations, and continuing the restriction requiring funds be used for capital projects.

The Council Contingency Reserve is included each year for small projects that could not be foreseen in the budget development process. The Equipment Replacement Reserve is a contingency against a significant equipment failure. The Unfunded Liability Reserve is a contingency against a significant increase in staff turnover. As policy, employees are paid for vacation time and in some cases a portion of sick leave time that is unused at the time they leave City employment. The Library Reserve is for donations and endowments to the Library that are not yet appropriated. The Police Communications Reserve is to begin building fund balance to partially fund the replacement of the communication consoles anticipated to occur in 2013.

General Fund

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
REVENUE					
Beginning Balance	23,847,695	16,667,230	27,557,900	19,082,850	
Taxes	45,592,730	45,741,770	44,656,770	46,958,440	2.7%
Licenses & Permits	2,909,626	3,023,300	2,023,300	1,616,750	(46.5%)
Intergovernmental	4,935,542	4,676,550	4,707,400	4,704,630	0.6%
Charges for Service	4,235,779	2,965,760	2,965,760	2,762,010	(6.9%)
Fines & Penalties	1,133,658	1,057,000	1,057,000	1,087,000	2.8%
Interest	1,661,928	860,720	860,720	584,360	(32.1%)
Other	755,371	401,260	401,260	416,750	3.9%
Transfers	5,846,642	6,045,020	6,045,020	6,609,660	9.3%
Total Revenue	67,071,276	64,771,380	62,717,230	64,739,600	(0.0%)
Total Resources	90,918,971	81,438,610	90,275,130	83,822,450	
APPROPRIATIONS					
Legislative	98,967	123,660	123,660	125,080	1.1%
Executive/Legal	1,541,534	1,710,330	1,767,310	1,808,670	5.7%
Community & Business Relations	1,106,763	1,193,660	1,342,900	1,223,380	2.5%
Cultural Services	1,126,545	1,264,440	1,272,440	1,261,790	(0.2%)
Development Services	2,327,085	2,523,590	2,737,350	2,528,130	0.2%
Finance	1,708,430	1,933,200	1,944,740	2,147,510	11.1%
Fire & Rescue	7,245,113	7,870,330	7,870,330	8,095,530	2.9%
Human Resources	1,002,186	1,109,160	1,109,160	1,162,700	4.8%
Information Technology	2,849,548	3,304,940	3,485,120	3,375,100	2.1%
Library	2,217,430	2,355,190	2,411,810	2,399,990	1.9%
Parks & Recreation	7,281,321	7,983,450	8,085,610	8,198,480	2.7%
Police	13,861,103	14,694,840	14,840,680	15,834,050	7.8%
Public Works	12,985,070	9,775,290	9,794,910	10,112,720	3.5%
Non-Departmental	1,228,580	2,099,400	3,224,400	1,236,180	(41.1%)
Transfers	6,781,399	7,524,170	11,181,860	6,818,500	(9.4%)
Total	63,361,073	65,465,650	71,192,280	66,327,810	1.3%
EXPENSE BY CATEGORY					
Personal Services	38,695,253	41,305,860	41,399,900	43,113,650	4.4%
Supplies	2,710,748	2,474,670	2,658,530	3,053,960	23.4%
Purchased Services	11,116,705	8,987,130	10,502,080	8,335,890	(7.2%)
Fixed Charges	2,306,631	2,495,730	2,503,530	3,075,510	23.2%
Debt Service	55,143	57,510	57,510	57,510	-
Transfers	6,781,399	7,524,170	11,181,860	6,818,500	(9.4%)
Capital	1,695,194	2,620,580	2,888,870	1,872,790	(28.5%)
Total	63,361,073	65,465,650	71,192,280	66,327,810	1.3%
Ending Balance	27,557,898	15,972,960	19,082,850	17,494,640	

INTERNAL SERVICE FUNDS

The Internal Service Funds provide benefits and risk administration, and fleet maintenance and replacement. Funding for these funds is from the General Fund and Enterprise Funds through internal service charges, and, in Fleet Services, payments from the Thompson School District R2-J for maintenance for the School District's fleet. Detailed expenses for the divisions in these funds are in the Department Summaries Chapter under the Finance, Human Resources and Public Works departments.

The Employee Benefits Fund, administered by the Human Resources Department, is for management of the City's self-insured benefit program. Revenues for the fund are from internal service charges in each department's budget, which covers 80% of the health benefit cost, 60% of the dental benefit cost, life insurance, disability costs, and wellness program costs. Employees will pay 20% of the health benefit costs and 40% of the dental benefit costs. Expenses are for medical and dental claims, purchased insurance for protection beyond a certain limit for individual cases and total claims, disability insurance costs, and administration costs.

The Fleet Services Funds provides vehicle maintenance and replacement of the City fleet. Revenues for the Fund are from internal service charges in each department's budget based on the amortization of existing vehicles, forecasted maintenance and fuel costs, and a payment from the Thompson School District for maintenance of the District's fleet. Reserves are carried within the fund for future vehicle replacement. The City does not use a fully funded replacement plan, but a revolving fund philosophy. The reserves are established to ensure the solvency of the fund over a ten year period. The Public Works Department manages the two funds.

The Risk & Insurance Fund is administered by the Finance Department. The City is self-insured for general liability and workers' compensation insurance, with purchased insurance for coverage over certain limits. Revenues for the fund are from internal service charges within each department's budget, based on the individual department's rolling five-year claims history, and the forecasted insurance costs. The Risk Management Division also administers the City's Safety Program, to reduce workers' compensation liability, and provides assistance for environmental issues and federal compliance to the departments.

Internal Service Funds

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
REVENUE					
Beginning Balance	12,857,890	12,746,150	14,239,340	15,178,380	
Charges for Service	2,423,996	2,428,640	2,428,640	2,642,450	8.8%
Internal Service Charges	12,038,344	13,225,580	13,237,580	13,954,130	5.5%
Intergovernmental	34,104	300,000	300,000	67,800	(77.4%)
Interest	970,396	525,320	525,320	423,550	(19.4%)
Other	45,770	20,000	20,000	20,000	-
Transfers	391,530	67,500	67,500	180,000	166.7%
Total Revenue	15,904,140	16,567,040	16,579,040	17,287,930	4.4%
Total Resources	28,762,030	29,313,190	30,818,380	32,466,310	
APPROPRIATIONS					
Employee Benefits	8,327,561	9,482,830	9,482,830	9,667,720	1.9%
City Fleet	1,265,153	858,490	1,020,960	809,370	(5.7%)
Vehicle Maintenance	2,858,550	2,940,700	2,952,700	3,088,190	5.0%
Risk Management	2,071,422	2,183,510	2,183,510	2,219,900	1.7%
Total	14,522,686	15,465,530	15,640,000	15,785,180	2.1%
EXPENSE BY CATEGORY					
Personal Services	1,356,435	1,492,910	1,492,910	1,499,890	0.5%
Supplies	1,597,769	1,479,580	1,492,580	1,658,380	12.1%
Purchased Services	278,866	345,300	344,300	362,650	5.0%
Fixed Charges	9,940,532	11,131,490	11,131,490	11,336,120	1.8%
Transfers	107,020	112,390	112,390	227,640	102.5%
Capital	1,242,064	903,860	1,066,330	700,500	(22.5%)
Total	14,522,686	15,465,530	15,640,000	15,785,180	2.1%
Ending Balance	14,239,344	13,847,660	15,178,380	16,681,130	

The following pages provide fund summaries for each of the funds listed.

Employee Benefits Fund

The Employee Benefits Fund is managed by the Human Resources Department. Details on the expenditures are in the Department Summary chapter in the Human Resources Section.

Employee Benefits Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Employee Benefits	8,327,561	9,482,830	9,482,830	9,667,720	1.9%
REVENUE					
Beginning Balance	3,774,950	3,667,410	5,028,340	5,078,080	
Interest	355,911	149,330	149,330	136,200	(8.8%)
City Contribution - Health Ins.	6,404,091	6,352,360	6,352,360	6,515,640	2.6%
City Contribution - Life Ins.	240,173	303,390	303,390	291,390	(4.0%)
City Contribution - Dental Ins.	303,271	317,410	317,410	317,410	-
City Contribution - Disability Ins.	240,539	266,240	266,240	266,240	-
City Contribution - Wellness	240,520	215,200	215,200	147,200	(31.6%)
Emp. Contribution - Health Ins.	1,549,750	1,740,040	1,740,040	1,740,250	0.0%
Emp. Contribution - Dental Ins.	201,646	177,400	177,400	211,610	19.3%
COBRA Health Ins.	41,889	10,000	10,000	23,500	135.0%
COBRA Dental Ins.	3,161	1,200	1,200	1,200	-
Retiree Contribution - Health Ins.	-	-	-	115,890	-
Total Revenue	9,580,951	9,532,570	9,532,570	9,766,530	2.5%
Total Resources	13,355,901	13,199,980	14,560,910	14,844,610	
EXPENSE BY CATEGORY					
Personal Services	6,015	-	-	-	-
Purchased Services	40,945	80,000	80,000	80,000	-
Fixed Charges	8,280,601	9,402,830	9,402,830	9,587,720	2.0%
Total	8,327,561	9,482,830	9,482,830	9,667,720	1.9%
Ending Balance	5,028,340	3,717,150	5,078,080	5,176,890	

City Fleet Fund

The City Fleet Fund is managed by the Public Works Department. Details on the expenditures are in the Department Summary chapter in the Public Works Section.

City Fleet Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Fleet Management	1,265,153	858,490	1,020,960	809,370	(5.7%)
REVENUE					
Beginning Balance	4,440,730	4,477,280	4,788,080	5,157,020	
Interest	330,844	201,480	201,480	167,600	(16.8%)
Federal Transportation Authority Grant	34,104	300,000	300,000	67,800	(77.4%)
Vehicle Rent	825,419	800,920	800,920	861,790	7.6%
Transfers	391,530	67,500	67,500	180,000	166.7%
Sale of Assets	30,610	20,000	20,000	20,000	-
Total Revenue	1,612,507	1,389,900	1,389,900	1,297,190	(6.7%)
Total Resources	6,053,237	5,867,180	6,177,980	6,454,210	
EXPENSE BY CATEGORY					
Supplies	12,819	-	-	-	-
Transfers	10,270	14,580	14,580	126,370	766.7%
Capital	1,242,064	843,910	1,006,380	683,000	(19.1%)
Total	1,265,153	858,490	1,020,960	809,370	(5.7%)
Ending Balance	4,788,084	5,008,690	5,157,020	5,644,840	

Vehicle Maintenance Fund

The Vehicle Maintenance Fund is managed by the Public Works Department. Details on the expenditures are in the Department Summary chapter in the Public Works Section.

Vehicle Maintenance Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Vehicle Maintenance	2,858,550	2,940,700	2,952,700	3,088,190	5.0%
REVENUE					
Beginning Balance	495,830	723,580	502,290	1,258,520	
School District	565,377	500,000	500,000	500,000	-
Rural Fire District	7,726	-	-	-	-
Thompson Valley EMS	54,447	-	-	50,000	-
Internal Service Charges	2,236,731	3,196,930	3,208,930	3,356,090	5.0%
Other	732	-	-	-	-
Total Revenue	2,865,013	3,696,930	3,708,930	3,906,090	5.7%
Total Resources	3,360,843	4,420,510	4,211,220	5,164,610	
EXPENSE BY CATEGORY					
Personal Services	1,049,385	1,165,700	1,165,700	1,162,130	(0.3%)
Supplies	1,579,854	1,471,520	1,483,520	1,652,860	12.3%
Purchased Services	122,051	132,500	132,500	141,210	6.6%
Fixed Charges	10,510	13,220	13,220	13,220	-
Transfers	96,750	97,810	97,810	101,270	3.5%
Capital	-	59,950	59,950	17,500	(70.8%)
Total	2,858,550	2,940,700	2,952,700	3,088,190	5.0%
Ending Balance	502,293	1,479,810	1,258,520	2,076,420	

Risk Management Fund

The Risk Management Fund is managed by the Finance Department. Details on the expenditures are in the Department Summary chapter in the Finance Section.

Risk Management Fund

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Risk Management	2,071,422	2,183,510	2,183,510	2,219,900	1.7%
REVENUE					
Beginning Balance	4,146,380	3,877,880	3,920,630	3,684,760	
Interest	283,641	174,510	174,510	119,750	(31.4%)
Workers' Compensation	868,160	916,680	916,680	1,305,670	42.4%
General Liability	679,440	856,450	856,450	892,700	4.2%
Other	14,428	-	-	-	-
Total Revenue	1,845,669	1,947,640	1,947,640	2,318,120	19.0%
Total Resources	5,992,049	5,825,520	5,868,270	6,002,880	
EXPENSE BY CATEGORY					
Personal Services	301,035	327,210	327,210	337,760	3.2%
Supplies	5,096	8,060	9,060	5,520	(31.5%)
Purchased Services	115,870	132,800	131,800	141,440	6.5%
Fixed Charges	1,649,421	1,715,440	1,715,440	1,735,180	1.2%
Total	2,071,422	2,183,510	2,183,510	2,219,900	1.7%
Ending Balance	3,920,627	3,642,010	3,684,760	3,782,980	

ENTERPRISE FUNDS

Enterprise Funds are required by law to be self-supporting. The TABOR Amendment limits the amount of tax subsidy to 10% of the total operating cost. The City of Loveland Enterprise Funds are not subsidized, and are funded entirely by user fees. Details of the operating costs for each fund are in the Department Chapter under the department in which the enterprise resides. The capital projects for each fund are included in the Capital Program book.

The Golf Enterprise Fund manages the three City-owned golf courses. The main source of revenues is from user fees paid by patrons of the golf courses. The fee schedule is set to recover all operating and capital costs involved in the operation of the three courses.

The Power Enterprise Fund includes all costs, operating, purchased power, and capital, associated with distributing electricity to City residents and businesses. The City of Loveland has the fourth lowest rate for electricity of all providers within Colorado.

The Solid Waste Fund includes all costs, operating and capital, associated with the collection and disposal or recycling of the City's solid wastes and manages a contract for mosquito control services. The fund is administered by the Public Works Department. The City of Loveland has been nationally recognized for the success of the "Pay As You Throw" Program and the high rate of materials recycled and removed from the waste stream.

The Water Enterprise Fund includes all costs, operating and capital, associated with providing the City with an adequate supply of water. The City of Loveland has the third lowest rate of all providers in our surrounding region.

The Stormwater Enterprise Fund includes all costs, operating, and capital, associated with treating the City's stormwater runoff and returning clean, usable water to downstream users. The Fund is administered by the Public Works Department to more closely align the stormwater management with street construction and maintenance.

The Wastewater Enterprise Fund includes all costs, operating and capital, associated with treating the City's wastewater and returning clean usable water to downstream users.

The Water and Power Department administers the Water Enterprise Fund, the Wastewater Enterprise Fund, and the Power Enterprise Fund. The consolidation of these three enterprises under one department results in administrative savings for each enterprise.

Enterprise Funds

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
REVENUE					
Beginning Balance	72,022,390	57,505,320	74,118,870	62,294,110	
Impact Fees	5,450,475	4,677,580	4,677,580	3,989,370	(14.7%)
User Fees	9,236,240	9,596,770	9,596,770	9,958,900	3.8%
Interest	5,248,914	2,417,150	2,417,150	1,984,410	(17.9%)
Lease Proceeds	-	2,674,000	2,674,000	-	-
Other	197,840	280,040	281,040	331,440	18.4%
Transfers	194,170	198,480	198,480	705,370	255.4%
Utility Charges	54,663,477	55,883,320	55,883,320	60,055,060	7.5%
Utility Other	5,648,730	3,725,560	3,724,560	2,526,050	(32.2%)
Total Revenue	80,639,846	79,452,900	79,452,900	79,550,600	0.1%
Total Resources	152,662,236	136,958,220	153,571,770	141,844,710	
APPROPRIATIONS					
Golf	3,615,750	4,083,270	4,128,040	3,960,600	(3.0%)
Power	41,846,334	43,727,410	44,090,390	46,837,240	7.1%
Solid Waste	5,124,486	7,501,010	8,217,110	5,688,470	(24.2%)
Stormwater	4,613,093	5,833,590	6,583,700	3,635,510	(37.7%)
Wastewater	6,565,590	10,394,080	12,298,190	7,425,940	(28.6%)
Water	16,778,119	11,339,990	15,960,230	15,399,460	35.8%
Total	78,543,372	82,879,350	91,277,660	82,947,220	0.1%
EXPENSE BY CATEGORY					
Personal Services	13,179,748	14,543,770	14,368,850	15,524,240	6.7%
Supplies	1,964,578	3,404,040	3,404,040	2,602,640	(23.5%)
Purchased Services	31,901,884	33,479,700	33,624,700	36,651,400	9.5%
Fixed Charges	948,529	1,078,190	1,053,660	1,125,760	4.4%
Debt Service	1,153,825	1,436,640	1,436,640	1,716,030	19.4%
Transfers	5,893,691	6,091,010	6,091,010	6,977,190	14.5%
Capital	23,501,117	22,846,000	31,298,760	18,349,960	(19.7%)
Total	78,543,372	82,879,350	91,277,660	82,947,220	0.1%
Ending Balance	74,118,864	54,078,870	62,294,110	58,897,490	

The following pages show the fund summary for each of the individual enterprise funds.

Golf Fund

The Golf Fund is managed by Parks & Recreation Department. Details on the fund expenses are in the Department Summary Chapter in the Parks & Recreation Section.

Golf Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Administration/Support	1,310,311	1,383,570	1,383,570	1,423,850	2.9%
Olde Course/Cattail Creek	1,093,200	1,269,700	1,142,040	1,090,190	(14.1%)
Mariana Butte	1,212,239	1,430,000	1,602,430	1,446,560	1.2%
Total	3,615,750	4,083,270	4,128,040	3,960,600	(3.0%)
REVENUE					
Beginning Balance	2,011,810	2,088,800	2,489,010	2,391,240	
Olde Course	1,139,001	1,183,340	1,183,340	1,185,200	0.2%
Mariana Butte	2,004,003	2,121,440	2,121,440	2,131,590	0.5%
Cattail Creek	341,630	354,190	354,190	347,820	(1.8%)
Interest	176,793	120,000	120,000	60,000	(50.0%)
Other	431,527	251,300	251,300	267,750	6.5%
Total Revenue	4,092,954	4,030,270	4,030,270	3,992,360	(0.9%)
Total Resources	6,104,764	6,119,070	6,519,280	6,383,600	
EXPENSE BY CATEGORY					
Personal Services	1,842,688	1,943,840	1,943,840	2,013,240	3.6%
Supplies	454,891	523,980	523,980	556,480	6.2%
Purchased Services	416,385	409,390	409,390	437,140	6.8%
Fixed Charges	9,036	10,800	10,800	10,800	-
Debt Service	326,668	328,780	328,780	328,780	-
Transfers	283,554	283,230	283,230	284,610	0.5%
Capital	282,528	583,250	628,020	329,550	(43.5%)
Total	3,615,750	4,083,270	4,128,040	3,960,600	(3.0%)
Ending Balance	2,489,014	2,035,800	2,391,240	2,423,000	

Power Enterprise Fund

The Power Enterprise is managed by the Water & Power Department. Details on the fund expenses are in the Department Summary Chapter in the Water & Power Section.

Power Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Power Utility	40,062,914	41,678,220	42,008,350	45,299,310	8.7%
Power Finance	1,783,420	2,049,190	2,082,040	1,537,930	(24.9%)
Total	41,846,334	43,727,410	44,090,390	46,837,240	7.1%
REVENUE					
Beginning Balance	12,702,120	10,273,740	14,745,700	12,925,430	
Utility Charges	36,319,166	37,431,000	37,431,000	41,594,500	11.1%
Utility Other	4,317,436	2,646,000	2,645,000	1,528,000	(42.3%)
Impact Fees	1,352,140	1,250,000	1,250,000	1,300,000	4.0%
User Fees	503,450	396,000	396,000	419,000	5.8%
Interest	1,108,021	301,830	301,830	279,930	(7.3%)
Other	102,657	54,900	55,900	81,700	48.8%
Transfers	187,040	190,390	190,390	286,030	50.2%
Total Revenue	43,889,910	42,270,120	42,270,120	45,489,160	7.6%
Total Resources	56,592,030	52,543,860	57,015,820	58,414,590	
EXPENSE BY CATEGORY					
Personal Services	3,685,167	3,965,650	3,776,230	4,488,900	13.2%
Supplies	315,906	392,880	392,880	531,660	35.3%
Purchased Services	27,281,257	28,457,130	28,616,630	31,453,480	10.5%
Fixed Charges	(274,409)	(223,150)	(244,980)	(216,860)	(2.8%)
Transfers	3,021,349	3,140,270	3,140,270	3,582,950	14.1%
Capital	7,817,064	7,994,630	8,409,360	6,997,110	(12.5%)
Total	41,846,334	43,727,410	44,090,390	46,837,240	
Ending Balance	14,745,696	8,816,450	12,925,430	11,577,350	

Solid Waste Enterprise Fund

The Solid Waste Enterprise is managed by the Public Works Department. Details on the fund expenses are in the Department Summary Chapter in the Public Works Section.

Solid Waste Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Refuse	2,554,719	2,323,140	2,802,930	2,457,830	5.8%
Recycling	1,014,402	3,908,060	3,908,060	1,876,590	(52.0%)
Yard Waste	1,294,711	1,063,110	1,299,420	1,143,100	7.5%
Mosquito Control	260,654	206,700	206,700	210,950	2.1%
Total	5,124,486	7,501,010	8,217,110	5,688,470	(24.2%)
REVENUE					
Beginning Balance	2,011,810	1,763,530	1,948,100	1,997,850	
Charges for Services	4,816,629	5,290,500	5,290,500	5,607,540	6.0%
Interest	178,315	79,360	79,360	85,300	7.5%
Lease Proceeds	-	2,674,000	2,674,000	-	(100.0%)
Other	65,829	223,000	223,000	247,000	10.8%
Total Revenue	5,060,773	8,266,860	8,266,860	5,939,840	(28.1%)
Total Resources	7,072,583	10,030,390	10,214,960	7,937,690	
EXPENSE BY CATEGORY					
Personal Services	1,721,747	1,886,900	1,886,900	2,005,110	6.3%
Supplies	167,852	1,449,700	1,449,700	387,050	(73.3%)
Purchased Services	906,030	936,270	936,270	1,007,200	7.6%
Fixed Charges	776,346	833,160	833,160	861,260	3.4%
Debt Service	-	281,000	281,000	561,000	99.6%
Transfers	567,174	605,980	605,980	631,850	4.3%
Capital	985,337	1,508,000	2,224,100	235,000	(84.4%)
Total	5,124,486	7,501,010	8,217,110	5,688,470	(24.2%)
Ending Balance	1,948,097	2,529,380	1,997,850	2,249,220	

Stormwater Enterprise Fund

The Stormwater Enterprise is managed by the Public Works Department. Details on the fund expenses are in the Department Summary Chapter in the Public Works Section.

Stormwater Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Administration/Engineering	3,393,169	4,383,020	5,133,130	2,414,310	(44.9%)
Collections	478,532	593,850	593,850	636,070	7.1%
Street Sweeping	741,392	856,720	856,720	585,130	(31.7%)
Total	4,613,093	5,833,590	6,583,700	3,635,510	(37.7%)
REVENUE					
Beginning Balance	2,916,000	2,033,940	2,949,240	836,060	
Utility Charges	3,784,921	3,751,430	3,751,430	3,807,700	1.5%
Utility Other	28,907	71,010	71,010	30,000	(57.8%)
Impact Fees	615,921	546,000	546,000	360,000	(34.1%)
Interest	182,688	100,040	100,040	27,170	(72.8%)
Transfers	4,420	1,040	1,040	58,490	5,524.0%
Other	29,480	1,000	1,000	1,000	-
Total Revenue	4,646,337	4,470,520	4,470,520	4,284,360	(4.2%)
Total Resources	7,562,337	6,504,460	7,419,760	5,120,420	
EXPENSE BY CATEGORY					
Personal Services	911,699	1,137,350	1,151,850	1,211,010	6.5%
Supplies	69,162	85,600	85,600	84,500	(1.3%)
Purchased Services	150,560	218,100	203,600	281,320	29.0%
Fixed Charges	98,136	113,200	113,200	112,680	(0.5%)
Transfers	427,060	431,840	431,840	448,500	3.9%
Capital	2,956,476	3,847,500	4,597,610	1,497,500	(61.1%)
Total	4,613,093	5,833,590	6,583,700	3,635,510	(37.7%)
Ending Balance	2,949,244	670,870	836,060	1,484,910	

Wastewater Enterprise Fund

The Wastewater Enterprise is managed by the Water & Power Department. Details on the fund expenses are in the Department Summary Chapter in the Water & Power Section.

Wastewater Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Wastewater Utility	6,377,506	10,161,240	12,063,550	7,269,780	(28.5%)
Wastewater Finance	188,084	232,840	234,640	156,160	(32.9%)
Total	6,565,590	10,394,080	12,298,190	7,425,940	(28.6%)
REVENUE					
Beginning Balance	10,286,550	8,735,490	12,683,930	9,000,050	
Utility Charges	6,864,376	7,231,610	7,231,610	7,022,200	(2.9%)
Utility Other	70,389	6,500	6,500	4,500	(30.8%)
Impact Fees	1,235,043	1,019,810	1,019,810	802,800	(21.3%)
Interest	796,317	356,340	356,340	257,770	(27.7%)
Other	(4,018)	(2,700)	(2,700)	(2,100)	(22.2%)
Transfers	860	2,750	2,750	11,320	311.6%
Total Revenue	8,962,967	8,614,310	8,614,310	8,096,490	(6.0%)
Total Resources	19,249,517	17,349,800	21,298,240	17,096,540	
EXPENSE BY FUND					
Personal Services	1,970,130	2,233,920	2,233,920	2,338,050	4.7%
Supplies	252,950	273,450	273,450	330,010	20.7%
Purchased Services	1,461,320	1,709,780	1,709,780	1,670,770	(2.3%)
Fixed Charges	137,480	157,350	156,000	165,400	5.1%
Transfers	708,752	742,980	742,980	1,086,990	46.3%
Capital	2,034,958	5,276,600	7,182,060	1,834,720	(65.2%)
Total	6,565,590	10,394,080	12,298,190	7,425,940	(28.6%)
Ending Balance	12,683,927	6,955,720	9,000,050	9,670,600	

Water Enterprise Fund

The Water Enterprise is managed by the Water & Power Department. Details on the fund expenses are in the Department Summary Chapter in the Water & Power Section.

Water Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Water Utility	16,271,924	10,752,600	15,362,490	15,006,000	39.6%
Water Finance	506,195	587,390	597,740	393,460	(33.0%)
Total	16,778,119	11,339,990	15,960,230	15,399,460	35.8%
REVENUE					
Beginning Balance	42,094,100	32,609,820	39,302,890	35,143,480	
Utility Charges	7,695,014	7,469,280	7,469,280	7,630,660	2.2%
Utility Other	1,231,998	1,002,050	1,002,050	963,550	(3.8%)
Impact Fees	2,247,371	1,861,770	1,861,770	1,526,570	(18.0%)
Interest	2,806,780	1,459,580	1,459,580	1,274,240	(12.7%)
Other	3,892	3,840	3,840	3,840	-
Transfers	1,850	4,300	4,300	349,530	8,028.6%
Total Revenue	13,986,905	11,800,820	11,800,820	11,748,390	(0.4%)
Total Resources	56,081,005	44,410,640	51,103,710	46,891,870	
EXPENSE BY CATEGORY					
Personal Services	3,048,317	3,376,110	3,376,110	3,467,930	2.7%
Supplies	703,817	678,430	678,430	712,940	5.1%
Purchased Services	1,686,332	1,749,030	1,749,030	1,801,490	3.0%
Fixed Charges	201,940	186,830	185,480	192,480	3.0%
Debt Service	827,157	826,860	826,860	826,250	(0.1%)
Transfers	885,802	886,710	886,710	942,290	6.3%
Capital	9,424,754	3,636,020	8,257,610	7,456,080	105.1%
Total	16,778,119	11,339,990	15,960,230	15,399,460	35.8%
Ending Balance	39,302,886	33,070,650	35,143,480	31,492,410	

SPECIAL REVENUE FUNDS

The Special Revenue Funds are for programs that, by Council policy, have dedicated revenue sources, and with the exception of the Community Development Block Grant (CDBG) Fund, are primarily capital in nature. For detail on the projects within these funds, see the Capital Program Book. The Department Summary Chapter contains detailed explanations of the expenses in the special revenue funds in the Department Section within which they reside.

The Art in Public Places Fund is to budget for art acquisition and maintenance. By City ordinance, 1% of the cost of all construction projects over \$50,000 is deposited into the fund. The fund is managed by the Cultural Services Department.

The Capital Expansion Fee Fund (CEF) is where all impact fees are budgeted. Only capital projects that are fully funded by CEFs are budgeted as expenses in the fund. Projects that are partially funded by CEFs are budgeted in the Capital Projects Fund by transferring funds to the Capital Projects Fund. This method allows for a full accounting of all impact fees collected and their use, while at the same time showing the total cost of the capital projects.

The Capital Projects Fund is where all vertical construction, non-enterprise infrastructure, major building maintenance projects, and major equipment purchases for General Fund agencies are budgeted. The funding sources for the fund are primarily transfers from the General Fund and the CEF Fund, and the Street Maintenance Fee. This allows for the full cost of a project to be budgeted, when the funding for the project is from different sources.

The CDBG Fund is for federal funds the City receives from the U.S. Department of Housing and Urban Development. Loveland is an entitlement city, which allows the City to receive funds each year without reapplication. Currently, the funding is directed towards affordable housing needs in the community. The fund is managed by the Human Services Division.

The Conservation Trust Fund is for park and recreation projects funded by Colorado Lottery funds. Expenses are for the construction and maintenance of the recreational trail, which on completion, will circle the City. Lottery funds previously provided a portion of the funding for construction of the Loveland Chilson Recreation Center and are used as one funding source for the construction of the new Youth Sports Complex. The fund is managed by the Parks & Recreation Department.

The Open Space Fund is for the City's share of revenue from the County Open Space Sales Tax. The funding is for the purchase and maintenance of open land for the City. The fund is managed by the Parks & Recreation Department.

The Loveland General Improvement District #1 (GID) is a special district established with its own mill levy to maintain downtown public parking lots and street amenities.

The Park Improvement Fund is for the replacement of park amenities and infrastructure, such as shelters, pump stations, or other similar amenities or equipment. Revenue sources for the fund are park shelter use fees, ball field and tennis court rentals, and county fees collected within the urban growth area. The fund is managed by the Parks & Recreation Department.

Special Revenue Funds

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
REVENUE					
Beginning Balance	59,609,388	52,796,910	63,174,388	52,962,680	
Other Taxes	1,528,277	1,486,850	1,486,850	1,516,590	2.0%
Intergovernmental	998,881	873,260	2,529,030	803,420	(8.0%)
Impact Fees	6,939,519	9,052,960	6,939,490	8,086,410	(10.7%)
User Fees	38,521	1,470,020	1,470,020	1,527,990	3.9%
Interest	4,552,837	2,028,110	2,028,110	1,571,810	(22.5%)
Other	775,950	190,000	190,000	217,210	14.3%
Transfers	14,911,371	11,766,550	26,694,280	18,902,550	60.6%
Total Revenue	29,745,356	26,867,750	41,337,780	32,625,980	21.4%
Total Resources	89,354,744	79,664,660	104,512,168	85,588,660	
APPROPRIATIONS					
Art in Public Places	218,831	301,320	301,320	494,410	64.1%
Capital Expansion Fees	10,104,287	7,646,270	16,507,070	14,033,940	83.5%
Capital Projects	15,087,328	12,779,290	28,214,090	19,812,010	55.0%
Community Dev. Block Grant	348,187	303,260	640,100	303,420	0.1%
Conservation Trust	117,899	154,820	2,468,790	806,220	420.7%
Open Space	303,831	1,940,430	1,968,120	1,494,620	(23.0%)
Park Improvement	-	250,000	1,450,000	-	(100.0%)
Total	26,180,363	23,375,390	51,549,490	36,944,620	58.0%
EXPENSE BY CATEGORY					
Personal Services	560,752	376,780	376,780	386,390	2.6%
Supplies	338,919	28,150	28,150	29,710	5.5%
Purchased Services	375,285	341,230	680,760	363,420	6.5%
Fixed Charges	12,788	13,960	13,960	19,150	37.2%
Transfers	8,537,087	4,349,980	15,890,440	12,374,250	184.5%
Capital	16,355,532	18,265,290	34,559,400	23,771,700	30.1%
Total	26,180,363	23,375,390	51,549,490	36,944,620	58.0%
Ending Balance	63,174,381	56,289,270	52,962,678	48,644,040	

The following pages provide fund summaries for each of the funds listed.

Art in Public Places Fund

The Art in Public Places Fund is managed by the Cultural Services Department. Details on the expenditures are in the Department Summary chapter in the Cultural Services Section.

Art in Public Places Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Art in Public Places	218,831	301,320	301,320	494,410	64.1%
REVENUE					
Beginning Balance	555,690	239,200	629,100	500,920	
Grants	-	70,000	70,000	-	(100.0%)
1% for the Arts	256,739	85,000	85,000	215,210	153.2%
Interest	35,347	18,140	18,140	16,280	(10.3%)
Other	150	-	-	-	-
Total Revenue	292,236	173,140	173,140	231,490	33.7%
Total Resources	847,926	412,340	802,240	732,410	
EXPENSE BY CATEGORY					
Personal Services	32,145	42,810	42,810	51,410	20.1%
Supplies	1,483	3,400	3,400	5,000	47.1%
Purchased Services	52,153	55,400	55,400	78,000	40.8%
Capital	133,050	199,710	199,710	360,000	80.3%
Total	218,831	301,320	301,320	494,410	64.1%
Ending Balance	629,095	111,020	500,920	238,000	

Capital Expansion Fee Fund

The Capital Expansion Fee Fund contains all impact fee collections and projects associated with impact fees. See the Capital Program Book for details on the Capital Projects funded from resources in this fund.

Capital Expansion Fee Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Capital Expansion Fees	10,104,287	7,646,270	16,507,070	14,033,940	83.5%
REVENUE					
Beginning Balance	44,491,751	40,984,270	45,352,448	38,824,170	
Impact Fees	6,935,930	9,049,390	6,935,920	8,082,770	(10.7%)
Interest	3,447,274	1,744,630	1,744,630	1,247,370	(28.5%)
Other	387,854	-	-	-	-
Transfers	193,926	415,000	1,298,240	568,250	36.9%
Total Revenue	10,964,984	11,209,020	9,978,790	9,898,390	(11.7%)
Total Resources	55,456,735	52,193,290	55,331,238	48,722,560	
EXPENSE BY CATEGORY					
Transfers	8,537,087	4,349,980	12,681,470	12,374,250	184.5%
Capital	1,567,200	3,296,290	3,825,600	1,659,690	(49.6%)
Total	10,104,287	7,646,270	16,507,070	14,033,940	83.5%
Ending Balance	45,352,448	44,547,020	38,824,168	34,688,620	

Capital Projects Fund

The Capital Projects fund all infrastructure construction and major equipment purchases. See the Capital Program Book for details on the Capital Projects.

Capital Projects Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Capital Projects	15,087,328	12,779,290	28,214,090	19,812,010	55.0%
REVENUE					
Beginning Balance	798,968	735,600	496,830	425,450	
Intergovernmental	50,185	-	1,318,930	-	-
User Fees	-	1,427,740	1,427,740	1,477,710	3.5%
Other	17,560	-	-	-	-
Transfers	14,717,445	11,351,550	25,396,040	18,334,300	61.5%
Total Revenue	14,785,190	12,779,290	28,142,710	19,812,010	55.0%
Total Resources	15,584,158	13,514,890	28,639,540	20,237,460	
EXPENSE BY CATEGORY					
Personal Services	251,976	-	-	-	-
Supplies	307,530	-	-	-	-
Purchased Services	19,835	-	-	-	-
Fixed Charges	423	-	-	-	-
Capital	14,507,564	12,779,290	28,214,090	19,812,010	55.0%
Total	15,087,328	12,779,290	28,214,090	19,812,010	55.0%
Ending Balance	496,830	735,600	425,450	425,450	

Community Development Block Grant Fund

The Community Development Block Grant Fund is managed by the Human Services Division in the Community & Business Relations Department. Details on the expenditures are in the Department Summary chapter in the Community & Business Relations Section.

Community Development Block Grant Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Community Dev. Block Grant	348,187	303,260	640,100	303,420	0.1%
REVENUE					
Grants	348,187	303,260	640,100	303,420	0.1%
Total	348,187	303,260	640,100	303,420	0.1%
EXPENSE BY CATEGORY					
Personal Services	57,774	57,520	57,520	57,910	0.7%
Supplies	269	400	400	360	(10.0%)
Purchased Services	290,144	245,340	582,180	245,150	(0.1%)
Total	348,187	303,260	640,100	303,420	0.1%

Conservation Trust Fund

The Conservation Trust Fund is managed by the Parks & Recreation Department. Details on the expenditures are in the Department Summary chapter in the Parks & Recreation Section.

Conservation Trust Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Conservation Trust	117,899	154,820	2,468,790	806,220	420.7%
REVENUE					
Beginning Balance	5,177,090	3,354,630	6,052,680	4,203,890	
Lottery Proceeds	600,509	500,000	500,000	500,000	-
Interest	392,979	120,000	120,000	127,500	6.3%
Total Revenue	993,488	620,000	620,000	627,500	1.2%
Total Resources	6,170,578	3,974,630	6,672,680	4,831,390	
EXPENSE BY CATEGORY					
Personal Services	73,204	121,060	121,060	117,230	(3.2%)
Supplies	23,353	15,650	15,650	15,650	-
Purchased Services	1,259	4,150	4,150	4,190	1.0%
Fixed Charges	12,365	13,960	13,960	19,150	37.2%
Transfers	-	-	2,008,970	-	-
Capital	7,718	-	305,000	650,000	-
Total	117,899	154,820	2,468,790	806,220	420.7%
Ending Balance	6,052,679	3,819,810	4,203,890	4,025,170	

Open Space Fund

The Open Space Fund is managed by the Parks & Recreation Department. Details on the expenditures are in the Department Summary chapter in the Parks & Recreation Section.

Open Space Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Open Space	303,831	1,940,430	1,968,120	1,494,620	(23.0%)
REVENUE					
Beginning Balance	6,434,760	6,315,480	8,178,760	7,807,490	
County Open Space Taxes	1,528,277	1,486,850	1,486,850	1,516,590	2.0%
Interest on Investments	511,778	105,000	105,000	142,310	35.5%
Other	7,778	5,000	5,000	2,000	(60.0%)
Total Revenue	2,047,833	1,596,850	1,596,850	1,660,900	4.0%
Total Resources	8,482,593	7,912,330	9,775,610	9,468,390	
EXPENSE BY CATEGORY					
Personal Services	145,653	155,390	155,390	159,840	2.9%
Supplies	6,284	8,700	8,700	8,700	-
Purchased Services	11,894	36,340	39,030	36,080	(0.7%)
Capital	140,000	1,740,000	1,765,000	1,290,000	(25.9%)
Total	303,831	1,940,430	1,968,120	1,494,620	(23.0%)
Ending Balance	8,178,762	5,971,900	7,807,490	7,973,770	

Local Improvements Fund

The Local Improvement Fund is a revolving loan fund that allows the property owner to pay the cost of curb, gutter, and sidewalk public improvements over a ten-year period.

Local Improvements Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Local Improvements	296,089	318,660	318,300	332,640	4.4%
REVENUE					
Beginning Balance	296,089	318,660	318,300	332,640	
Interest	22,211	14,340	14,340	10,810	(24.6%)
Total Revenue	22,211	14,340	14,340	10,810	(24.6%)
Total Resources	318,300	333,000	332,640	343,450	
Ending Balance	318,300	333,000	332,640	343,450	

Park Improvement Fund

The Park Improvement Fund is managed by the Parks & Recreation Department. Details on the expenditures are in the Department Summary chapter in the Parks & Recreation Section.

Park Improvement Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Park Improvement	-	250,000	1,450,000	-	(100.0%)
REVENUES					
Beginning Balance	1,855,040	849,070	2,146,270	868,120	
County Fees	3,589	3,570	3,570	3,640	2.0%
User Fees	38,521	42,280	42,280	50,280	18.9%
Interest	143,248	26,000	26,000	27,540	5.9%
Other	105,869	100,000	100,000	-	(100.0%)
Total Revenue	291,227	171,850	171,850	81,460	(52.6%)
Total Resources	2,146,267	1,020,920	2,318,120	949,580	
EXPENSE BY CATEGORY					
Transfers	-	-	1,200,000	-	-
Capital	-	250,000	250,000	-	(100.0%)
Total	-	250,000	1,450,000	-	(100.0%)
Ending Balance	2,146,267	770,920	868,120	949,580	

OTHER ENTITY FUNDS

These are funds to account for the revenues and expenses of separate governmental units the City of Loveland either has a significant interest in or has created for special purposes. The spending for these funds is approved either by a joint relationship through an intergovernmental agreement, or by a separate resolution.

The Airport is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority to control this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Fort Collins – Loveland Municipal Airport as part of the administrative responsibilities. The LLBA was established by Larimer County and the City of Loveland to construct and operate the new combined Police and Courts facility.

The General Improvement District #1, the Loveland Special Improvement District #1 and the Loveland Urban Renewal Authority are separate entities created for specific expenditures and are funded by either a separate mill levy from the city, a special assessment, or tax increment financing (TIF). The City Council serves as the Board of Directors for these separate entities.

None of these funds are included in the City's Total Budget summary.

Other Entity Funds

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
REVENUE					
Beginning Balance	2,768,563	2,658,750	1,309,280	1,449,580	
Property Tax	4,333,978	4,346,750	4,346,750	10,679,830	145.7%
Other Taxes	2,371,316	734,990	734,990	1,875,000	155.1%
Intergovernmental	3,686,708	5,886,280	6,051,820	2,090,420	(64.5%)
User Fees	616,714	722,760	722,760	793,760	9.8%
Interest	137,859	111,420	111,420	54,660	(50.9%)
Bond Proceeds	9,960,000	-	-	-	-
Other	276,522	310,000	310,000	-	(100.0%)
Total Revenue	21,383,097	12,112,200	12,277,740	15,493,670	27.9%
Total Resources	24,151,660	14,770,950	13,587,020	16,943,250	
APPROPRIATIONS					
Airport	4,092,155	6,369,470	6,565,770	2,304,930	(63.8%)
Loveland GID #1	17,545	24,500	24,500	24,500	-
Loveland-Larimer Bldg. Authority	450,717	466,280	466,280	470,420	0.9%
Loveland SID #1	14,023,492	777,890	777,890	1,875,000	141.0%
Loveland Urban Renewal Authority	4,258,464	4,303,000	4,303,000	10,488,600	143.8%
Total	22,842,373	11,941,140	12,137,440	15,163,450	27.0%
EXPENSE BY CATEGORY					
Personal Services	419,415	487,010	487,010	512,710	5.3%
Supplies	47,195	27,250	27,250	30,350	11.4%
Purchased Services	503,008	633,640	633,640	673,410	6.3%
Fixed Charges	82,764	41,190	41,190	66,150	60.6%
Debt Service	18,275,292	4,939,290	4,939,290	12,298,600	149.0%
Capital	3,514,699	5,812,760	6,009,060	1,582,230	(72.8%)
Total	22,842,373	11,941,140	12,137,440	15,163,450	27.0%
Ending Balance	1,309,287	2,829,810	1,449,580	1,779,800	

The following pages provide complete summaries of each of these funds.

Airport

The Airport Fund is managed by the Public Works Department. Details on the expenditures are in the Other Entities chapter.

Airport Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Airport	4,092,155	6,369,470	6,565,770	2,304,930	(63.8%)
REVENUE					
Beginning Balance	609,188	593,910	663,120	734,150	
Airport Revenue	616,714	722,760	722,760	793,760	9.8%
Intergovernmental	3,235,991	5,420,000	5,585,540	1,620,000	(70.1%)
Gifts and Donations	276,522	310,000	310,000	-	(100.0%)
Interest	16,862	18,500	18,500	18,500	-
Total Revenue	4,146,089	6,471,260	6,636,800	2,432,260	(62.4%)
Total Resources	4,755,277	7,065,170	7,299,920	3,166,410	
EXPENSE BY CATEGORY					
Personal Services	298,786	362,420	362,420	383,980	5.9%
Supplies	44,605	24,000	24,000	27,100	12.9%
Purchased Services	186,980	220,700	220,700	245,470	11.2%
Fixed Charges	53,749	41,190	41,190	66,150	60.6%
Capital	3,508,035	5,721,160	5,917,460	1,582,230	(72.3%)
Total	4,092,155	6,369,470	6,565,770	2,304,930	(63.8%)
Ending Balance	663,122	695,700	734,150	861,480	

Loveland General Improvement District #1

The Loveland General Improvement District #1 is managed by the Public Works Department. Details on the expenditures are in the Other Entities chapter.

Loveland General Improvement District #1 Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
General Improvement District #1	17,545	24,500	24,500	24,500	-
REVENUE					
Beginning Balance	39,500	51,380	69,430	83,810	
Interest on Investments	4,659	2,310	2,310	2,720	17.7%
Property Taxes	42,818	36,570	36,570	37,930	3.7%
Total Revenue	47,477	38,880	38,880	40,650	4.6%
Total Resources	86,977	90,260	108,310	124,460	
EXPENSE BY CATEGORY					
Supplies	418	2,000	2,000	2,000	-
Purchased Services	17,127	22,500	22,500	22,500	-
Total	17,545	24,500	24,500	24,500	-
Ending Balance	69,432	65,760	83,810	99,960	

Loveland-Larimer Building Authority

The Loveland–Larimer Building Authority Fund is managed by the Public Works Department and the Parks & Recreation Department. The Public Works Department provides facility maintenance services and the Parks & Recreation Department provides grounds maintenance services.

Loveland-Larimer Building Authority Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Building Operations	437,121	452,030	452,030	456,170	0.9%
Grounds Maintenance	13,596	14,250	14,250	14,250	-
Total	450,717	466,280	466,280	470,420	0.9%
REVENUE					
Larimer County Contribution	92,620	107,240	107,240	108,200	0.9%
Transfer from General Fund	358,097	359,040	359,040	362,220	0.9%
Total	450,717	466,280	466,280	470,420	0.9%
EXPENSE BY CATEGORY					
Personal Services	120,629	124,590	124,590	128,730	3.3%
Supplies	2,172	1,250	1,250	1,250	-
Purchased Services	298,901	340,440	340,440	340,440	-
Fixed Charges	29,015	-	-	-	-
Total	450,717	466,280	466,280	470,420	0.9%

Loveland Special Improvement District #1

The Loveland Special Improvement District #1 Fund is managed by the Finance Department. Details on the expenditures are in the Other Entities chapter.

Loveland Special Improvement District #1 Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Loveland SID #1	14,023,492	777,890	777,890	1,875,000	141.0%
REVENUE					
Beginning Balance	2,062,800	1,928,600	452,200	496,090	
Assessments	2,371,316	734,990	734,990	1,275,000	73.5%
Prepaid Assessments	-	-	-	600,000	-
Interest	81,576	86,790	86,790	24,000	(72.3%)
Bond Proceeds	9,960,000	-	-	-	-
Total Revenue	12,412,892	821,780	821,780	1,899,000	131.1%
Total Resources	14,475,692	2,750,380	1,273,980	2,395,090	
EXPENSE BY CATEGORY					
Purchased Services	-	-	-	15,000	-
Debt Service	14,016,828	686,290	686,290	1,260,000	83.6%
Prepaid Debt	-	-	-	600,000	-
Capital	6,664	91,600	91,600	-	(100.0%)
Total	14,023,492	777,890	777,890	1,875,000	141.0%
Ending Balance	452,200	1,972,490	496,090	520,090	

Note: The bond ordinance for Loveland Special Improvement District #1 requires that a portion of the assessments received be placed in reserve accounts, so at the end of the year there will be a reserve balance. The reserve amounts are not excess funds. The reserves are to fund the upcoming interest payments to bondholders should annual assessments not be received on a timely basis. The fund balance remaining in the

final year of the bonds (2029) will be applied to the final payment and assessments on property owners will be lowered.

Loveland Urban Renewal Authority Fund

The Loveland Urban Renewal Fund is managed by the Finance Department. Details on the expenditures are in the Other Entities chapter.

Loveland Urban Renewal Authority Fund Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change
Downtown	-	-	-	-	-
Finley Block	-	-	-	-	-
U.S. 34 Crossroads	4,258,464	4,303,000	4,303,000	10,488,600	143.8%
Total	4,258,464	4,303,000	4,303,000	10,488,600	143.8%
REVENUE					
Beginning Balance	57,075	84,860	124,530	135,530	
Property Tax Increment	4,291,160	4,310,180	4,310,180	10,641,900	146.9%
Sales Tax Increment	-	-	-	-	-
Interest	34,762	3,820	3,820	9,440	147.1%
Total Revenue	4,325,922	4,314,000	4,314,000	10,651,340	146.9%
Total Resources	4,382,997	4,398,860	4,438,530	10,786,870	
EXPENSE BY CATEGORY					
Purchased Services	-	50,000	50,000	50,000	-
Debt Service	4,258,464	4,253,000	4,253,000	10,438,600	145.4%
Total	4,258,464	4,303,000	4,303,000	10,488,600	143.8%
Ending Balance	124,533	95,860	135,530	298,270	

Fund Balance Summary

	2008 Adopted Ending Balance	2008 Revised Ending Balance	2009 Ending Balance
General Fund	15,972,960	19,082,850	17,494,640
Internal Service Funds			
Employee Benefits	3,717,150	5,078,080	5,176,890
City Fleet	5,008,690	5,157,020	5,644,840
Vehicle Maintenance	1,479,810	1,258,520	2,076,420
Risk & Insurance	3,642,010	3,684,760	3,782,980
Total	13,847,660	15,178,380	16,681,130
Special Revenue Funds			
Capital Projects	735,600	425,450	425,450
Capital Expansion Fees	44,547,020	38,824,168	34,688,620
Local Improvement	333,000	332,640	343,450
Parks Improvement	770,920	868,120	949,580
Conservation Trust	3,819,810	4,203,890	4,025,170
Open Space	5,971,900	7,807,490	7,973,770
Art in Public Places	111,020	500,920	238,000
Total	56,289,270	52,962,678	48,644,040
Enterprise Funds			
Golf	2,035,800	2,391,240	2,423,000
Water	33,070,650	35,143,480	31,492,410
Wastewater	6,955,720	9,000,050	9,670,600
Stormwater	670,870	836,060	1,484,910
Power	8,816,450	12,925,430	11,577,350
Solid Waste	2,529,380	1,997,850	2,249,220
Total	54,078,870	62,294,110	58,897,490
Total All Funds	140,188,760	149,518,018	141,717,300

STAFFING LEVELS

This table represents a comparison of positions that are authorized in the budget for all funds from 2007 to 2009. The summary includes all full-time and part-time benefited positions, but does not include temporary or non-benefited positions. A benefited position is defined as receiving health and retirement benefits.

Department	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget - '08 Adopted Change
Executive & Legal	13.88	13.75	14.25	14.25	0.50
Community & Business Relations	7.80	7.50	8.50	8.50	1.00
Cultural Services	11.50	12.00	11.75	11.75	(0.25)
Development Services	28.25	29.25	28.35	28.25	(1.00)
Finance	18.85	18.75	19.75	20.75	2.00
Fire & Rescue	68.88	69.00	68.00	68.00	(1.00)
Human Resources	10.60	10.00	10.00	10.00	-
Information Technology	23.50	24.50	24.50	24.50	-
Library	27.54	27.54	27.54	27.54	-
Parks & Recreation	66.01	61.52	61.52	61.52	-
Police	134.00	136.00	136.00	136.00	-
Public Works	73.87	75.98	75.98	76.97	0.99
Total General Fund	484.68	485.79	486.14	488.03	2.24
Finance/Risk Management	3.80	4.00	4.00	4.00	-
Public Works/Vehicle Maintenance	14.65	15.65	15.65	15.65	-
Total Internal Service Funds	18.45	19.65	19.65	19.65	-
Parks & Recreation/Golf	18.50	18.50	18.50	18.50	-
Public Works/Solid Waste	25.62	26.62	26.62	27.62	1.00
Public Works/Stormwater	12.08	14.65	14.65	14.65	-
Water & Power	119.00	119.00	117.00	125.50	6.50
Finance/Utility Billing & Meter Reading	34.00	34.50	34.50	25.50	(9.00)
Total Enterprise Funds	209.20	213.27	211.27	211.77	(1.50)
Parks & Recreation/Conservation Trust	1.00	0.92	0.92	0.92	-
Community & Business Relations/CDBG	0.50	0.80	0.80	0.80	-
Parks & Recreation/Open Space	1.83	1.83	1.83	1.83	-
Cultural Services/Art in Public Places	0.80	0.80	0.80	0.80	-
Total Special Revenue Funds	4.13	4.35	4.35	4.35	-
Total City Employees (FTE)	716.46	723.06	721.41	723.80	0.74

TABOR REVENUE

In 1992, Colorado passed a State Constitutional Amendment, known as TABOR, which imposed tax and spending limitations on governmental entities. Since the passage of TABOR, Loveland citizens have approved three ballot issues allowing the City to keep and spend for certain purposes, thus waiving the limits of TABOR. The first in 1994 authorized the City to receive and expend all revenues generated from 1993 through 1997. In the 1999 election, the voters again authorized the City to receive and expend all revenues generated from 1998 through 2002. The 1999 ballot issue stipulated that these monies be spent on street construction and youth services.

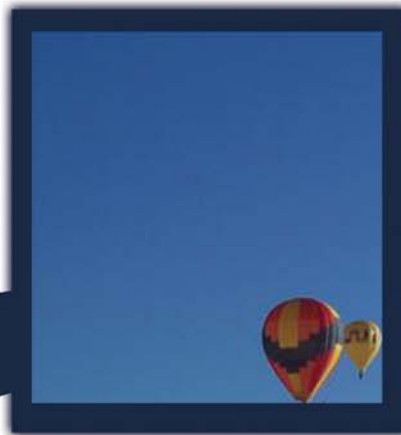
In 2002, voters once again authorized the City to receive and expend all revenues generated from 2003 through 2012. This ballot issue stipulated that these monies be spent on Police and Fire, street maintenance and construction, and park maintenance and construction. On the following page are the revenues that qualify under the ballot issue and the projects that have been funded with these revenues. These revenues have provided the General Fund contribution to the 2030 Transportation Plan, allowed for increased maintenance of existing streets, provided a portion of the funding to construct the new Fairgrounds Park, and provided funds for the replacement of fire apparatus and other large equipment purchases. Strong revenue between 2004-2007 was the result of the strong growth experienced during this time frame, with building permit revenues and building use tax revenues higher than average. With the slowdown in residential construction, and a significant portion of the new retail in the Centerra development completed, these revenues are not projected to return to the levels of recent history in the coming years, reducing the amount that will be available for projects from this source.

Projects Funded From Revenues Above TABOR Limit

Year:	Amount
2003 actual revenues above TABOR limit	1,307,281
2004 actual revenues above TABOR limit	4,370,851
2005 actual revenues above TABOR limit	6,841,751
2006 actual revenues above TABOR limit	6,198,790
2007 actual revenues above TABOR limit	7,208,222
2008 projected revenues above TABOR limit	2,115,466
2009 projected revenues above TABOR limit	-
Total	\$28,042,361

Projects:	Amount
Street Rehabilitation and Maintenance (2004 Budget)	975,180
Street Rehabilitation and Maintenance (2005 Budget)	2,909,800
Fairgrounds Renovation (2005 Budget)	100,000
Street Construction (2005 Budget)	620,226
In-house Street Construction Engineering (2005 Budget)	489,490
Street Construction (2006 Budget)	1,737,056
Street Rehabilitation and Maintenance (2006 Budget)	1,165,482
Fire Apparatus Replacement (2006 Budget)	263,250
Youth Sports Complex Operating Costs (2006 Budget)	384,000
Replace Street Paint Truck (2006 Budget)	240,000
Four New Firefighters and Volunteer Equipment (2006 Budget)	424,140
Four New Police Officers (2006 Budget)	365,730
Fairgrounds/Barnes Park Expansion (2006 Budget)	3,000,000
Street Construction (2007 Budget)	1,737,056
Street Rehabilitation and Maintenance (2007 Budget)	1,374,670
Winona Pool Bathhouse Renovation (2006 Budget)	112,500
Police Vehicle Upgrades (2007 Budget)	67,500
New Sign Service Truck (2007 Budget)	50,000
Replace 1986 Freightliner (2007 Budget)	105,000
Street Rehabilitation and Maintenance (2008 Budget)	1,427,740
Street Construction (2008 Budget)	3,462,940
Street Rehabilitation and Maintenance (2009 Budget)	1,477,710
Street Construction (2009 Budget)	1,547,350
Subtotal	\$24,036,820
 Balance	 <u>\$4,005,541</u>

DEPARTMENT SUMMARIES



DEPARTMENT SUMMARIES

LEGISLATIVE (LEG).....6-1

The City of Loveland is a home rule, council-manager form of government. The City Council is a nine member policy-making board for the City of Loveland. The Council is led by the Mayor, who is elected for a two-year term by the community at large.

EXECUTIVE & LEGAL (E&L).....7-1

All City staff report to the City Manager, except the Municipal Court and the City Attorney's Office. It is the City Manager's responsibility to integrate the talents of all department heads within a common vision that enables the organization to deliver service based on City Council direction. This management team works together to create an environment that encourages innovation, creativity, and growth. The City Manager's Office encourages management and every employee to hold each other accountable for achieving excellence.

COMMUNITY & BUSINESS RELATIONS (C&BR).....8-1

This department partners with outside agencies to assist with enriching the community and manages the community outreach to ensure that citizens are well informed. It is made up of Business Relations, Public Information, City Clerk, and Human Services. The Business Relations Division, also referred to as Business Development, works to market the community to expand and retain businesses, as well as attract new businesses. This Division also serves an ombudsman role to help citizens and business owners navigate through city processes and resolve concerns. Public Information is the division that manages the primary outreach to the community to keep them informed about what is going on with the organization by creating and revising the content on the City's home page, Cable Channel 16 talk shows, the newsletter delivered with the utility bill, monthly information ads in the local newspapers and the emergency radio station 1610. The City Clerk's Office is the central records, central switchboard, licensing, and food and utility sales tax rebate administrator. The Human Services Division partners with several non-profit organizations in the community to deliver services to those in need through a grant administration process for awards of city money and Community Development Block Grant funding.

CULTURAL SERVICES (CS).....9-1

The Cultural Services Department presents diverse cultural programs to enrich the community, and visitors of all ages and backgrounds, through high quality and affordable performing arts, exhibits and events.

DEVELOPMENT SERVICES (DS).....10-1

Development Services includes Planning, Building Inspections, Code Enforcement, and Community and Strategic Planning (including Historic Preservation, Downtown Working Committee Support). The department strives to enhance community livability by providing well-planned, sustainable, vital and safe built community environment through public involvement in the planning and development processes.

FINANCE (FIN).....11-1

The function of the Finance Department is to facilitate interaction between the City Council, City Manager, other City departments and the divisions within the Finance Department. This Department is responsible for all financial functions of the City, as well as many other support services, including Accounting and Purchasing, Budget, Risk Management, Revenue / Sales Tax, and Utility Billing. Finance assists the public regarding utility bills, accounts payable, sales and use taxes and municipal bonds.

FIRE & RESCUE (F&R).....12-1

The Loveland Fire and Rescue Department is a combination department which utilizes both career and volunteer firefighters. Staff consists of 58 career members and a maximum of 80 volunteer members.

<u>HUMAN RESOURCES (HR)</u>	13-1
The Human Resources Department provides the following services to the City and its employees and volunteers: recruitment, selection and orientation; compensation plan development; benefits development and administration; counseling and discipline; policy development, record keeping; background checks, development and compliance with administrative regulations, training and employee development; Employee Recognition Program; and the Community Volunteer Program.	
<u>INFORMATION TECHNOLOGY (IT)</u>	14-1
The Information Technology Department is made up of three divisions: Geographic Information Systems (GIS), Support Services, and Programming and Network Administration. IT is responsible for the information systems, applications and technologies that provide communication with and for the City of Loveland government.	
<u>LOVELAND PUBLIC LIBRARY (LPL)</u>	15-1
The Loveland Public Library offers a variety of services to the community through its printed and electronic media. A wide variety of programming for ages 1 to 101 is offered to build knowledge and enjoyment, including an outreach minivan for those that cannot come to the library facility. The media services personnel in the Library also manage Channel 16 broadcasting.	
<u>PARKS & RECREATION (P&R)</u>	16-1
The department manages 27 city parks, 3 golf courses, approximately 15.5 miles of completed recreational trail, 28 natural areas, the Loveland Chilson Recreation/Senior Center, Barnes Park Batting Cages, Winona Swimming Pool, Lake Loveland Swim Beach, and 2 Cemeteries.	
<u>POLICE (POL)</u>	17-1
The Loveland Police Department provides an enhanced level of safety in Loveland, protects the rights guaranteed to all people by the constitution, and improves the quality of life of each citizen. The Police Department is a nationally accredited organization that strives to maintain peace and order throughout the community by providing education, preventing criminal activity, and responding to calls for assistance and reports of criminal violations.	
<u>PUBLIC WORKS (PW)</u>	18-1
The Public Works Department provides planning, design, construction and maintenance services for the general public and the City of Loveland's internal operations.	
<u>WATER & POWER (W&P)</u>	19-1
The Water and Power Department delivers water, wastewater and electric power to the Loveland community 24 hours a day, seven days a week. The City purchases, stores, and treats water to ensure that each tap in the community can access clean water. The Wastewater Division ensures that the waste is collected and treated. The Power Division ensures access to reliable electric power. All of these services are delivered at the most competitive rates in the State.	
<u>OTHER (OTH)</u>	20-1
The Other Section includes detail sheets on non-departmental expenditures that apply generally to the operations of the fund, including contributions to outside agencies that support the community. It also includes budgets for entities that are governed by separate boards. The City Council serves as either the entire board (Loveland Urban Renewal Authority, Special Improvement District, and General Improvement District) or is represented on the board (Airport, Loveland/Larimer Building Authority).	

L EGISLATIVE

Loveland's Vision:
A vibrant community...
Surrounded by natural
beauty...
Where you belong.



LEGISLATIVE

The City Council is the legislative and policy-making body of the city government. The Mayor and the council members, working together as a single body, are entrusted with representing and interpreting the needs of Loveland citizens by balancing diverse public interests, establishing policies, and providing leadership and vision for the community. The Council appoints a City Manager to implement policies and manage the day-to-day operations of the Loveland municipal government. In addition, the Council appoints a City Attorney and a Municipal Judge. The Council also oversees the City's 21 citizen boards and commissions.

In elections, held the first Tuesday in November of odd-numbered years, voters select the Mayor and members of the City Council. The Council has a total of nine members. Each of four city wards elects two council members to serve staggered four-year terms. The Mayor, elected from the city at large, serves a two-year term. The Mayor Pro Tem is chosen by the affirmative vote of a majority of the entire Council. As compensation for their work on behalf of the citizens, Council members are paid \$600 per month; the Mayor Pro Tem, \$800 per month; and the Mayor, \$1,000 per month.

Legislative Department Summary							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
City Council	98,967	123,660	123,660	125,080	1.1%	-	-
EXPENSE BY CATEGORY							
Personal Services	70,403	77,510	77,510	78,310	1.0%		
Supplies	527	600	600	600	-		
Purchased Services	28,037	45,550	45,550	46,170	1.4%		
Total	98,967	123,660	123,660	125,080	1.1%		

CHANGES COMPARED TO PRIOR YEAR ADOPTED

800 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

620 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

- Core Changes

- Funded Supplements

- There are no funded supplements in this division.

1,420 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

EXECUTIVE & LEGAL

Executive & Legal

City
Manager

3.25 FTEs

City
Attorney

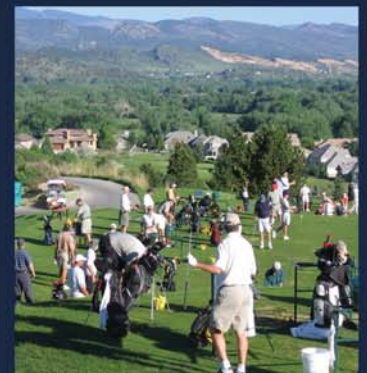
7.00 FTEs

Municipal
Court

4.00 FTEs

The mission of the City Attorney's Office is to provide high-quality, prompt and cost-effective legal services to the City Council, City boards and commissions, and City staff and, in doing so, to benefit Loveland's citizens by protecting the City's legal and financial interest and by supporting the City's provision of municipal services; and, within the bounds of justice and professional responsibility, to vigorously prosecute, in Loveland Municipal Court, violations of the City Charter and Code.

The mission of the Municipal Court, created by the City Charter, is to provide due process and justice in an impartial, fair and efficient manner to its residents, visitors, and employees.



EXECUTIVE & LEGAL

Don Williams has been the City Manager, the chief executive officer, at the City of Loveland since 2002. This position is appointed by the City Council and is responsible for the execution of City Council policies, directives, and legislative action. Leadership in this capacity involves coordinating departmental functions and relations with many external organizations to achieve alignment with City Council priorities for the community and resources available.

All City staff report to the City Manager, except the Municipal Court and the City Attorney's Office. It is the City Manager's responsibility to integrate the talents of all department heads within a common vision that enables the organization to deliver service based on City Council direction. This management team works together to create an environment that encourages innovation, creativity, and growth. The City Manager's Office encourages management and every employee to hold each other accountable for achieving excellence.

Executive & Legal Department Summary							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
City Manager	497,057	539,730	539,730	547,020	1.4%	3.25	3.25
City Attorney	730,523	789,560	846,540	888,360	12.5%	6.50	7.00
Municipal Court	313,954	381,040	381,040	373,290	(2.0%)	4.00	4.00
Total	1,541,534	1,710,330	1,767,310	1,808,670	5.7%	13.75	14.25
REVENUE							
City Attorney	10,000	-	-	-	-		
Municipal Court	1,060,064	977,000	977,000	1,026,000	5.0%		
Total	1,070,064	977,000	977,000	1,026,000	5.0%		
EXPENSE BY CATEGORY							
Personal Services	1,426,072	1,558,240	1,615,220	1,671,260	7.3%		
Supplies	28,395	30,500	30,500	21,700	(28.9%)		
Purchased Services	87,067	107,090	107,090	108,710	1.5%		
Capital	-	14,500	14,500	7,000	(51.7%)		
Total	1,541,534	1,710,330	1,767,310	1,808,670	5.7%		

CITY MANAGER

The City Manager is the chief executive officer of the City of Loveland. This position is appointed by the City Council and is responsible for the execution of City Council policies, directives, and legislative action. Leadership in this capacity involves coordinating departmental functions and relationships with many external organizations to achieve alignment with City Council priorities for the community. This alignment effort is communicated in the annual budget and the 10–Year Financial Plan.

All City staff report to the City Manager, except the Municipal Court and the City Attorney’s Office. It is the City Manager’s responsibility to integrate the talents of all department heads within a common vision that enables the organization to deliver service based on City Council direction. This management team works together to create an environment that encourages innovation, creativity, and growth. The City Manager’s Office encourages management and every employee to hold each other accountable for achieving excellence. A performance measurement system has been established to create a means of communication that will align expectations for service delivery and the actual service delivery using resources available. The elements of this system serve as a tool to assess the efficiency and effectiveness of resource allocation.

Many organizations external to the organization help to shape the community and set the path for the future. The City Manager is responsible for coordinating relationships with:

- ▶ other agencies, such as federal, state, county and other municipalities;
- ▶ other non-profit organizations;
- ▶ the City of Loveland’s boards and commissions; and
- ▶ businesses and other private agencies.

It is critical to manage those relationships in a way that the citizens receive the most benefit today and in the future. It must pave the way to an efficient, results oriented government, which partners with all segments of the community to face the challenges of the future.

DIVISION	DEPARTMENT
City Manager (1302)	Executive & Legal

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
City Manager	497,057	539,730	539,730	547,020
EXPENSE BY CATEGORY				
Personal Services	469,090	512,100	512,100	517,760
Supplies	7,532	5,400	5,400	5,400
Purchased Services	20,435	22,230	22,230	23,860
Total	497,057	539,730	539,730	547,020
 FTE	 3.25	 3.25	 3.25	 3.25

CHANGES COMPARED TO PRIOR YEAR ADOPTED

(730) Decrease in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

1,630 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

6,390 Core Changes

6,390 Personal Services

- Funded Supplements

- There are no funded supplements in this division.

7,290 Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

CITY ATTORNEY

The Loveland Home Rule Charter sets out the duties of the City Attorney as follows: “The City Attorney shall serve as the chief legal adviser for the City, shall advise the Council and other City officials in matters relating to their official powers and duties, and shall perform such other duties as may be designated by Council.”

The Loveland Municipal Code also requires the City Attorney to appear for the City in all actions or suits in which the City is a party and s/he is authorized to make any and all affidavits or instruments in writing for the proper conduct in any suit in which, in her/his opinion, the City’s interests require. The City Attorney must attend all meetings of the Council and draw all ordinances, contracts and other instruments when requested by the Council to do so. The City Attorney may appoint assistants as necessary and as authorized in the budget to serve under the direction and control of the City Attorney.

The City Attorney’s Office handles all prosecution in the Loveland Municipal Court. When matters are appealed from the Loveland Municipal Court to the District Court, this office handles the appeals. A vital part of handling Municipal Court matters is consultation with defendants in Municipal Court on their particular cases, which includes an education effort about law enforcement in general.

The City Attorney’s Office handles most legal matters for the City. Occasionally, certain areas that require specialized expertise are handled by outside counsel. When lawsuits are filed against the City on matters for which the City has liability insurance coverage, the insurance company retains an attorney to represent the City at the insurance company’s expense. In these matters, the City Attorney assists the attorney retained by the insurance company with the defense of the lawsuits.

The City Attorney’s Office consults frequently with the City Manager’s Office regarding various matters which have legal implications for the City.

DIVISION		DEPARTMENT		
City Attorney (1303)		Executive & Legal		
SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
City Attorney	730,523	789,560	846,540	888,360
REVENUE				
Metro District Service Plan Review	10,000	-	-	-
Total	10,000	-	-	-
EXPENSE BY CATEGORY				
Personal Services	677,027	729,370	786,350	825,390
Supplies	12,256	5,350	5,350	5,350
Purchased Services	41,240	54,840	54,840	57,620
Total	730,523	789,560	846,540	888,360
FTE	6.63	6.50	7.00	7.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 1,400 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 6,500 Increase in insurance benefits costs based on employee health plan choices and increased administrative costs.
- 56,980 Increase in personal services for salary and benefit costs due to the increase of .5 FTE and reclassification of a position to Deputy City Attorney approved in early 2008.
- 1,300 Increase in purchased services for subscriptions due to an increased rate for the Westlaw service used for legal research.
- 1,480 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 31,140 Core Changes
 - 31,140 Personal Services
 - Funded Supplements
 - There are no funded supplements in this division.
- 98,800 Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

MUNICIPAL COURT

The Municipal Court's authority and responsibility is established by the Home Rule Charter and State law. It functions to adjudicate and process Municipal Code and Charter violations.

The Court will process approximately 13,000 cases in 2008 with the following attendant responsibilities: maintain Traffic Violations Bureau for "decriminalized" traffic infractions; formal arraignment on all other charges with advisement of legal rights and procedures; provision of a trial by judge or jury for disputed violations; sentencing of convicted violators; keep records and report convictions as required; maintain administrative record keeping; issue and account for warrants for the arrest of non-compliant offenders; collect fines and costs; and set minimum fines and costs except as otherwise established by local or State law.

DIVISION		DEPARTMENT		
Municipal Court (1312)		Executive & Legal		
SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Municipal Court	313,954	381,040	381,040	373,290
REVENUE				
Court Costs	49,606	50,000	50,000	50,000
Court Administration Fees	3,445	3,500	3,500	3,500
Court Summons Surcharge	81,924	75,000	75,000	85,000
Traffic Fines	731,970	700,000	700,000	715,000
Municipal Ordinance Fines	82,690	80,000	80,000	90,000
Parking Fines	59,992	45,000	45,000	52,000
Other Fines	28,779	8,500	8,500	9,500
Other Service Charges	21,658	15,000	15,000	21,000
Total	1,060,064	977,000	977,000	1,026,000
EXPENSE BY CATEGORY				
Personal Services	279,955	316,770	316,770	328,110
Supplies	8,607	19,750	19,750	10,950
Purchased Services	25,392	30,020	30,020	27,230
Capital	-	14,500	14,500	7,000
Total	313,954	381,040	381,040	373,290
FTE	4.00	4.00	4.00	4.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

290 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

240 Increase in personal services for insurance benefits due to employee plan choices and increased administrative costs.

(8,800) Decrease in supplies for one-time costs of software and licenses for statistical reporting.

(2,790) Decrease in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

(7,500) Decrease in capital based on the equipment replacement schedule.

10,810 Normal Increase

10,810 Personal Services

- Funded Supplements

- There are no funded supplements in this division.

(7,750) Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

7,000 Equipment Replacement

7,000 Digital recording equipment.

- Capital Projects

- There are no capital projects associated with this division.

Community & Business Relations

Community & Business Relations

Public
Information
0.80 FTEs

Business
Relations
1.50 FTEs

Human
Services
1.20 FTEs

City
Clerk
5.00 FTEs

Facilitate proactive, inclusive participation in planning and implementation efforts to generate community-wide partnerships that result in an environment of opportunity and sustainability of individual and business interest throughout Loveland and Northern Colorado.

COMMUNITY & BUSINESS RELATIONS

The Community & Business Relations department is comprised of the Business Relations Division, the City Clerk Division, the Human Services Division, and the Public Information Division. The divisions work to inform the community, develop partnerships with business and non-profit groups to enhance the economy and well-being of the citizens of the City.

Community & Business Relations Department Summary							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Business Relations	119,159	138,510	138,510	137,330	(0.9%)	1.50	1.50
City Clerk	273,003	362,830	362,830	388,390	7.0%	4.00	5.00
Human Services	577,057	541,710	690,950	543,120	0.3%	1.20	1.20
Public Information	137,544	150,610	150,610	154,540	2.6%	0.80	0.80
Total	1,106,763	1,193,660	1,342,900	1,223,380	2.5%	7.50	8.50
Special Revenue Fund							
Comm. Dev. Block Grant	348,187	303,260	640,100	303,420	0.1%	0.80	0.80
Subtotal	348,187	303,260	640,100	303,420	0.1%	0.80	0.80
Total	1,454,950	1,496,920	1,983,000	1,526,800	2.0%	8.30	9.30
REVENUE							
Special Revenue Fund							
Comm. Dev. Block Grant	348,187	303,260	640,100	303,420	0.1%		
Total	348,187	303,260	640,100	303,420	0.1%		
EXPENSE BY CATEGORY							
Personal Services	537,766	575,520	577,380	628,360	9.2%		
Supplies	16,677	42,540	42,540	19,200	(54.9%)		
Purchased Services	894,097	877,060	1,361,280	877,440	0.0%		
Fixed Charges	1,420	1,800	1,800	1,800	-		
Capital	4,990	-	-	-	-		
Total	1,454,950	1,496,920	1,983,000	1,526,800	2.0%		

BUSINESS RELATIONS

The mission of the Business Relations Division is to assist citizens, community groups and economic development organizations with the creation and retention of sustainable employment which contributes to the long- term economic diversity of our community.

We accomplish this by:

- ▶ Promoting collaboration with our economic development partners at local, regional and state levels.
- ▶ Fostering an environment supportive of entrepreneurial endeavors.
- ▶ Supporting recruitment of primary jobs to the region.
- ▶ Marketing Loveland, Colorado and its strengths as a community with a proactive business climate and highly educated and trained workforce.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Promote the adequate provision of employment opportunities in an effort to sustain the economic health of Loveland and the Northern Colorado region (GP 13)				
Foster an environment supportive of entrepreneurial endeavors	Business Appreciation Events	1	1	1
	Establishment of RMII	0	1	0
	Establish the Aviation Development Zone	1	0	0
	NCEDC Marketing Study	0	1	0
	Business Assistance/Incentive Agreements	0	5	7
	Presentations to Community Groups	3	5	5
	Rapid Response CRT/ Site Tours	5	12	12
Market Loveland	Business Development Website	1	1	1
	Small Business Resource Guide	1	1	1
	Community Profile Packet	1	1	1
	City Council ED Info CD and Rack Card	0	1	1
Relationship management	LBAN Meetings	10	5	5
	City Council ED Subcommittee Events	0	10	12
	Letters of Understanding with Partners	2	3	3
	Ombudsman Calls Addressed	250	200	200
	Business Assistance Matrix	1	1	1

DIVISION	DEPARTMENT
Business Relations (1822)	Community & Business Relations

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Business Relations	119,159	138,510	138,510	137,330
EXPENSE BY CATEGORY				
Personal Services	80,077	87,130	87,130	85,600
Supplies	8,253	8,900	8,900	8,900
Purchased Services	30,829	42,480	42,480	42,830
Total	119,159	138,510	138,510	137,330
FTE	1.50	1.50	1.50	1.50

CHANGES COMPARED TO PRIOR YEAR ADOPTED

440 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

350 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

(1,970) Core Changes

(1,970) Personal Services

- Funded Supplements

- There are no funded supplements in this division.

(1,180) Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

CITY CLERK

The City Clerk Division:

- ▶ Maintains current files on all minutes, ordinances, resolutions, contracts, agreements, easements, titles and deeds for the City Council and management, as well as scanning public records into the imaging system for citizen and employee access.
- ▶ Maintains and updates the Municipal Code.
- ▶ Administers the Food Sales Tax and Utility Rebate Program.
- ▶ Coordinates City Council Meeting Agendas.
- ▶ Conducts Municipal Elections.
- ▶ Issues certain licenses and permits.
- ▶ Operates the central switchboard.
- ▶ Coordinates document recording at the County Clerk and Recorder.

The City Clerk:

- ▶ Attends and records minutes of City Council meetings.
- ▶ Serves as Secretary to the Loveland Liquor License Authority.
- ▶ Is responsible for retaining e-mail documents sent to City Council deemed to be public record.
- ▶ Serves as the “Designated Election Official” in Municipal Elections, as resolved by City Council.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Public Outreach (GP 17 & 18)				
Accessible policies and procedures.	% of respondents that indicate high quality with the site.	NA	NA	80%
Fiscal Responsibility (GP 15)				
Efficient use of resources in the City Clerk's Office.	Meet or below budget projection.	NA	YES	YES
Operational Efficiency (GP 11f & 17)				
Efficient operations in functions of City Clerk's Office.	80% liquor license applicant's rate process 4-5 on survey.	NA	100%	85%
Sustainable Results (GP 15)				
Effective document retention.	# of requests met within 72 hrs.	NA	ALL	ALL
	# of departments with trained staff using the Retention Schedule.	NA	90%	100%
Superior Customer Service (GP 16 & 18)				
Customer Service expectation equal to above average excellent.	% of respondents that indicate satisfied or extremely satisfied.	NA	80%	80%

DIVISION	DEPARTMENT
City Clerk (1811)	Community & Business Relations

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
City Clerk	273,003	362,830	362,830	388,390
EXPENSE BY CATEGORY				
Personal Services	231,854	259,050	259,050	308,680
Supplies	4,813	27,790	27,790	3,650
Purchased Services	30,294	74,990	74,990	75,060
Fixed Charges	1,052	1,000	1,000	1,000
Capital	4,990	-	-	-
Total	273,003	362,830	362,830	388,390
FTE	4.00	4.00	5.00	5.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

(100) Decrease in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

56,350 Increase in personal services due to the midyear 2008 addition of a 1.0 FTE Administrative Specialist position to manage City Council agendas. This FTE was transferred from the Current Planning Division of the Development Services Department.

(44,180) Decrease in personal services (\$20,000) and supplies (\$24,180) due to a one-time supplement for the document management program in 2008.

110 Increase in purchased services for general liability based on the Division's historical experience and forecasted liability costs.

13,380 Core Changes

13,380 Personal Services

40 Supplies

(40) Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

25,560 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

HUMAN SERVICES

The City of Loveland provides funds for human service needs in the Community through the Human Services Grant Program and the Community Development Block Grant program. The Human Services Commission prepares an annual recommendation for allocation of the grant funds for City Council. The grant funds are allocated to a variety of non-profit human service agencies in Loveland that meet the annual goals set by the Human Services Commission.

The City receives Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development. Congress limits these funds to be used primarily to address the needs of low and moderate income persons, to eliminate slum and blight, and meet urgent Community needs. Each year, the Human Services Commission advises the City Council on the allocation of funds for projects that meet goals established in the 5-Year Consolidated Plan that guides the way the City expends CDBG dollars. For the past several years, the City Council has used the majority of CDBG funds to meet affordable housing and homeless needs in the Community.

The Human Services Office administers the City's affordable housing policies by tracking affordable housing development and working on policy development with the Affordable Housing Commission.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Public Outreach (GP 17 & 18)				
Community is informed about grant programs and processes.	# agencies applying for grant programs	NA	45	50
	# of new inquiries per year.	3	6	5
Community is aware of city's support of affordable housing.	# of affordable housing units in community.	940	966	1,000
	# of persons on housing waiting list.	NA	1,844	1,900
Utilize grant funds to address the three goals of the 5-Year Consolidated Plan: ○ Provide services to homeless persons through shelter, case management and permanent housing; ○ Create and maintain housing opportunities for households with low income; ○ Provide services that provide tools for self-sufficiency.	# of homeless families assisted annually through CDBG-funded programs.	62	75	75
	# of housing units created, purchased or rehabilitated annually through CDBG-funded projects.	58	20	20
	# of households with low income assisted with tools for self-sufficiency through CDBG-funded programs.	58	75	75
Fiscal Responsibility (GP 2)				
Compliance with federal regulations to maximize revenue.	# of areas for improved by HUD.	1	2	0
Grant funds are spent in a timely and effective manner.	% grant recipients performing in an untimely manner.	5%	7%	5%
	Amount of dollars leveraged with grant funds with CDBG	NA	3,810,970	3,000,000
	Amount of dollars leveraged with grant funds with Human Services	NA	44,509,000	40,000,000
Operational Efficiency (GP 11f & 17)				
Grant process is carried out efficiently and effectively to maximize productivity and community impact.	Cost per application.	NA	\$211	\$250

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Sustainable Results (GP 17)				
Loveland citizens have access to human services and housing.	% of population living at self-sufficiency.	NA	81%	75%
	# of homeless in community.	658	700	750
	# of persons accessing services.	28,700	29,000	30,000
A full range of housing types exists to meet the needs of all socio-economic groups.	New housing that is affordable.	65	9	25
Superior Customer Service (GP 16 & 18)				
Grant applicants and commissioners are satisfied with process and management.	% survey respondents "very satisfied" on agency survey.	92%	89%	90%

DIVISION	DEPARTMENT
Human Services (0602 & 1808)	Community & Business Relations

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Human Services	577,057	541,710	690,950	543,120
Subtotal	577,057	541,710	690,950	543,120
Special Revenue Fund				
Community Dev. Block Grant	348,187	303,260	640,100	303,420
Subtotal	348,187	303,260	640,100	303,420
Total	925,244	844,970	1,331,050	846,540
REVENUE				
Federal Grant	348,187	303,260	640,100	303,420
Total	348,187	303,260	640,100	303,420
EXPENSE BY CATEGORY				
Personal Services	137,714	142,770	144,630	144,500
Supplies	1,599	1,600	1,600	2,400
Purchased Services	785,563	699,800	1,184,020	698,840
Fixed Charges	368	800	800	800
Total	925,244	844,970	1,331,050	846,540
FTE	2.00	2.00	2.00	2.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

250 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

260 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

930 Increase in grants due to increased grant revenue.

780 Core Changes

920 Personal Services

800 Supplies

(940) Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

2,220 Total Change

OTHER INFORMATION

298,400 Unfunded Supplements

23,400 Improvement - Funding for Habitat for Humanity fee waivers for two additional houses, bringing the total to eight.

275,000 Improvement - Funding to backfill impact fee accounts for affordable housing fee waivers.

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

PUBLIC INFORMATION

The Public Information Division provides the community and employees with accurate and timely information related to issues and activities of City government in a manner that facilitates participation.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Engage, empower, inform and educate citizens through meaningful public participation processes that encourage community and stakeholder collaboration in the decision-making process (GP 18)				
Provide information to the Loveland community and beyond about City government programs, services, facilities and events.	# of <i>City Update</i> newsletters	12	12	12
	# of "Loveland's Talking" TV shows	12	11	11
	# of web site updates/additions	100+	100+	100+
	# of RH Dateline: Loveland pages	8	10	9
	# of Tabletop displays	6	6	6
	# of video presentations/online uploads	6	7	6
	# of news releases, brochures	30+	30+	30+
Provide effective information from the audience perspective.	% of respondents to City survey indicating they are " <i>well informed about City services.</i> "	76%	75 %	75 %

DIVISION

Public Information (1803)

DEPARTMENT

Community & Business Relations

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Public Information	137,544	150,610	150,610	154,540
EXPENSE BY CATEGORY				
Personal Services	88,121	86,570	86,570	89,580
Supplies	2,012	4,250	4,250	4,250
Purchased Services	47,411	59,790	59,790	60,710
Total	137,544	150,610	150,610	154,540
FTE	0.80	0.80	0.80	0.80

CHANGES COMPARED TO PRIOR YEAR ADOPTED

760 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

570 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

350 Increase in purchased services for video software training.

2,250 Core Changes

2,250 Personal Services

- Funded Supplements

- There are no funded supplements in this division.

3,930 Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

CULTURAL SERVICES

CS

The mission of the Cultural Services Department is to promote and enrich quality of life by providing diverse cultural experiences through history, all forms of artistic expression and in community celebration.



Cultural
Services

Rialto
Theater
3.50 FTEs

Museum /
Gallery
8.25 FTEs

Art In
Public
Places
0.80 FTEs



CULTURAL SERVICES

The Cultural Services Department presents diverse cultural programs to enrich the community, and visitors of all ages and backgrounds, through high quality and affordable performing arts, exhibits and events. The Department includes the Loveland Museum/Gallery, the Rialto Theater and the Art in Public Places Program. The Museum/Gallery serves as a regional cultural center by collecting Loveland's history and by presenting art and history exhibits and events. The historic Rialto Theater presents live theater, dance, concerts, films, lectures and children's programs. The Art in Public Places Program commissions work for public spaces and buildings and cares for the 200+ interior and exterior pieces in the City's collection.

Two citizen advisory boards, the Cultural Services Board and the Visual Arts Commission, assist the Department.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Provide High Quality Cultural Opportunities (GP 7 & 18)				
Provide community-wide cultural events.	Attendance at summer outdoor concert events.	11,097	12,000	12,000
	Attendance at community-wide events.	7,530	7,500	7,500
Institute a docent program at the Museum/Gallery.	# of volunteers trained as docents.	NA	15	20
Preserve Loveland's History (GP 4)				
Collect artifacts representing Loveland's history.	# of items in museum collection.	37,715	37,750	37,800
	# of historical artifacts on exhibit.	1,131	1,135	1,150
	# of participants using outreach trunks.	1,842	1,750	1,600
Increase public knowledge of Loveland's history.	# of historical publications.	3	0	1
Increase public knowledge of artists featured in gallery exhibitions.	# of exhibit-related publications.	3	8	7
Offer Lone Tree School summer programs.	# of participants.	362	346	350
Non-school district rental of the Lone Tree School.	# of rental participants.	150	168	150
Integrate Art Into Everyday Lives of Lovelanders (GP 14b)				
Partner with the Thompson R2J School District.	Participation in residency programs.	3,575	3,500	3,500
Provide high-quality cultural opportunities at Museum/Gallery.	Attendance at Museum.	31,895	32,000	33,000
Provide high-quality cultural opportunities at Rialto Theater.	Attendance at Rialto Theater.	46,518	47,400	48,000
Enhance the City with public art.	# of pieces of art in public spaces.	292	307	316
Further Develop Loveland's Identity As An Art Community (GP 18)				
Offer tours to visitors and residents.	# of participants in tours.	1,157	1,200	1,200
Promote art in public places.	Local and national press articles/ads (if known).	--	65	--
Promote art in public places.	# of promotional materials distributed.	Unknown	2,000	2,500

Cultural Services Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Museum/Gallery	804,795	865,970	873,970	867,390	0.2%	8.25	8.25
Rialto Theater	321,750	398,470	398,470	394,400	(1.0%)	3.75	3.50
Subtotal	1,126,545	1,264,440	1,272,440	1,261,790	(0.2%)	12.00	11.75
Special Revenue Fund							
Art in Public Places	218,831	301,320	301,320	494,410	64.1%	0.80	0.80
Subtotal	218,831	301,320	301,320	494,410	64.1%	0.80	0.80
Total	1,345,376	1,565,760	1,573,760	1,756,200	12.2%	12.80	12.55
REVENUE							
General Fund							
Museum/Gallery	62,599	66,310	66,310	67,300	1.5%		
Rialto Theater	191,709	121,950	121,950	128,450	5.3%		
Subtotal	254,308	188,260	188,260	195,750	4.0%		
Special Revenue Fund							
Art in Public Places	292,236	173,140	173,140	231,490	33.7%		
Subtotal	292,236	173,140	173,140	231,490	33.7%		
Total							
EXPENSE BY CATEGORY							
Personal Services	828,203	901,490	904,490	940,910	4.4%		
Supplies	117,482	103,170	139,790	134,620	30.5%		
Purchased Services	246,076	285,020	253,400	273,000	(4.2%)		
Fixed Charges	10,657	13,670	13,670	13,670	-		
Capital	142,958	262,410	262,410	394,000	50.1%		
Total	1,345,376	1,565,760	1,573,760	1,756,200	12.2%		

MUSEUM / GALLERY

Museum/Gallery: The mission of the Museum/Gallery is to serve as a regional cultural center by collecting, preserving and interpreting Loveland's history; and by presenting exemplary art and history exhibits, programs and events for the enrichment of visitors of all ages and backgrounds.

DIVISION	DEPARTMENT
Museum/Gallery (5220)	Cultural Services

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Museum/Gallery	804,795	865,970	873,970	867,390
REVENUE				
Donations	25,522	36,310	36,310	37,000
Gallery Sales	1,211	2,000	2,000	300
Museum Store Sales	9,436	9,000	9,000	10,000
Programs	26,396	19,000	19,000	20,000
Other	34	-	-	-
Total	62,599	66,310	66,310	67,300
EXPENSE BY CATEGORY				
Personal Services	600,874	624,780	627,780	642,570
Supplies	99,929	80,810	117,430	112,250
Purchased Services	103,992	133,680	102,060	99,370
Fixed Charges	-	200	200	200
Capital	-	26,500	26,500	13,000
Total	804,795	865,970	873,970	867,390
FTE	8.25	8.25	8.25	8.25

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 580 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 4,300 Increase in personal services in temporary salaries (\$4,000) and FICA (\$300), due to a change mandated by Human Resources as to method of instructor payment. This money is transferred from purchased services.
- (4,000) Decrease in supplies due to a one-time cost for moving boxes and supplies in 2008.
- 610 Increase in purchased services for general liability costs based on the Division's historical experiences and forecasted liability costs.
- (4,300) Decrease in purchased services due to a change mandated by Human Resources as to method of instructor payments. This money is transferred to personal services.
- (32,620) Decrease in purchased services for the one-time funding of the Gee's Bend exhibit in 2008.
- (5,000) Decrease in purchased services for one-time additional funding for the Outdoor Concert Series in 2008.
- (13,500) Decrease in capital based on the equipment replacement schedule.
- 12,910 Core Changes
 - 12,910 Personal Services
- 42,440 Funded Supplements
 - 32,300 Improvement - Increase in supplies for the "Wayne Thiebaud - 70 Years of Painting" exhibit. Private donations of \$10,000 are anticipated to offset a portion of this cost.
 - 3,140 Improvement - Increase in supplies for the design, fabrication and installation of the Proctor Alabaster Shop exhibit.
 - 2,000 Improvement - Increase in purchased services to provide additional classes due to the loss and/or unavailability of grant funds. Class fees of approximately \$1,500 are anticipated to offset a majority of this cost.
 - 5,000 Improvement - Increase in purchased services to fund the Outdoor Concert Series, presented at Peter's Park and Foote Lagoon, to offset the loss of State grant funding.
- 1,420 Total Change**

OTHER INFORMATION

14,050 Unfunded Supplements

2,800 Workload - Fees and travel expenses associated with the re-accreditation by the American Association of Museums.

6,250 Improvement - Replacement of tungsten and halogen bulbs in exhibit lighting with LED lights.

5,000 Improvement - Development of a children's interactive area associated with the Mariano Medina's Cabin exhibit.

13,000 Equipment Replacement

13,000 Copier

- Capital Projects

- There are no capital projects associated with this division.

RIALTO THEATER

Since the renovation and reopening in February 1996, the historic theater has become a popular venue for theater, dance, concerts, movies, lectures, and children's programming. Rental use of the theater continues to grow as well, and several community performing arts groups have adopted the Rialto as their home theater.

DIVISION	DEPARTMENT
Rialto Theater (5225)	Cultural Services

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Rialto Theater	321,750	398,470	398,470	394,400
REVENUE				
Ticket Sales	55,026	48,400	48,400	48,400
Restoration Fee	20,349	15,000	15,000	15,000
Rental	26,545	18,500	18,500	23,000
Concessions	19,501	15,800	15,800	15,800
Donations	59,260	11,000	11,000	10,000
Other	11,028	13,250	13,250	16,250
Total	191,709	121,950	121,950	128,450
EXPENSE BY CATEGORY				
Personal Services	195,184	233,900	233,900	246,930
Supplies	16,070	18,960	18,960	17,370
Purchased Services	89,931	95,940	95,940	95,630
Fixed Charges	10,657	13,470	13,470	13,470
Capital	9,908	36,200	36,200	21,000
Total	321,750	398,470	398,470	394,400
FTE	3.25	3.75	3.50	3.50

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 90 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
 - (2,400) Decrease in supplies for the one-time office setup for the Administrative Specialist added in 2008.
 - 500 Increase in purchased services for general liability costs based on the Division's historical experiences and forecasted liability costs.
 - (15,200) Decrease in capital based on the equipment replacement schedule.
 - 12,940 Core Changes
 - 12,940 Personal Services
 - 810 Supplies
 - (810) Purchased Services
 - Funded Supplements
 - There are no funded supplements in this division.
- (4,070) Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- 21,000 Equipment Replacement
 - 8,000 Movie Screen
 - 7,000 Lighting
 - 6,000 Video Feed System
- Capital Projects
 - There are no capital projects associated with this division.

ART IN PUBLIC PLACES

The Art in Public Places Fund is administered by the Cultural Services Department and the Visual Arts Commission. The Art in Public Places Program was established by ordinance in 1985. One percent (1%) of the cost of all City construction projects over \$50,000 is deposited into the fund to be used for the acquisition, maintenance and repairs, and related administrative expenses for works of art. A construction project is defined as the construction, rehabilitation, renovation, remodeling, equipping, or improvement of any street, park, utility line, or other public improvement by or for the City.

Art purchased through the Program must be displayed in a public place, or with the owner's agreement, on private property that has substantial public exposure. A majority of the work in the collection has been donated by Loveland High Plains Art Council and other organizations, corporations, and individuals. The current value is over \$7 million.

DIVISION	DEPARTMENT
Art in Public Places (5240)	Cultural Services

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Special Revenue Fund				
Art in Public Places	218,831	301,320	301,320	494,410
REVENUE				
Grants	-	70,000	70,000	-
1% for the Arts	256,739	85,000	85,000	215,210
Interest	35,347	18,140	18,140	16,280
Other	150	-	-	-
Subtotal	292,236	173,140	173,140	231,490
Total	847,926	412,340	802,240	732,410
EXPENSE BY CATEGORY				
Personal Services	32,145	42,810	42,810	51,410
Supplies	1,483	3,400	3,400	5,000
Purchased Services	52,153	55,400	55,400	78,000
Capital	133,050	199,710	199,710	360,000
Total	218,831	301,320	301,320	494,410
FTE	0.80	0.80	0.80	0.80

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 1,400 Increase in supplies for food at the dedications of art projects and other events, based on the number of events planned.
- 18,100 Increase in purchased services for redesign and reprinting of the brochure. The current brochure has been in use since 1993.
- 5,000 Increase in purchased services for conference attendance.
- (3,000) Decrease in purchased services based upon a reduction in planned sculpture competitions.
- 2,000 Increase in purchased services for repair and maintenance based upon projected costs and the historical experience of the Division.
- 160,290 Increase in capital for art purchases, commissions and construction based on projected costs.
- 9,300 Core Changes
 - 8,600 Personal Services
 - 200 Supplies
 - 500 Purchased Services
- Funded Supplements
 - There are no funded supplements in this division.

193,090 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- Capital Projects
 - There are no capital projects associated with this division.

DEVELOPMENT SERVICES

DS

Development Services

Administration

2.00 FTEs

Current Planning

9.25 FTEs

Building

13.00 FTEs

Community & Strategic Planning

4.00 FTEs

The mission of the Development Services Department is to improve the community livability in the City of Loveland. This is accomplished through comprehensive community planning that preserves and enhances the City's quality of life and natural environment, quality plan review and inspections that ensure safety.

DEVELOPMENT SERVICES

The Development Services Department enhances community livability by: providing a well-planned, sustainable, vital, and safe built community environment; protecting the heritage and natural beauty of the region; facilitating development, urban renewal and historic preservation; promoting attractive and diverse neighborhoods that provide a full range of housing opportunities; facilitating the development of properly located commercial, industrial, and institutional uses; while encouraging organizational transparency and public involvement in the planning and development process.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Foster attractive development. (GP 1)				
Include standards and guidelines in development codes to implement the Community Design Element of the Comprehensive Plan.	# of amendments to development codes incorporating community design standards developed and presented to City Council.	3	3	5
Ensure that development applications and building permits comply with the community design related standards and guidelines.	Percentage of development applications and building permits that comply with design related standards and guidelines.	98%	98%	98%
Encourage the development of a full range of housing types and a mix of housing densities throughout the City. (GP 2)				
Inform developers of the incentives available for the development of affordable housing units.	# of senior and affordable housing units included in approved development projects.	0	50	50
	# of building permits issued annually for senior and affordable housing units.	105	81	80
Ensure that developers understand the housing needs within the Loveland community and include in development applications an appropriate mix of housing types and densities.	# of housing units, other than single family detached, included in approved development plans.	277	257	250
Formulate appropriate strategies and policies for geographic areas within Loveland needing redevelopment, renewal and/or more detailed planning analysis. (GP 3)				
Identify geographic areas in which there is a need for the development of special strategies and policies (special area plans) to promote redevelopment and urban renewal.	# of special area plans developed and presented to Council for adoption.	1	2	2
Remove regulatory barriers that make infill and building reuse difficult.	# of amendments to development codes eliminating unnecessary regulations that make infill and building reuse difficult.	7	3	2

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Preserve features of significant architectural, scenic, cultural, historical, or archaeological interest and promote awareness and appreciation of Loveland's heritage. (GP 4)				
Program implemented to communicate to property owners the value and benefits of designating historic properties on state, local or national registers.	# of properties designated to the national, state or local historic registers as landmarks or part of a historic district.	2	4	25
Financial incentives are communicated and utilized by property owners for preservation and rehabilitation of historic properties.	# of historic buildings rehabilitated using tax credits, State Historic Fund grants, or City of Loveland funding sources.	4	7	5
Protect regional lands within the Loveland GMA (GP 5)				
Standards consistent with Comprehensive Plan policies are in place to protect environmentally sensitive areas.	% of development projects that comply with such standards.	98%	100%	100%
Standards, consistent with Comprehensive Plan policies, are in place to identify and protect important viewsheds.	% of development projects complying with such standards.	100%	100%	100%
Guide the development of the community within the Loveland Growth Management Area in order to meet present and future needs, while protecting the health, safety, order, convenience, prosperity, energy and resource conservation, and the general welfare of the citizenry. (GP 9)				
Development review process ensures the protection of public health, safety and order.	% of development plans that meet standards relative to public health, safety and order.	100%	100%	100%
Building permit review process ensures the protection of public health, safety and order.	% of buildings and structures that comply with the International Building Code Series.	98%	100%	100%
	# of building inspections per FTE building inspector.	20.64	17.0	18.0
	% of citizen's complaints responded to within 24 hours.	100%	100%	100%
	% of citizen's complaints resolved without issuance of citation.	100%	100%	100%
Development application and building permit review processes promote resource conservation and establishment of a convenient land use pattern.	% of development projects that comply with standards for the protection of environmentally sensitive areas.	98%	100%	100%
	% of building permit plans that comply with Energy Conservation Code.	100%	100%	100%
	# of development projects that utilize new water efficient landscape/irrigation standards.	NA	3	5
Encourage a pattern of compact and contiguous development. (GP 12)				
The development review process ensures compliance with Adequate Community Facilities standards.	% of development projects that comply with Adequate Community Facilities standards.	98%	98%	98%
Development projects are presented to decision makers that establish a pattern of compact development.	% of development projects that achieve greater than 75% of the maximum densities permit under the Comprehensive Plan.	83%	80%	75%

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Promote the adequate provision of employment opportunities. (GP 13)				
Financial support is provided for Economic Gardening program.	# of clients receiving assistance through the Economic Gardening program.	35	80	80
Development projects strategic for sustaining Loveland's economic health are identified and given priority in the development review and building permit.	# of projects identified as strategic for sustaining Loveland's economic health and processed through the City's expedited review process.	3	6	6

Development Services Department Summary							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Administration	213,824	215,610	221,810	228,970	6.2%	1.90	2.00
Building Srv. & Code Enf.	1,021,243	1,117,300	1,115,570	1,141,720	2.2%	13.00	13.00
Comm. & Strat. Planning	335,480	363,980	574,720	360,160	(1.0%)	4.10	4.00
Current Planning	756,538	826,700	825,250	797,280	(3.6%)	10.25	9.25
Total	2,327,085	2,523,590	2,737,350	2,528,130	0.2%	29.25	28.25
REVENUE							
Building Srv. & Code Enf.	2,707,074	2,766,700	1,766,700	2,836,700	2.5%		
Comm. & Strat. Planning	-	-	208,760	-	-		
Current Planning	76,658	67,000	67,000	100,500	50.0%		
Total	2,783,732	2,833,700	2,042,460	2,937,200	3.7%		
EXPENSE BY CATEGORY							
Personal Services	2,072,319	2,217,390	2,217,390	2,210,750	(0.3%)		
Supplies	58,321	47,040	49,240	51,740	10.0%		
Purchased Services	139,118	214,710	426,270	207,940	(3.2%)		
Fixed Charges	36,843	44,450	44,450	57,700	29.8%		
Capital	20,484	-	-	-	-		
Total	2,327,085	2,523,590	2,737,350	2,528,130	0.2%		

ADMINISTRATION

The Administration Division, through the Department Director, provides leadership and management, determines staffing and budgetary needs, and establishes program guidelines for the Department.

DIVISION	DEPARTMENT
Administration (1901)	Development Services

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Administration	213,824	215,610	221,810	228,970
EXPENSE BY CATEGORY				
Personal Services	206,131	203,230	209,430	210,140
Supplies	3,787	4,150	4,150	6,650
Purchased Services	3,906	8,230	8,230	12,180
Total	213,824	215,610	221,810	228,970
FTE	1.90	1.90	2.00	2.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

(230) Decrease in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

2,500 Increase in supplies based on the equipment replacement schedule.

990 Increase in purchased services for one-time training of personnel in computer applications.

(40) Decrease in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

3,000 Increase in purchased services for the Employee Incentive Program. This funding is being transferred from the Building Division.

7,140 Core Changes

7,140 Personal Services

- Funded Supplements

- There are no funded supplements in this division.

13,360 Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

2,500 Equipment Replacement

2,500 Printer

- Capital Projects

- There are no capital projects associated with this division.

BUILDING SERVICES & CODE ENFORCEMENT

Building Services & Code Enforcement establishes and administers the International Building Codes to safeguard public health, safety and general welfare by ensuring adequacy of structural strength, means of egress facilities, stability, sanitation, adequate light and ventilation, energy conservation, and safety to life and property from fire and other hazards attributed to the built environment and to provide safety to fire fighters and emergent responders during emergency operations. Working in a multifaceted permitting process, staff provides project guidance and review services to the development community, coordinates the work of various City review agencies, and provides staff support to the Construction Advisory Board (CAB) and City Council.

DIVISION	DEPARTMENT
Building Services & Code Enforcement (1903)	Development Services

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Building Srv. & Code Enf.	1,021,243	1,117,300	1,115,570	1,141,720
REVENUE				
Building Permits	2,646,594	2,724,200	1,724,200	2,800,000
Contractor License Fee	38,115	31,000	31,000	31,000
Other Fees	9,950	5,500	5,500	5,700
Weed Mowing	12,416	6,000	6,000	-
Total	2,707,074	2,766,700	1,766,700	2,836,700
EXPENSE BY CATEGORY				
Personal Services	901,227	958,590	958,590	988,370
Supplies	18,743	13,770	12,040	13,770
Purchased Services	49,361	108,620	108,620	93,790
Fixed Charges	31,428	36,320	36,320	45,790
Capital	20,484	-	-	-
Total	1,021,243	1,117,300	1,115,570	1,141,720
FTE	13.00	13.00	13.00	13.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 8,080 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 25,170 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- (62,000) Decrease in purchased services for professional services to outsource plan reviews due to a forecasted reduction in the level of development activity.
- (3,000) Decrease in purchased services to be transferred to purchased services in the Administration Division to fund the Employee Incentive Program.
- 9,470 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs.
- 21,700 Core Changes
21,700 Personal Services
- 25,000 Funded Supplements
25,000 Improvement - Increase in purchased services for Code Enforcement abatement programs such as dead tree removal, etc.
- 24,420 Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

COMMUNITY & STRATEGIC PLANNING

The Community & Strategic Planning Division manages a proactive community-wide planning program, which defines long-term strategies for maintaining and enhancing the quality of life in Loveland. The Community Vision is accomplished through the development of key planning documents and various City programs in collaboration with citizens, elected officials, and other City departments. Staff participates in regional planning projects involving multi-jurisdictions in northern Colorado to identify opportunities to jointly address land use and growth issues on a regional scale. The Division's goal is to provide the Community with services that balance existing resources with the public interest, encouraging quality planning for Loveland's future.

DIVISION	DEPARTMENT
Community & Strategic Planning (1914 & 1915)	Development Services

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Comm. & Strat. Planning	335,480	363,980	574,720	360,160
REVENUE				
Intergovernmental	-	-	208,760	-
Total	-	-	208,760	-
EXPENSE BY CATEGORY				
Personal Services	281,468	321,260	315,060	316,780
Supplies	26,936	18,870	24,250	21,070
Purchased Services	27,076	23,850	235,410	22,310
Total	335,480	363,980	574,720	360,160
FTE	3.10	4.10	4.10	4.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

660 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

660 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

(5,140) Core Changes

(5,140) Personal Services

2,200 Supplies

(2,200) Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

(3,820) Total Change

OTHER INFORMATION

3,000 Unfunded Supplements

3,000 Improvement - Professional services for an increased level of planning projects, research and assessments for historic preservation and downtown revitalization.

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

CURRENT PLANNING

The Current Planning Division coordinates the City's development review process. In facilitating this multifaceted process, staff provides project guidance and review services to the development community, coordinates the work of various City review agencies, ensures outreach to interested citizens, and provides staff support to the Planning Commission and City Council. In sum, the Current Planning Division is responsible for managing procedures that implement City Council ordinances, policies and visions relating to land development.

DIVISION		DEPARTMENT		
Current Planning (1902)		Development Services		
SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Current Planning	756,538	826,700	825,250	797,280
REVENUE				
Annexation Filing Fee	16,026	15,000	15,000	11,000
Planning Filing Fee	60,632	52,000	52,000	89,500
Total	76,658	67,000	67,000	100,500
EXPENSE BY CATEGORY				
Personal Services	683,493	734,310	734,310	695,460
Supplies	8,855	10,250	8,800	10,250
Purchased Services	58,775	74,010	74,010	79,660
Fixed Charges	5,415	8,130	8,130	11,910
Total	756,538	826,700	825,250	797,280
FTE	10.25	10.25	9.25	9.25

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 580 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- (57,810) Decrease in personal services due to the midyear 2008 transfer of 1.0 FTE to the City Clerks Division of the Community & Business Relations Department, to take over management of the City Council agenda.
- 5,650 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 3,780 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs.
- 18,380 Core Changes
 - 18,380 Personal Services
- Funded Supplements
 - There are no funded supplements in this division.

(29,420) Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

FINANCE DEPARTMENT

FIN



The Finance Department efficiently generates meaningful information that exemplifies organizational values of financial integrity, organizational transparency, and fiscal conservatism and that enables policy and operational decision makers to consider long term sustainability of the community resulting in superior customer service.

FINANCE

The Finance Department is comprised of the following divisions: Administration, Accounting & Purchasing, Budget, Risk Management, Revenue, and Utility Billing & Meter Reading.

The Department's primary functions include financial operations and reporting, purchasing, sales tax licensing, sales, use, and retail fee collection, meter reading and customer service billing operations, accounts payable, financial policy and procedure development, risk management, internal and performance auditing, lease and debt financing, long-range financial planning, capital improvements planning, budgeting, government and enterprise accounting, investment management and reporting, and rate and fee setting.

The Department produces the Comprehensive Annual Financial Report (CAFR), the Annual Budget, long-range financial plans, monthly financial reports, and quarterly summary reports. The CAFR is the official statement of the City's financial position containing detailed accounting of revenues, expenditures, and financial condition. The Department coordinates the development of the Capital Program, 10 Year Financial Master Plan and an annual budget.

Finance Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Administration	434,259	580,590	558,730	356,120	(38.7%)	4.75	2.75
Accounting & Purchasing	574,037	666,090	668,490	816,390	22.6%	8.00	10.00
Budget	187,174	205,250	205,250	206,870	0.8%	2.00	2.00
Revenue	512,960	481,270	512,270	768,130	59.6%	4.00	6.00
Subtotal	1,708,430	1,933,200	1,944,740	2,147,510	11.1%	18.75	20.75
Internal Service Fund							
Risk & Insurance	2,071,422	2,183,510	2,183,510	2,219,900	1.7%	4.00	4.00
Subtotal	2,071,422	2,183,510	2,183,510	2,219,900	1.7%	4.00	4.00
Enterprise Fund							
Meter Reading	548,354	599,020	644,020	613,180	2.4%	8.50	8.50
Utility Accounting *	452,095	528,980	528,980	-	(100.0%)	5.20	-
Utility Billing	1,181,307	1,403,010	1,403,010	1,474,370	-	25.30	25.30
Warehouse *	295,943	338,410	338,410	-	(100.0%)	4.00	-
Subtotal	2,477,699	2,869,420	2,914,420	2,087,550	(27.2%)	43.00	33.80
Total	6,257,551	6,986,130	7,042,670	6,454,960	(7.6%)	65.75	58.55
REVENUE							
General Fund							
Revenue	207,067	217,530	217,530	240,300	10.5%		
Subtotal	207,067	217,530	217,530	240,300	10.5%		
Internal Service Fund							
Risk & Insurance	1,845,669	1,947,640	1,947,640	2,318,120	19.0%		
Subtotal	1,845,669	1,947,640	1,947,640	2,318,120	19.0%		
Total	2,052,736	2,165,170	2,165,170	2,558,420	18.2%		
EXPENSE BY CATEGORY							
Personal Services	3,619,119	4,104,830	4,107,230	3,663,060	(10.8%)		
Supplies	72,716	68,340	97,190	67,380	(1.4%)		
Purchased Services	858,042	1,018,460	998,750	953,550	(6.4%)		
Fixed Charges	1,679,573	1,751,300	1,751,300	1,770,970	1.1%		
Capital	28,101	43,200	88,200	-	(100.0%)		
Total	6,257,551	6,986,130	7,042,670	6,454,960	(7.6%)		
* The Utility Accounting and Warehouse Divisions were transferred from the Finance Department to the Water & Power Department.							

ADMINISTRATION

The Finance Administration Division coordinates the financial support services provided by the Finance Department, and develops financial planning tools to guide resource allocation decisions.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Public Outreach (GP 17 & 18)				
Information transparency.	% of reports posted on the website the same day they are released.	NA	99%	99%
	% policies and procedures posted within one day of approval.	NA	100%	100%
Fiscal Responsibility (GP 15)				
Ensure integrity of financial processes and systems to protect City assets, including City employees.	% of positive compliance audit results / findings.	70%	69%	83%
Operational Efficiency (GP 11f & 17)				
Functional and safe work environment.	Ratio of storage versus service delivery square footage.			
Reduce document production costs.	Cost to produce CAFR per book.	\$46.55	\$45.07	\$46.00
	Cost to produce Budget per book.	\$50.63	\$114.00	\$125.00
	Cost for City Managers Budget Meeting.	\$	\$	\$
Sustainable Results (GP 15)				
Accurate, current, accessible employee policies and regulations.	% of employee respondents that indicate information easy to find.	NA	NA	99%
Superior Customer Service (GP 16 & 18)				
Compliance Audit findings deemed accurate and fair, recommendations deemed reasonable.	% of respondents rate findings and recommendations as reasonable.	NA	85%	95%

DIVISION	DEPARTMENT
Administration (1501)	Finance

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Administration	434,259	580,590	558,730	356,120
EXPENSE BY CATEGORY				
Personal Services	394,286	479,330	479,330	300,800
Supplies	15,411	6,200	36,350	9,400
Purchased Services	18,122	95,060	43,050	45,920
Capital	6,440	-	-	-
Total	434,259	580,590	558,730	356,120
FTE	4.85	4.75	2.75	2.75

CHANGES COMPARED TO PRIOR YEAR ADOPTED

(1,350) Decrease in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

(128,200) Decrease in personal services for one position transferred to the Revenue Division midyear.

(50,500) Decrease in personal services for one position transferred to the Purchasing section midyear.

1,220 Increase in purchased services for general liability costs based on the Division's historical experiences and forecasted liability costs.

(36,000) Decrease in purchased services for banking services. These charges were transferred to the Revenue Division midyear.

(15,000) Decrease in purchased services for professional services to fund a portion of an Accountant position added midyear for Enterprise Fund accounting.

5,360 Core Changes

1,520 Personal Services

3,200 Supplies

640 Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

(224,470) Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

ACCOUNTING & PURCHASING

Accounting is responsible for the disbursement of City funds and for providing accurate, timely and informative financial information to a variety of users. This Division prepares the Comprehensive Annual Financial Report (CAFR) and has been awarded the "Certificate of Achievement for Excellence in Financial Reporting" by the Government Finance Officers Association every year since 1980.

Purchasing uses professional, effective, efficient, and flexible practices to manage the City's procurement of goods and services and ensure compliance with City and state laws.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Public Outreach (GP 17 & 18)				
Winning GFOA award for Outstanding CAFR Report	Received GFOA Award	Yes	Yes	Yes
Fiscal Responsibility (GP 15)				
Ensure that financial transactions are accurately recorded and reported.	# of adjusting journal entries	11%	10%	5%
	Average length of time reconciling item remain on the cash reconciliations.	3 months	9 months	1 month
	Reduce adjustment entries (AJE) by 10%.	947	852	767
Operational Efficiency (11f & 17)				
Reduce internal manual reporting with implementation of new accounting software.	Productivity hours saved for finance and customer departments.	0%	0%	25%
Electronic media for more efficient accessibility and retrieval.	% of total AP records scanned.	0%	100%	100%
	% of total PR timesheets scanned.	0%	10%	100%
	% of wire/check transactions reduced.	0%	70%	75%

DIVISION	DEPARTMENT
Accounting & Purchasing (1571 & 1555)	Finance

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Accounting	510,638	586,880	589,280	682,650
Purchasing	63,399	79,210	79,210	133,740
Total	574,037	666,090	668,490	816,390
EXPENSE BY CATEGORY				
Personal Services	499,432	579,700	582,100	729,120
Supplies	14,293	9,400	9,400	9,400
Purchased Services	60,312	76,990	76,990	77,870
Total	574,037	666,090	668,490	816,390
FTE	8.00	8.00	10.00	10.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 800 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 12,420 Increase in personal services for insurance benefits due to increased premium costs and forecasted liability costs.
- 73,660 Increase in personal services for an Enterprise Accountant position. The increase is partially offset by a reduction in purchased services shown on the Finance Administration page. The position is funded by transfers from the Enterprise Funds to the General Fund.
- 50,500 Increase in personal services for one position transferred from the Administration Division midyear.
- 880 Increase in purchased services for general liability based on the Division's historical experience and forecasted liability costs.
- 12,040 Core Changes
 - 12,040 Personal Services
 - Funded Supplements
 - There are no funded supplements in this division.
- 150,300 Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

BUDGET

The Budget Division prepares and administers the City's annual operating budget and capital plan; forecasts and monitors the City's expenditures and revenues; forecasts the 5-year operating and capital plans; and provides financial data, support and analysis to other City departments. In addition, this Division participates in policy analysis and formation and ensures City compliance with federal and state legislation that affect the budget. The Division has received the "Distinguished Budget Presentation Award" from the Government Finance Officers Association every year since 1985.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Public Outreach (GP 17 & 18)				
City priorities communicated to the public.	Received the GFOA Distinguished Budget Presentation Award.	YES	YES	YES
Fiscal Responsibility (GP 15)				
Council and public have confidence in budget projections.	Adopted budget revenue and expense within 5% of actual revenue and expense.	96.4%	95.0%	95.0%
Capital budget within available resources.	Impact fee reserves remain positive in near term.			
Program and service growth within available resources.	Unrestricted reserves at least 6% of fund reserves.	37.6%	34.0%	36.5%
Operational Efficiency (GP 11f & 17)				
Workload focus on analysis.	# of hours reinvested resulting from process efficiencies.	NA		
Sustainable Results (GP 15)				
Current year budget problems indentified early and corrective action implemented proactively.	Expenditure forecasts for current year expenses on 4-month data within 5% of actual expenses.	97.5%	105.0%	105.0%

DIVISION	DEPARTMENT
Budget (1503)	Finance

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Budget	187,174	205,250	205,250	206,870
EXPENSE BY CATEGORY				
Personal Services	178,045	185,030	185,030	190,920
Supplies	413	1,100	1,100	1,450
Purchased Services	8,716	19,120	19,120	14,500
Total	187,174	205,250	205,250	206,870
FTE	2.00	2.00	2.00	2.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

670 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

580 Increase in purchased services for general liability based on the Division's historical experience and forecasted liability costs.

(4,000) Decrease in purchased services for printing cost based on historical experience.

4,370 Core Changes

5,220 Personal Services

350 Supplies

(1,200) Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

1,620 Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

*R*EVENUE

The Revenue Division's primary functions include revenue collection, investment of the city's operating fund reserve balances, and coordination of borrowing money for capital projects and equipment when necessary.

The primary source of funding for governmental operations is the sales and use tax, amounting to approximately \$36 million in 2008. In addition to sales and use taxes, the division collects Public Improvement fees and Retail Sales fees associated with the Centerra project. The Division implemented centralized accounts receivable program in 2007 which is anticipated to expand to all departments in the City.

The Division manages the investment of cash reserves held in operating funds, approximately \$185 million as of the middle of 2008. Investment advice is provided by an external manager. Banking services are provided by two banks, one for day to day operations and the other for safekeeping and trustee services for the investment portfolio.

The Division is also responsible for coordination of the use of debt, including internal loans, lease purchase transactions, and bond issues.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Public Outreach (GP 17 & 18)				
Citizens feel informed and that they understand City's cash and investments.	% survey respondents read reports.	NA	10%	12%
	% respondents understand reports.	NA	80%	85%
	% of positive feedback regarding reports.	NA	90%	90%
Fiscal Responsibility (GP 15)				
Maximize the availability of earned revenue.	Portfolio rate of return compared to index.	+18 bp	+40 bp	+20 bp
	Average liquidity.	16%	8%	10%
	Audit assessments to collection on assessments.	100%	100%	100%
	Amount increased revenue for the year.	\$998,000	\$250,000	\$50,000
Operational Efficiency (11f & 17)				
Maximize productivity through technology.	Productivity hours saved through technology innovations.	NA	52	80
	# of audit hours per auditor	2,000	2,400	4,200
Encourage development of staff and customers	Training hours for employees.	78	78	110
	# of customers trained.	NA	16	16
Superior Customer Service (GP 16 & 18)				
Align expectations with deliverables.	# of projects deadline was changed.	NA	100%	50%
	% delivered on time and within budget.	NA	0%	50%

DIVISION	DEPARTMENT
Revenue (1520 & 1521)	Finance

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Sales Tax Collection	438,792	337,890	368,890	621,440
Fee Collection	74,168	143,380	143,380	146,690
Total	512,960	481,270	512,270	768,130
REVENUE				
PIF/RSF Fees	177,167	192,530	192,530	200,800
Sales Tax Collection Fee	29,900	25,000	25,000	30,000
Sales Tax Application Fee	-	-	-	9,500
Total	207,067	217,530	217,530	240,300
EXPENSE BY CATEGORY				
Personal Services	259,033	292,910	292,910	505,040
Supplies	16,892	15,980	13,680	25,680
Purchased Services	230,620	172,380	205,680	237,410
Capital	6,415	-	-	-
Total	512,960	481,270	512,270	768,130
FTE	4.00	4.00	5.00	6.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 720 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 128,200 Increase in one position transferred from the Administration Division midyear.
- 56,000 Increase in purchased services for banking services based on the contract agreement.
- 680 Increase in purchased services for general liability based on the Division's historical experience and forecasted liability costs.
- 9,540 Core Changes
- 9,540 Personal Services
 - (800) Supplies
 - 800 Purchased Services
- 91,720 Funded Supplements
- 80,670 Workload - Increase in personal services (\$73,670) and supplies for a one-time office setup (\$7,000) for the addition of one new Sales Tax Auditor position. The cost is offset by a projected \$25,000 increase in audit revenues and \$9,500 of new revenue from a new sales tax application fee.
 - 3,500 Improvement - Increase in supplies for the purchase of a networked scanner to improve the efficiency of scanning sales tax document files.
 - 7,550 Workload - Increase in purchased services for the contract with outside sales tax auditors.

286,860 Total Change

OTHER INFORMATION

- 28,000 Unfunded Supplements
- 28,000 Funding for investment software to manage the City's portfolio.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
 - Capital Projects
 - There are no capital projects associated with this division.

RISK MANAGEMENT

The Risk Management Division is responsible for protecting the operating effectiveness of the City by minimizing the costs associated with the City's property, liability, workers' compensation and environmental exposures. This is accomplished through identification and evaluation of the City's risks, implementation of appropriate safety, environmental and loss control programs, risk financing measures and claims management.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Public Outreach (GP 17 & 18)				
Departments view Risk as a resource to comply with laws/regulations and reduce losses due to accidents, fines, lawsuits, etc.	# of website hits.	NA	1,700	2,000
	% of compliance with safety audits.	80%	84%	87%
	% of compliance with environmental audits.	79%	80%	82%
Fiscal Responsibility (GP 15)				
To provide cost effective insurance coverage.	Cost of workers' compensation premium as a % of payroll.	0.88%	0.85%	0.85%
	Cost of liability premium as a % of payroll.	0.75%	0.52%	0.60%
	Property rate per \$100 of insured value.	0.036	0.027	0.027
Cost effective pursuit financial recoveries of available to the City.	% of environmental recoveries amount available compared to amount received.	80%	50%	50%
	% of property damage recoveries amount available compared to amount received.	48%	50%	50%
Operational Efficiency (GP 11f & 17)				
Claims are managed efficiently.	% closed within 3 months of reporting to carrier.	85%	85%	85%
	% reported to carrier within 1 business day.	NA	95%	95%
Information is provided in a timely basis.	% of claims reported electronically.	NA	65%	80%
	95% of contract insurance certificates reviewed within 1 business day.	NA	95%	95%
	95% of environmental audits completed on time.	NA	95%	95%
Sustainable Results (GP 15)				
Provide a safe work environment for employees, reduce damage to City property and citizens' property.	Workers' compensation experience rating.	1.00	1.05	1.05
	# of claims per FTE.	0.13	0.13	0.12
	Average cost of claims.	\$7,400	\$7,300	\$7,200
Compliance with Environmental Regulations	% of issues resolved at follow-up.	50	70	75

DIVISION	DEPARTMENT
Risk Management (1575 & 1577)	Finance

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Internal Service Fund				
Risk & Insurance	2,071,422	2,183,510	2,183,510	2,219,900
REVENUE				
Interest	283,641	174,510	174,510	119,750
Workers' Compensation	868,160	916,680	916,680	1,305,670
General Liability	679,440	856,450	856,450	892,700
Other	14,428	-	-	-
Subtotal	1,845,669	1,947,640	1,947,640	2,318,120
EXPENSE BY CATEGORY				
Personal Services	301,035	327,210	327,210	337,760
Supplies	5,096	8,060	9,060	5,520
Purchased Services	115,870	132,800	131,800	141,440
Fixed Charges	1,649,421	1,715,440	1,715,440	1,735,180
Total	2,071,422	2,183,510	2,183,510	2,219,900
FTE	3.80	4.00	4.00	4.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

8,640 Increase in purchased services for the second year of a three year program to do a baseline survey of City-owned buildings for materials containing asbestos.

(19,140) Decrease in fixed charges for liability insurance based on the forecasted claims costs.

38,880 Increase in fixed charges for workers' compensation due to increased premium costs and forecasted increase in claims costs.

8,010 Core Changes

10,550 Personal Services

(2,540) Supplies

- Funded Supplements

- There are no funded supplements in this division.

36,390 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

UTILITY BILLING / METER READING

Utility Billing is responsible for providing customer service and processing monthly statements and payments for all electric, water, wastewater, stormwater, solid waste, and street maintenance consumers.

Meter Reading is responsible for reading all electric and water meters monthly, and connecting and disconnecting services daily, as well as monitoring for meter divisions.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Public Outreach (GP 17 & 18)				
Provide timely and accurate reports/data to City management and internal customers.	Positive feedback from City Staff.	NA	8	12
Fiscal Responsibility (GP 15)				
Maintain timely and accurate revenue flow to utilities.	\$ billed annually. (electric, water & sewer)	\$50,882,631	\$53,426,763	\$56,098,100
	# of bills mailed annually.	434,898	441,241	448,043
	\$ collected annually. (all services billed)	\$58,378,998	\$61,287,948	\$64,362,844
Operational Efficiency (GP 11f & 17)				
Implement cost effective solutions to save man-hour time and money.	Projects/hours	1/250	1/104	2/200
Superior Customer Service (GP 16 & 18)				
Provide quality customer service.	Positive customer survey results.	94%	93%	93%

DIVISION	DEPARTMENT
Utility Billing and Meter Reading (4540, 4541 & 4542)	Finance

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Enterprise Fund				
Utility Billing	1,181,307	1,403,010	1,403,010	1,474,370
Meter Reading	548,354	599,020	644,020	613,180
Total	1,729,661	2,002,030	2,047,030	2,087,550
EXPENSE BY CATEGORY				
Personal Services	1,368,103	1,536,000	1,536,000	1,599,420
Supplies	13,173	18,750	18,750	15,930
Purchased Services	306,828	391,910	391,910	436,410
Fixed Charges	26,311	31,370	31,370	35,790
Capital	15,246	24,000	69,000	-
Total	1,729,661	2,002,030	2,047,030	2,087,550
FTE	24.80	25.30	25.30	25.30

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 8,100 Increase in personal services for overtime in the Customer Service section.
- 11,300 Increase in purchased services for postage, printing and other services in the Utility Billing Division.
- 23,000 Increase in purchased services for bad debt expense based on current trends.
- 4,420 Increase in fixed costs for vehicle maintenance based on projected fuel costs and maintenance costs.
- (24,000) Decrease in capital for one-time costs of equipment.
- 62,700 Core Changes
 - 55,320 Personal Services
 - (2,820) Supplies
 - 10,200 Purchased Services
- Funded Supplements
 - There are no funded supplements in this division.

85,520 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

FIRE & RESCUE

F&R

Fire & Rescue

Emergency
Mgmt.

2.00 FTEs

Fire
Prevention

7.00 FTEs

Suppression

59.00 FTEs

Through commitment, compassion and courage, the mission of the Loveland Fire & Rescue Department is to protect and save life and property.



FIRE & RESCUE

The Loveland Fire Department is a combination department consisting of 110 firefighters and three civilian paid staff members. In addition, the Department has 11 non-firefighting volunteers utilized under the Fire Corp program. The department responds to over 5,400 emergency calls per year and operates out of six (staffed) fire stations within the city limits, and three volunteer stations located in the Loveland Rural Fire Protection District. The Loveland Rural Fire Protection District, (LRFDP), pays its proportional cost for staffing and operational cost to the city, and the entire fire district encompasses 285 square miles.

The Department has four distinct divisions of labor: Administration, Emergency Management, Fire Prevention and Fire Suppression. Administration provides coordination of all Department business needs from budgeting, strategic planning, accounts payable, and payroll. The Emergency Management Division administers the overall City emergency plan, coordinates emergency preparedness, conducts disaster drills, and works within the community and business sector on education and preparedness initiatives. The Fire Prevention Division conducts fire inspections of businesses; plan reviews on new construction, and provides public education to all age groups. The Fire Suppression Division is responsible for emergency response to structural fires, EMS, aircraft, hazmat, motor vehicle accidents, rope rescues, confined space, wildland fires, dive rescue, and all other related incidents that require technical expertise.

The members of the department are committed professionals and this makes the department very successful. Our people are the most important resource because of the level of service they provide. To ensure the Department's success in 2009, the performance management model will continue to guide the initiatives within the department. This document will identify our goals and outcomes, and provides a method to measure our results against those identified goals.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
To protect life and property. (GP 8b1)				
Deliver a minimum of 6 firefighters to a working structure fire within 8 minutes or less from time of receipt.	Respond to, and contain all single family structure fires within 8 minutes of receipt of the alarm.	NA	NA	95%
	Control all single family residential structure fires within 15 minutes of receipt of alarm.	NA	NA	95%
	Control all commercial fires to origin.	NA	NA	95%
Provide a Progressive Fire Prevention Program. (GP 8b2)				
Reduce the loss from fires through education and training.	Adopt the International Fire Code.	NA	NA	100%
	Provide a self inspection form to all B1 & B2 occupancies.	NA	NA	70%
	Provide the necessary training for all fire prevention staff.	NA	NA	95%
	Ensure that all Prevention personnel receive proper training to investigate fires.	NA	NA	90%
Establish an emergency preparedness and education program (GP 8B3)				
Develop an emergency preparedness program that targets; preparedness, response, recover, and mitigation initiatives to all members of the community.	Update the emergency operations plan	NA	NA	100%
	Provide at least 3 training opportunities to area businesses	NA	NA	90%
	Continue to provide CERT training to community members on an annual basis.	NA	NA	95%
	Develop table top & full scale exercises needed to meet necessary requirements.	NA	NA	95%

Fire & Rescue Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Suppression	6,288,146	6,729,280	6,729,280	6,934,220	3.0%	60.00	59.00
Fire Prevention	798,004	888,840	888,840	907,960	2.2%	7.00	7.00
Emergency Management	158,963	252,210	252,210	253,350	0.5%	2.00	2.00
Total	7,245,113	7,870,330	7,870,330	8,095,530	2.9%	69.00	68.00
REVENUE							
Suppression	1,066,881	1,046,800	1,046,800	1,143,120	9.2%		
Fire Prevention	110,585	103,000	103,000	92,250	(10.4%)		
Emergency Management	-	8,000	8,000	-	-		
Total	1,177,466	1,157,800	1,157,800	1,235,370	6.7%		
EXPENSE BY CATEGORY							
Personal Services	6,403,366	6,715,900	6,720,100	6,771,140	0.8%		
Supplies	195,827	236,410	248,810	249,960	5.7%		
Purchased Services	359,558	470,530	458,130	422,580	(10.2%)		
Fixed Charges	286,362	284,130	279,930	299,960	5.6%		
Capital	-	163,360	163,360	351,890	115.4%		
Total	7,245,113	7,870,330	7,870,330	8,095,530	2.9%		

SUPPRESSION

The Suppression Division provides emergency response to structure fires, emergency medical incidents, dive rescue, rope rescue, wildland firefighting, aircraft rescue/firefighting, hazardous materials and technical rescue. The Department's training division reports to the Division Chief of Suppression who oversees all suppression training programs. In addition, the Suppression Division supports the Prevention Division and Emergency Management Division with public education and other programs as necessary.

The Department continues to see an increase in emergency medical calls, structure fires and hazardous materials calls. The nature of emergency calls within the City determines the services Fire & Rescue provides. The areas affected by funding increases and decreases are services delivered, personnel, equipment, fire engines, the number of fire stations and most of all, response time and on-scene capability.

The response time and on-scene capability are important measurements of service delivery. Loveland Fire & Rescue has gone to great lengths to assess the components of emergency response to meet the community's expectations. Loveland's service level is measured from the time the citizen calls the communication center to the arrival time of the last critical Department resource. Getting to the incident quickly is only half of the response time equation. Being able to execute the critical tasks to control and reduce the impact of an emergency is the other half of response. Together time and capability are monitored to measure total response capability of emergency responders. Every operational decision made in the department is to ensure the maintenance or improvement of response time and ensure the level of on-scene capability.

DIVISION	DEPARTMENT
Suppression (2202)	Fire & Rescue

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Suppression	6,288,146	6,729,280	6,729,280	6,934,220
REVENUE				
Charges for Services	(2,596)	36,070	36,070	8,000
Rural Fire District	1,052,613	869,000	869,000	971,450
Rural Fire - Pension	-	121,730	121,730	121,730
Rural Fire - Special Payment	16,864	20,000	20,000	30,000
Total	1,066,881	1,046,800	1,046,800	1,131,180
EXPENSE BY CATEGORY				
Personal Services	5,568,285	5,786,750	5,786,750	5,823,960
Supplies	170,704	198,340	210,740	209,890
Purchased Services	294,637	345,560	333,160	334,800
Fixed Charges	254,520	238,770	238,770	245,010
Capital	-	159,860	159,860	320,560
Total	6,288,146	6,729,280	6,729,280	6,934,220
FTE	60.88	60.00	59.00	59.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- (290) Decrease in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- (8,400) Decrease in insurance benefits costs based on employee health plan choices.
- 14,700 Increase in supplies for breathing apparatus masks and supplies and special operations supplies.
- 27,820 Increase in purchased services for repair and maintenance of small equipment and special operations equipment.
- 4,410 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- (35,520) Decrease in purchased services for new member physicals based on anticipated turnover rates and on historical experience.
- 6,240 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs.
- 5,340 Increase in capital based on the equipment replacement schedule.
- 35,280 Core Changes
 - 45,900 Personal Services
 - (3,150) Supplies
 - (7,470) Purchased Services
- 155,360 Funded Supplements
 - 155,360 Improvement - Increase in capital to install mobile data units in all front-line apparatus to allow building plans, maps and other data to be viewed enroute and allow field reporting during incidents.
- 204,940 Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- 165,200 Equipment Replacement
 - 15,600 Copier
 - 28,600 Special Operations
 - 20,000 Hose & Nozzles
 - 4,500 Printer/FAX Machine
 - 25,000 Self Contained Breathing Apparatus
 - 30,000 Small Equipment
 - 35,000 Communications
 - 6,500 Servers
- 475,000 Capital Projects
 - 475,000 Replace Fire Apparatus

FIRE PREVENTION

The Fire Prevention Division's focus is primarily to safeguard citizens' lives and property through inspection of buildings as part of code enforcement effort, and implementation of business occupancy risk reduction efforts. This is accomplished through the plan review processes, code compliance inspections, follow-up of citizen complaints, and the regulation of storage and handling of hazardous materials. The Division also initiates fire cause and origin investigations, and where arson is suspected, provides evidence to the district attorney in prosecutions.

Fire Prevention strives to provide high quality customer service and fire safety public education to the community through presentations, and demonstrations of fire safety. Our public education programs span the entire age-range with something for all ages.

2008 has been a busy year of change and progress. The restructuring of our division is continuing to pay off with improved consistencies, more certifications, and improved customer service. We have moved to a new mobile software device that the inspectors use in the field, enabling them to better track their inspections, and present the customer with a clear and concise inspection report. Our new construction inspectors now have the ability to post inspection results from the field offering contractors a quicker turn around on their final approvals.

DIVISION	DEPARTMENT
Fire Prevention (2203)	Fire & Rescue

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Fire Prevention	798,004	888,840	888,840	907,960
REVENUE				
Contractor Licenses	2,345	2,000	2,000	1,750
Fire Permit & Inspection Fees	41,967	37,500	37,500	32,000
Fire Works Permits	10,900	10,000	10,000	10,000
Rural Fire Inspection Fees	24,674	8,500	8,500	8,500
Special Event Fees	30,699	45,000	45,000	40,000
Total	110,585	103,000	103,000	92,250
EXPENSE BY CATEGORY				
Personal Services	688,546	720,220	724,420	730,280
Supplies	21,257	29,070	29,070	29,070
Purchased Services	56,359	106,890	106,890	66,830
Fixed Charges	31,842	32,660	28,460	50,450
Total	798,004	888,840	888,840	907,960
FTE	7.00	7.00	7.00	7.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- (13,770) Decrease in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- (60) Decrease in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- (40,000) Decrease in purchased services for professional service to outsource plan review based on projected workloads.
- 17,790 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs, and amortization schedules.
- 23,830 Core Changes
 - 23,830 Personal Services
- 31,330 Funded Supplements
 - 31,330 Improvement - Increase in capital to increase the efficiency of fire prevention inspections by the purchase of mobile data units for the fire prevention inspectors, to allow reporting in the field.

19,120 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

EMERGENCY MANAGEMENT

This Division is responsible for the Loveland Emergency Response Plan, training department directors and senior managers, developing and equipping the Emergency Operations Center (EOC), and providing training exercises that assess the emergency management capabilities of the City. This function includes developing plans for public notification capabilities and coordinating emergency management activities with county, state and federal agencies. This office also is responsible for the delivery of public education on disaster preparedness and resiliency.

DIVISION	DEPARTMENT
Emergency Management (2204)	Fire & Rescue

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Emergency Management	158,963	252,210	252,210	253,350
REVENUE				
State Grant	-	8,000	8,000	-
Total	-	8,000	8,000	-
EXPENSE BY CATEGORY				
Personal Services	146,535	208,930	208,930	216,900
Supplies	3,866	9,000	9,000	11,000
Purchased Services	8,562	18,080	18,080	20,950
Fixed Charges	-	12,700	12,700	4,500
Capital	-	3,500	3,500	-
Total	158,963	252,210	252,210	253,350
FTE	1.00	2.00	2.00	2.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 1,780 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 1,370 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- (8,200) Decrease in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs.
- 6,190 Core Changes
 - 6,190 Personal Services
 - 2,000 Supplies
 - 1,500 Purchased Services
 - (3,500) Capital
- Funded Supplements
 - There are no funded supplements in this division.

1,140 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

HUMAN RESOURCES

HR

Human Resources

Human
Resources

10.00 FTEs

Employee
Benefits

0.00 FTEs

We in Human Resources seek new and better ways to help recruit, develop, support and retain individuals who provide quality services for the City's customers.

HUMAN RESOURCES

The Human Resources Department provides the following services to the City and its employees and volunteers: recruitment, selection and orientation; compensation plan development; benefits development and administration; counseling and discipline; policy development, record keeping; background checks, development and compliance with administrative regulations, training and employee development; Employee Recognition Program; and the Community Volunteer Program.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Attract high quality applicants.	# of applicants for each position.	NA	NA	Varies by position
	% of advertised positions with a highly competitive applicant pool.	NA	NA	95%
	% of positions filled after initial recruitment process.	NA	NA	90%
Limit employment liability in the work environment.	% of contested unemployment claims lost by the city.	NA	NA	10%
	% participation in compliance trainings	NA	NA	98%
Maintain and improve the accountability of the City's workforce.	# of validated employment concerns from the public.	NA	NA	0
	% of involuntary separations.	NA	NA	2%
	Public perception of the City employees.	NA	NA	Survey pending.
	% compliance with performance evaluation process and timelines.	NA	NA	95%
Hire and retain a highly skilled, motivated and committed workforce.	% turnover of new employees employed beyond 6 months to 3 years of service.	NA	NA	95%
	% of employees retained beyond 3 to 5 years of service.	NA	NA	85%
	% of employees retained beyond 5 years or more.	NA	NA	90%
	Employee satisfaction survey.	NA	NA	TBD
	% participation in City offered employee professional development programs.	NA	NA	50%
	Succession planning for critical positions.	NA	NA	100%

Human Resources Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Human Resources	1,002,186	1,109,160	1,109,160	1,162,700	4.8%	10.00	10.00
Subtotal	1,002,186	1,109,160	1,109,160	1,162,700	4.8%	10.00	10.00
Internal Service Fund							
Employee Benefits	8,327,561	9,482,830	9,482,830	9,667,720	1.9%	-	-
Subtotal	8,327,561	9,482,830	9,482,830	9,667,720	1.9%	-	-
Total	9,329,747	10,591,990	10,591,990	10,830,420	2.3%	10.00	10.00
REVENUE							
Internal Service Fund							
Employee Benefits	9,580,951	9,532,570	9,532,570	9,766,530	2.5%		
Total	9,580,951	9,532,570	9,532,570	9,766,530	2.5%		
EXPENSE BY CATEGORY							
Personal Services	761,626	767,270	767,270	815,840	6.3%		
Supplies	23,699	29,760	29,760	31,260	5.0%		
Purchased Services	202,321	292,130	292,130	295,600	1.2%		
Fixed Charges	8,342,101	9,502,830	9,502,830	9,687,720	1.9%		
Total	9,329,747	10,591,990	10,591,990	10,830,420	2.3%		

HUMAN RESOURCES

The Human Resources Department provides the following services to the City and its employees and volunteers: recruitment, selection and orientation; compensation plan development; benefits development and administration; counseling and discipline; policy development, record keeping; background checks, development and compliance with administrative regulations, training and employee development; Employee Recognition Program; and the Community Volunteer Program.

DIVISION	DEPARTMENT
Human Resources (1710)	Human Resources

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Human Resources	1,002,186	1,109,160	1,109,160	1,162,700
EXPENSE BY CATEGORY				
Personal Services	755,611	767,270	767,270	815,840
Supplies	23,699	29,760	29,760	31,260
Purchased Services	161,376	212,130	212,130	215,600
Fixed Charges	61,500	100,000	100,000	100,000
Total	1,002,186	1,109,160	1,109,160	1,162,700
FTE	10.60	10.00	10.00	10.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 300 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Department's experience rating and forecasted liability costs.
- 4,200 Increase in purchased services for the use of preferred providers for Commercial Driver's License (CDL) physicals.
- 770 Increase in purchased services for general liability costs based on the Department's historical experiences and forecasted liability costs.
- 48,270 Core Changes
 - 48,270 Personal Services
 - 1,500 Supplies
 - (1,500) Purchased Services
- Funded Supplements
 - There are no funded supplements in this division.
- 53,540 Total Change**

OTHER INFORMATION

45,000 Unfunded Supplements

45,000 Improvement - Increase in purchased services for a consultant to support design and implementation of the Innoprise Human Resources Information System (HRIS).

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

EMPLOYEE BENEFIT FUND

Human Resources is responsible for the administration of the Employee Benefit Fund. This Fund provides a competitive benefit package to employees. For medical and dental insurance, the City is self-insured, with external insurance protection beyond a certain limit for individual cases and total claims. The City subsidizes the medical and dental portion of this fund at 80% with employees being responsible for the remaining 20%.

The City's overall benefit liability has continued to grow at above industry trend over the last few years, especially in the area of catastrophic claims (individual medical claims above \$25,000). Specifically, claims costs have been increasing at an average rate of 20% since 2000. The implementation of employee contributions for employee-only coverage and plan design changes has resulted in a much improved financial condition of the Employee Benefit Fund. The Plan currently has a healthy fund balance and revenues are projected to be over claims and administrative costs again this year.

The benefits focus for 2008 will be on educating employees on consumer driven health care, as well as introducing wellness initiatives. These two components will assist in managing the increase in health care costs. The consumer driven health care approach increases the responsibility of the employee to understand the rationale behind specific treatments and services, as well as educate them on the true cost of those services. The long-term benefit of this nationwide trend is that health care providers will be required to provide easy access to cost of care data to consumers, which will allow employees to make educated, cost-conscious decisions relative to their health care spending. The City will continue to research and implement changes to the medical benefits plan in an effort ensure sustainable, quality programs that are competitive in the marketplace.

For 2009, the City is adding a Retiree Health Plan. To be eligible for the plan an employee must meet the "Rule of 80"; a combination of age and years of service that add to 80, with the minimum age being 60. This will be a high deductible plan, with the retiree paying the full premium cost. The plan is designed to be a bridge to Medicare eligibility at age 65. Council has only authorized the City to accept participants for the next five years, after which the plan will be closed unless it is reauthorized.

DIVISION	DEPARTMENT
Employee Benefits (0110)	Human Resources

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Internal Service Fund				
Employee Benefits	8,327,561	9,482,830	9,482,830	9,667,720
REVENUE				
Interest	355,911	149,330	149,330	136,200
City Contribution - Health Ins.	6,404,091	6,352,360	6,352,360	6,515,640
City Contribution - Life Ins.	240,173	303,390	303,390	291,390
City Contribution - Dental Ins.	303,271	317,410	317,410	317,410
City Contribution - Disability Ins.	240,539	266,240	266,240	266,240
City Contribution - Wellness	240,520	215,200	215,200	147,200
Emp. Contribution - Health Ins.	1,549,750	1,740,040	1,740,040	1,740,250
Emp. Contribution - Dental Ins.	201,646	177,400	177,400	211,610
COBRA Health Ins.	41,889	10,000	10,000	23,500
COBRA Dental Ins.	3,161	1,200	1,200	1,200
Retiree Contribution - Health Ins.	-	-	-	115,890
Subtotal	9,580,951	9,532,570	9,532,570	9,766,530
Total	13,355,901	13,199,980	14,560,910	14,844,610

EXPENSE BY CATEGORY				
Personal Services	6,015	-	-	-
Purchased Services	40,945	80,000	80,000	80,000
Fixed Charges	8,280,601	9,402,830	9,402,830	9,587,720
Total	8,327,561	9,482,830	9,482,830	9,667,720

FTE	-	-	-	-

CHANGES COMPARED TO PRIOR YEAR ADOPTED

23,460 Increase in fixed costs for health and dental plan administration fees.

116,430 Increase in fixed costs for stop-loss premiums and fees.

(12,000) Decrease in fixed costs for life insurance premiums based on forecasted liability costs.

57,000 Increase in fixed costs for claims cost for the first year of the implementation of the retiree health benefit plan. The cost is offset by \$36,000 in retiree premium payments.

- Core Changes

- Funded Supplements

- There are no funded supplements in this division.

184,890 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

INFORMATION TECHNOLOGY

Information Technology

Administration

1.00 FTEs

Support Services

4.50 FTEs

Programming & Networks

11.00 FTEs

Geographic Information Svcs.

8.00 FTEs

The mission of the Information Technology Department is to provide interactive government services using effective communication and technology-savvy employees throughout the organization who align technology initiatives with the City's services delivery objectives using a collaborative approach to building a roadmap for future success.

INFORMATION TECHNOLOGY

The Information Technology (IT) Department is comprised of the divisions of Administration, Geographic Information Services, Programming and Networks, and Support Services. IT's responsible for organization-wide strategic and operational technical planning, providing customer service to City staff and citizens to enable efficient use of technical resources, and to lead the effort of using the organization's technical resources, both equipment and personnel, in the most effective manner possible. IT provides a technology training lab that is equipped and ready to provide training opportunities for City staff and City partners, such as Loveland's Business Development Center.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Public Outreach (GP 17 & 18)				
Public has access to information to better understand how IT goals, objectives, and services help departments deliver services.	# of hits on the page with the report.	NA	140	140
Fiscal Responsibility (GP 15)				
Implement proven and cost effective technical solutions to service delivery challenges.	Determine anticipated ROI on at least 50% of project requests.	50%	25%	50%
	% of hardware replaced based on established life cycle.	100%	100%	100%
Provide technical solutions to enable open and accessible government.	# of processes to support Citizen interactive involvement.	8	9	10
Operational Efficiency (GP 11f & 17)				
Work plans executed effectively.	90% of internal work plans are achieved as scheduled and within budget.	90%	90%	90%
	90% of external work plans are achieved as scheduled and within budget.	90%	50%	90%
Information is available for effective decision making and public communication.	# of unscheduled downtime occurrences.	3	2	2
	Average time of downtime instances.	4 hours	4 hours	4 hours
	80% of performance metrics are easily accessible by departments for their purposes.	50%	60%	80%
Well trained staff.	% of supervisors that believe their staff has effectively incorporated IT training into job duties for better productivity.	NA	NA	NA
Sustainable Results (GP 15)				
Plan for technology needs for today and tomorrow	% variation of planned versus performed IT activities.	5%	5%	5%
	% of unplanned expenses.	0%	0%	0%
Superior Customer Service (GP 16 & 18)				
Maintain strong partnerships with customer departments.	% of projects with scope exceeded original project definition, smaller the better.	92.19%	95%	95%
	% of departmental meetings held on time on a scheduled basis.	50%	100%	100%
	% of project deliverables on time and within budget.	90%	80%	80%
	90% or higher heat ticket follow up resulting in satisfied or better satisfaction.	50%	60%	20%
	Overall customer satisfaction survey results in 85% or higher satisfied or better response.	92.19%	97.98%	95%

Information Technology Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Administration	176,903	197,570	197,570	207,200	4.9%	1.00	1.00
Geographic Info. Services	333,465	453,170	454,770	507,220	11.9%	4.50	4.50
Programming & Networks	990,049	1,113,150	1,163,720	1,227,680	10.3%	11.00	11.00
Support Services	1,349,131	1,541,050	1,669,060	1,433,000	(7.0%)	8.00	8.00
Total	2,849,548	3,304,940	3,485,120	3,375,100	2.1%	24.50	24.50
EXPENSE BY CATEGORY							
Personal Services	1,879,143	2,054,750	2,056,350	2,138,860	4.1%		
Supplies	54,286	89,170	89,170	524,160	487.8%		
Purchased Services	504,979	576,890	582,540	652,080	13.0%		
Capital	411,140	584,130	757,060	60,000	(89.7%)		
Total	2,849,548	3,304,940	3,485,120	3,375,100	2.1%		

ADMINISTRATION

The Administration Division, through the Department Director, provides leadership, determines budgetary needs including staffing, and establishes program guidelines for the Department. Administration guides the annual development of the IT work plan using strategic and procedural objectives and guidelines.

DIVISION	DEPARTMENT
Administration (1601)	Information Technology

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Administration	176,903	197,570	197,570	207,200
EXPENSE BY CATEGORY				
Personal Services	140,327	148,330	148,330	154,990
Supplies	24,053	29,640	29,640	29,640
Purchased Services	12,523	19,600	19,600	22,570
Total	176,903	197,570	197,570	207,200
FTE	1.00	1.00	1.00	1.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

2,600 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Department's experience rating and forecasted liability costs.

2,970 Increase in purchased services for general liability costs based on the Department's historical experiences and forecasted liability costs.

4,060 Core Changes

4,060 Personal Services

- Funded Supplements

- There are no funded supplements in this division.

9,630 **Total Change**

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

GEOGRAPHIC INFORMATION SERVICES

The Geographic Information Services Division is responsible for the maintenance of the City's centralized land-based information and geographic information services. With this information, the Division provides City mapping and data products for many areas within the City. The Division also creates custom computer programs for use by City staff to assist in analyzing geographic information and other land-related data. The Division assists with the support of computers and related technical issues for the Department, and maintains some data fields in the land-based applications on the City's mainframe computer. Addressing for property within the City is done in the Division.

DIVISION	DEPARTMENT
Geographic Information Services (1604)	Information Technology

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Geographic Information Services	333,465	453,170	454,770	507,220
EXPENSE BY CATEGORY				
Personal Services	290,404	388,330	389,930	392,480
Supplies	12,982	26,040	26,040	14,900
Purchased Services	30,079	38,800	38,800	99,840
Total	333,465	453,170	454,770	507,220
FTE	3.50	4.50	4.50	4.50

CHANGES COMPARED TO PRIOR YEAR ADOPTED

(11,500) Decrease in supplies for the one-time office setup for the Senior GIS Specialist position added in 2008.

61,600 Increase in purchased services for Environment Systems Research Institute (ESRI) and Cityworks applications site licenses and service agreements.

3,950 Core Changes

4,150 Personal Services

360 Supplies

(560) Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

54,050 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

PROGRAMMING & NETWORKS

The Programming & Networks Division provides server hardware and server, desktop, laptop, and core business application software support to City departments. The Division assists in the areas of networking, computers (servers, desktops, laptops, PDAs), e-mail, web services, security, storage, and other technology issues. The City's networking infrastructure, including the PRPA fiber backbone, is managed and maintained by this Division. Application support is provided to Utility Billing, Public Safety, Accounting, Payroll, the Public Library, Development Services, Parks and Recreation, Public Works, and the Utility functions of the City.

DIVISION	DEPARTMENT
Programming & Networks (1602)	Information Technology

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Programming & Networks	990,049	1,113,150	1,163,720	1,227,680
EXPENSE BY CATEGORY				
Personal Services	964,938	999,140	999,140	1,031,670
Supplies	7,655	14,350	14,350	111,350
Purchased Services	17,456	24,660	24,660	24,660
Capital	-	75,000	125,570	60,000
Total	990,049	1,113,150	1,163,720	1,227,680
FTE	11.00	11.00	11.00	11.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

22,000 Increase in supplies (\$97,000) and decrease in capital (\$75,000) based on the equipment replacement schedule.

32,530 Core Changes
32,530 Personal Services

60,000 Funded Supplements
60,000 Workload - Increase in capital for the City's share of the replacement of two fiber optic switches for the PRPA network.

114,530 Total Change

OTHER INFORMATION

140,520 Unfunded Supplements

66,000 Funding for clocks and scanners to be used for automated time accounting, specifically for the Water & Power and Public Works departments.

74,520 Funding for a Webmaster position, to focus on overall usability of the City website and consistency of information.

97,000 Equipment Replacement

50,000 Server Replacement

20,000 Storage Infrastructure Upgrade

13,500 GIS Server Replacements

13,500 Innoprise Servers

- Capital Projects

- There are no capital projects associated with this division.

SUPPORT SERVICES

Support Services is responsible for providing voice telecommunications, document management, help desk, computer and peripheral hardware, and card access support for City customers. The Division supports and maintains the City's phone switches, PhoneMail, desktop and laptop computers, printers, document imaging, and card access security.

DIVISION	DEPARTMENT
Support Services	Information Technology

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Support Services	1,349,131	1,541,050	1,669,060	1,433,000
EXPENSE BY CATEGORY				
Personal Services	483,474	518,950	518,950	559,720
Supplies	9,596	19,140	19,140	368,270
Purchased Services	444,921	493,830	499,480	505,010
Capital	411,140	509,130	631,490	-
Total	1,349,131	1,541,050	1,669,060	1,433,000
FTE	8.00	8.00	8.00	8.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

11,180 Increase in purchased services due to a one-time duplication of maintenance costs on H.T.E. and Innoprise systems.

(10,000) Decrease in capital (\$359,130) and increase in supplies (\$349,130) for scheduled replacement of citywide personal computer inventory.

(150,000) Decrease in capital due to the one-time cost of replacing the phone switch.

40,770 Core Changes

40,770 Personal Services

- Funded Supplements

- There are no funded supplements in this division.

(108,050) Total Change

OTHER INFORMATION

48,000 Unfunded Supplements

48,000 Funding for software to replace Microsoft FrontPage to maintain and update City web pages.

349,130 Equipment Replacement

349,130 Citywide PC Replacement Program

- Capital Projects

- There are no capital projects associated with this division.

Loveland Public Library

Loveland Public Library

Broadcast
Equipment

0.00 FTEs

Library

27.54 FTEs

LPL

The mission of the Loveland Public Library is to serve as the information center of the community, to be accessible and active in outreach to the people of all ages and background, information, educating, entertaining, and culturally enriching them and bridging the past to the future and connecting one community resource with another with a diverse collection of resources and services. The Library seeks to fulfill this mission by emphasizing excellent customer service in a welcoming environment.



LOVELAND PUBLIC LIBRARY

The Loveland Public Library (LPL) offers a wide array of materials, programs and services to all residents of Loveland and the surrounding area. As well as providing patron access to its diverse collection of reading, reference and entertainment materials in a variety of printed and electronic media, the Library opens the gateway to informational databases via Internet access, enriching the community, fostering literacy and encouraging lifelong learning. As part of the Library's community involvement, the Broadcast Equipment Division is dedicated to providing the equipment to enhance the television broadcast of public, educational and governmental programming on a local cable channel.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Provide free access to the world of information through up-to-date technology. (GP 15)				
Quality technology services.	< 5% mechanical downtime.	2%	3%	3%
Financially accountable.	% variance from tech budget.	5%	5%	5%
Expanding technology driven patron interaction.	External web access into LPL catalog.	280,541	318,758	350,000
Staff competency on new and emerging technology used.	# of staff attending tech trainings.	9	50	50
Provide children age birth – kindergarten with opportunities to be exposed to quality literacy activities. (GP 15 & 18)				
Maintain number of story times provided outside the Library.	# of story times outside LPL/attendance.	344/3,588	316/2,600	426/2,884
Increase attendance at in-house story times by varying themes and crafts.	# of sessions/participants.	490/ 13,320	521/ 17,911	525/ 18,068
Continue working with City and community to offer quality programming.	# of programs/attendees.	1,148/ 27,258	1,228/ 35,000	1,300/ 36,000
Provide a separate, safe, and inviting place for tweens and teens to read, listen to music, and to gather for fun and homework assistance. (GP 15 & 18)				
Design attractive and functional space for tweens and teens to congregate.	# of teens/tweens using age specific computers.	0	2,080	2,500
Develop collection of materials attractive to tweens and teens.	Circulation of Young Adult materials.	33,254	33,728	34,000
Develop Library as a gathering spot for tweens and teens.	# of teen/tween programs & attendance.	43/696	90/1,562	90/1,600
Provide resources to support life-long learning. (GP 14)				
Provide current non-fiction collections on wide variety of topics.	Turnover of inventory – Adult Non-Fiction.	1.54	1.73	1.80
Present variety of free programs on topics of interest (gardening, finance, health, etc.)	# of adult programs/attendance.	140/2,483	144/2,671	150/2,700
Increase number of databases covering important topics available in the Library and online.	# of databases.	44	51	51
Continue and expand outreach to homebound.	# of people reached/# of items delivered.	1,080/ 5,217	1,140/ 5,507	1,200/ 6,000

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Provide resources for patrons to explore Loveland history and their own family histories and heritage. (GP 15)				
Provide access to online genealogical databases.	# of users.	2,077	1,893	1,900
Collect and make available oral and print histories of local residents and families.	# of users added.	61	63	68
Provide a secure area to house all local history genealogy collections so patrons have the space and equipment to access materials.	Have cabinet 2 new microfilm machines			

Loveland Public Library Department Summary							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Broadcast Equipment	-	50,000	65,000	26,400	(47.2%)	-	-
Library	2,217,430	2,305,190	2,346,810	2,373,590	3.0%	27.54	27.54
Total	2,217,430	2,355,190	2,411,810	2,399,990	1.9%	27.54	27.54
REVENUE							
Broadcast Equipment	-	50,000	65,000	100,000	100.0%		
Library	159,379	138,000	138,000	132,000	(4.3%)		
Total	159,379	188,000	203,000	232,000	23.4%		
EXPENSE BY CATEGORY							
Personal Services	1,788,574	1,904,000	1,904,000	1,936,580	1.7%		
Supplies	201,700	187,250	226,370	206,310	10.2%		
Purchased Services	153,989	154,130	171,630	170,060	10.3%		
Fixed Charges	1,829	2,300	2,300	3,130	36.1%		
Debt Service	55,143	57,510	57,510	57,510	-		
Capital	16,195	50,000	50,000	26,400	(47.2%)		
Total	2,217,430	2,355,190	2,411,810	2,399,990	1.9%		

BROADCAST EQUIPMENT

The City Council approved a new franchise agreement with Comcast in 2007. The franchise agreement indicates that Comcast will pass on to their customers a fifty cent per account monthly fee to contribute to capital equipment necessary to broadcast public, education and governmental programming, referred to as a PEG fee. The fee is expected to generate \$100,000 annually, based on the current number of subscribers. In June, 2007 the City received \$100,000 up front and Comcast retained revenues collected from the PEG fee until that \$100,000 was reimbursed. The City retained \$65,000, gave \$25,000 to Thompson School District, and \$10,000 to Aims Community College. This initial disbursement should be reimbursed by September 2008 and the City expects to begin receiving the PEG fee in the third quarter of 2008. Assuming that the subscriber base stays constant, the \$100,000 will be collected in 2009. The funding is restricted to purchasing capital equipment to improve City broadcasts of meetings and information.

DIVISION	DEPARTMENT
Broadcast Equipment (1480)	Loveland Public Library

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Broadcast Equipment	-	50,000	65,000	26,400
REVENUE				
PEG Fee	-	50,000	65,000	100,000
Total	-	50,000	65,000	100,000
EXPENSE BY CATEGORY				
Supplies	-	-	15,000	-
Capital	-	50,000	50,000	26,400
Total	-	50,000	65,000	26,400
FTE	-	-	-	-

CHANGES COMPARED TO PRIOR YEAR ADOPTED

(23,600) Decrease in capital for broadcast equipment used to televise Council meetings based on predicted expense. A reserve will be established to hold the difference between revenue and expense because the revenues are restricted in use.

- Core Changes
- Funded Supplements
 - There are no funded supplements in this division.

(23,600) Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

LIBRARY

The Library offers a wide array of materials, programs and services to the residents of Loveland and the area through its 20-year old, 32,000-square foot building and outreach services minivan.

Many of the measures of public library service indicate the Library to be a very busy and well-used City service.

The Colorado State Library's "2007 Statistics from Public Libraries Located in Metropolitan Areas Serving Populations Above 25,000" reports Loveland's rank among the 23 reporting libraries as follows:

Inputs (Resources available to provide service)

- ▶ FTE staff per 1,000 served: 19 of 23, or 30% below the median or middle city.
- ▶ Materials expenditure per capita: 19 of 23, or 33% below the median.
- ▶ Volumes per capita: 12 of 23, the median of 2.25 volumes per capita.
- ▶ FTE staff per 1,000 items circulated: 20 of 23, or 40% below the median.

Outputs (Measures of Library activity)

- ▶ Circulation/borrowing per capita: 10 of 23, or 3% above median.
- ▶ Reference questions answered per capita: 5 of 23, or 70% above median.
- ▶ Turnover, or how many times each item owned is borrowed: 7 of 23, or 47.5% above median.
- ▶ Visits per capita: 6 of 23, or 9% above median of 6.18 visits per capita.
- ▶ Program attendance per 1000 served, or 47% above median of 307.

DIVISION	DEPARTMENT
Library (1410)	Loveland Public Library

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Library	2,217,430	2,305,190	2,346,810	2,373,590
REVENUE				
Charges for Service	10,981	13,000	13,000	10,000
Fines	95,261	95,000	95,000	82,000
Donations	53,137	30,000	30,000	40,000
Total	159,379	138,000	138,000	132,000
EXPENSE BY CATEGORY				
Personal Services	1,788,574	1,904,000	1,904,000	1,936,580
Supplies	201,700	187,250	211,370	206,310
Purchased Services	153,989	154,130	171,630	170,060
Fixed Charges	1,829	2,300	2,300	3,130
Debt Service	55,143	57,510	57,510	57,510
Capital	16,195	-	-	-
Total	2,217,430	2,305,190	2,346,810	2,373,590
FTE	27.54	27.54	27.54	27.54

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 1,140 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Department's experience rating and forecasted liability costs.
- (12,730) Decrease in supplies for books & periodicals due to a shift in the type of materials being acquired from printed materials to online databases, transferred to purchased services.
- 16,950 Increase in supplies based on the equipment replacement schedule.
- 2,040 Increase in purchased services for general liability costs based on the Department's historical experiences and forecasted liability costs.
- 12,730 Increase in purchased services due to a shift in the type of materials being acquired from printed materials to online databases, transferred from supplies.
- 830 Increase in fixed costs for vehicle maintenance and rental based on projected maintenance costs.
- 31,440 Core Changes
 - 31,440 Personal Services
 - (1,160) Supplies
 - 1,160 Purchased Services
- 16,000 Funded Supplements
 - 16,000 Improvement - Increase in supplies for additional Library books and materials.
- 68,400 Total Change**

OTHER INFORMATION

- 48,920 Unfunded Supplements
 - 48,920 Improvement - Funding for two half-time Librarian I positions for the Library to remain open additional hours in the evening.
- 16,950 Equipment Replacement
 - 1,300 Printer - HP BW libcirc
 - 3,100 Printer - HP Color libcirccolor
 - 500 Printer - HP4000 Adult Services
 - 500 Printer - HP4000 Amy
 - 500 Printer - HP4000 ILL
 - 1,500 Printer - HP4200 Administration
 - 1,500 Printer - HP4200 Adult Services
 - 1,500 Printer - HP4200 Media Services
 - 1,500 Printer - HP4200 Youth Services
 - 250 Printer - Star Circ
 - 2,400 Projector
 - 2,400 Projector
- 1,410,000** Capital Projects
 - 1,410,000 Library Expansion

PARKS & RECREATION

Parks & Recreation		
Admin.	Parks	Recreation
3.30 FTEs	30.43 FTEs	27.79 FTEs
Golf	Conserv. Trust	Open Space
18.30 FTEs	0.92 FTEs	1.83 FTEs
The mission of the Loveland Parks & Recreation Department is to provide leisure facilities, programs, activities and opportunities for the citizens of the community.		

PARKS & RECREATION

The Parks and Recreation Department is responsible for all the public recreational and parks areas including development, programming and operations. The Department operates the Loveland Chilson Recreation Center, Winona Pool, a mountain park, one 9–hole and two 18–hole public golf courses and 362 acres of park land. The citywide natural/open space areas, as well as a 19.5 mile off–road recreational trail system, are managed through the Department.

The Department offers both competitive and recreational athletic programs including adult volleyball, basketball, softball and soccer. Organized youth sports are available in softball, football, basketball, baseball, volleyball, in-line hockey, lacrosse and soccer. An extensive number of recreational classes and instructional programs are provided for all ages in arts and crafts, as well as hobby and cultural activities. The Loveland Chilson Recreation Center offers aquatics, athletic, fitness and recreational activities and facilities for both structured and drop-in use.

During 2009, the Department has a goal of generating \$6.2 million in user fees. Recreational programs, athletic events, leagues, activities and uses of the Loveland Chilson Recreation Center and Winona Pool are estimated to generate a 67% Recreation Division cost recovery with \$2 million in revenues (a reduction from 2008 due to the renovation/expansion of the Loveland Chilson Recreation Center). An additional \$3.9 million is projected from user fees from Golf activities. The Department operates on a modified “user pay” philosophy and recovers expenditures with revenues where possible and within market conditions. Cost recovery policies are used to assist in Department fee and budget decisions, and vary by activity.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Quality Parks, Recreation Facilities, Trails and Programs (GP 5 & 6)				
Improve facilities and conditions for services.	# of facility improvements/enhancements.	65	70	72
	Equipment replacement schedule adherence.	YES	YES	YES
Systematically evaluate quality of programs and facilities.	# of programs or facilities where participant satisfaction is evaluated.	195	215	220
	Physical inspection of facilities.	Daily	Daily	Daily
Promote safety culture for citizens and employees.	Parks CIRSA Safety Audit Score.	92%	90%	90%
	Employee Safety Culture Self Appraisal.	88%	85%	85%
	# of certified employees (CPR/AED/First Aid, Pool Operations, NPRA, etc...)	70	75	80
Sound and Efficient Financial Operations (GP6 and 11)				
Recover cost of maintenance and operations as dictated by City Council Policy.	Golf \$ Recovery.	113%	112%	110%
	Recreation Division \$ recovery.	74%	76%	73%
	Chilson Center \$ recovery.	74%	79%	73%
	Cemetery \$ recovery.	63%	70%	70%
	\$ of volunteer hours donated.	\$201,570	\$207,600	\$213,850
Utilize benchmarking to establish financial standards.	Average \$ per round of golf.	NA	\$26.00	\$26.50
	Average per capita/golf acres.	NA	\$8,500	\$8,650
	Maintenance \$/developed park acre.	\$6,150	\$6,341	\$6,811
	Maintenance \$/recreation trail mile.	\$7,240	\$9,527	\$9,860
	Net \$ per capita of recreation services.	\$11.29	\$9.82	\$10.20
Capital needs are identified and budgeted.	10-Year Plans identify capital needs.	YES	YES	YES
	Operational \$ for new/additional facilities.	YES	YES	YES

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Parks, Trails and Recreation Opportunities and Facilities that Address Citizen Needs (GP 3 & 6)				
Plan recreation opportunities and facilities for the community.	# of rec/golf programs offered/held	2,415/1,759	2,515/1,775	2,520/1,780
	# of field and court reservations.	6,796	6,825	6,950
	# of rounds of golf played (18 hole rounds)	132,390	132,000	130,000
	# of miles of trails offered.	15.5	16.25	17.5
	# of parks offered.	28	29	29
	# of park acres provided.	317	366	366
	# of open land acres.	1,826	1,869	1,936
Reliable Customer Service and Effective Communication (GP 18)				
Deliver quality services with courtesy, sensitivity and in a timely manner, fostering a climate of mutual respect and trust between the Parks & Recreation and our customers.	Annual Quality of Life Survey rating.	85%	80+%	80+%
Utilize available technology to provide better customer service & information.	% of recreation registrations processed using automated systems.	41%	43%	45%
	# of users who utilize available technology for golf information or tee times.	108,183	110,000	112,000

Parks & Recreation Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Administration	517,561	443,180	443,180	445,820	0.6%	3.30	3.30
Parks	3,611,993	4,234,310	4,336,470	4,301,150	1.6%	30.43	30.43
Recreation	3,151,767	3,305,960	3,305,960	3,451,510	4.4%	27.79	27.79
Subtotal	7,281,321	7,983,450	8,085,610	8,198,480	2.7%	61.52	61.52
Enterprise Fund							
Golf	3,615,750	4,083,270	4,128,040	3,960,600	(3.0%)	18.50	18.50
Subtotal	3,615,750	4,083,270	4,128,040	3,960,600	(3.0%)	18.50	18.50
Special Revenue Fund							
Conservation Trust	117,899	154,820	2,468,790	806,220	420.7%	0.92	0.92
Open Space	303,831	1,940,430	1,968,120	1,494,620	(23.0%)	1.83	1.83
Park Improvement	-	250,000	1,450,000	-	(100.0%)	-	-
Subtotal	421,730	2,345,250	5,886,910	2,300,840	(1.9%)	2.75	2.75
Total	11,318,801	14,411,970	18,100,560	14,459,920	0.3%	82.77	82.77
REVENUE							
General Fund							
Administration	100	-	-	-	-		
Parks	167,791	201,480	201,480	203,950	1.2%		
Recreation	2,103,724	2,253,050	2,253,050	2,047,960	(9.1%)		
Subtotal	2,271,615	2,454,530	2,454,530	2,251,910	(8.3%)		
Enterprise Fund							
Golf	4,092,954	4,030,270	4,030,270	3,992,360	(0.9%)		
Subtotal	4,092,954	4,030,270	4,030,270	3,992,360	(0.9%)		
Special Revenue Fund							
Conservation Trust	993,488	620,000	620,000	627,500	1.2%		
Open Space	2,047,833	1,596,850	1,596,850	1,660,900	4.0%		
Park Improvement	291,227	171,850	171,850	81,460	(52.6%)		
Subtotal	3,332,548	2,388,700	2,388,700	2,369,860	(0.8%)		
Total	9,697,117	8,873,500	8,873,500	8,614,130	(2.9%)		
EXPENSE BY CATEGORY							
Personal Services	7,227,227	7,826,210	7,826,210	8,101,690	3.5%		
Supplies	941,220	1,074,980	1,109,780	1,183,030	10.1%		
Purchased Services	1,165,899	1,057,260	1,059,950	1,116,120	5.6%		
Fixed Charges	249,925	263,870	263,870	337,470	27.9%		
Transfers	326,668	328,780	328,780	328,780	-		
Debt Service	283,554	283,230	3,492,200	284,610	0.5%		
Capital	1,124,308	3,577,640	4,019,770	3,108,220	(13.1%)		
Total	11,318,801	14,411,970	18,100,560	14,459,920	0.3%		

ADMINISTRATION

This Division is responsible for the overall management, operation and maintenance of the City's parks, natural areas and open spaces, the Loveland Cemetery, recreational trails, 3 golf courses, recreation facilities and programs, and the special use and public ground areas.

DIVISION	DEPARTMENT
Administration (5101)	Parks & Recreation

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Administration	517,561	443,180	443,180	445,820
REVENUE				
Other	100	-	-	-
Total	100	-	-	-
EXPENSE BY CATEGORY				
Personal Services	436,952	377,210	377,210	379,510
Supplies	14,556	21,200	21,200	21,200
Purchased Services	64,013	44,770	44,770	45,110
Fixed Charges	46	-	-	-
Capital	1,994	-	-	-
Total	517,561	443,180	443,180	445,820
FTE	3.30	3.30	3.30	3.30

CHANGES COMPARED TO PRIOR YEAR ADOPTED

140 Increase in personal services for workers' compensation based on the Division's experience rating and forecasted liability costs.

340 Increase in purchased services for general liability costs based on the Division's historical experiences and forecasted liability costs.

2,160 Core Changes

2,160 Personal Services

- Funded Supplements

- There are no funded supplements in this division.

2,640 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

PARKS

Cemetery - Manages and maintains the 46-acre City of Loveland Cemetery, which is comprised of Lakeside Cemetery and Loveland Burial Park.

Mountain Park - Performs resource management and maintenance functions at the 420 acre Viestenz-Smith Mountain Park.

Parks Maintenance - Loveland maintains 29 developed parks, covering 362 acres. Site amenities include 22 softball fields, 24 playgrounds, 14 reservable picnic shelters, 4 racquetball courts and 21 tennis courts. Maintenance of these parks is divided into the Operations, Grounds and Sports Turf sections for management purposes.

Parks Planning - Performs planning and construction management of parks, recreation areas, and trails projects.

Fleet Maintenance - Performs in-house park repair services and maintains turf and construction equipment used in the parks system.

Public Grounds - Provides grounds maintenance around public buildings, fire stations and special use areas including McWhinney-Hahn Sculpture Park, the Civic Center Complex, Service Center, various detention ponds and public areas.

DIVISION

Parks (5129, 5130, 5131, 5132, 5134, 5135, 5140 & 5192)

DEPARTMENT

Parks & Recreation

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Cemetery	221,441	210,670	210,670	226,140
Grounds	1,056,143	1,027,610	1,027,610	943,390
Mountain Parks	134,028	157,760	157,760	178,160
Operations	713,068	938,590	973,390	1,006,360
Planning	230,463	227,050	227,050	239,780
Projects/Fleet Maintenance	364,466	630,410	697,770	599,060
Public Grounds Maintenance	382,199	400,370	400,370	416,490
Sports Field Maintenance	510,185	641,850	641,850	691,770
Total	3,611,993	4,234,310	4,336,470	4,301,150
REVENUE				
Cemetery	139,617	176,780	176,780	175,250
Operations	13,277	7,700	7,700	7,700
Sports Field Maintenance	14,897	17,000	17,000	21,000
Total	167,791	201,480	201,480	203,950
EXPENSE BY CATEGORY				
Personal Services	2,273,930	2,512,320	2,512,320	2,695,170
Supplies	304,407	355,870	390,670	363,530
Purchased Services	416,843	416,400	416,400	439,630
Fixed Charges	218,114	222,170	222,170	289,430
Capital	398,699	727,550	794,910	513,390
Total	3,611,993	4,234,310	4,336,470	4,301,150
FTE	31.84	30.43	30.43	30.43

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 11,530 Increase in personal services for workers' compensation based on the Division's experience rating and forecasted liability costs.
- 92,110 Increase in personal services (\$67,590), supplies (\$7,460), purchased services (\$15,060) and fixed charges (\$2,000) due to the annualization of operational costs of opening the Fairgrounds Park.
- 7,870 Increase in purchased services for general liability costs based on the Division's historical experiences and forecasted liability costs.
- 66,260 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs.
- (40,500) Decrease in capital due to the one-time purchase of two vehicles in the Projects/Fleet Maintenance Division in 2008.
- (173,660) Decrease in capital based on the equipment replacement schedule.
- 103,230 Core Changes
 - 103,730 Personal Services
 - 200 Supplies
 - 300 Purchased Services
 - (1,000) Fixed Charges

- Funded Supplements
 - There are no funded supplements in this division.

66,840 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- 513,390 Equipment Replacement
 - 36,600 Asphalt Repairs, North Lake Park
 - 11,840 Mule ATV, Barnes Park
 - 94,030 Groundskeeper 580D
 - 48,600 Hardcourt Resurfacing, North Lake Park, Courts 1-9
 - 130,000 Irrigation System, Silver Glen Park
 - 21,430 PG Mitsubishi with Gator Pump
 - 81,290 Playground Equipment, Centennial Park
 - 48,080 Playground Equipment, North Lake Park E
 - 37,820 Tractor/Loader
 - 3,700 Welder
- 600,000 Capital Projects
 - 600,000 Develop Mehaffey Park

RECREATION

Adult Athletics - Adult Athletics is supported by user fee revenues to provide coordination and supervision for adult athletic programming. Adult programs include: competitive leagues and tournaments in basketball, volleyball, in-line hockey, soccer, and softball.

Batting Cages/Concessions - Management of privately funded and operated food concession contract at Winona Pool, Centennial Park and Loveland Sports Park, as well as the concessions at Barnes Park and vending at select sites. The Barnes Park batting cages feature softball and baseball pitching machines, which are open during league and tournament play.

Loveland Chilson Recreation Center - This multi-purpose facility is designed for all ages of guests for programmed instruction or drop-in use. The Recreation Center area includes 2 gymnasiums, an indoor running track, an aerobics room, weight training areas, 3 racquetball courts, a steam room and whirlpool, and a 25-meter indoor pool with a water slide. The adjacent Senior Center area provides a large reservable banquet room for dances, socials, meals and meetings, a game room, billiard area, lounge and kitchen.

Outdoor Aquatics - Outdoor Aquatics includes a supervised swimming area at Lake Loveland at no admission charge to the public. The Winona Pool is an outdoor swimming pool with a water slide and leisure pool for younger children. Both are open for use during the summer months.

Recreation Programs - Outdoor recreation programs include horseback riding, canoeing, skiing, camping and rock climbing for all ages. A diverse selection of activities in crafts and cultural arts, dance, music, computers, cooking, martial arts and financial planning are offered as instructional programming.

Special Recreation Services - Provides social, educational, recreational, and health-related programs and services to Loveland's senior population.

Youth Athletics - Offers year-round instruction in softball, football, basketball, baseball, tennis, volleyball, gymnastics, in-line hockey, lacrosse and soccer.

DIVISION

Recreation (5110, 5114, 5117, 5119, 5150, 5171 & 5185)

DEPARTMENT

Parks & Recreation

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Adult Athletics	295,703	336,790	336,790	356,600
Concessions/Batting Cages	108,205	62,030	62,030	62,470
Chilson Recreation Center	1,562,625	1,649,200	1,649,200	1,718,790
Outdoor Aquatics	155,539	151,670	151,670	169,190
Recreation Programs	483,023	516,670	516,670	537,040
Special Recreation Services	257,311	280,660	280,660	279,690
Youth Athletics	289,361	308,940	308,940	327,730
Total	3,151,767	3,305,960	3,305,960	3,451,510
REVENUE				
Adult Athletics	318,875	336,790	336,790	362,600
Concessions/Batting Cages	44,789	54,160	54,160	54,160
Chilson Recreation Center	1,006,983	1,104,400	1,104,400	861,850
Outdoor Aquatics	118,581	136,500	136,500	132,500
Recreation Programs	239,679	258,350	258,350	270,000
Special Recreation Services	110,516	112,350	112,350	102,350
Youth Athletics	264,301	250,500	250,500	264,500
Total	2,103,724	2,253,050	2,253,050	2,047,960
EXPENSE BY CATEGORY				
Personal Services	2,454,800	2,716,390	2,716,390	2,736,700
Supplies	137,729	149,580	149,580	217,470
Purchased Services	255,505	146,210	146,210	153,970
Fixed Charges	10,364	16,940	16,940	18,090
Capital	293,369	276,840	276,840	325,280
Total	3,151,767	3,305,960	3,305,960	3,451,510
FTE	30.87	27.79	27.79	27.79

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- (1,920) Decrease in personal services for workers' compensation based on the Division's experience rating and forecasted liability costs.
- (70,010) Decrease in personal services (\$59,720) and supplies (\$10,290) due to the one-time reduction of programs during the Chilson Recreation Center construction period.
- 26,000 Increase in personal services (\$21,000), supplies (\$2,000) and purchased services (\$3,000) due to the annualization of the operating costs for opening the Fairgrounds Park.
- 125,010 Increase in supplies (\$76,570) and capital (\$48,440) based on the equipment replacement schedule.
- 6,260 Increase in purchased services for general liability costs based on the Division's historical experiences and forecasted liability costs.
- 1,150 Increase in fixed costs for vehicle maintenance and rental based on projected maintenance costs and fuel prices.
- 59,060 Core Changes
 - 60,950 Personal Services
 - (390) Supplies
 - (1,500) Purchased Services
- Funded Supplements
 - There are no funded supplements in this division.
- 145,550 Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.

401,850 Equipment Replacement

95,800	Aqua Equipment
1,900	Athletic Wheel Chairs (2)
10,130	Audio-Visual Equipment
6,590	Breathing Apparatus, 2 units
2,040	Calf Machine
6,930	Cash Registers (5)
1,200	Concession Air Conditioner
4,740	Concession Refrigerator
53,110	Cybex Classic
79,060	Cybex VR2 (16)
910	Hot Dog Grill
2,910	Ice Machine, Kroh Park
2,100	Janitorial Equipment
2,580	Leisure Pool Cover
8,530	Life Guard Chairs
4,940	Locker Room Benches
76,630	Lockers and Doors
5,180	Non-Office Furniture
8,660	Pool Winter Cover
2,840	Pottery Wheels (3)
3,420	Rec-Trac Peripherals/Accessories
6,390	Senior Center Piano
1,690	Swim Suit Dryers
3,770	Window Blinds
2,340	Winona Furniture Carts
5,630	Winona Picnic Tables
1,830	Winona Pool Equipment

7,000,000 Capital Projects

7,000,000	Chilson Recreation Center Expansion



The City operates three golf courses. The Olde Course and Mariana Butte are par 72, 18-hole golf courses and Cattail Creek is a par 3, 9-hole golf course. This Fund accounts for the operation, maintenance and capital construction projects of all the golf courses, and supervision of golf activities through contractual golf professionals or self-operated concession and pro shop areas.

The golf courses operate as an Enterprise Fund, generating operating and ongoing capital funding needs through user fees, charges and investment of funds.

DIVISION	DEPARTMENT
Golf (5101, 5102, 5103, 5106, 5107, 5108, 5109)	Parks & Recreation

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Enterprise Fund				
Administration/Support	1,310,311	1,383,570	1,383,570	1,423,850
Olde Course/Cattail Creek	1,093,200	1,269,700	1,142,040	1,090,190
Mariana Butte	1,212,239	1,430,000	1,602,430	1,446,560
Total	3,615,750	4,083,270	4,128,040	3,960,600
REVENUE				
Olde Course	1,139,001	1,183,340	1,183,340	1,185,200
Mariana Butte	2,004,003	2,121,440	2,121,440	2,131,590
Cattail Creek	341,630	354,190	354,190	347,820
Interest	176,793	120,000	120,000	60,000
Other	431,527	251,300	251,300	267,750
Total	4,092,954	4,030,270	4,030,270	3,992,360
EXPENSE BY CATEGORY				
Personal Services	1,842,688	1,943,840	1,943,840	2,013,240
Supplies	454,891	523,980	523,980	556,480
Purchased Services	416,385	409,390	409,390	437,140
Fixed Charges	9,036	10,800	10,800	10,800
Debt Service	326,668	328,780	328,780	328,780
Transfers	283,554	283,230	283,230	284,610
Capital	282,528	583,250	628,020	329,550
Total	3,615,750	4,083,270	4,128,040	3,960,600
FTE	18.50	18.50	18.50	18.50

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 6,780 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Department's experience rating and forecasted liability costs.
- 23,500 Increase in supplies due to projected increase in cost of fuel and Department's usage.
- 9,000 Increase in supplies due to projected increase in cost of chemicals.
- 2,750 Increase in purchased services for general liability costs based on the Department's historical experiences and forecasted liability costs.
- 25,000 Increase in purchased services due to projected increase in utility charges for the new Mariana Butte clubhouse.
- 1,380 Increase in transfers to the General Fund based on the allocation for internal service budgets.
- (253,700) Decrease in capital due to one-time projects and equipment purchases in 2008.
- 62,620 Core Changes
 - 62,620 Personal Services
 - Funded Supplements
 - There are no funded supplements in this division.

(122,670) Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- Capital Projects
 - There are no capital projects associated with this division.

CONSERVATION TRUST

Revenues for the Conservation Trust Fund are from Colorado Lottery proceeds. The revenues are used to fund land purchases and construction costs of the hike/bike trail that will circle the City upon completion, with connections to the Fort Collins and Berthoud trail systems. Interest generated by the lottery proceeds is used to fund maintenance of the trails that have been built to date.

DIVISION	DEPARTMENT
Conservation Trust (0209 & 5136)	Parks & Recreation

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Special Revenue Fund				
Conservation Trust	117,899	154,820	2,468,790	806,220
REVENUE				
Lottery Proceeds	600,509	500,000	500,000	500,000
Interest	392,979	120,000	120,000	127,500
Total	993,488	620,000	620,000	627,500
EXPENSE BY CATEGORY				
Personal Services	73,204	121,060	121,060	117,230
Supplies	23,353	15,650	15,650	15,650
Purchased Services	1,259	4,150	4,150	4,190
Fixed Charges	12,365	13,960	13,960	19,150
Transfers	-	-	2,008,970	-
Capital	7,718	-	305,000	650,000
Total	117,899	154,820	2,468,790	806,220
FTE	1.00	0.92	0.92	0.92

CHANGES COMPARED TO PRIOR YEAR ADOPTED

(7,810) Decrease in personal services for workers' compensation based on the Division's experience rating and forecasted liability costs.

40 Increase in purchased services for general liability costs based on the Department's historical experiences and forecasted liability costs.

5,190 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs.

650,000 Increase in capital cost based on the Capital Program.

3,980 Core Changes

3,980 Personal Services

- Funded Supplements

- There are no funded supplements in this division.

651,400 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.

1,100,000 Capital Projects

1,100,000 Trail System (partially funded by Capital Expansion Fees)

OPEN SPACE

The Parks & Recreation Department administers and manages the Open Space Program to identify, acquire, and maintain areas in conformance with the Natural Areas Plan. Funding is from a portion of the County Open Space sales tax of .25 cents, which was approved through 2018. There are currently 1,957 acres of open lands preserved through this funding source.

DIVISION	DEPARTMENT
Open Space (0745)	Parks & Recreation

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Special Revenue Fund				
Open Space	303,831	1,940,430	1,968,120	1,494,620
REVENUE				
County Open Space Taxes	1,528,277	1,486,850	1,486,850	1,516,590
Interest on Investments	511,778	105,000	105,000	142,310
Other	7,778	5,000	5,000	2,000
Total	2,047,833	1,596,850	1,596,850	1,660,900
EXPENSE BY CATEGORY				
Personal Services	145,653	155,390	155,390	159,840
Supplies	6,284	8,700	8,700	8,700
Purchased Services	11,894	36,340	39,030	36,080
Capital	140,000	1,740,000	1,765,000	1,290,000
Total	303,831	1,940,430	1,968,120	1,494,620
FTE	1.83	1.83	1.83	1.83

CHANGES COMPARED TO PRIOR YEAR ADOPTED

(170) Decrease in personal services for workers' compensation based on the Division's experience rating and forecasted liability costs.

(20) Decrease in purchased services for general liability costs based on the Department's historical experiences and forecasted liability costs.

(450,000) Decrease in capital due to one-time appropriation for land acquisition and projects.

4,380 Core Changes

4,620 Personal Services

(240) Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

(445,810) Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.

1,715,000 Capital Projects

1,715,000 Open Lands Acquisition (partially funded by Capital Expansion Fees)

PARK IMPROVEMENT

The Parks & Recreation Department administers and manages the Parks and Recreation Improvement Program which is earmarked for the capital repair and replacement of existing park infrastructure.

DIVISION	DEPARTMENT
Park Improvement (0209 & 6175)	Parks & Recreation

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Special Revenue Fund				
Park Improvement	-	250,000	1,450,000	-
REVENUES				
County Fees	3,589	3,570	3,570	3,640
User Fees	38,521	42,280	42,280	50,280
Interest	143,248	26,000	26,000	27,540
Other Revenue	105,869	100,000	100,000	-
Total	291,227	171,850	171,850	81,460
EXPENSE BY CATEGORY				
Transfers	-	-	1,200,000	-
Capital	-	250,000	250,000	-
Total	-	250,000	1,450,000	-
FTE	-	-	-	-

CHANGES COMPARED TO PRIOR YEAR ADOPTED

(250,000) Decrease in capital due to one-time park facility construction and repairs.

- Core Changes
- Funded Supplements
 - There are no funded supplements in this division.

(250,000) Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- Capital Projects
 - There are no capital projects associated with this division.

POLICE

Police			
Info Svcs.	Support Svcs.	Operations	Admin.
33.00 FTEs	26.00 FTEs	72.00 FTEs	6.00 FTEs

The Loveland Police Department exists for the purpose of providing an enhanced level of safety in our community, protecting the rights guaranteed to all people by the Constitution, and improving the quality of life of each citizen.



POLICE

The Police Department provides services for the citizens of Loveland by enforcement of state laws, local laws and Ordinances. In 2007, the Police Department responded to 72,825 calls for service, up 7% from the 67,902 calls for service the agency responded to in 2006. Calls for police service are expected to continue increasing as the City grows. The Department strives to maintain peace and order throughout the community by providing education, preventing criminal activity, and responding to calls for assistance and reports of criminal violations. In 1992, out of over 17,000 law enforcement agencies in the nation, the Loveland Police Department became the 238th agency to obtain the coveted designation as a Nationally Accredited Law Enforcement Agency. Since that time, the Police Department has maintained this prestigious designation by being re-accredited in 1997, 2000, 2003 and 2006. The Department will undergo its next on-site assessment in 2009 and is confident it will retain this status.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Protect those in harm’s way. (GP 8a)				
Work as a team within our department, with the City organization and with other agencies.	Support Services Division: % of cases assigned to the Criminal Investigations Unit for follow up that were successfully investigated and cleared.	72%	72%	72%
	% of total criminal cases which had latent print evidence submitted and analyzed.	NA	4%	9%
	% of total criminal cases which had DNA evidence submitted.	NA	2%	7%
Overall citywide NIMS compliance and coordination for effective emergency response.	Communications – 90%	NA	90%	100%
	Administration – 100%	NA	100%	100%
	All of our sworn personnel are NIMS compliant.	NA	100%	100%
Assist in the safe and free movement of people and traffic within the community. (GP ??)				
Participate in Click-It or Ticket campaign.	Our checkpoints are dependent on grant funding. In ’07 there were “Checkpoint Colorado” funds available. In’08 and expected for ’09 are LEAF funds for checkpoints.	9	2	2
Operate DUI checkpoints.				
Identify community problems and intervene as problem solvers using available resources. (GP ??)				
Train staff on SARA project procedures.	All sworn officers are trained in SARA/POP projects. Training for new sworn officers is part of their in-service training before they work on the streets.	100%	100%	100%
Factors across all IPO Categories. (GP 8a)				
Educate the community in their responsibilities as citizens and our role as police officers and build rapport with community.	Records – CCRN	50%	50%	100%
Ensure sworn and non-sworn staff is trained in a manner that enables professional, timely and safe delivery of police services.	Communications – EMD Certification	100%	100%	100%

Police Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Administration	1,422,164	1,467,050	1,467,050	1,497,230	2.1%	6.00	6.00
Information Services	2,753,374	2,995,990	3,103,210	3,193,950	6.6%	33.00	33.00
Operations	7,385,162	7,778,530	7,844,550	8,583,870	10.4%	72.00	72.00
Support Services	2,300,403	2,453,270	2,425,870	2,559,000	4.3%	25.00	25.00
Total	13,861,103	14,694,840	14,840,680	15,834,050	7.8%	136.00	136.00
REVENUE							
General Fund							
Administration	10,450	9,000	9,000	6,000	(33.3%)		
Information Services	172,242	163,870	224,710	185,800	13.4%		
Operations	227,964	145,000	169,000	155,000	6.9%		
Special Investigations	12,486	-	-	-	-		
Total	423,142	317,870	402,710	346,800	9.1%		
EXPENSE BY CATEGORY							
Personal Services	11,217,214	11,953,480	11,977,480	12,683,220	6.1%		
Supplies	358,656	265,560	296,430	240,280	(9.5%)		
Purchased Services	1,423,554	1,413,430	1,476,400	1,552,270	9.8%		
Fixed Charges	792,307	786,270	786,270	1,104,950	40.5%		
Capital	69,372	276,100	304,100	253,330	(8.2%)		
Total	13,861,103	14,694,840	14,840,680	15,834,050	7.8%		

ADMINISTRATION

This executive level unit includes the Office of the Chief of Police and the Office of Professional Standards. Our Professional Standards section handles internal and citizen complaints against police employees, and oversees the personnel function, department Training Sergeant and Accreditation. The unit is staffed by a police lieutenant and is responsible for investigation of serious complaints, tracking, assigning, and reporting on all complaints, investigations, and commendations received by the department. The Lieutenant also conducts annual staff inspections of department divisions and their units. The Unit administers the Department pay plan and supervises the training, accreditation, and personnel units. The Training Unit is responsible for managing, assigning, and reporting on all police employee training assignments and mandatory training classes and attendance. It also oversees the animal control services by contract. The section is staffed by a police sergeant, who also serves as the Department Public Information Officer. Personnel are responsible for handling all police employee recruitment, selection, and hiring. The section is staffed by a police sergeant who also conducts department policy reviews, personnel performance system audits, and recommends policy and procedure changes when required. Our Accreditation section is responsible for administration and management of the Department's International Accreditation Program. The section is staffed by a civilian, who maintains ongoing audits of department policy and procedures, and modifies required directives to insure compliance with Accreditation Standards. The section is also the liaison to the Commission on Accreditation of Law Enforcement Agencies and manages tri-annual onsite audits by Commission assessors.

DIVISION	DEPARTMENT
Administration (2101 & 2116)	Police

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Administration	1,415,432	1,461,050	1,461,050	1,491,230
Journey Conference	6,732	6,000	6,000	6,000
Total	1,422,164	1,467,050	1,467,050	1,497,230

REVENUE				
Donations	3,975	-	-	-
Police Auction	6,475	8,000	8,000	6,000
Police Training	-	1,000	1,000	-
Total	10,450	9,000	9,000	6,000

EXPENSE BY CATEGORY				
Personal Services	645,514	662,280	662,280	671,150
Supplies	41,874	31,850	34,350	36,350
Purchased Services	730,039	739,620	737,120	758,830
Capital	4,737	33,300	33,300	30,900
Total	1,422,164	1,467,050	1,467,050	1,497,230

FTE	6.00	6.00	6.00	6.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 770 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 6,360 Increase in insurance benefits costs based on employee health plan choices and increased administrative costs.
- 4,500 Increase in supplies for special event food costs by consolidating food budgets into the Administration Division.
- 1,470 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 18,940 Increase in purchased services for professional services in implementing the promotional process for Sergeants and Lieutenants.
- (2,400) Decrease in capital based on the equipment replacement schedule.
- 540 Core Changes
 - 1,740 Personal Services
 - (1,200) Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

30,180 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- 30,900 Equipment Replacement
 - 26,900 Copiers
 - 4,000 Building Security Cameras
- Capital Projects
 - There are no capital projects associated with this division.

INFORMATION SERVICES

This Division is responsible for dispatching all First Responders Services in southern Larimer County, managing Police Records, and for technology project management and crime analysis. Loveland is the answering point for 911 calls in all of southern Larimer County, covering in excess of 200 square miles and handling an estimated 81,943 Police, Fire, and EMS calls in 2006. Our Records Section is responsible for typing police reports, recording summonses, and maintaining case reports; maintaining and dispersing criminal history information on persons; compiling statistical information; and acting as the receptionist and front desk report taker for the Police Department. Our Crime Analyst provides pertinent information relative to crime patterns and trend correlation to assist operational and administrative personnel in planning the deployment of resources for the prevention and suppression of criminal activities.

DIVISION	DEPARTMENT
Information Services (2106, 2107 & 2115)	Police

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Information Services Administration	370,936	446,430	462,060	435,420
Communications	1,737,122	1,806,010	1,878,200	1,978,400
Records	645,316	743,550	762,950	780,130
Total	2,753,374	2,995,990	3,103,210	3,193,950

REVENUE

Dispatch Services	151,939	162,370	162,370	184,200
Grants	18,280	-	60,840	-
Records	2,023	1,500	1,500	1,600
Total	172,242	163,870	224,710	185,800

EXPENSE BY CATEGORY

Personal Services	2,169,165	2,419,210	2,419,210	2,534,430
Supplies	53,133	38,340	66,180	37,370
Purchased Services	499,655	456,770	520,520	462,140
Capital	31,421	81,670	97,300	160,010
Total	2,753,374	2,995,990	3,103,210	3,193,950

FTE	33.00	33.00	33.00	33.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 2,750 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 64,980 Increase in insurance benefits costs based on employee health plan choices and increased administrative costs.
- 3,470 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 12,700 Increase in purchased services for repair and maintenance due to the escalator clause in the Tri-Tech maintenance contract.
- (2,900) Decrease in purchased services for travel and training based on historical experience.
- (3,000) Decrease in purchased services for telephone costs based on historical experience.
- 78,340 Increase in capital based on the equipment replacement schedule.
- 41,620 Core Changes
 - 47,490 Personal Services
 - (970) Supplies
 - (4,900) Purchased Services
- Funded Supplements
 - There are no funded supplements in this division.

197,960 Total Change

OTHER INFORMATION

- 163,500 Unfunded Supplements
 - 25,000 Improvement - Funding for a space saver system for filing and storing police records in a vault.
 - 138,500 Improvement - Funding to purchase digital video and photo storage software, hardware and maintenance for building and in-car use.
- 160,010 Equipment Replacement
 - 42,240 Computer software & hardware
 - 48,670 Motorola handheld radios
 - 48,670 Motorola mobile radios
 - 18,000 Radio repeaters
 - 2,430 Pack set batteries
- Capital Projects
 - There are no capital projects associated with this division.

OPERATIONS

This Division manages the Patrol section. Patrol provides front line law enforcement services to the community 24 hours per day, 365 days per year. The Division consists of three patrol shifts; day, swing and night. The Division has three Lieutenants, one for each shift. Each Lieutenant has three Patrol Sergeants in charge of Patrol Officers and the day shift Lieutenant has a fourth Sergeant in charge of the Traffic Unit. All sworn Officers and the Community Service Officers are assigned a patrol car on a 24 hour take-home basis. This has been successful in increasing the visibility of police and in reducing fleet costs. The Division has contained within it the following Units; Street Crimes, Mounted Patrol, K-9, SWAT, Bomb Squad, Traffic Unit and the Explorers Program. The Traffic Unit is assigned to handle traffic complaints and to work to lower traffic accidents.

DIVISION	DEPARTMENT
Operations (2102, 2110 & 2113)	Police

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Operations Administration	284,849	294,120	294,770	-
Patrol	6,482,322	6,876,470	6,917,840	7,961,720
Traffic	617,991	607,940	631,940	622,150
Total	7,385,162	7,778,530	7,844,550	8,583,870

REVENUE				
Charges for Service	21,272	16,000	16,000	17,000
Special Events	114,010	100,000	100,000	105,000
State & Federal Grants	67,110	29,000	53,000	33,000
Other	25,572	-	-	-
Total	227,964	145,000	169,000	155,000

EXPENSE BY CATEGORY				
Personal Services	6,260,567	6,615,410	6,639,410	7,092,900
Supplies	227,715	123,500	153,150	130,240
Purchased Services	108,383	136,650	136,650	226,960
Fixed Charges	763,587	752,670	752,670	1,071,350
Capital	24,910	150,300	162,670	62,420
Total	7,385,162	7,778,530	7,844,550	8,583,870

FTE	72.00	72.00	72.00	72.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 116,350 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 28,200 Increase in insurance benefits costs based on employee health plan choices and increased administrative costs.
- 5,640 Increase in supplies based on the equipment replacement schedule, including booking equipment, ammunition, gun range equipment and supplies.
- 31,190 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 45,420 Increase in purchased services for the Front Range Gun Club contract for firearms training, begun midyear in 2008.
- 10,000 Increase in purchased services for training to begin a Spanish language program.
- 318,680 Increase in fixed costs for vehicle maintenance and rental based on projected maintenance, fuel costs and amortization schedules.
- (87,880) Decrease in capital based on the equipment replacement schedule.
- 337,740 Core Changes
 - 332,940 Personal Services
 - 1,100 Supplies
 - 3,700 Purchased Services
- Funded Supplements
 - There are no funded supplements in this division.

805,340 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- 62,420 Equipment Replacement
 - 6,080 SWAT equipment
 - 6,080 Radar units
 - 15,000 Bullet-proof vests PATROL
 - 10,000 Bullet-proof vests SWAT
 - 4,260 Taser equipment
 - 21,000 Hand/long guns
- Capital Projects
 - There are no capital projects associated with this division.

SUPPORT SERVICES

This Division provides the Department support services through the following work groups: Criminal Investigations Unit, Special Investigations Unit, Community Resource Unit and the Technical Support Unit. Our Criminal Investigations Unit handles major crime scenes and follow-up investigations in the areas of crimes against persons and property, juvenile investigations, sexual offenses, and check fraud. The Community Resource Unit is comprised of School Resource Officers and a Crime Prevention Officer. The officers provide an important interface with the public, including mentoring students and crime prevention education on a variety of subjects. The Technical Support Unit is responsible for collecting, transporting, storing, and processing property and evidence. The Special Investigations Unit is a part of the Larimer County Drug Task Force. We have consolidated this mission with other law enforcement agencies in the region to better coordinate drug enforcement throughout each of our jurisdictions.

DIVISION	DEPARTMENT
Support Services (2103, 2104, 2109, 2111, 2112 & 2114)	Police

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Community Policing	113,478	123,180	123,180	-
Community Resources	375,492	395,160	395,160	530,630
Drug Free Grant	150,892	156,000	-	-
Investigations	891,414	985,150	955,500	1,002,860
Services Administration	202,973	203,840	203,840	210,200
Special Investigations	360,567	337,360	495,610	522,400
Technical Support	205,587	252,580	252,580	292,910
Total	2,300,403	2,453,270	2,425,870	2,559,000

REVENUE

Special Investigations	12,486	-	-	-
Total	12,486	-	-	-

EXPENSE BY CATEGORY

Personal Services	2,141,968	2,256,580	2,256,580	2,384,740
Supplies	35,934	71,870	42,750	36,320
Purchased Services	85,477	80,390	82,110	104,340
Fixed Charges	28,720	33,600	33,600	33,600
Capital	8,304	10,830	10,830	-
Total	2,300,403	2,453,270	2,425,870	2,559,000

FTE	23.00	25.00	25.00	25.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- (26,290) Decrease in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 32,600 Increase in insurance benefits costs based on employee health plan choices and increased administrative costs.
- (34,000) Decrease in supplies for the one-time cost of equipping a new detective approved in 2008.
- 5,900 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 8,500 Increase in purchased services for communications based on historical experience.
- 3,200 Increase in purchased services for repair and maintenance for technical support system maintenance.
- (10,830) Decrease in capital for one-time costs associated with the addition of two positions in 2008.
- 126,650 Core Changes
- 121,850 Personal Services
 - (1,550) Supplies
 - 6,350 Purchased Services
- Funded Supplements
- There are no funded supplements in this division.

105,730 Total Change

OTHER INFORMATION

- 334,290 Unfunded Supplements
- 101,070 Improvement - Funding to add, equip and train one new FTE, a civilian Digital Forensic Technician to assist in computer and data investigations.
 - 89,260 Workload - Funding to add one new FTE, an Evidence Technician to be part of the Northern Regional Crime Lab.
 - 143,960 Workload - Funding to add one new FTE, a Detective for General Investigations.
- Equipment Replacement
- No equipment is scheduled for replacement in this division.
- Capital Projects
- There are no capital projects associated with this division.

PUBLIC WORKS

Public Works

Admin. 1.20 FTEs	Development Engineering 5.00 FTEs	Facilities Maintenance 21.30 FTEs	Project Engineering 10.70 FTEs
Street Maintenance 16.70 FTEs	Traffic Engineering 12.00 FTEs	Transit 10.90 FTEs	Vehicle Maintenance 15.70 FTEs

The Department of Public Works' mission is to ensure Loveland remains a pleasant, safe, and economically-viable community for all its citizens and visitors by providing and maintaining reliable and cost-effective transportation systems, storm drainage, solid waste management, City facilities and equipment.

PUBLIC WORKS

The Department of Public Works provides planning, design, construction, and maintenance services for the general public and the City's internal operations. The use of City facilities for meetings and special events is coordinated and supported by Public Works. Management, maintenance, and administration and purchasing of all City vehicles and equipment as well as maintenance of Thompson School District buses and vehicles is included in the department responsibilities.

The public services provided include: transportation system design; street construction management and inspection; pavement management; traffic engineering and installation, operations, and maintenance for all traffic signals, signs, and pavement markings; stormwater collection systems design and maintenance; street maintenance and repair; snow and ice removal; fixed route and paratransit bus service; solid waste management and recycling; and mosquito control.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Provide reliable and quality products and services.				
Solid Waste – Reduce the number of service complaints.	Goal – complaint ratio of 2.88 per 10,000 collections	2.80	2.80	2.80
Vehicle Maintenance – Maintain high level of fleet availability.	Goal - fleet availability - 85% for solid waste/street sweepers and 90% for all other vehicles.	95%	90%	90%
Project Engineering – Keep the city's street inventory at a good or excellent level of quality.	Goal - 75% of the city's street inventory is in the good to excellent category. <i>(Measured every 3 yrs)</i>	79.2%	75%	75%
Facilities Management – Complete customer requests in a timely manner.	Goal - complete 90% of customer requests on time.	94%	90%	90%
Transit – On time fixed routes.	Goal - 95% of fixed bus route trips are between zero minutes early and five minutes late.	89%	95%	95%
Transit – On time paratransit appointments.	Goal - maintain a 30 minute window on all paratransit appointments.	77%	95%	95%
Provide a quality customer service experience.				
Increase level of customer service	Goal - 85% or higher satisfaction rating on customer/citizen surveys.	78%	85%	85%
Provide for the safety of our community and employees.				
Reduce amount paid out to claims	Goal – reduction in the \$ paid for claims.	20K	19K	18K
Reduce number of injuries	Goal –reduction in lost time due to accidents.	29	28	27
Be fiscally accountable.				
Construct capital projects fiscally responsibly	All major projects (over \$100K) are within +/- 15% of budget.	-29%	+/-15%	+/-15%
Be environmentally responsible.				
Reduce landfill disposal	Goal - % of collected materials recycled.	51.24%	50.00%	50.00%
Create a positive work environment.				
Retain quality employees	Goal - 95% or higher satisfactory rating on annual employee feedback survey.	98%	95%	95%

Public Works Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
Administration	118,661	138,940	146,560	151,260	8.9%	1.2	1.2
Development Engineering	451,106	471,010	471,010	502,360	6.7%	5.0	5.0
Facilities Management	3,125,876	3,334,130	3,334,130	3,418,420	2.5%	21.3	21.3
Project Engineering	3,730,665	729,710	729,710	737,470	1.1%	10.1	10.6
Street Maintenance	3,203,284	2,541,910	2,541,910	2,657,460	4.5%	15.6	16.6
Traffic Engineering	1,428,658	1,480,600	1,480,600	1,557,820	5.2%	12.0	12.0
Transit	926,820	1,078,990	1,090,990	1,087,930	0.8%	10.9	10.4
Subtotal	12,985,070	9,775,290	9,794,910	10,112,720	3.5%	76.0	77.0
Enterprise Fund							
Solid Waste	5,124,486	7,501,010	8,217,110	5,688,470	(24.2%)	26.6	26.6
Stormwater	4,613,093	5,833,590	6,583,700	3,635,510	(37.7%)	14.7	14.7
Subtotal	9,737,579	13,334,600	14,800,810	9,323,980	(30.1%)	41.3	41.3
Internal Service Fund							
City Fleet	1,265,153	858,490	1,020,960	809,370	(5.7%)	-	-
Vehicle Maintenance	2,858,550	2,940,700	2,952,700	3,088,190	5.0%	15.7	15.7
Subtotal	4,123,703	3,799,190	3,973,660	3,897,560	2.6%	15.7	15.7
Total	26,846,352	26,909,080	28,569,380	23,334,260	(13.3%)	132.9	133.9
REVENUE							
General Fund							
Administration	2,063	-	-	-	-		
Project Engineering	2,920,727	2,941,270	2,676,270	2,246,350	(23.6%)		
Street Maintenance	139,668	35,390	35,390	52,350	47.9%		
Traffic Engineering	78,562	146,350	146,350	397,010	171.3%		
Transit	621,956	434,500	434,500	748,640	72.3%		
Subtotal	3,762,976	3,557,510	3,292,510	3,444,350	(3.2%)		
Enterprise Fund							
Solid Waste	5,060,773	8,266,860	8,266,860	5,939,840	(28.1%)		
Stormwater	4,646,337	4,470,520	4,470,520	4,284,360	(4.2%)		
Subtotal	9,707,110	12,737,380	12,737,380	10,224,200	(19.7%)		
Internal Service Fund							
City Fleet	1,612,507	1,389,900	1,389,900	1,297,190	(6.7%)		
Vehicle Maintenance	2,865,013	3,696,930	3,708,930	3,906,090	5.7%		
Subtotal	4,477,520	5,086,830	5,098,830	5,203,280	2.3%		
Total	17,947,606	21,381,720	21,128,720	18,871,830	(11.7%)		

Public Works Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
EXPENSE BY CATEGORY							
Personal Services	8,992,855	9,727,700	9,742,200	10,188,730	4.7%		
Supplies	2,942,923	3,837,610	3,849,610	3,001,570	(21.8%)		
Purchased Services	6,491,760	3,207,720	3,200,840	3,370,030	5.1%		
Fixed Charges	1,769,935	1,980,080	1,992,080	2,170,440	9.6%		
Debt Service	-	281,000	281,000	561,000	99.6%		
Transfers	1,101,254	1,150,210	1,150,210	1,307,990	13.7%		
Capital	5,547,625	6,724,760	8,353,440	2,734,500	(59.3%)		
Total	26,846,352	26,909,080	28,569,380	23,334,260	(13.3%)		

ADMINISTRATION

The Administration Division, through the Department Director, provides leadership and management, determines staffing and budgetary needs, coordinates a departmental public relations program, and directs project development and completion. The public relations program includes staff liaisons with the City Council, planning commission, citizen and various citizen advisory boards including the Transportation Advisory Board.

DIVISION	DEPARTMENT
Administration (2301)	Public Works

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Administration	118,661	138,940	146,560	151,260
REVENUE				
Other	2,063	-	-	-
Total	2,063	-	-	-
EXPENSE BY CATEGORY				
Personal Services	90,254	112,610	112,610	113,470
Supplies	8,440	5,060	5,060	5,060
Purchased Services	19,967	21,270	28,890	21,530
Capital	-	-	-	11,200
Total	118,661	138,940	146,560	151,260
FTE	1.03	1.20	1.20	1.20

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 270 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 260 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 590 Core Changes
 - 590 Personal Services
- 11,200 Funded Supplements
 - 11,200 Improvement - Increase in capital for the purchase of radios to transition into 800 MHz for emergency response.
- 12,320 Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

DEVELOPMENT & ENGINEERING

Development Engineering represents the community interests in the evaluation of anticipated traffic impacts from new land development projects. This Division updates and maintains the City's street design and construction standards, as well as the policies regarding acceptable levels of traffic congestion to ensure that adequate transportation infrastructure is provided by new developments. The Development Engineering staff advises the Planning Commission and City Council on transportation issues at public hearings, as well as providing technical information and process assistance to citizens, developers, realtors, attorneys, and consulting engineers.

DIVISION	DEPARTMENT
Development Engineering (2306)	Public Works

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Development Engineering	451,106	471,010	471,010	502,360
EXPENSE BY CATEGORY				
Personal Services	432,075	445,270	445,270	476,160
Supplies	6,485	5,300	5,300	6,150
Purchased Services	12,546	20,440	20,440	20,050
Total	451,106	471,010	471,010	502,360
FTE	5.00	5.00	5.00	5.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

250 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

460 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

30,640 Core Changes

30,640 Personal Services

850 Supplies

(850) Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

31,350 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

FACILITIES MANAGEMENT

The Facilities Management Division (FM) manages the operation and construction of all the City's physical facilities. It schedules, coordinates, and supports meetings within City facilities, and provides full mail service to all City employees. Facilities Management also provides technical and specialized trade and construction support to City facilities.

DIVISION	DEPARTMENT
Facilities Management (2320, 2321, 2325, 2330 & 2331)	Public Works

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Support Services	535,224	587,500	587,500	609,550
General Building Maintenance	2,107,609	2,145,840	2,145,840	2,206,730
Service Center	209,073	154,180	154,180	155,530
Hatfield Chilson Recreation Center	214,798	348,510	348,510	348,510
Golf Courses	59,172	98,100	98,100	98,100
Total	3,125,876	3,334,130	3,334,130	3,418,420
EXPENSE BY CATEGORY				
Personal Services	1,425,241	1,500,370	1,500,370	1,553,420
Supplies	302,059	276,280	276,280	276,180
Purchased Services	1,280,311	1,448,420	1,448,420	1,453,720
Fixed Charges	118,040	109,060	109,060	135,100
Capital	225	-	-	-
Total	3,125,876	3,334,130	3,334,130	3,418,420
FTE	21.25	21.25	21.25	21.25

CHANGES COMPARED TO PRIOR YEAR ADOPTED

16,780 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

2,800 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

28,440 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs.

36,270 Core Changes

36,270 Personal Services
(100) Supplies
2,500 Purchased Services
(2,400) Fixed Charges

- Funded Supplements

- There are no funded supplements in this division.

84,290 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.

2,974,940 Capital Projects
743,340 Downtown Improvements
500,000 Facility Maintenance Capital Projects
1,731,600 Service Center Phase III Expansion

PROJECT & ENGINEERING

The Project Engineering Division is involved with most aspects of street design, construction, safety and maintenance. This Division manages the design and construction of capital street and bridge projects. Updating and implementing the Long-Range Transportation Master Plan is one of the major responsibilities of this Division.

DIVISION	DEPARTMENT
Project Engineering (0270, 2302)	Public Works

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Project Engineering	3,730,665	729,710	729,710	737,470
REVENUE				
County Road & Bridge Tax	729,370	706,760	441,760	186,000
Highway Access Permits	12,740	10,000	10,000	10,000
Highway Users Tax	1,901,589	1,900,000	1,900,000	1,771,500
Motor Vehicle Fees	247,394	264,510	264,510	243,850
New Street Inspection Fee	29,082	30,000	30,000	20,000
Street Cut Permits	-	30,000	30,000	15,000
Other	552	-	-	-
Total	2,920,727	2,941,270	2,676,270	2,246,350
EXPENSE BY CATEGORY				
Personal Services	557,308	590,560	590,560	603,780
Supplies	15,340	30,550	30,550	16,150
Purchased Services	3,095,535	78,870	78,870	82,000
Fixed Charges	32,336	29,730	29,730	35,540
Capital	30,146	-	-	-
Total	3,730,665	729,710	729,710	737,470
FTE	9.80	10.05	10.05	10.55

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 2,840 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 3,130 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- (14,000) Decrease in supplies for office equipment due to the one-time setup costs for a new position approved in 2008.
- 5,810 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs.
- 9,980 Core Changes
 - 10,380 Personal Services
 - (400) Supplies
- Funded Supplements
 - There are no funded supplements in this division.
- 7,760 Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- 7,952,070 Capital Projects
 - 3,352,070 Street Maintenance
 - 4,600,000 Transportation Program

STREET MAINTENANCE

The Street Maintenance Division's activities include street patching and repair, minor asphalt overlays, asphalt milling, alley and road shoulder maintenance, roadside mowing and weed spraying. The Division provides major support for the annual Street Resurfacing Program - a citywide street reconstruction and resurfacing program planned and managed by the Projects Engineering Division. The Division is also responsible for winter roadway maintenance. Crews plow snow, apply de-icing and anti-icing chemicals, load and haul snow/ice from the downtown district and other confined areas, and clear designated sidewalks. Contractors are used for some routine sidewalk snow removal. For major storms, contractors are used to supplement City plowing efforts and assist with post-storm cleanup.

DIVISION	DEPARTMENT
Street Maintenance (2303)	Public Works

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Street Maintenance	3,203,284	2,541,910	2,541,910	2,657,460
REVENUE				
Grants	75,004	-	-	-
State Highway Maintenance	31,376	26,890	26,890	41,750
Street Cut Permits	26,688	-	-	-
Street Patch Fee	-	2,000	2,000	2,000
Waste Hauler License	6,600	6,500	6,500	6,600
Total	139,668	35,390	35,390	52,350
EXPENSE BY CATEGORY				
Personal Services	1,269,984	1,278,980	1,278,980	1,400,840
Supplies	553,632	285,600	285,600	337,250
Purchased Services	760,332	178,750	178,750	184,110
Fixed Charges	424,178	467,180	467,180	602,960
Capital	195,158	331,400	331,400	132,300
Total	3,203,284	2,541,910	2,541,910	2,657,460
FTE	15.28	15.58	15.58	16.58

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 22,740 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 5,010 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 135,780 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs, maintenance costs and amortization costs.
- (307,000) Decrease in capital for the one-time cost of new equipment approved in the 2008 budget.
- 65,900 Increase in capital based on the equipment replacement schedule.
- 36,200 Core Changes
- 36,200 Personal Services
 - (350) Supplies
 - 350 Purchased Services
- 156,920 Funded Supplements
- 86,920 Improvement - Increase in personal services (\$62,920), supplies (\$12,000), and capital (\$12,000) for the addition of one new Equipment Operator position. A dump truck with snow and ice control attachments is also included and budgeted in the Fleet Fund, funded by Street Capital Expansion Fee funds.
 - 25,000 Workload - Increase in supplies due to the increased cost of asphalt for street repairs.
 - 15,000 Improvement - Increase in supplies for six 800 MHz radios for communications in emergency situations.
 - 30,000 Improvement - Increase in capital for the purchase of a trailer with traffic control equipment.

115,550 Total Change

OTHER INFORMATION

- 191,720 Unfunded Supplements
- 75,000 Improvement - Funding to increase the budget for chemical de-icer.
 - 91,720 Improvement - Funding for a seasonal position and a landscape tractor with mower.
 - 25,000 Improvement - Wages for non-Public Works snow fighting staff.
- 90,300 Equipment Replacement
- 5,900 Pickup Plow
 - 38,000 Schmidt Plows (2)
 - 46,400 Larson Sanders (2)
- Capital Projects
- There are no capital projects associated with this division.

TRAFFIC & ENGINEERING

The Traffic Engineering Division is responsible for the installation, operation, and maintenance of all traffic control devices in the public right of way within the City, including portions of state highways 287 and 34. Citywide programs of responsibility include; Traffic Signal System and Traffic Operations Center now being designed for remodeling using federal grant money. Signs, Markings, and Traffic Studies/Counts and Grant Application Programs are other main focus areas. The safety of people using all forms of transportation is the primary mission of this Division. Funding via grant applications for the design and construction of safety projects are also areas of responsibility. Projects include the installation of new traffic signals and school zone flashers funded by the Street CIP and/or grants through the Colorado Department of Transportation (CDOT). New opportunities for project funding include money received through the nation-wide safety grant program, Safe Routes to School Program, acquired in 2008.

The Neighborhood Traffic Calming Program is an important part of responsibilities here as well as promoting alternative travel modes through the regional Smart Trips Program. This Program encourages bicycling, van pooling, and car pooling programs in the North Front Range. The Division also issues City Right-of-Way Work Permits for anything from sidewalk replacements to major street detours.

DIVISION		DEPARTMENT		
Traffic Engineering (2305)		Public Works		
SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Traffic Engineering	1,428,658	1,480,600	1,480,600	1,557,820
REVENUE				
Emergency Signal Controls	9,250	-	-	9,250
Recycled Materials	636	-	-	1,000
Traffic Signal Maintenance	68,676	146,350	146,350	386,760
Total	78,562	146,350	146,350	397,010
EXPENSE BY CATEGORY				
Personal Services	931,882	981,590	981,590	1,016,070
Supplies	203,255	211,350	211,350	219,720
Purchased Services	46,151	49,830	49,830	57,090
Fixed Charges	109,151	129,830	129,830	156,940
Capital	138,219	108,000	108,000	108,000
Total	1,428,658	1,480,600	1,480,600	1,557,820
FTE	11.00	12.00	12.00	12.00

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 690 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- 4,000 Increase in supplies for safety supplies based on historical experience.
- 3,000 Increase in supplies for signal system maintenance based on software license agreements.
- 1,760 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 3,000 Increase in purchased services for utility costs at the 451 Railroad building.
- 27,110 Increase in fixed costs for vehicle maintenance and rental based on projected fuel costs, maintenance costs and amortization costs.
- 15,660 Core Changes
 - 11,790 Personal Services
 - 1,370 Supplies
 - 2,500 Purchased Services
- 22,000 Funded Supplements
 - 22,000 Workload - Increase in personal services for a one-time increase in temporary personnel for sign inventory to populate the new Asset Management System.
- 77,220 Total Change**

OTHER INFORMATION

- 25,000 Unfunded Supplements
 - 25,000 Improvement - Purchase of a trail-mounted crash attenuator to improve work zone safety.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

TRANSIT

The City of Loveland Transit (COLT) operates 2 fixed routes, a downtown shuttle, and 3 paratransit routes within the city limits and some portions of rural Larimer County. They strive to provide safe, reliable, and cost-effective service to as much of the population as possible with current resources and funding available. COLT is a partner with Fort Collins and Larimer County for the Foxtrot, the regional bus service, connecting Loveland and Fort Collins. Further collaboration exists with the 34-Xpress, the regional service between Greeley and Loveland.

DIVISION	DEPARTMENT
Transit (2304)	Public Works

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
General Fund				
Transit	926,820	1,078,990	1,090,990	1,087,930
REVENUE				
Paratransit Fares	4,930	4,000	4,000	4,000
Fixed Route Fares	41,730	21,000	21,000	44,000
Medicaid	13,859	20,000	20,000	15,000
Advertising	15,442	18,000	18,000	15,000
Federal Grants	461,985	351,500	351,500	575,780
County Grants	-	-	-	70,860
Regional Grants	62,065	-	-	-
Special Events	60	-	-	-
Pass Fares	21,861	20,000	20,000	24,000
Donations	24	-	-	-
Total	621,956	434,500	434,500	748,640
EXPENSE BY CATEGORY				
Personal Services	603,280	628,370	628,370	646,740
Supplies	24,025	16,650	16,650	16,650
Purchased Services	98,277	123,270	123,270	121,800
Fixed Charges	201,238	284,700	296,700	252,740
Capital	-	26,000	26,000	50,000
Total	926,820	1,078,990	1,090,990	1,087,930
FTE	10.51	10.90	10.90	10.39

CHANGES COMPARED TO PRIOR YEAR ADOPTED

390 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

3,740 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

(9,210) Decrease in purchased services for other provider contracts for special services based on current costs.

(31,960) Decrease in fixed costs for vehicle maintenance and rental based on projected fuel costs and maintenance costs.

(26,000) Decrease in capital for the one-time cost of purchasing automated vehicle locator equipment.

21,980 Core Changes

17,980 Personal Services

4,000 Purchased Services

50,000 Funded Supplements

50,000 Improvement - Increase in capital for the purchase of electronic fareboxes for the buses. Eighty percent of the funding is from a Federal Transit Authority grant.

8,940 Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements for this division

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

CITY FLEET

The City Fleet Fund accrues funds for future replacement of vehicles and equipment. Annually, funds are set aside for future replacement of (currently) 41% of all City vehicles.

DIVISION	DEPARTMENT
Fleet Management (2360)	Public Works

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Internal Service Fund				
Fleet Management	1,265,153	858,490	1,020,960	809,370
REVENUE				
Interest	330,844	201,480	201,480	167,600
Federal Transportation Auth. Grant	34,104	300,000	300,000	67,800
Vehicle Rent	825,419	800,920	800,920	861,790
Transfers	391,530	67,500	67,500	180,000
Sale of Assets	30,610	20,000	20,000	20,000
Total	1,612,507	1,389,900	1,389,900	1,297,190
EXPENSE BY CATEGORY				
Supplies	12,819	-	-	-
Transfers	10,270	14,580	14,580	126,370
Capital	1,242,064	843,910	1,006,380	683,000
Total	1,265,153	858,490	1,020,960	809,370
FTE	-	-	-	-

CHANGES COMPARED TO PRIOR YEAR ADOPTED

111,790 Increase in transfers due to the transfer schedule to the Enterprise Funds for the purchase of equipment.

(420,910) Decrease in capital for vehicle purchases based on the replacement schedule.

- Core Changes

260,000 Funded Supplements

18,000 Workload - Increase in capital to upgrade a police patrol car to a Tahoe.

180,000 Improvement - Increase in capital to purchase a dump truck with snow and ice control attachments. The funding source is Street CEF funds.

62,000 Improvement - Increase in capital to upgrade two dump trucks used for street maintenance to tandem axle trucks.

(49,120) Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

VEHICLE MAINTENANCE

The Vehicle Maintenance Division performs preventive, scheduled and unscheduled maintenance on all City vehicles and the Thompson Valley School District R2-J bus fleet. The Division is responsible for all vehicle specifications and equipment recommendations. A standard parts inventory is maintained to provide all preventive maintenance parts and some specialized parts to reduce unscheduled downtime on essential equipment.

Complete fleet management services include: vehicle specifications, formal bidding and purchasing, outfitting, planning life cycles and preventive maintenance schedules, standardized equipment selection and amortizing replacement funding, and disposing of depreciated and obsolete vehicles and equipment. These services are provided to the following departments or divisions: Police, Fire Prevention, Facility Maintenance, Parks and Recreation, Streets, Engineering, Traffic, Transit, Building Inspection and Planning.

Only maintenance, repair, vehicle outfitting and vehicle disposal services are provided to the following departments or divisions: Thompson School District Transportation , Meter Readers, Water and Power, Warehouse, Technical Services, Golf, Stormwater, Street Sweeping, Solid Waste, Loveland Fire and Rural Fire.

VM staff consists of 15.65 FTEs, working two work shifts to provide repair and maintenance service to 781 licensed vehicles from 7AM – 10PM five days a week. Emergency response is available 24 hours a day, seven days a week.

DIVISION		DEPARTMENT		
Vehicle Maintenance (2361)		Public Works		
SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Internal Service Fund				
Vehicle Maintenance	2,858,550	2,940,700	2,952,700	3,088,190
REVENUE				
School District	565,377	500,000	500,000	500,000
Rural Fire District	7,726	-	-	-
Thompson Valley EMS	54,447	-	-	50,000
Internal Service Charges	2,236,731	3,196,930	3,208,930	3,356,090
Other	732	-	-	-
Total Revenue	2,865,013	3,696,930	3,708,930	3,906,090
EXPENSE BY CATEGORY				
Personal Services	1,049,385	1,165,700	1,165,700	1,162,130
Supplies	1,579,854	1,471,520	1,483,520	1,652,860
Purchased Services	122,051	132,500	132,500	141,210
Fixed Charges	10,510	13,220	13,220	13,220
Transfers	96,750	97,810	97,810	101,270
Capital	-	59,950	59,950	17,500
Total	2,858,550	2,940,700	2,952,700	3,088,190
FTE	14.65	15.65	15.65	15.65

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- (1,530) Decrease in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
 - (7,500) Decrease in supplies for the one-time cost of office equipment.
 - (20,000) Decrease in supplies for parts due to improved inventory management practices.
 - 194,240 Increase in supplies for projected fuel costs.
 - 14,600 Increase in supplies for vendor parts due to increased maintenance work being outsourced.
 - 3,910 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
 - 4,550 Increase in purchased services for repair and maintenance based on historical experience.
 - (97,810) Decrease in transfers for internal services based on the new methodology to be implemented.
 - (47,950) Decrease in capital for the one-time cost of shop equipment approved in 2008.
 - 99,480 Core Changes
 - (2,040) Personal Services
 - 250 Purchased Services
 - 101,270 Transfers
 - 5,500 Funded Supplements
 - 5,500 Improvement - Increase in capital to install the infrastructure to bring air conditioning maintenance back in-house.
- 147,490 Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

SOLID WASTE

The City of Loveland provides solid waste collection and curbside recycling services to nearly all single-family and the majority of all multi-family dwellings within City limits. The Solid Waste Management Program is operated as an Enterprise Fund using full cost accounting principles, with all direct and indirect costs covered by user fees. A six percent (6%) payment in lieu of taxes (PILT) is made to the General Fund annually. In 2009, these PILT charges will be about \$325,000.

The Solid Waste Management Program is popular with the community as noted by the City's annual Community Satisfaction Survey. The Program has received numerous solid waste management awards and honors, and was one of 18 communities selected by the United States Environmental Protection Agency for inclusion in a detailed report entitled *Cutting the Waste Stream in Half: Community Record-Setters Show How*.

Refuse collection by City ordinance operates under a volume-based rate system. For City service, residents can currently choose among two disposal options: prepaid tags for customer refuse bags, or subscription-based refuse carts. City carts come in three different sizes, giving customers more choice and more control over their disposal costs. A shift to a 100% cart-based collection system is anticipated to occur in early 2009. City rates compare quite favorably with private waste haulers' rates within Loveland and surrounding communities.

Mandatory monthly recycling fees fund the City's recycling, green waste composting, household hazardous waste collection, community large item disposal program, and solid waste planning programs. Over 50% of the community's residential wastes are recycled annually, which extends the life of the Larimer County Landfill. Beginning in mid-2009, curbside recycling collections will convert to a 100% cart-based, single-stream recycling system.

Yard wastes – i.e. grass clippings, leaves, garden trimmings, tree branches – comprise nearly one-third of our community's annual residential waste stream. If properly separated for composting, these materials are easily converted into valuable soil amendments and landscape mulches. Compost derived from green wastes contains valuable nutrients and increases the water holding capacity and tilth of our area's heavy clay soils. The City of Loveland is partnered with A-1 Organics, a northern Colorado company that manufactures and markets a variety of landscaping products.

2008 was the 22nd year that Colorado Mosquito Control, Inc. (CMC), a private contractor, operated this seasonal mosquito management program for the City of Loveland. By contracting with one of the country's premier mosquito control consultants, municipal personnel have been freed up to perform other duties at a net cost savings to the City. Additionally, Loveland residents receive the finest in mosquito control strategies, expertise, mapping, equipment and materials.

The program is funded via a \$.70 per month fee assessed to all Loveland dwelling units – an increase of ten cents beginning 2009. The Streets and Solid Waste Manager administers this seasonal program.

To reduce both mosquito nuisance levels as well as the threat from mosquito-borne diseases, CMC employs a variety of cultural and biological control choices first, with low toxicity chemical sprays used only as a last resort. Specifically, the foundation and focus of Loveland's mosquito control program is primarily larvae-based – i.e. find and treat, on a weekly basis, the hundreds of larvae-containing water pockets and pools within an 80 square mile area. An effective control of larvae prevents their development into adult mosquitoes, thereby reducing the need to fog-spray with insecticides.

With the introduction of mosquitoes carrying West Nile Virus (WNV) into Colorado beginning in 2002, each aspect of the mosquito management program has changed significantly in an attempt to minimize the number of WNV human cases in Loveland.

DIVISION	DEPARTMENT
Solid Waste (2351, 2355, 2358, 2365)	Public Works

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Enterprise Fund				
Refuse	2,554,719	2,323,140	2,802,930	2,457,830
Recycling	1,014,402	3,908,060	3,908,060	1,876,590
Yard Waste	1,294,711	1,063,110	1,299,420	1,143,100
Mosquito Control	260,654	206,700	206,700	210,950
Total	5,124,486	7,501,010	8,217,110	5,688,470
REVENUE				
Charges for Services	4,816,629	5,290,500	5,290,500	5,607,540
Interest	178,315	79,360	79,360	85,300
Lease Proceeds	-	2,674,000	2,674,000	-
Other	65,829	223,000	223,000	247,000
Total	5,060,773	8,266,860	8,266,860	5,939,840
EXPENSE BY CATEGORY				
Personal Services	1,721,747	1,886,900	1,886,900	2,005,110
Supplies	167,852	1,449,700	1,449,700	387,050
Purchased Services	906,030	936,270	936,270	1,007,200
Fixed Charges	776,346	833,160	833,160	861,260
Debt Service	-	281,000	281,000	561,000
Transfers	567,174	605,980	605,980	631,850
Capital	985,337	1,508,000	2,224,100	235,000
Total	5,124,486	7,501,010	8,217,110	5,688,470
FTE	25.62	26.62	26.62	26.62

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- (12,690) Decrease in personal services for overtime based on historical experience.
- 9,230 Increase in personal services for insurance benefit costs based on employee health plan choices and increased administrative costs.
- (860) Decrease in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
- (4,720) Decrease in supplies for carts and bins based on the estimated replacement needs.
- (1,222,670) Decrease in supplies due to the one-time cost for cart purchases to implement the single stream recycling program.
- 13,000 Increase in purchased services for disposal costs based on anticipated fees to recycle tires, electronics and appliances.
- 30,000 Increase in purchased services for disposal costs based on anticipated landfill price increases and projected volumes.
- 10,410 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 35,000 Increase in purchased services for yard waste hauling services based on projected costs.
- 24,120 Increase in fixed costs for vehicle maintenance based on projected fuel costs and maintenance costs.
- 4,000 Increase in fixed costs for building rental.
- 280,000 Increase in debt service for the principal and interest payment of the lease financing for equipment to implement the single stream recycling program.
- (8,000) Decrease in capital due to one-time equipment purchases.
- (1,500,000) Decrease in capital due to the one-time cost of collection vehicles to implement the single stream recycling program.
- 71,250 Core Changes
 - 68,090 Personal Services
 - (5,210) Supplies
 - (17,480) Purchased Services
 - (20) Fixed Charges
 - 25,870 Transfers

459,390 Funded Supplements

56,440 Workload - Increase in personal services (\$54,440) and supplies (\$2,000) for one new Equipment Operator position to add an additional route to yard waste collection.

21,270 Improvement - Increase in supplies for cart purchases to fully implement the automated residential refuse collection.

146,680 Improvement - Increase in supplies for cart purchases to fully implement the single stream recycling program due to increased cart costs.

100,000 Improvement - Increase in capital to replace the cart delivery vehicle and to purchase a cart trailer for cart deliveries.

135,000 Improvement - Purchase a small compaction truck (mini-packer).

(1,812,540) Total Change

OTHER INFORMATION

250,000 Unfunded Supplements

250,000 Improvement - Purchase ten snowplows for Solid Waste vehicles.

- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- Capital Projects
 - There are no capital projects associated with this division.

STORMWATER

The Stormwater Utility is responsible for the design, construction, maintenance and repair of the Stormwater Collection System with the City. The Division is operated as an Enterprise Fund using full cost accounting principles, with all direct and indirect costs covered by an impact fee. A six percent (6%) payment in lieu of taxes (PILT) is made to the General Fund annually.

DIVISION	DEPARTMENT
Stormwater (2310, 2311, 2312, 2315, 4630)	Public Works

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Administration/Engineering	3,393,169	4,383,020	5,133,130	2,414,310
Collections	478,532	593,850	593,850	636,070
Street Sweeping	741,392	856,720	856,720	585,130
Total	4,613,093	5,833,590	6,583,700	3,635,510

REVENUE

Utility Charges	3,784,921	3,751,430	3,751,430	3,807,700
Utility Other	28,907	71,010	71,010	30,000
Impact Fees	615,921	546,000	546,000	360,000
Interest	182,688	100,040	100,040	27,170
Transfers	4,420	1,040	1,040	58,490
Other	29,480	1,000	1,000	1,000
Total	4,646,337	4,470,520	4,470,520	4,284,360

EXPENSE BY CATEGORY

Personal Services	911,699	1,137,350	1,151,850	1,211,010
Supplies	69,162	85,600	85,600	84,500
Purchased Services	150,560	218,100	203,600	281,320
Fixed Charges	98,136	113,200	113,200	112,680
Transfers	427,060	431,840	431,840	448,500
Capital	2,956,476	3,847,500	4,597,610	1,497,500
Total	4,613,093	5,833,590	6,583,700	3,635,510

FTE	12.08	14.65	14.65	14.65

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 20,090 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.
 - 18,370 Increase in personal services for insurance benefits costs based on employee health plan choices and increased administrative costs.
 - (10,000) Decrease in supplies for parts based on historical experience.
 - 4,900 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
 - 10,000 Increase in purchased services for communications for the purchase of vehicle mobile radios and packsets.
 - 9,000 Increase in purchased services for professional services to convert the Assist database to the Cityworks database.
 - 25,000 Increase in purchased services for repair and maintenance of the early flood warning system and the Wiermont Pond 404 permit.
 - 9,400 Increase in purchased services for various waterway clean up events and other services.
 - 3,370 Increase in transfers for PILT based on the revenue estimates.
 - 13,290 Increase in transfers for internal services based on the allocations.
 - (2,350,000) Decrease in capital due to one-time projects and equipment purchases in 2008.
 - 48,500 Core Changes
 - 35,200 Personal Services
 - 8,900 Supplies
 - 4,920 Purchased Services
 - (520) Fixed Charges
 - Funded Supplements
 - There are no funded supplements in this division.
- (2,198,080) Total Change**

OTHER INFORMATION

17,900 Unfunded Supplements

17,900 Improvement - Increase in temporary staff for stormwater quality outreach.

- Equipment Replacement

- Equipment replacement section applies only to General Fund divisions.

1,497,500 Capital Projects

230,000 Replacement of a seven year old street sweeper.

667,500 Engineering costs for various projects. See the Capital Program Book for details.

450,000 Construction costs for various projects. See the Capital Program Book for details.

100,000 Oversizing costs for various projects. See the Capital Program Book for details.

50,000 Stormwater Quality Program

Water & Power

Water & Power

Water	Wastewater	Power
45.90 FTEs	25.00 FTEs	49.80 FTEs

Loveland Water and Power's mission is to add value while serving the community's utility needs for today and tomorrow by:

- providing quality customer service;
- providing reliable service;
- planning for the future;
- being environmentally sensitive;
- offering safe and secure utilities at competitive rates; and,
- being fiscally responsible.



WATER & POWER

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Provide quality customer service. (GP 18)				
Provide quality customer service. (Residential City Survey)	Rankings relative to other 13 City Services:			
	• Reliable Electric Service	1	1	1
	• Drinking Water Quality	11	10	8
	• Sewer Service	12	11	10
	Average Rating (0% = poor 100% = excellent) “Loveland delivers reliable electricity.”	77%	79%	81%
	Average Rating (0% = poor 100% = excellent) “Loveland provides quality drinking water.”	68%	70%	72%
	Average Rating (0% = poor 100% = excellent) “Sewer system in Loveland works reliably.”	67%	69%	71%
Trust	% of excellence rating on trustworthy management and employees] 0-9 rating, 9 is excellent.	8.63%	N/S	8.75%
Overall utility	% of ≥ 9 rating on overall utility] 0-9 rating, 9 is excellent.	8.29%	N/S	8.50%
Ease of doing business with utility.	% of excellence rating.	63%	N/S	70%
Meeting the utility needs of business customers.	% of excellence rating.	72%	N/S	75%
Provide quality customer service.	Compare above measures with Fort Collins and Longmont scores.	Yes	N/S	Yes
<i>Please Note: No Surveys (N/S) Conducted in 2008. Survey is conducted every other year.</i>				
Provide reliable and quality utility products and services. (GP 11b, 11c, 11d)				
Provide reliable and quality utility products and services.	Average power outage duration [minutes]. (CAIDI = Customer Average Interruption Duration Index)	61.63	75.00	65.00
	Average # of power interruptions per customer. (SAIFI = System Average Interruption Frequency Index)	0.55	0.53	0.50
	Average # of momentary outages per customer per year. (MAIFI = Momentary Average) Interruption Frequency Index)	0.47	0.30	0.25
	Average service availability. (ASAI = Average Service Availability Index)	99.9936%	99.9939%	99.9942%
	# of annual power quality complaints.	20	18	16
	# of annual water quality complaints.	37	30	27
	# of annual minor violations.	0	0	0
	# of annual major violations.	0	0	0
	% of Adequate Fire Flow [meeting ISO standards].	100%	100%	100%
	# of annual sewer backups.	14	11	9
	# of annual minor violations.	2	1	1
	# of annual major violations.	0	0	0
Plan for the future. (GP 3, 11b, 11c, 11d)				
Plan for the future.	% of system capacity used to meet peak demand:			
	• Power	60%	55.4%	56.8%
	• Water	89.7%	91.0%	93.7%
		87.8%	81.7%	83.5%

	Wastewater			

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Be environmentally responsible. (GP 5, 9)				
Be environmentally responsible.	# of annual in-house CO2 reduction (lbs)	10,413	4,268	6,568
	# of annual residential power per capita usage (kWh/person/year).	3,375	3,342	3,339
	# of annual residential peak day demand [gallons/day/person].	310	315	320
	# of annual residential per capita usage [gallons/person/year].	54,505	55,595	55,540
	# of Wastewater Treatment Plant Discharge Monitoring Report violations.	0	0	0
	# of annual department fleet miles.	410,594	509,850	584,761
	# of annual internal environmental self audits performed.	4	4	5
Offer safe and secure utilities. (GP 8d)				
Offer safe and secure utilities.	# of community accidents involving utility infrastructure.	10	6	6
	# of reportable personnel and vehicular accidents.	16	14	12
	# of reported illegal contacts with key facilities.	4	4	4
Be fiscally responsible while offering competitive rates. (GP 11b, 11c, 11d)				
Be fiscally responsible while offering competitive rates.	% of unaccounted for distribution losses:			
	- Power - Water	3.24% 16.00%	3.23% 14.00%	3.22% 10.00%
	O&M cost per 100 miles.	456,534	460,761	466,509
	% variance of actual O&M expenditures to budgeted expenditures. [() = Under Budget]	(3.2%)	(5.0%)	(5.0%)
	% variance of actual capital expenditures to budgeted expenditures. [() = Under Budget]	(28.4%)	(10.0%)	(10.0%)
	Rate comparisons conducted with other utilities.	Yes	Yes	Yes
	# of rate classes available to customers.	12	14	14
Partner with the community. (GP 13, 18)				
Partner with the community.	# of key partnerships:			
	- Customer Relations - Power - Water - Wastewater	5 8 10 6	6 9 11 7	7 10 12 8

Water & Power Department Summary

	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
Enterprise Fund							
Water	16,271,924	10,752,600	15,362,490	15,006,000	39.6%	43.80	45.90
Wastewater	6,377,506	10,161,240	12,063,550	7,269,780	(28.5%)	29.00	29.80
Power	40,062,914	41,678,220	42,008,350	45,299,310	8.7%	46.20	49.80
Total	62,712,344	62,592,060	69,434,390	67,575,090	8.0%	119.00	125.50
REVENUE							
Utility Charges	50,878,556	52,131,890	52,131,890	56,247,360	7.9%		
Utility Other	5,619,823	3,654,550	3,653,550	2,496,050	(31.7%)		
Impact Fees	4,834,554	4,131,580	4,131,580	3,629,370	(12.2%)		
User Fees	503,450	396,000	396,000	419,000	5.8%		
Interest	4,711,118	2,117,750	2,117,750	1,811,940	(14.4%)		
Other	102,531	56,040	57,040	83,440	48.9%		
Transfers	189,750	197,440	197,440	646,880	227.6%		
Total	66,839,782	62,685,250	62,685,250	65,334,040	4.2%		
EXPENSE BY CATEGORY							
Personal Services	6,716,326	7,335,030	7,145,610	8,695,460	18.5%		
Supplies	1,252,062	1,317,160	1,317,160	1,558,680	18.3%		
Purchased Services	30,004,507	31,393,830	31,553,330	34,489,330	9.9%		
Fixed Charges	34,859	85,170	60,640	105,230	23.6%		
Debt Service	827,157	826,860	826,860	826,250	(0.1%)		
Transfers	4,615,903	4,769,960	4,769,960	5,612,230	17.7%		
Capital	19,261,530	16,864,050	23,760,830	16,287,910	(3.4%)		
Total	62,712,344	62,592,060	69,434,390	67,575,090	8.0%		

WATER UTILITIES

The Water Utilities Division consists of groups and programs responsible for the day-to-day operations, engineering, and management for the Department's two water-related utilities: Water and Wastewater. The Division also provides some support services to the Power Operations Division such as utility locates, inspection, and Geographical Information Systems (GIS).

The following sections comprise the Water Utilities Division:

- ▶ **Construction and Inspection** is responsible for locating water, wastewater, stormwater and electric utilities and construction inspections for all water, wastewater and electric construction. This section also coordinates small construction projects.
- ▶ **Engineering** reviews all new development proposals with respect to water and wastewater design and construction. This section manages the capital projects for both water utilities.
- ▶ **Information Technology** operates the Department's computerized drafting and the GIS. The water, wastewater and electric system maps are all maintained and updated by this section. They also are responsible for the Department's information technology needs such as specialized software applications, databases, development and maintenance, survey fieldwork and computer networks.
- ▶ **Maintenance and Operations** is comprised of equipment operators who maintain the water transmission and distribution systems and the wastewater collection system. They repair water line leaks, clean treated water tanks, flush fire hydrants and inspect, wash and repair sewer lines.
- ▶ **Technical Services** provides technicians who maintain and repair all water and wastewater treatment plant controls such as pumps, motors, valves, electrical systems, and electronic components. They also are responsible for all the wastewater lift stations and water pumping stations throughout the City.
- ▶ **Treatment Operations** provides water treatment and production, wastewater treatment and reclamation, and water quality laboratories. Certified plant operators at both plants monitor treatment processes, perform process testing, and notify technicians when equipment needs to be repaired or replaced. Laboratory personnel perform various analyses of the water to insure proper treatment is accomplished.
- ▶ **Water Resources** is primarily responsible for the raw water planning and water supply activities of the Department. Responsibilities include everything from day-to-day administration of water rights to long-range planning for future water needs. This section works closely with the Loveland Utilities Commission in matters concerning water resources.
- ▶ **Water Metering** is responsible for repairing and maintaining water meters, assisting contractors with new water taps, inspecting new lawn irrigation systems, testing meters and providing customer service.
- ▶ **Customer Relations** provides responsible utility solutions to the key partners and commercial customers within the community so they can grow and prosper in a dynamic community. This section offers four value-added services: key accounts program, commercial support program, resource efficiency program, and the industrial pretreatment program.
- ▶ **Utility Accounting** is responsible for the annual budget, monthly financial reports, year-end financial processing, daily process of source documents, payroll processing, and tracking projects costs for the Water and Power Utilities. In addition, the Division is responsible for providing accounting and long-range financial planning services for the Public Works and Police departments. This Division will have ongoing interactions with the Loveland Utilities Commission, City Council, and the Citizens' Finance Advisory Committee.
- ▶ **Warehouse** responsibilities include storing and delivering inventory items used by all City departments, disposal of obsolete items, oversee non-inventory yard materials (i.e.; transformers), procurement of all overhead and underground utility materials, maintain recycle metal program, purchase and store Power Division specialty tools and conduct a rubber goods testing program to comply with safety requirements for electric line workers. This section will also coordinate fleet replacement and annual safety inspections for the Water and Power utility vehicles.

DIVISION

Water Utility

(4510, 4520, 4530, 4544, 4551, 4560, 4561, 4610, 4620, 4630, 4640, 4710, 4720, 4730, 4750 & 4811)

DEPARTMENT

Water & Power

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Water Utility	16,271,924	10,752,600	15,362,490	15,006,000
REVENUE				
Utility Charges	7,695,014	7,469,280	7,469,280	7,630,660
Utility Other	1,231,998	1,002,050	1,002,050	963,550
Impact Fees	2,247,371	1,861,770	1,861,770	1,526,570
Interest	2,806,780	1,459,580	1,459,580	1,274,240
Other	3,892	3,840	3,840	3,840
Transfers	1,850	4,300	4,300	349,530
Total	13,986,905	11,800,820	11,800,820	11,748,390
EXPENSE BY CATEGORY				
Personal Services	2,641,121	2,890,210	2,890,210	3,154,850
Supplies	699,394	672,110	672,110	709,700
Purchased Services	1,598,679	1,668,950	1,668,950	1,732,670
Fixed Charges	195,017	178,630	177,280	184,160
Debt Service	827,157	826,860	826,860	826,250
Transfers	885,802	886,710	886,710	942,290
Capital	9,424,754	3,629,130	8,240,370	7,456,080
Total	16,271,924	10,752,600	15,362,490	15,006,000
FTE	43.80	43.80	43.80	45.90

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- (7,610) Decrease in personal services for workers' compensation costs due to the allocation of the City's cost based on the Department's experience rating and forecasted liability costs.
- (10,600) Decrease in personal services due to the reduction of hours for an benefited administrative position from 40 hours to 20 hours and the budgeted hours for a temporary Locator position.
- 215,130 Increase in personal services (\$193,710), supplies (\$2,280), purchased services (\$18,110), and fixed costs (\$1,030) due to the transfer of the Utility Accounting and Warehouse divisions from the Finance Department to the Water & Power Department. There is no net increase in cost to the fund, since there is a corresponding decrease in the Finance Department budget.
- 33,300 Increase in supplies due to an increased number of computer replacements.
- 3,950 Increase in purchased service for general liability based on the Department's historical experience and forecasted liability costs.
- 44,000 Increase in purchased services for the Colorado-Big Thompson facilities contract.
- 17,000 Increase in purchased services for Ditch Water Assessments.
- 31,000 Increase in purchased services for the Cross Connection Control Program.
- (35,500) Decrease in purchased services for professional and other services in the Water Quality Program.
- 8,000 Increase in purchased services for street repairs.
- (31,600) Decrease in purchased services for other services at the Water Treatment Plant.
- 30,000 Increase in purchased services for utilities due to a allocation shift between the Water and Wastewater funds. A decrease of the same amount occurs in the Wastewater Fund.
- (14,300) Decrease in purchased services for printing, professional services and repair and maintenance used in providing utility information.
- 4,500 Increase in fixed costs for vehicle maintenance and fuel.
- 4,670 Increase in transfers for PILT based on the revenue projections.
- 50,910 Increase in transfers for internal services based on the allocations.
- 3,826,950 Increase in capital based on the capital program.
- 64,900 Core Changes
 - 70,440 Personal Services
 - 2,010 Supplies
 - (6,940) Purchased Services
 - (610) Debt Service
- 18,700 Funded Supplements
 - 18,700 Improvement - Increase in personal services for the addition of two temporary part-time non-benefited positions, a GIS Technician and a General Laborer.
- 4,253,400 Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.

7,456,080 Capital Projects
7,456,080 Various projects as detailed in the Capital Program.

WASTEWATER

The Wastewater Utilities Division consists of all groups and programs responsible for the day-to-day operations, engineering, and management for the Department's two water-related utilities: Water and Wastewater. Groups within the Division also provide some support services to the Power Operations Division such as utility locates, inspection, and GIS.

The following sections comprise the Wastewater Utilities Division:

- ▶ Construction and Inspection
- ▶ Technical Services
- ▶ Engineering
- ▶ Treatment Operations
- ▶ Information Technology
- ▶ Water Resources
- ▶ Maintenance and Operations
- ▶ Water Metering

DIVISION	DEPARTMENT
Wastewater Utility	Water & Power
(4510, 4520, 4530, 4544, 4551, 4560, 4561, 4610, 4620, 4630, 4640, 4720, 4730, 4750 & 4811)	

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Wastewater Utility	6,377,506	10,161,240	12,063,550	7,269,780
REVENUE				
Utility Charges	6,864,376	7,231,610	7,231,610	7,022,200
Utility Other	70,389	6,500	6,500	4,500
Impact Fees	1,235,043	1,019,810	1,019,810	802,800
Interest	796,317	356,340	356,340	257,770
Other	(4,018)	(2,700)	(2,700)	(2,100)
Transfers	860	2,750	2,750	11,320
Total	8,962,967	8,614,310	8,614,310	8,096,490
EXPENSE BY CATEGORY				
Personal Services	1,845,366	2,039,250	2,039,250	2,214,000
Supplies	251,489	271,320	271,320	328,820
Purchased Services	1,415,640	1,676,650	1,676,650	1,641,380
Fixed Charges	136,547	156,000	154,650	163,870
Transfers	708,752	742,980	742,980	1,086,990
Capital	2,019,712	5,275,040	7,178,700	1,834,720
Total	6,377,506	10,161,240	12,063,550	7,269,780
FTE	29.00	29.00	29.00	29.80

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- (7,500) Decrease in personal services due to the reduction of hours for a benefited administrative position from 40 hours to 20 hours and the budgeted hours for a temporary Locator position.
- 16,910 Increase in personal services for workers' compensation costs due to the allocation of the City's cost based on the Department's experience rating and forecasted liability costs.
- 87,320 Increase in personal services (\$80,310), supplies (\$580), purchased services (\$6,430) due to the transfer of the Utility Accounting and Warehouse divisions from the Finance Department to the Water & Power Department. There is no net increase in cost to the fund, since there is a corresponding decrease in the Finance Department budget.
- 32,000 Increase in supplies for chemicals at the Wastewater Treatment Plant.
- 26,000 Increase in supplies due to an increased number of computer replacements.
- (56,130) Decrease in purchased services for general liability based on the Department's historical experience and forecasted liability costs. The decrease is a result of the cleaning program reducing sewer backups resulting in property claims.
- 27,000 Increase in purchased services for sludge hauling at the Wastewater Treatment Plant.
- 17,000 Increase in purchased services utility costs at the Wastewater Treatment Plant.
- (30,000) Decrease in purchased services for utilities due to a allocation shift between the Water and Wastewater funds. An increase of the same amount occurs in the Water Fund.
- 7,900 Increase in purchased services for professional and other services in the Water Quality Program.
- (10,900) Decrease in purchased services for printing, professional services and repair and maintenance used in providing utility information.
- 7,870 Increase in fixed charges for fleet maintenance and fuel costs.
- (12,570) Decrease in the transfer for PILT based on the revenue estimates.
- 325,000 Increase in transfers for the first installment of the repayment of the loan from Raw Water of \$1.5 million.
- 31,580 Increase in the transfer for internal services based on the allocations.
- (3,440,320) Decrease in capital based on the capital program.
- 40,680 Core Changes
- 38,330 Personal Services
 - (1,080) Supplies
 - 3,430 Purchased Services
- 46,700 Funded Supplements
- 46,700 Improvement - Increase in personal services for the addition of three part-time non-benefited positions, an Operator at the Treatment Plant, a GIS Technician, and a General Laborer for Water Quality.

(2,891,460) Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - No equipment is scheduled for replacement in this division.

1,834,720 Capital Projects
1,834,720 Various projects as detailed in the Capital Program.

POWER UTILITY

The Power Operations Division maintains the City of Loveland's electric distribution system. In 2007, the average service availability for the system was 99.9936%. The City is a retail distributor of electricity to 31,728 customers in and around Loveland, as well as a wholesale distributor of electricity to Xcel Energy. Loveland residents pay the third lowest rates in the state for their electricity. Loveland owns and maintains the distribution system as well as a small hydroelectric generating plant in the Big Thompson Canyon.

Over 99% of our electricity is purchased from Platte River Power Authority (PRPA). The municipalities of Estes Park, Fort Collins, Longmont and Loveland formed PRPA in 1973 to manage and operate the transmission and generation system. In 2007, the electricity consumed by the four cities was generated by the following sources; 81% coal, 14% hydroelectric, 2% natural gas, 2% other and 1% wind.

The Power Operations Division operates and maintains the electric utility system. The division plans, designs, and builds the system improvements needed to meet our customer's electrical needs at the lowest possible cost while providing a high level of reliability. In 2007, the Division designed and constructed approximately \$2,100,000 in projects. In 2008, the Division anticipates designing and constructing over \$2,000,000 in distribution system improvement and expansion projects.

DIVISION	DEPARTMENT
Power Utility	Water & Power
(4510, 4520, 4530, 4544, 4551, 4560, 4561, 4610, 4620, 4630, 4640, 4710, 4720, 4730, 4750 & 4811)	

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Power Utility	40,062,914	41,678,220	42,008,350	45,299,310
REVENUE				
Utility Charges	36,319,166	37,431,000	37,431,000	41,594,500
Utility Other	4,317,436	2,646,000	2,645,000	1,528,000
Impact Fees	1,352,140	1,250,000	1,250,000	1,300,000
User Fees	503,450	396,000	396,000	419,000
Interest	1,108,021	301,830	301,830	279,930
Other	102,657	54,900	55,900	81,700
Transfers	187,040	190,390	190,390	286,030
Total	43,889,910	42,270,120	42,270,120	45,489,160
EXPENSE BY CATEGORY				
Personal Services	2,229,839	2,405,570	2,216,150	3,326,610
Supplies	301,179	373,730	373,730	520,160
Purchased Services	26,990,188	28,048,230	28,207,730	31,115,280
Fixed Charges	(296,705)	(249,460)	(271,290)	(242,800)
Transfers	3,021,349	3,140,270	3,140,270	3,582,950
Capital	7,817,064	7,959,880	8,341,760	6,997,110
Total	40,062,914	41,678,220	42,008,350	45,299,310
FTE	46.20	46.20	44.20	49.80

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 549,260 Increase in personal services (\$466,470), supplies (\$6,190), purchased services (\$72,470), and fixed costs (\$4,130) due to the transfer of the Utility Accounting and Warehouse divisions from the Finance Department to the Water & Power Department. There is no net increase in cost to the fund, since there is a corresponding decrease in the Finance Department budget.
- (175,300) Decrease in personal service due to the elimination of two FTEs in the Substation/Hydro division due to the work being outsourced to the Platte River Power Authority.
- (10,300) Decrease in personal services due to the reduction of hours for a benefited Administrative position from 40 hours to 20 hours and the budgeted hours for a temporary Locator position.
- 10,260 Increase in personal services for workers' compensation costs due to the allocation of the City's cost based on the Department's experience rating and forecasted liability costs.
- 477,320 Increase in personal services due to a decrease in the amount of time that can be capitalized based on the shift away from development driven capital to operating and maintenance efforts resulting from reduced development activity.
- 100,000 Increase in supplies for the line crews based on the shift away from development driven capital to operation and maintenance efforts resulting from reduced development activity.
- 39,200 Increase in supplies due to an increased number of computer replacements.
- 9,060 Increase in purchased services for general liability based on the Department's historical experience and forecasted liability costs.
- 2,859,000 Increase in purchased services for purchased power based on the projected costs and demand.
- 127,500 Increase in purchased services for outsourcing the Substation/Hydro work to the Platte River Power Authority.
- 14,100 Increase in purchased services for tree trimming, mowing and weed control costs.
- (13,700) Decrease in purchased services for printing, professional services and repair and maintenance used in providing utility information.
- 312,000 Increase in transfers for PILT based on the revenue projections.
- 130,680 Increase in the transfer for internal services based on the allocations.
- (962,770) Decrease in capital based on the Capital Program.
- 68,180 Core Changes
- 65,990 Personal Services
 - 1,040 Supplies
 - (1,380) Purchased Services
 - 2,530 Fixed Charges

86,600 Funded Supplements

71,700 Improvement - Increase in personal services to add two part-time non-benefited Office Support Specialist positions for the Partnering with Power Program.

14,900 Improvement - Increase in personal services to add a part-time non-benefited GIS Technician position.

3,621,090 Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

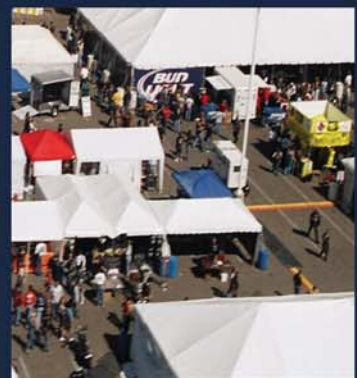
- Equipment Replacement

- No equipment is scheduled for replacement in this division.

6,997,110 Capital Projects

6,997,110 Various projects as detailed in the Capital Program.

OTHER



OTHER

This chapter includes those services that are spread throughout the City or are not a specific department's responsibility and is broken into two groups, Non-Departmental and Other Entities.

Non-Departmental includes General Fund costs that cannot be attributed to a specific department such as transfers between departments.

Other Entities include services that are not solely the City of Loveland's, such as the Fort Collins-Loveland Municipal Airport. Each is reported in a separate fund.

Non-DEPARTMENTAL

Non-Departmental costs in the General Fund are those which cannot be attributed to a specific department. Transfers to other funds are the largest contributor to this budget. The transfers are for the costs of capital improvements that are generally funded, and economic incentives, and impact fee waivers. Also included in the Non-Departmental Section is the payment to the Loveland-Larimer Building Authority for the City's share of the facility maintenance costs for the Loveland-Larimer Police & Courts Building, payments to the School District for the School Crossing Guard Program, funding for the Loveland Center for Business Development, and the City's share of the partnership in the Engaging Loveland Program, and the City's contribution to the Fort Collins-Loveland Municipal Airport. Funding is also included for approved economic development incentive agreements and funding for economic development incentives which the Council budgets for annually and allocates on a case-by-case basis. The 2009 budget for this account remains at the \$350,000 established by Council policy in previous years.

Non-Departmental Summary							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
General Fund							
City Services	7,455,654	8,260,290	13,042,980	7,569,930	(8.4%)	-	-
Community Support	554,325	1,363,280	1,363,280	484,750	(64.4%)	-	-
Total	8,009,979	9,623,570	14,406,260	8,054,680	(16.3%)	-	-
REVENUE							
Taxes	45,592,730	45,691,770	44,591,770	46,658,440	2.1%		
Licenses & Permits	(30,981)	21,600	21,600	25,800	19.4%		
Intergovernmental	67,661	50,000	50,000	70,000	40.0%		
Charges for Service	40,094	48,070	48,070	44,700	(7.0%)		
Interest	1,509,604	860,720	860,720	584,360	(32.1%)		
Other	379,547	150,000	150,000	145,000	(3.3%)		
Transfers	5,858,642	6,057,020	6,057,020	6,621,660	9.3%		
Total	53,417,297	52,879,180	51,779,180	54,149,960	2.4%		
EXPENSE BY CATEGORY							
Supplies	39,993	56,350	56,350	54,200	(3.8%)		
Purchased Services	1,093,901	2,039,550	3,164,550	1,178,480	(42.2%)		
Fixed Charges	2,246	3,500	3,500	3,500	-		
Transfers	6,781,399	7,524,170	11,181,860	6,818,500	(9.4%)		
Capital	92,440	-	-	-	-		
Total	8,009,979	9,623,570	14,406,260	8,054,680	(16.3%)		

CITY SERVICES

The City Services Division is used to budget for City costs that cannot be attributed to a specific department and for transfers from the General Fund to other funds. The transfers are primarily capital in nature. Examples of items included in the purchased services accounts are funding for citywide dues to national and state associations, such as the National League of Cities and the Colorado Municipal League; professional services for special projects that may occur during the year; and funding for the fireworks and Fourth of July celebration; printing costs for the Council agenda packets and legal notices; the citywide drug testing program; and other purchased services of a citywide nature.

Within the transfer accounts, the transfer to Capital Projects fund is for the General Fund portion of the Transportation Program and Street Rehabilitation Program, and any other General Fund capital projects. Also included in the transfers category is the Council Incentive Program. Annually, this Program is funded at \$350,000, with the remaining balance re-appropriated in the following year. In 2008, the revised budget amount is about \$608,870. Council reviews and approves incentive packages to businesses on a case-by-case basis. A transfer to the Water & Power Utilities is also budgeted to pay for the General Fund's share of utility billing costs since the Transportation Fee is collected through the utility bills and for PIF and SIF fee waivers for Habitat for Humanity to construct six houses.

DIVISION
City Services (5502)

DEPARTMENT
Non-Departmental

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
City Services	7,455,654	8,260,290	13,042,980	7,569,930
REVENUE				
Property Tax	6,785,611	7,125,500	7,125,500	7,650,030
Specific Ownership Tax	686,233	757,630	757,630	653,130
Sales Tax	29,657,357	30,638,270	30,738,270	32,946,260
Use Tax Auto	2,291,709	2,200,000	2,200,000	2,200,000
Use Tax Building	4,305,970	3,296,280	2,096,280	1,332,660
Franchise Tax	1,594,114	1,440,000	1,440,000	1,620,000
Other Tax	271,736	234,090	234,090	256,360
Licenses & Permits	(30,981)	21,600	21,600	25,800
State Severance Tax	67,661	50,000	50,000	70,000
Charges for Service	23,354	30,400	30,400	30,250
Community Building Use	16,740	17,670	17,670	14,450
Interest	1,509,604	860,720	860,720	584,360
PILT - Water Fund	451,942	434,580	434,580	439,250
PILT - Wastewater Fund	409,272	433,900	433,900	421,330
PILT - Stormwater Fund	225,540	225,090	225,090	228,460
PILT - Power Fund	2,093,719	2,184,000	2,184,000	2,496,000
PILT - Golf Fund	111,644	107,760	107,760	107,760
PILT - Solid Waste Fund	274,785	305,510	305,510	305,510
IS Charge - GID #1 Fund	12,000	12,000	12,000	12,000
IS Charge - Water Fund	433,860	452,130	452,130	503,040
IS Charge - Wastewater Fund	299,480	309,080	309,080	340,660
IS Charge - Stormwater Fund	136,520	141,750	141,750	155,040
IS Charge - Power Fund	927,630	956,270	956,270	1,086,950
IS Charge - Golf Fund	171,910	175,470	175,470	176,850
IS Charge - Vehicle Maint. Fund	96,750	97,810	97,810	101,270
IS Charge - Solid Waste Fund	213,590	221,670	221,670	247,540
Other	379,547	150,000	150,000	145,000
Total	53,417,297	52,879,180	51,779,180	54,149,960
EXPENSE BY CATEGORY				
Supplies	39,993	56,350	56,350	54,200
Purchased Services	632,016	676,270	1,801,270	693,730
Fixed Charges	2,246	3,500	3,500	3,500
Transfers	6,781,399	7,524,170	11,181,860	6,818,500
Total	7,455,654	8,260,290	13,042,980	7,569,930

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 3,180 Increase in purchased services for the payment to the Loveland-Larimer Building Authority for the City's share of the maintenance costs of the Loveland-Larimer Police and Courts Building.
- 8,170 Increase in purchased services for dues based on the projected increase in Colorado Municipal League dues.
- (929,020) Decrease in transfers for the transfer to the Capital Projects Fund based on the Capital Program, which includes the transfer of the Street Rehabilitation Program to the Capital Projects Fund.
- 218,250 Increase in transfers for the interfund loan payment to the Capital Expansion Fee Fund. The repayment is to the Recreation and Fire CEF accounts.
- 5,100 Increase in transfers for the transfer to the Water, Wastewater and Power funds for a Habitat for Humanity fee waiver for six houses.
- 3,960 Core Changes
 - (2,150) Supplies
 - 6,110 Purchased Services
- Funded Supplements
 - There are no funded supplements in this division.

(690,360) Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - There is no equipment scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

COMMUNITY SUPPORT

The Community Support Division is used to budget for City contributions to outside agencies and the City's Food Sales Tax and Utility Rebate Program. The following agencies and associated funds included within this budget are shown below:

Organization	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Loveland Center for Business Development	105,000	110,000	110,000	123,000
Engaging Loveland	89,197	71,280	71,280	29,750
Joint Projects with the Chamber of Commerce	34,158	37,000	37,000	37,000
School Crossing Guards	60,785	60,000	60,000	60,000
Fort Collins-Loveland Municipal Airport	60,000	85,000	85,000	85,000

DIVISION	DEPARTMENT
Community Support (5505)	Non-Departmental

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Community Support	554,325	1,363,280	1,363,280	484,750
EXPENSE BY CATEGORY				
Purchased Services	461,885	1,363,280	1,363,280	484,750
Capital	92,440	-	-	-
Total	554,325	1,363,280	1,363,280	484,750

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 13,000 Increase in purchased services for the contribution to the Loveland Center for Business Development based on the Center's budget.
- (41,530) Decrease in purchased services for the third year of the City's contribution to the Engaging Loveland project, based on the agency's budget. This is the third year of a three-year commitment. At the end of three years, the agency is to be self-sufficient.
- (850,000) Decrease in purchased services for the City's one-time contribution to the Boys & Girls Club construction fund for the new facility.
- Core Changes
- Funded Supplements
 - There are no funded supplements in this division.

(878,530) Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - There is no equipment scheduled for replacement in this division.
- Capital Projects
 - There are no capital projects associated with this division.

OTHER ENTITIES

The **Airport** and the **Loveland Larimer Building Authority Fund (LLBA)** do not belong to any fund type, but are included in this document for informational purposes. The Airport is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority to control this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Fort Collins – Loveland Municipal Airport as part of the administrative responsibilities. The LLBA was established by Larimer County and the City of Loveland to construct and operate the new combined Police and Courts facility.

The **General Improvement District #1**, the **Loveland Special Improvement District #1** and the **Loveland Urban Renewal Authority** are separate entities created for specific expenditures and are funded by either a separate mill levy from the city, a special assessment, or tax increment financing (TIF). The City Council serves as the Board of Directors for these separate entities.

None of these funds are included in the City's Total Budget summary.

AIRPORT

The Fort Collins–Loveland Municipal Airport’s mission is to provide a safe and efficient air transportation facility for use by the aviation community and general public; to meet Federal Aviation Administration (FAA) safety standards; and to implement a plan for airport development that will continue to meet the needs of our communities.

The Fort Collins–Loveland Municipal Airport was developed by the two cities in the mid-1960s. The cities jointly oversee management of the airport. An Airport Director, who reports to both City Managers, provides on-site management of the day-to-day operations. The City Managers and the Airport Steering Committee are responsible for making major decisions similar to other operations of the City. An intergovernmental agreement specifies that the City of Fort Collins will provide supervision of the Airport Director and the City of Loveland will provide administrative support. Each city receives fair compensation for its services to ensure that costs are being shared equally.

Airport revenues cover operating costs and capital projects. Each city contributes equal funding of \$85,000 for airport operating and capital costs. These contributions are included in airport revenues. Airport development and improvement funds are also received, for eligible projects, from the FAA and the Colorado Department of Transportation, Division of Aeronautics.

The Airport negotiates land leases for the construction of hangars. The leases provide land rent revenues and, because they attract more aircraft to the airport, increase fuel sales which financially benefit the airport. Ownership of the hangars reverts to the Airport at the end of the lease, providing the Airport with revenue-producing infrastructure.

Beginning midyear in 2003, commercial service returned to the airport with flights to Las Vegas, Nevada by Allegiant Airlines.

Because Loveland provides support services for the Airport, the City adopts the Airport budget and includes it in this document. The Airport publishes no separate budget document.

Outcome	Performance Measure	2007 Actual	2008 Projected	2009 Projected
Become self-sufficient by 2010.	% increase in fuel sales.	2%	5%	5%
	% increase in operating revenue.	44%	10%	10%
	% increase in ground rental income.	12%	5%	5%

Airport							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
Airport	4,092,155	6,369,470	6,565,770	2,304,930	(63.8%)	4.00	5.00
REVENUE							
Beginning Balance	609,188	593,910	663,120	734,150			
Airport Revenue	616,714	722,760	722,760	793,760	9.8%		
Intergovernmental	3,235,991	5,420,000	5,585,540	1,620,000	(70.1%)		
Gifts and Donations	276,522	310,000	310,000	-	(100.0%)		
Interest	16,862	18,500	18,500	18,500	-		
Total Revenue	4,146,089	6,471,260	6,636,800	2,432,260	(62.4%)		
Total Resources	4,755,277	7,065,170	7,299,920	3,166,410			
EXPENSE BY CATEGORY							
Personal Services	298,786	362,420	362,420	383,980	5.9%		
Supplies	44,605	24,000	24,000	27,100	12.9%		
Purchased Services	186,980	220,700	220,700	245,470	11.2%		
Fixed Charges	53,749	41,190	41,190	66,150	60.6%		
Capital	3,508,035	5,721,160	5,917,460	1,582,230	(72.3%)		
Total	4,092,155	6,369,470	6,565,770	2,304,930	(63.8%)		
Ending Balance	663,122	695,700	734,150	861,480			

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- 860 Increase in personal services for workers' compensation due to the allocation of the City's cost based on the Department's experience rating and forecasted liability costs.
- 4,000 Increase in supplies due to rising fuel costs.
- 870 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.
- 8,800 Increase in fixed costs due to increase cost of property and liability insurance premiums.
- 12,160 Increase in fixed costs for vehicle maintenance and rental based on projected maintenance costs.
- 4,000 Increase in fixed costs for T-hangar assessments.
- (4,138,930) Decrease in capital for the capital program, based on projected availability of federal grant funds.
- 18,700 Core Changes
 - 20,700 Personal Services
 - (900) Supplies
 - (1,100) Purchased Services
- 25,000 Funded Supplements
 - 25,000 Workload - Increase in purchased services for outside legal counsel to aid in the renegotiation of the agreement with the Triad Airport Industrial Park land owners.
- (4,064,540) Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- 1,582,230** Capital Projects
 - 1,582,230 Airport Improvements

GENERAL IMPROVEMENT DISTRICT #1

This fund is managed by the Public Works Department. Revenues are provided by an ad valorem tax on all properties within the District's boundaries. The tax provides funding for the construction of parking and pedestrian improvements within the District. The mill levy for the District will remain unchanged at 2.684 mills.

Loveland General Improvement District #1							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
GID #1	17,545	24,500	24,500	24,500	-	-	-
REVENUE							
Beginning Balance	39,500	51,380	69,430	83,810			
Interest on Investments	4,659	2,310	2,310	2,720	17.7%		
Real Property	42,818	36,570	36,570	37,930	3.7%		
Total Revenue	47,477	38,880	38,880	40,650	4.6%		
Total Resources	86,977	90,260	108,310	124,460			
EXPENSE BY CATEGORY							
Supplies	418	2,000	2,000	2,000	-		
Purchased Services	17,127	22,500	22,500	22,500	-		
Total	17,545	24,500	24,500	24,500	-		
Ending Balance	69,432	65,760	83,810	99,960			

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- Core Changes
- Funded Supplements
 - There are no funded supplements in this division.
- **Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- Capital Projects
 - There are no capital projects associated with this division.

LOVELAND LARIMER BUILDING AUTHORITY

The Loveland Larimer Building Authority was created to construct and operate the new Police & Courts Facility located at Monroe Avenue and 10th Street. This will be the fifth year the facility is in operation. The contribution from the City and the County is determined based on the square footage each entity occupies in the facility. The two FTEs include a Building Attendant and a Facilities Maintenance Technician, which are supervised through the Public Works Department, Facility Maintenance Division. Operating costs include janitorial supplies, parts and supplies (other than janitorial), custodial costs, utilities, and repair and maintenance. Beginning in 2005, the Parks and Recreation Department began management of the grounds maintenance at the site.

Loveland Larimer Building Authority Summary							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
Building Operations	437,121	452,030	452,030	456,170	0.9%	2.00	2.00
Grounds Maintenance	13,596	14,250	14,250	14,250	-	-	-
Total	450,717	466,280	466,280	470,420	0.9%	2.00	2.00
REVENUE							
Larimer County Contribution	92,620	107,240	107,240	108,200	0.9%		
Transfer from General Fund	358,097	359,040	359,040	362,220	0.9%		
Total	450,717	466,280	466,280	470,420	0.9%		
EXPENSE BY CATEGORY							
Personal Services	120,629	124,590	124,590	128,730	3.3%		
Supplies	2,172	1,250	1,250	1,250	-		
Purchased Services	298,901	340,440	340,440	340,440	-		
Fixed Charges	29,015	-	-	-	-		
Total	450,717	466,280	466,280	470,420	0.9%		

CHANGES COMPARED TO PRIOR YEAR ADOPTED

4,140 Core Changes

4,140 Personal Services

- Funded Supplements

- There are no funded supplements in this division.

4,140 Total Change

OTHER INFORMATION

- Unfunded Supplements

- There are no unfunded supplements in this division.

- Equipment Replacement

- Equipment replacement section applies only to General Fund divisions.

- Capital Projects

- There are no capital projects associated with this division.

LOVELAND SPECIAL IMPROVEMENT DISTRICT #1

The City serves as the sponsoring agency for the Special Improvement District #1 (SID). The District was established to allow for the collection of assessments from property owners in the District to back bonded debt used to construct infrastructure improvements in the District. The City does not have any legal obligation towards this debt.

Loveland Special Improvement District #1							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
Loveland SID #1	14,023,492	777,890	777,890	1,875,000	141.0%	-	-
REVENUE							
Beginning Balance	2,062,800	1,928,600	452,200	496,090			
Assessments	2,371,316	734,990	734,990	1,275,000	73.5%		
Interest	81,576	86,790	86,790	24,000	(72.3%)		
Prepaid Assessments	-	-	-	600,000			
Bond Proceeds	9,960,000	-	-	-	-		
Subtotal	12,412,892	821,780	821,780	1,899,000	131.1%		
Total	14,475,692	2,750,380	1,273,980	2,395,090			
EXPENSE BY CATEGORY							
Purchased Services	-	-	-	15,000	-		
Debt Service	14,016,828	686,290	686,290	1,260,000	83.6%		
Prepaid Debt	-	-	-	600,000			
Capital	6,664	91,600	91,600	-	(100.0%)		
Total	14,023,492	777,890	777,890	1,875,000	141.0%		
Ending Balance	452,200	1,972,490	496,090	520,090			

CHANGES COMPARED TO PRIOR YEAR ADOPTED

15,000 Increase in purchased services for administrative costs.

1,173,710 Increase in debt service cost based on the bond repayment schedules.

(91,600) Decrease in capital due to completion of approved projects.

- Core Changes

- Funded Supplements

- There are no funded supplements in this division.

1,097,110 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- Capital Projects
 - There are no capital projects associated with this division.

LOVELAND URBAN RENEWAL AUTHORITY

The Loveland Urban Renewal Authority (LURA) was established to enable the use of tax increment financing to fund redevelopment and infrastructure improvements within the boundaries of the Authority. The Authority currently has three project areas; the downtown area, U.S. 34 Crossroads Renewal Area (also known as the Centerra Project Area) on the east side of the City, and the Lincoln Place project area located on the old Walgreens block in the downtown area. Sufficient funding is not yet available for the Downtown and Finley Block project areas. The U.S. 34 Crossroads Renewal Area is contractually bound to transfer revenues to the Centerra Metropolitan District #1. The following pages display the budgets for each project area.

Loveland Urban Renewal Authority Summary							
	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget	'09 Budget / '08 Adopted % Change	'08 FTE	'09 FTE
Downtown	-	-	-	-	-	-	-
Finley Block	-	-	-	-	-	-	-
U.S. 34 Crossroads	4,258,464	4,303,000	4,303,000	10,488,600	143.8%	-	-
Total	4,258,464	4,303,000	4,303,000	10,488,600	143.8%	-	-
REVENUE							
Beginning Balance	57,075	84,860	124,530	135,530			
Property Tax Increment	4,291,160	4,310,180	4,310,180	10,641,900	146.9%		
Sales Tax Increment	-	-	-	-	-		
Interest	34,762	3,820	3,820	9,440	147.1%		
Total Revenue	4,325,922	4,314,000	4,314,000	10,651,340	146.9%		
Total Resources	4,382,997	4,398,860	4,438,530	10,786,870			
EXPENSE BY CATEGORY							
Personal Services	-	-	-	-	-		
Supplies	-	-	-	-	-		
Purchased Services	-	50,000	50,000	50,000	-		
Fixed Charges	-	-	-	-	-		
Debt Service	4,258,464	4,253,000	4,253,000	10,438,600	145.4%		
Transfers	-	-	-	-	-		
Capital	-	-	-	-	-		
Total	4,258,464	4,303,000	4,303,000	10,488,600	143.8%		
Ending Balance	124,533	95,860	135,530	298,270			

Downtown Project Area

In 2002, Downtown was the first project area approved in Loveland. Revenue from the tax increment of both property taxes and sales taxes will be retained by LURA to fund revitalization improvements within this project area.

LURA has developed a Downtown Façade Improvement Program to assist in improving the condition and appearance of downtown buildings. The program provides tax increment financing, in the form of annual grant installments, for façade improvements that increase the assessed value of an existing property.

The grant is intended to:

- ▶ Promote improvements to structures in the Loveland Urban Renewal Area and eliminate and prevent conditions that cause blight;
- ▶ Preserve the unique character of Downtown's historic buildings by providing leverage to private investment and historic preservation monies;
- ▶ Encourage aesthetic improvements to façade of non-historic buildings by providing leverage to private investment monies.

The grant program was capitalized in 2007 by a contribution from the Council Incentive Program budgeted within the General Fund. The first project using these resources was approved midyear in 2008.

DIVISION		DEPARTMENT		
Downtown Project Area (8001)		Other Entities		
SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Downtown	-	-	-	-
REVENUE				
Beginning Balance	1,947	14,380	166,580	169,410
Property Tax Increment	9,616	2,180	2,180	10,000
Sales Tax Increment	-	-	-	-
Interest	21	650	650	5,510
Façade Grant from General Fund	155,000	-	-	-
Total Revenue	164,637	2,830	2,830	15,510
Total Resources	166,584	17,210	169,410	184,920
EXPENSE BY CATEGORY				
Capital	-	-	-	-
Total	-	-	-	-
Ending Balance	166,584	17,210	169,410	184,920
FTE	-	-	-	-
CHANGES COMPARED TO PRIOR YEAR ADOPTED				
-	<u>Core Changes</u>			
-	<u>Funded Supplements</u>			
-	There are no funded supplements in this division.			
-	Total Change			

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- Capital Projects
 - There are no capital projects associated with this division.

Finley Block Project Area

The most recent project area established is also in downtown Loveland. Finley Block Project, also known as Lincoln Place, is a one-block area that was originally included in the first project area. Lincoln Place provides residential apartments and retail shopping on what is locally known as the “Walgreen’s” block. Both sales tax and property increment financing will be used to fund the public improvements.

DIVISION	DEPARTMENT
Finley Block Project Area (8002)	Other Entities

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
Finley Block	-	-	-	-
REVENUE				
Beginning Balance	-	15,330	7,760	16,450
Property Tax Increment	7,758	8,000	8,000	146,700
Sales Tax Increment	-	-	-	-
Interest	-	690	690	530
Total Revenue	7,758	8,690	8,690	147,230
Total Resources	7,758	24,020	16,450	163,680
EXPENSE BY CATEGORY				
Capital	-	-	-	-
Total	-	-	-	-
Ending Balance	7,758	24,020	16,450	163,680
FTE	-	-	-	-

CHANGES COMPARED TO PRIOR YEAR ADOPTED

- Core Changes
- Funded Supplements
 - There are no funded supplements in this division.
- **Total Change**

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- Capital Projects
 - There are no capital projects associated with this division.

US 34 Crossroads Project Area

In January, 2004 the LURA approved the second project area. The US 34/Crossroads Corridor Renewal Plan approves property tax increment financing for partial funding of specific public improvements within the Centerra development area and regional improvements adjacent to Centerra. The tax increment financing will remain in effect for 25 years or until the financing obligations are paid in full, whichever occurs first.

Public improvements within the renewal area include:

- ▶ Roadway and utility infrastructure.
- ▶ Railroad crossings.
- ▶ Irrigation ditch relocations.
- ▶ Natural area, open space and public recreational improvements.

Regional improvements include:

- ▶ County Road 5 and US 34 structure.
- ▶ County Road 3E and US 34 structure.
- ▶ Final I-25 and US 34 interchange improvements.
- ▶ I-25 and Crossroads Boulevard interchange improvements.
- ▶ Interim I-25 and US 34 interchange improvements.

DIVISION	DEPARTMENT
U.S. 34 Crossroads Project Area (5502 & 8003)	Other Entities

SECTION SUMMARY:	'07 Actual	'08 Adopted Budget	'08 Revised Budget	'09 Budget
U.S. 34 Crossroads	4,258,464	4,303,000	4,303,000	10,488,600
REVENUE				
Beginning Balance	55,128	55,150	105,190	104,670
Property Tax Increment	4,273,786	4,300,000	4,300,000	10,485,200
Interest	34,741	2,480	2,480	3,400
Total Revenue	4,308,527	4,302,480	4,302,480	10,488,600
Total Resources	4,363,655	4,357,630	4,407,670	10,593,270
EXPENSE BY CATEGORY				
Purchased Services	-	50,000	50,000	50,000
Debt Service	4,258,464	4,253,000	4,253,000	10,438,600
Total	4,258,464	4,303,000	4,303,000	10,488,600
Ending Balance	105,191	54,630	104,670	104,670
FTE	-	-	-	-

CHANGES COMPARED TO PRIOR YEAR ADOPTED

6,185,600 Increase in debt costs for the transfer to the Metropolitan District to repay bonds, based on the revenue estimates.

- Core Changes

- Funded Supplements

- There are no funded supplements in this division.

6,185,600 Total Change

OTHER INFORMATION

- Unfunded Supplements
 - There are no unfunded supplements in this division.
- Equipment Replacement
 - Equipment replacement section applies only to General Fund divisions.
- Capital Projects
 - There are no capital projects associated with this division.

APPENDIX



APPENDIX

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GLOSSARY OF TERMS

A

Accrual Basis of Accounting – The method of accounting under which debits and credits are recorded at the time they are incurred as opposed to when cash is actually received or spent. For example, in accrual accounting, revenue which was earned in December, but not collected until January, is recorded as revenue in December.

ADA – Americans with Disabilities Act.

Adjudication – The act or process of reaching settlement judicially.

Amendment 1 (TABOR) – An amendment to the Colorado State Constitution that limits revenues and expenditures to the inflation rate, measured by the Denver–Boulder Consumer Price Index, Urban Area (CPI–U), and growth (defined as new construction) of the jurisdiction in the prior year. All new or increased taxes must be voted on by the public. Also, it establishes mandatory emergency reserves.

Appropriation – A legal authorization made by the City Council to make expenditures and incur obligations for specific purposes.

Appropriation Ordinance – An ordinance by means of which appropriations are given legal effect. It is the method by which the expenditure side of the annual budget is enacted into law by the City Council.

Assessed Valuation – A valuation set upon real estate or other property by the county assessor to establish a basis for levying taxes. It is equal to 7.96% of market value for residential property and 29% for commercial and industrial property.

B

Bond – A form of borrowing money for major capital projects, such as buildings and streets. The City obligates itself to repay the principal at a stated rate of interest over a stated period of time.

Budget – A financial plan of estimated expenditures and the means of financing them for a stated period of time. Upon approval by the City Council the budget appropriation ordinance is the legal basis for expenditures in the budget year.

C

CAD – Computer Aided Dispatch.

Capital Outlay – An item that costs \$2,500 or more and is expected to last one year or longer. Examples include vehicles, carpet and equipment.

Capital Expansion Fee (CEF) – An assessment on new development to contribute to providing new infrastructure necessitated by population growth.

Capital Program – An annually updated plan of capital expenditures for public facilities, infrastructure and major fixed assets with estimated costs, sources of funding and timing of projects over a five–year period.

Capital Improvements – Expenditures related to the acquisition, expansion or rehabilitation of an element of the city’s physical structure, sometimes referred to as infrastructure. Examples include buildings, streets, bridges, parks and utility systems.

Capital Project – Expenditure for equipment, machinery, facilities, or infrastructure that will provide long–term service or other public benefits.

Carryover – Amount of money remaining at the end of the preceding year and available in the current budget year through an ordinance commonly called the rollover ordinance.

CAFR – Comprehensive Annual Financial Report.

CDBG – Community Development Block Grant.

CDOT – Colorado Department Of Transportation.

CFAC – Citizens’ Finance Advisory Commission.

CIRSA – Colorado Intergovernmental Risk Sharing Agency.

CEF – Capital Expansion Fee (see definition above).

CMP – Comprehensive Master Plan. The Master Plan is the official document that serves as the long range, comprehensive policy guide to the day-to-day decisions about the future development of the City of Loveland.

COLT – City Of Loveland Transit.

Community Survey – Written or telephone survey performed annually to determine citizens’ overall satisfaction with community services.

Contractual Services – Expenses that are usually incurred by entering into a formal agreement or contract with another party. Expenses included in this category can include insurance, repairs or professional services.

CPI – Consumer Price Index.

D

Debt Service – Principal and interest due on long-term debt such as loans, notes and bonds incurred by the City.

Defease – A provision that voids a bond or loan when the borrower sets aside cash or bonds sufficient enough to service the borrower’s debt.

Department – Major unit of organization in the City.

Depreciation – Expiration in the service life of fixed assets because of wear and tear, deterioration, action of physical elements, inadequacy or obsolescence.

Division – Sub-unit of a department.

DRT – Development Review Team.

E

EOC – Emergency Operations Center.

EMS – Emergency Medical Services.

Encumbrance – Obligations in the form of purchase orders or contracts which are chargeable to an appropriation and for which a part of the appropriation is reserved. Obligations cease to be encumbrances when paid or when the actual liability is set up.

Enterprise Funds – Funds that are self-supporting through user fees. Examples include water, golf, solid waste and power. By the TABOR amendment these funds cannot have more than 10% of their budget subsidized by taxes.

EPA – Environmental Protection Agency.

Expenditure – Payment for goods or services, including operating expenses that require the current or future use of net current assets, debt and capital outlays. Note that an encumbrance is not an expenditure, but reserves funds to be expended.

F

FAA – Federal Aviation Administration.

FAB – Fire and Administration Building, located at 410 E. 5th Street.

FDIC – Federal Deposit Insurance Corporation.

FICA – An abbreviation for Federal Insurance Contributions Act, this is a compulsory payroll tax which funds Social Security.

Fiduciary Fund – A fund used to account for activity of the City as a trustee over funds allotted to meet a current or future financial obligation, usually on an actuarially sound basis. Example: Pension funds.

Fiscal Year – The 12-month period to which the operating budget applies. This is January 1 to December 31 for the City of Loveland.

Fixed Assets – Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery and other equipment.

FLSA – Fair Labor Standards Act.

FTE – Full-time equivalent. The hourly equivalent of a full-time employee. An FTE can be made up of either one full-time employee or two or more part-time employees whose total hours equal 40 per week.

Fund – Accounting entity with a self-balancing set of accounts, which is segregated from other funds, to carry on specific activities or attain certain objectives.

Fund Balance – On-hand available cash balances which are realized in prior fiscal years less current liabilities and are available for designation as a funding source for a future budget year.

G

GAAFR – Governmental Accounting, Auditing and Financial Reporting.

GASB – Governmental Accounting Standards Board.

General Fund – A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic municipal services, public safety and administrative activities of the City; financed mainly by sales tax and property tax.

GFOA – Government Finance Officers Association.

GID – General Improvement District.

GIS – Geographic Information System. GIS is a specialized information system for capturing, storing, querying, analyzing, and displaying geographic data. Geographic data describes both the location and the characteristics of features or objects on the earth's surface. That ability makes GIS more than just maps; they are smart maps that can do everything from environmental analysis to site location for a new video store.

GPS – Global Positioning System. A GPS is a navigational system which allows the individual to find where they are in the world.

Grant – A contribution made from either the private sector to the City or by one governmental unit to another. The contribution is usually made to support a specified program, function or project.

H

HMO – Health Maintenance Organization.

Home Rule – A limited grant of discretion from the State of Colorado to Loveland, concerning either the organization of functions or the raising of revenue. Loveland became a home rule city in May of 1996.

I

Intergovernmental Revenue – Amounts of money received from federal, state and other governmental bodies.

Internal Services Fund – Activities which provide support services to other City departments. Example: Accounting.

Intra-City Charges – Items counted both as revenue and expense in two separate funds, which the revenue is received only once from an outside source. It usually occurs because one fund provides a service to another fund.

IT – Information Technology. IT provides innovative information technology and services that are reliable, accessible, and cost effective for the City of Loveland staff and citizens.

J - L

LETA – Larimer Emergency Telephone Authority.

Level of Service – Transportation Level of Service (LOS) is based on a ratio of current or anticipated volumes of traffic at peak hours and trip generation along the street divided by the capacity of the street. The City of Loveland has adopted Level A for local roads, Level B for Collectors and Level C for other areas with a few exceptions. When service level falls below LOS C, movements become more restricted and delays may occur during peak periods.

Lease-Purchase Agreement – Financial arrangement which permits the City to pay for the use of equipment or machinery over a period of time through a lease and to purchase it at the end of that time.

LHPAC – Loveland High Plains Art Council.

LRFPD – Loveland Rural Fire Protection District.

LURA – Loveland Urban Renewal Authority.

M

Median Family Income – An annual income figure for which there are as many families with incomes below that level as there are above.

Mill Levy – Rate by which assessed valuation is multiplied to determine property tax. A mill is 1/10 of one cent or \$1.00 of tax for each \$1,000 of assessed valuation.

Modified Accrual – Under Modified Accrual Accounting revenues are recorded when they are measurable and available. Expenses are recorded when they are incurred. This differs from the full accrual method where revenues are recorded when received and expenses recorded when the expense is paid for.

N

NCEDC – Northern Colorado Economic Development Corporation.

Net City Budget – Total City operating and capital budget net of transfers among funds, and internal service charges. This amount represents a close approximation of projected spending.

Non-exempt – A classification indicating that an employee is eligible to be paid for overtime, as defined by the guidelines of the Fair Labor Standards Act (FLSA). Exempt employees, conversely, are not eligible for overtime pay.

NPDES – National Pollutant Discharge Elimination System.

O

Open Door – A program administered by the Human Resources Department whereby employees can voice concerns and resolve issues regarding their employment or workplace. Managers at progressively higher levels within the City review decisions and the highest level of management makes a final determination.

Operating Budget – The portion of the budget that pertains to daily operations providing basic governmental services. The operating budget contains appropriations for such expenditures as personal services, supplies and materials.

P

Paratransit Service – Door to door transportation services for people who due to health or disability cannot use fixed route transportation services.

Per capita – An average per person.

Personal Services – Salaries, wages, benefits and other related costs of employees.

PIF – Plant Investment Fee. (See definition below.)

PILT – Payment In Lieu of Tax. An estimate of the amount of taxes that would be chargeable to a utility if owned privately.

Plant Investment Fee (PIF) – Charges made on new development to contribute to financing utility facilities to meet the needs of increased population. Applies to Loveland Water and Power. This fee is similar in nature to a Capital Expansion Fee.

PPO – Preferred Provider Organization.

Projection – Estimation of future revenues and expenditures based on past trends, current economic conditions and financial forecasts.

PRPA – Platte River Power Authority.

Property Tax – Annual charge to owners of real property, based on assessed valuation and the mill levy.

Q - R

Reserve – Funds set aside in the current and past years for the purpose of paying for capital needs, providing for obligations and liabilities, and meeting emergency needs.

Reserve Fund Balance – The portion of a fund's balance that is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Resources – Total amounts available for appropriation, consisting of estimated beginning funds on hand plus anticipated revenues.

Retire – In the financial sense, to pay off a debt.

Revenues – Funds that the government receives as income such as tax payments, user fees, charges, special assessments, fines, grants and interest income to support the services provided.

RMS – Records Management System.

ROW – Right of Way.

RSF – Retail Sales Fee. A fee collected by the merchant for developer or sub-unit of government such as a Metropolitan District to fund the cost of infrastructure and other approved expenses.

S

SCADA – Supervisory Controlled and Data Acquisition System.

Self – Insurance – Establishment of a sum of money sufficient to pay anticipated claims. Used as a planning process to control costs and coverage in lieu of paying premiums to insurance companies.

SID – Special Improvement District. (See definition below.)

SIF – System Impact Fee. (See definition below.)

Service Center – A complex of buildings located at First Street and Wilson Avenue that house the City’s electric and water utilities and provides warehousing, vehicle maintenance and other service facilities.

Services Rendered – Charges made to a fund for support services provided by another fund.

Special Assessment – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Improvement District (SID) – A district composed of property owners who have agreed to join together to complete and pay for the cost of public improvements.

Special Revenue Funds – A fund used to account for the proceeds of specific revenues that are legally restricted to be spent for specific purposes. Example: Capital Expansion Fees.

System Impact Fee (SIF) – Impact fees on new development that contribute to financing utility facilities to meet the needs of increased population. Applies to the Water, Wastewater and Stormwater utilities.

T

TABOR (Taxpayers’ Bill Of Rights) – Also known as Amendment 1. See definition above.

Transfers – Amounts distributed from one fund to finance activities in another fund. Transfers are shown as an expenditure in the originating fund and a revenue in the receiving fund.

U

Unreserved Fund Balance – The portion of a fund’s balance that is not restricted for a specific purpose and is available for general appropriation.

URA – Urban Renewal Authority.

User Fees – Charge to the benefiting party for the direct receipt of a public service.

V

VAC – Visual Arts Commission. The Visual Arts Commission, a seven-member volunteer citizens' committee, oversees the city's art acquisitions/donations and site selection.

W - Z

WAPA – Western Area Power Authority.

TRANSFER SUMMARY

Revenue Account	Amount	Expense Account	Amount	Purpose
Transfer To General Fund	439,250	Transfer From Water Fund	439,250	Payment in Lieu of Taxes.
Transfer To General Fund	421,330	Transfer From Wastewater Fund	421,330	Payment in Lieu of Taxes.
Transfer To General Fund	228,460	Transfer From Stormwater Fund	228,460	Payment in Lieu of Taxes.
Transfer To General Fund	2,496,000	Transfer From Power Fund	2,496,000	Payment in Lieu of Taxes.
Transfer To General Fund	107,760	Transfer From Golf Fund	107,760	Payment in Lieu of Taxes.
Transfer To General Fund	305,510	Transfer From Solid Waste Fund	305,510	Payment in Lieu of Taxes.
Transfer To General Fund	503,040	Transfer From Water Fund	503,040	Payment for Administrative Services.
Transfer To General Fund	340,660	Transfer From Wastewater Fund	340,660	Payment for Administrative Services.
Transfer To General Fund	155,040	Transfer From Stormwater Fund	155,040	Payment for Administrative Services.
Transfer To General Fund	1,086,950	Transfer From Power Fund	1,086,950	Payment for Administrative Services.
Transfer To General Fund	176,850	Transfer From Golf Fund	176,850	Payment for Administrative Services.
Transfer To General Fund	101,270	Transfer From Vehicle Maintenance Fund	101,270	Payment for Administrative Services.
Transfer To General Fund	247,540	Transfer From Solid Waste Fund	247,540	Payment for Administrative Services.
Transfer to Capital Projects Fund	6,140,050	Transfer From General Fund	6,140,050	Transfer for Transportation and Street Rehabilitation Program, downtown parking structure design, funding for the Fire Apparatus replacement, General Fund contribution to Chilson expansion, and Facility Improvements.
Transfer to Capital Projects Fund	12,194,250	Transfer to Capital Expansion Fee Fund	12,194,250	Transfer for Transportation Program (Street CEF), and Chilson Expansion (Recreation CEF).
Transfer to Capital Expansion Fee Fund	350,000	Transfer From General Fund	350,000	Transfer for Economic Incentive projects.
Transfer to Capital Expansion Fee Fund	218,250	Transfer From General Fund	218,250	Transfer for interfund loan repayment, \$84,030 to Recreation CEF, \$134,220 to Fire CEF.
Transfer to Water & Power Funds	67,880	Transfer From Fleet Fund	67,880	Transfer for Fleet Replacement in Water & Power Utilities.
Transfer to Stormwater Fund	58,490	Transfer From Fleet Fund	58,490	Transfer for Fleet replacement in Stormwater Utility.
Transfer to Water & Power Funds	70,100	Transfer From General Fund	70,100	Transfer for Habitat for Humanity fee waiver backfill.
Transfer to Water & Power Funds	40,100	Transfer From General Fund	40,100	Payment to Water & Power for Utility Billing Costs of Street Transportation Fee.
Transfer to Water & Power Funds	65,000	Transfer From Stormwater Fund	65,000	Payment to Water & Power for Utility Billing Costs.
Transfer to Water & Power Funds	78,800	Transfer From Solid Waste Fund	78,800	Payment to Water & Power for Utility Billing Costs.
Transfer to Water Fund	325,000	Transfer From Wastewater Fund	325,000	Transfer for interfund loan repayment.
Transfer to Fleet Fund	180,000	Transfer From Capital Expansion Fee Fund	180,000	Transfer for new dump truck approved for new Public Works personnel.
Total Revenue	26,397,580	Total Expense	26,397,580	

INTER-FUND LOAN SCHEDULES

The City Charter in Section 13-3(b) allows for loans from a utility account to another City account. The interest rate on such loans is to be adjusted annually to a rate equal to the average return of City investments for the preceding twelve months. The City currently has two inter-fund loans outstanding.

The Wastewater Utility borrowed \$1,500,000 in funding from the Water Utility beginning in 2004. The loan was approved by Council by adopting the 2004 budget. The loan provided advance funding for wastewater infrastructure on the east side of the City. Payments on the loan are to begin in the 2009 Budget. Interest accumulated for the years 2004-2008 have been rolled into the 2009 Beginning Balance.

Wastewater Fund Repayment Schedule							
	2008	2009	2010	2011	2012	2013	Total
Beginning Balance	1,696,200	1,762,360	1,503,450	1,201,070	854,110	448,270	
Principle		258,910	302,380	346,960	405,840	448,270	1,762,360
Interest	66,160	66,090	52,620	48,040	34,160	17,930	285,000
Total Payment	-	325,000	355,000	395,000	440,000	466,200	2,047,360

On November 6, 2007 in Ordinance # 5256, Council approved an inter-fund loan from the Fire and Recreation Capital Expansion Fee accounts to the General Fund for a land purchase under the same terms and conditions outlined above. The General Fund will make interest only payments through 2012 and will begin payments on the principle in 2013.

General Fund Payment Schedule										
	2008	2009	2010	2011	2012	2013	2014	2015	2016	Total
Beginning Balance	4,793,690	4,793,690	4,793,690	4,793,690	4,793,690	4,793,690	3,693,690	2,498,690	1,208,690	
Principle						1,100,000	1,195,000	1,290,000	1,208,690	4,793,690
Interest	186,950	179,760	167,780	191,750	191,750	191,750	147,750	99,950	48,350	1,405,790
Total Payment	186,950	179,760	167,780	191,750	191,750	1,291,750	1,342,750	1,389,950	1,257,040	6,199,480
CEF Fund Receipt Schedule										
Fire CEF	112,170	107,860	100,670	115,050	115,050	775,050	805,650	833,970	754,220	3,719,690
Recreation CEF	74,780	71,900	67,110	76,700	76,700	516,700	537,100	555,980	502,820	2,479,790
Total	186,950	179,760	167,780	191,750	191,750	1,291,750	1,342,750	1,389,950	1,257,040	6,199,480

The projected annual interest rates for both loans are shown below.

Interest Rate Projections									
	2008	2009	2010	2011	2012	2013	2014	2015	2016
	3.90%	3.75%	3.50%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%

SUPPLEMENTAL BUDGET SCHEDULE

Fund	'08 Adopted Budget	Ordinance 5279	Ordinance 5282	Ordinance 5290	Ordinance 5291	Ordinance 5294
GENERAL FUND	65,465,650	56,980			24,000	1,158,870
ENTERPRISE FUNDS						
Golf	4,083,270					
Power	43,727,410					
Solid Waste	7,501,010					
Stormwater	5,833,590					
Wastewater	10,394,080					
Water	11,339,990					
Total Enterprise Funds	82,879,350	-	-	-	-	-
INTERNAL SERVICE FUNDS						
Employee Benefits	9,482,830					
City Fleet	858,490					
Risk & Insurance	2,183,510					
Vehicle Maintenance	2,940,700					
Total Internal Service Funds	15,465,530	-	-	-	-	-
SPECIAL REVENUE FUNDS						
Art in Public Places	301,320					
Capital Expansion Fees	7,646,270		215,370			
Capital Projects	12,779,290			1,045,000		
Community Development Block Grant	303,260					
Conservation Trust	154,820					
General Improvement District #1	24,500					
Open Space	1,940,430					
Local Improvement fund	-					
Loveland Urban Renewal Authority	4,303,000					
Park Improvement	250,000					
Perpetual Care	-					
Special Improvement District #1	777,890					
Total Special Revenue Funds	28,480,780	-	215,370	1,045,000	-	-
OTHER FUNDS						
Airport	6,369,470					
Loveland/Larimer Building Authority	466,280					
Total Other Funds	6,835,750	-	-	-	-	-
TOTAL	199,127,060	56,980	215,370	1,045,000	24,000	1,158,870

<i>Ordinance 5302</i>	<i>Ordinance 5315</i>	<i>Ordinance 5318</i>	<i>Ordinance 5319</i>	<i>Ordinance 5322</i>	'08 Revised Budget as of 6/30/2008	Fund
4,004,850	100,000	230,380	125,000	15,000	71,180,730	GENERAL FUND
ENTERPRISE FUNDS						
44,770					4,128,040	Golf
362,980					44,090,390	Power
716,100					8,217,110	Solid Waste
750,110					6,583,700	Stormwater
1,904,110					12,298,190	Wastewater
2,730,240			1,890,000		15,960,230	Water
6,508,310	-	-	1,890,000	-	91,277,660	Total Enterprise Funds
INTERNAL SERVICE FUNDS						
					9,482,830	Employee Benefits
162,470					1,020,960	City Fleet
					2,183,510	Risk & Insurance
12,000					2,952,700	Vehicle Maintenance
174,470	-	-	-	-	15,640,000	Total Internal Service Funds
SPECIAL REVENUE FUNDS						
					301,320	Art in Public Places
8,741,720					16,603,360	Capital Expansion Fees
14,389,800					28,214,090	Capital Projects
336,840					640,100	Community Development Block Grant
2,313,970					2,468,790	Conservation Trust
					24,500	General Improvement District #1
27,690					1,968,120	Open Space
					-	Local Improvement fund
					4,303,000	Loveland Urban Renewal Authority
1,200,000					1,450,000	Park Improvement
					-	Perpetual Care
					777,890	Special Improvement District #1
27,010,020	-	-	-	-	56,751,170	Total Special Revenue Funds
OTHER FUNDS						
196,300					6,565,770	Airport
					466,280	Loveland/Larimer Building Authority
196,300	-	-	-	-	7,032,050	Total Other Funds
37,893,950	100,000	230,380	2,015,000	15,000	241,881,610	TOTAL

OVERSIZING AGREEMENT SUMMARY

The City enters into contractual agreements with development companies to construct infrastructure in excess of the requirements for their particular project that are viewed as necessary for expected growth in the area. These agreements are known as “oversizing” agreements. The developers install needed infrastructure early to minimize the public inconvenience and construction costs. The developer agrees to construct the infrastructure at a larger capacity (i.e., a wider street or larger water pipe) and the City agrees to repay the cost of the oversizing required under the provisions of the agreement. There is no provision that defines a term of the agreement for transportation improvements. The value of the project is increased annually by an index established in code. In practice the City makes payments on the outstanding agreement and plans for the obligation to be paid in full by the time the infrastructure would have been constructed in the Capital Program. Some projects are eligible for interest, particularly water and sewer projects that are not repaid within the same year that the agreement was executed.

Project	Developer	Date Contract Executed
Transportation		
Boyd Lake Avenue (Gl Canal to Lost Creek)	McStain Enterprises, Inc	11/10/2004
Crossroads Blvd. I25 to CR 5	Eagle Crossing Develop., Inc.	Pending
Clydesdale & Crossroads Traffic Signal	Crossroads Plaza Corporation	9/18/2007
US 287 & 57th St. Intersection	Wal*Mart Stores, Inc.	Pending
Taft Avenue (43rd St. to 57th St.)	Alford Meadows LLC	7/12/2004
Taft Avenue (43rd St. to 57th St.)	Kendall Brook, LLC.	9/30/2002
14th St. SW (CR21 to Katie Dr.)	Centex Homes	5/2/2005
5th St. east of Sculptor Dr.	VDW Properties LLC	8/18/2006
SH 402 (US 287 to St. Louis Ave.)	Brisben Waterford Place Limited Partnership	2/25/2006
Wilson Ave. (43rd St. to 50th St.)	Scenic Range LLC	5/2/2005
Boise/Denver Ave. Improvement	Loveland Midtown Development, Inc.	3/14/2006
Fairgrounds Ave. (Crossroads to CR30)	The Ranch/Larimer County	8/7/2006
Sculptor / US 34 Intersection	VDW Properties, LLC	4/13/2007
Sculptor South of US 34	VDW Properties, LLC	4/13/2007
Mountain Lion Dr. & US 34 Accel. Lane	VDW Properties, LLC	1/8/2007
Taft and 14th St. SW Intersection	Edgemark Develop., LLC	2/6/2007
Boise Ave. - 1st St. Turn Lane	Milhaus Financial, LLC	2/27/2007
Subtotal Transportation		
Water Utility		
Minnenium SW 3rd (16" WL)	V D W Properties LLC	7/2/2007
Mirasol 1st Addition (24" WL)	Housing Authority of the City of Loveland	6/26/2006
Thompson 2nd Sub (12" WL)	M View	6/13/2007
Wintergreen 1st & 2nd Sub (12", 16" WL)	S D C Loveland LLC	9/12/2006
Water Oversizing Budget (unspecified)		
Subtotal Water Utility		
Wastewater Utility		
No specific jobs identified yet		
Subtotal Wastewater Utility		
Total Capital Reimbursement Oversizing		

Capital Reimbursement Oversizing Agreement – Current Agreements

The transportation agreements do not constitute debt as defined by Article X, Section 20 of the State Constitution, or the by generally accepted accounting principles as defined by the Government Accounting Standards Board. The following pages report the projects under agreement with repayment schedules and future projects that may be eligible for these agreements, depending on the timing of future development.

Note: Annual payments will be established when a contract with a developer has been negotiated. Currently there is no development along these project segments.

2008 Beginning Balance	2008 Budget	2009 Budget	2010 Budget	2011 Budget	2012 Budget	2013 Budget	Ending Balance
131,725	131,725						-
2,900,000				400,000	420,000	500,000	1,580,000
180,000		180,000					-
2,311,000	441,400	435,700	435,700	136,150	136,150	136,150	589,750
302,471	120,000	120,000	62,471				-
202,899		50,000	42,899	110,000			-
307,337				227,337	80,000		-
289,030			50,000	-			239,030
400,867				200,867	200,000		-
321,499	100,000		50,000				171,499
236,693	90,388						146,305
727,370	90,000			350,000			287,370
1,154,569							1,154,569
431,271							431,271
117,392							117,392
358,706			50,000	158,706	-	100,000	50,000
38,652							38,652
10,411,481	973,513	785,700	691,070	1,583,060	836,150		4,805,838
33,176	33,176						-
45,517	45,517						-
3,387	-	3,387					-
42,510	42,510						-
	128,797	246,613	258,000	258,000	258,000	258,000	NA
124,590	250,000	250,000	258,000	258,000	258,000	258,000	-
	50,000	50,000	50,000	50,000	50,000	50,000	300,000
	50,000	50,000	50,000	50,000	50,000	50,000	300,000
10,536,071	1,273,513	1,085,700	999,070	1,891,060	1,144,150	308,000	5,105,838

Capital Reimbursement Oversizing Agreement – Potential / Future Agreements

Transportation		Estimated Cost
57th St. (Glen Isle Dr. to Taft Ave.)		1,200,000
Taft Ave. (28th St. SW to 23rd St. SW)		500,000
Wilson Ave. (Fire St. #3 to 5th St. SW)		330,000
Taft Ave. (Ellen Pl. to 16th St. SW)		250,000
Subtotal Transportation		2,280,000
Water Utility		
Eagle Brook Meadows Phase 1	Chateau Development	54,502
Sierra Valley 1st Sub (12" WL)	Sierra Valley LLC	29,533
Wilson Commons 1st Sub (12", 16" WL)	Guiliano & Father	100,395
Hunters Run West Filing 1 (12", 16" WL)	Delta Investments	319,374
Hunters Run West Filing 2 (12" WL)	Delta Investments	228,820
Subtotal Water Utility		184,430
Wastewater Utility		
Hunters Run West Filing 1 (8", SL, MH)	Delta Investments	20,680
Total Potential Projects		2,485,110

GENERAL FUND EQUIPMENT REPLACEMENT

As a general policy, the City budgets to fund the depreciation schedule to keep equipment current and reduce maintenance costs. Included in these schedules are the planned small equipment replacements for General Fund agencies with unit costs below \$250,000. Major equipment that exceeds the \$250,000 threshold is budgeted in the Capital Program.

Description	2009	2010	2011	2012	2013
<u>Cultural Services</u>					
Museum:					
Copier	13,000	-	-	13,000	-
Plotter	-	-	-	10,000	-
Rialto:					
Movie Screen	8,000	-	-	-	-
Lighting	7,000	-	-	1,200	-
Video Feed System	6,000	-	-	-	-
Fly System	-	15,000	-	-	-
Electronic Keyboard	-	2,500	-	-	-
Stage Drapes	-	-	10,000	-	-
Speakers	-	-	10,000	-	-
Popcorn Machine	-	-	6,000	7,000	-
Ice Machine	-	-	3,000	-	-
Copier	-	-	-	6,000	-
Telex System	-	-	-	5,000	-
LCD Projector	-	-	-	-	18,000
Subtotal Cultural Services	34,000	17,500	29,000	42,200	18,000
<u>Development Services</u>					
Administration:					
Printer	2,500	-	-	-	-
Building:					
Printer	-	-	1,000	-	-
Current Planning:					
Printer	-	-	1,000	-	-
Subtotal Development Services	2,500	-	2,000	-	-
<u>Fire & Rescue</u>					
Copier	15,600	10,800	11,110	-	11,000
Special Operations	28,600	28,810	29,650	30,000	30,000
EMS Equipment	-	9,500	9,780	10,000	-
Hose & Nozzles	20,000	20,000	20,000	20,000	10,000

Description	2009	2010	2011	2012	2013
<u>Fire & Rescue</u>					
Printer/FAX Machine	4,500	4,500	5,000	5,150	5,200
Self Contained Breathing Apparatus	25,000	35,000	75,000	75,000	30,000
Small Equipment	30,000	30,000	39,000	35,000	36,020
Communications	35,000	35,000	35,000	35,000	35,000
Thermal Imaging Cameras	-	11,000	11,000	11,000	11,000
Servers	6,500	-	8,000	6,800	-
Subtotal Fire & Rescue	165,200	184,610	243,540	227,950	168,220

Information Technology

GIS:

GIS Global Positioning Unit	-	-	5,000	-	-
GIS Scanner/Copier and Plotter	-	45,000	-	-	-

Programming & Networks:

Backup Device Replacement	-	-	-	30,000	-
GIS Server Replacements	13,500	-	-	13,500	-
Innoprise Servers	13,500	-	-	13,500	-
Network Infrastructure Upgrade	-	150,000	-	-	150,000
Server Replacement	50,000	50,000	50,000	50,000	50,000
Storage Infrastructure Upgrade	20,000	20,000	20,000	20,000	20,000

Support Services:

Citywide PC Replacement Program	349,130	379,130	409,130	439,130	469,130

Subtotal Information Technology	446,130	644,130	484,130	566,130	689,130

Library

Printer - HP BW libcirc	1,300	-	-	-	-
Printer - HP Color libcircrcolor	3,100	-	-	-	-
Printer - HP4000 Adult Services	500	-	-	-	-
Printer - HP4000 Amy	500	-	-	-	-
Printer - HP4000 ILL	500	-	-	-	-
Printer - HP4200 Administration	1,500	-	-	-	-
Printer - HP4200 Adult Services	1,500	-	-	-	-
Printer - HP4200 Media Services	1,500	-	-	-	-
Printer - HP4200 Youth Services	1,500	-	-	-	-
Printer - Star Circ	250	-	-	-	-
Projector	2,400	-	-	-	-
Projector	2,400	-	-	-	-
Public Copier	-	7,000	-	-	-
Laptop	-	2,100	-	-	-
Self Check	-	-	20,000	-	-
3M Security Gates	-	-	12,000	-	-
Minolta Microfilm	-	12,000	-	-	-
HP1320 CindyS	-	500	-	-	-
HP1320 LauraJ	-	500	-	-	-
Okidata Lynn	-	350	-	-	-

Description	2009	2010	2011	2012	2013
<u>Library</u>					
Star TSP600 Media	-	250	-	-	-
Star TSP600 Circ	-	250	-	-	-
Star TSP600 Circ	-	250	-	-	-
Star TSP600 Circ	-	250	-	-	-
Star TSP600 Sorting	-	250	-	-	-
Star TSP600 Sorting	-	250	-	-	-
Desensitizer	-	-	-	3,400	-
Desensitizer	-	-	-	3,400	-
CoinOP	-	1,800	-	-	-
CoinOP	-	1,800	-	-	-
CoinOP	-	1,800	-	-	-
Re-Sensitizers	-	1,200	-	-	-
Re-Sensitizers	-	1,200	-	-	-
Copier/Printer	-	-	-	15,000	-
Public Copier	-	-	5,000	-	-
Microfilm/MicroFiche	-	-	-	-	12,000
Microfilm/MicroFiche	-	-	-	-	12,000
HP3600 Media Services	-	-	-	1,500	-
Okidata Printer	-	-	-	1,500	-
Cash Register	-	-	-	500	-
Subtotal Library	16,950	31,750	37,000	25,300	24,000

Municipal Court

Printer	-	1,750	-	-	1,750
Copier	-	-	-	-	12,000
Digital Recording Equipment	7,000	-	-	-	-
Subtotal Municipal Court	7,000	1,750	-	-	13,750

Non-Departmental

Copiers	-	-	3,600	-	-
Subtotal Non-Departmental	-	-	3,600	-	-

Parks & Recreation

Administration:

Copiers/Printers/Office Equipment	-	10,000	60,000	60,000	-

Parks:

Asphalt Repairs, North Lake Park	36,600	-	-	-	-
Hardcourt Resurfacing, North Lake Park	48,600	-	-	-	-
Playground Equipment, Centennial Park	81,290	-	-	-	-
Playground Equipment, North Lake Park E	48,080	-	-	-	-
Irrigation System, Silver Glen Park	130,000	-	-	-	-
Mule ATV, Barnes Park	11,840	-	-	-	-
Groundskeeper 580D	94,030	-	-	-	-

Description	2009	2010	2011	2012	2013
Parks:					
PG Mitsubishi with Gator Pump	21,430	-	-	-	-
Tractor/Loader	37,820	-	-	-	-
Welder	3,700	-	-	-	-
Parks Maintenance Equipment	-	294,816	260,400	568,500	298,840
Irrigation Systems	-	205,290	95,000	230,600	252,130
Playground Equipment	-	125,194	119,222	116,432	67,690
Asphalt Repairs at Park Locations	-	-	17,640	28,730	32,000
Hard-Court Resurfacing	-	59,076	-	10,801	43,375
Recreation:					
Aqua Equipment	95,800	-	-	-	-
Athletic Wheel Chairs (2)	1,900	-	-	-	-
Audio-Visual Equipment	10,130	-	-	-	-
Breathing Apparatus, 2 units	6,590	-	-	-	-
Calf Machine	2,040	-	-	-	-
Cash Registers (5)	6,930	-	-	-	-
Concession Air Conditioner	1,200	-	-	-	-
Concession Refrigerator	4,740	-	-	-	-
Cybex Classic	53,110	-	-	-	-
Cybex VR2 (16)	79,060	-	-	-	-
Hot Dog Grill	910	-	-	-	-
Ice Machine, Kroh Park	2,910	-	-	-	-
Janitorial Equipment	2,100	-	-	-	-
Leisure Pool Cover	2,580	-	-	-	-
Life Guard Chairs	8,530	-	-	-	-
Locker Room Benches	4,940	-	-	-	-
Lockers and Doors	76,630	-	-	-	-
Non-Office Furniture	5,180	-	-	-	-
Pool Winter Cover	8,660	-	-	-	-
Pottery Wheels (3)	2,840	-	-	-	-
Rec-Trac Peripherals/Accessories	3,420	-	-	-	-
Senior Center Piano	6,390	-	-	-	-
Swim Suit Dryers	1,690	-	-	-	-
Window Blinds	3,770	-	-	-	-
Winona Furniture Carts	2,340	-	-	-	-
Winona Picnic Tables	5,630	-	-	-	-
Winona Pool Equipment	1,830	-	-	-	-
Chilson Equipment	-	376,290	418,220	355,309	300,000
Recreation Equipment	-	112,443	28,407	31,110	53,846
Subtotal Parks & Recreation	915,240	1,183,109	998,889	1,401,482	1,047,881

Description	2009	2010	2011	2012	2013
<u>Police</u>					
Administration:					
Building security cameras	4,000	5,060	5,260	5,470	5,690
Copiers	26,900	37,960	-	30,110	-
Dept shared laptop	-	1,900	1,970	-	2,130
Printers	-	5,060	-	5,470	-
Information Services:					
Communications chairs	-	-	3,950	-	-
Motorola handheld radios	48,670	50,610	52,640	54,740	56,930
Motorola mobile radios	48,670	50,610	52,640	54,740	56,930
Packset batteries	2,430	2,530	2,630	2,740	2,850
Radio consoles	-	151,840	157,910	164,230	170,800
CAD/RMS soft/hardware	-	-	-	-	56,930
Computer soft/hardware	42,240	25,310	26,320	27,370	28,470
Data storage hard/software	-	-	-	65,000	-
Radio repeaters	18,000	22,780	23,690	-	-
Operations:					
Bullet-proof vests PATROL	15,000	18,980	19,740	20,530	21,350
Bullet-proof vests SWAT	10,000	12,650	13,160	13,690	14,230
Cameras	-	3,160	-	-	3,560
Canine	-	6,330	-	6,840	-
Hand/long guns	21,000	14,150	12,630	13,140	13,660
Horse (mounted patrol)	-	-	-	5,470	-
In-Car video camera	-	-	-	34,000	-
Intoxilizer	-	-	-	-	7,120
Radar units	6,080	6,330	6,580	6,840	7,120
SWAT equipment	6,080	6,330	6,580	6,840	7,120
Taser equipment	4,260	4,430	4,610	4,790	4,980
Varda alarm	-	-	-	6,840	-
Support Services:					
Video enhancement equip	-	-	-	14,000	-
SIU transmitter	-	3,160	-	-	-
Subtotal Police	253,330	429,180	390,310	542,850	459,870

Public Works

Project Engineering:

Truck	-	19,500	-	-	-
Street Maintenance:					
Roscoe Pothole Patcher	-	200,000	-	-	-
JD Side/Rear Flail Mowers	-	28,000	-	-	-
Steppe Distributor	-	32,500	-	-	-
Pickup Plow	5,900	-	-	-	-
Pickup Plow	-	5,900	-	-	-
Pickup Plow	-	-	-	6,300	-

Description	2009	2010	2011	2012	2013
Street Maintenance:					
Pickup Plow	-	-	-	6,300	-
Pickup Plow	-	-	-	6,300	-
Henke Plow	-	19,000	-	-	-
Schmidt Plow	19,000	-	-	-	-
Larson Sander	23,200	-	-	-	-
Schmidt Plow	19,000	-	-	-	-
Larson Sander	23,200	-	-	-	-
Warren Sander	-	5,500	-	-	-
Sweepster Broom	-	-	-	12,000	-
Trackless Broom/Tank	-	-	-	17,000	-
Torit Smoke Collector	-	-	-	7,000	-
JD Self-Propelled Mower	-	7,000	-	-	-
Wirtgen Cold Planer	-	-	561,000	-	-
Pickup Plow	-	-	-	6,300	-
Pickup Plow	-	-	-	6,300	-
Schmidt Plow	-	-	-	-	22,000
Anti-Icer	-	-	-	-	30,000
MT Dual Weedspray System	-	-	-	-	9,400
JD Self-Propelled Mower	-	-	-	-	8,000
Subtotal Public Works	90,300	317,400	561,000	67,500	69,400
Total General Fund	1,930,650	2,809,429	2,749,469	2,873,412	2,490,251

CITY OF

LOVELAND

COLORADO



Adopted
2009
Capital Program

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Our beautiful City...

Introduction

The 2009-2018 Recommended Capital Program for General Fund agencies is a financial program for the City to maintain existing facilities and infrastructure and meet the needs for new facilities and infrastructure. These projects are funded through taxes, impact fees, or other special revenues. Capital projects for the purpose of the Capital Planning process are defined as projects or equipment that have a cost of \$250,000 or greater. In some cases, such as the Facility Major Maintenance Program and the transportation construction and maintenance programs, individual projects may be less than this threshold, but the program as a whole meets the definition and the program has a significant total cost to be included in the capital planning process. Projects have been prioritized using the Council's major goals set at the January 2007 retreat and reviewed at the February 2008 retreat for the City. Projects have been funded in the Program to minimize operating impacts in any one year so that operating expenditures will keep pace with revenue growth allowed under TABOR. A significant portion of the funding for the Program is from dedicated resources. The City follows a "Pay-As-You-Go" philosophy. This requires funds to be accumulated in reserves until the total cost of a project has been received. While not included in this document, each of the five Enterprise Funds also creates a 10-Year Capital Program for their respective service areas.

All projects included in the first year of the Capital Program are recommended to be funded in the 2009 Recommended Budget, which will be adopted in the fall. Projects included in the "out-years" (2010–2018) will be approved by Council in concept only. The Program will be updated annually to address specific needs as they arise or as Council goals and policies change.

Revenues

The program is largely funded by Capital Expansion Fees (CEFs). These are fees on development paid to the City to fund the infrastructure required to maintain service levels in the City as it grows. The City has ten different CEF fees, with one for each major service area. These are a Cultural Services Fee, Fire Fee, General Government Fee, Library Fee, Law Enforcement Fee, Parks Fee, Open Space Fee, Recreation Fee, Trails Fee, and Streets Fee. The Cultural Services, Library, Parks, Recreation, Open Space and Trails fees are charged to residential construction only. All other fees are charged to both residential and commercial development. Revenues from each fee are restricted to be used for new capital construction within the specific service category. As a result, most of the fee categories will carry significant ending balances that are accumulated for future capital projects.

The revenue assumptions for the CEF fees are based on two components; the percentage increase in building growth the city will experience annually and the annual percentage increase in inflation based on construction indexes. In the City ordinance establishing the CEF fees, the fees are to be increased annually for inflation based on the construction index reported by the Engineering News and Report for most fees and a blended index created and reported by the Colorado Department of Transportation for the transportation fee.

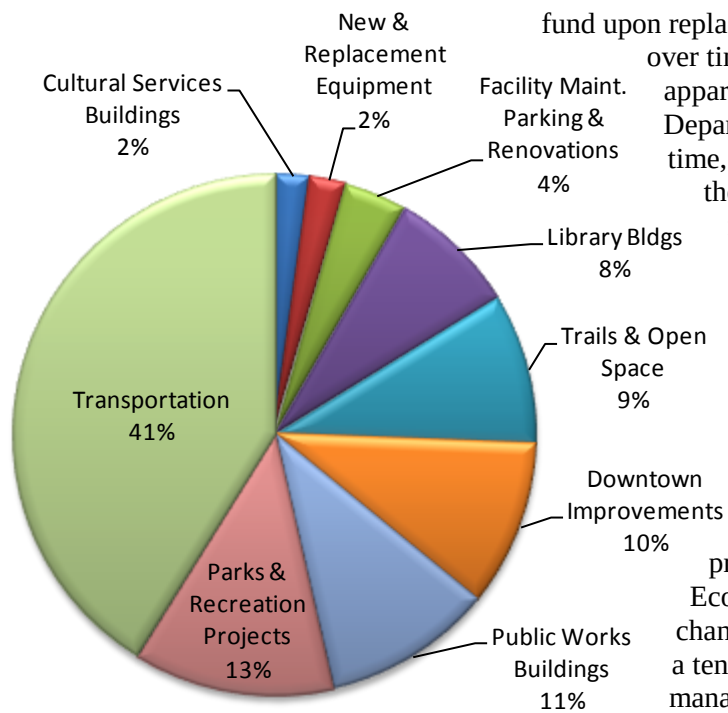
The assumptions used in the Capital Program are for building growth to increase from 2008 levels 2% in 2009; 2.5% in 2010 and 2011; and 3% annually in the remaining years of the plan. The inflation index component used is on average 4%.

The other major source of revenue is tax revenue and the Council Capital reserve that dedicates ten percent of tax revenue below the TABOR limitation for capital projects. The availability of General Fund tax revenue is linked to the Financial Master Plan, which programs both capital and operating funding for all capital projects.

Expenses

The Capital Program Summary Sheet has two sub-groups of capital expenses. "Bricks & Mortar" sub-group includes all vertical construction, land purchases, park development, and street construction and maintenance. The "New & Replacement Equipment" subgroup includes the purchase new fire apparatus or heavy construction equipment, and the replacement of major equipment. For the purpose of the Capital Program planning, equipment considered within the plan has a cost of \$250,000 or greater. Equipment used within the General Fund agencies with a cost below \$250,000 will be prioritized and budgeted within the operating budget process.

Prior to 2008, all fire apparatus were excluded from the City's Fleet Fund. Replacement of the apparatus was budgeted within the capital program depending on age and availability of funds. A team effort between the Public Works Department and the Finance Department developed a fleet plan that will place fire apparatus within the



fund upon replacement and amortize the replacement cost over time. By staging the movement of fire apparatus into the Fleet Fund, the Fire & Rescue Department operating budget will increase over time, but will insure funding is available to replace the fire apparatus. The methodology will minimize operating impacts in the near term.

All Building Project costs in 2009 are in current dollars. Costs in the out years for building costs have been inflated by 4% annually based on the construction cost index reported in the Engineering New Report. Park project costs are in current dollars throughout the plan. Changes in scope may need to occur to keep park projects within the cost estimates shown. Economic conditions and Council priorities will change over time and are difficult to forecast over a ten-year period. A five-year period is manageable, although all costs are still projections or estimates. For this reason, the discussion will focus on the first five years of the plan.

2009-2013 Adopted Capital Program

The allocation of funding by project type over the first five years of the recommended program is shown in the graph. It demonstrates the Council commitment to transportation with street construction and maintenance being nearly half of the total resources allocated in the program.

Capital Program Projects

The following is a summary of the major projects included in the Capital Program:

Bricks & Mortar

► **Downtown Improvements**

- **Parking Facility** – As the downtown area continues its recovery, parking space has become an issue. \$4.956 million is included in the program to fund the construction of a parking facility. \$1.8 million is included in the 2008 budget for the purchase of land for this facility. The funding source is General Fund revenues from the Council Capital Reserve.
- **Downtown Streetscape Improvements** – \$1 million is programmed in 2011 for improvements to the streetscape downtown. The funding source is General Fund revenues from the Council Capital Reserve.
- **Community Building** – Growth in the City has driven the demand for more community meeting space. A new Community Center near downtown will provide meeting rooms and space for community events. \$5.35 million is included in the program for design and construction of a 16,000 square foot facility in 2012 and 2013. The building is scheduled to open in 2014 and funding source is the General Fund in the Council Capital Reserve.

► **Chilson Recreation Center Expansion** – The 16,000 square-foot expansion of the Center will provide additions to the leisure aquatic areas, family locker rooms, additional fitness and dance rooms, weight areas and expanded parking. The total cost is projected to be \$7.0 million. The funding source is Recreation Impact Fees and General Fund revenues. The expanded facility is projected to open in 2010.

► **Trail Construction** – \$2.4 million is programmed over the next five years for construction of the bike/hike trail that will circle the City upon completion. The funding sources are Colorado Lottery funds and Trail CEFs.

► **Open Land Acquisition** – Over \$7.9 million is programmed over the next five years for the purchase of additional open space around the City. The funding sources are the Open Space impact fees and the County Open Space sales tax.

► **Facility Maintenance Projects** – In 2003, the City began an accelerated facility maintenance program. Most of the City facilities are now over 20 years in age and will require an increased maintenance effort. This will

include roof replacements, upgrades or replacement of heating and cooling systems, carpet replacement, and general repair. The City will invest nearly \$2.5 million towards this effort over five years using General Fund revenues.

- ▶ **Transportation Program** – \$27.4 million is programmed over the next five years for construction and renovation of the City streets, based on the 2030 Transportation Plan. The funding sources are the Streets CEFs and General Fund revenues.
- ▶ **Street Maintenance** – \$17.8 million is programmed over the five-year period for rehabilitation of existing streets. The funding source is General Fund revenues and the Transportation Utility Fee.
- ▶ **Library Expansion** – The last expansion to the Loveland Public Library was in the late 1990's. \$9.4 million is programmed to expand the facility by renovating the existing space and adding a 2nd floor. The expanded facility is projected to begin operations in 2011. The funding sources are Library and General Government CEFs, and private contributions.
- ▶ **Develop Mehaffey Park** – Development of the new 60-acre community park at Wilson and West 22nd Street, with play facilities, multi-purpose sports fields, ball fields, picnic shelters and playgrounds, hard surface courts, restrooms and parking areas. The total projected cost is \$6.63 million and the facility is planned to open in 2011. The funding source is Park CEFs.
- ▶ **Service Center Phase III Expansion** – Phase III of the expansion to the Service Center campus will house the Streets, Solid Waste, and the Storm Water divisions, along with the equipment associated with these operations. The project is estimated to cost \$11.54 million to complete, and is projected to open in 2011. The funding source is General Government CEFs, Storm Water and Solid Waste Enterprise revenues.
- ▶ **Maintenance Operations Center (MOC) Remodel** – With the completion of the of the Service Center project, Street Maintenance and Solid Waste personnel and equipment will relocate from the MOC to the Service Center. The building will be remodeled 2011 to better serve the Traffic Engineering and the Facility Maintenance staff that will be the remaining occupants of the building. The funding source is General Government CEFs.
- ▶ **Additional Civic Center Parking** – Increased activity at the Civic Center complex has maximized use of the parking area at the complex. \$1.05 million is programmed to construct additional parking in 2010. The funding source is General Government CEFs.
- ▶ **Kroh Park Phase II Development** – Development of the lower portion (15 acres) of Kroh Park, next to Monroe Avenue, with multi-purpose fields, hard surface areas, playground, picnic shelter and restrooms. The funding source is Park CEFs.
- ▶ **East Fire Station** – Growth in the community will require the construction and staffing of a new fire station east of Interstate 25. \$162,000 is programmed for the design of the station. Construction of the building is programmed for 2014 for \$1.7 million. The facility is projected to open in 2015.
- ▶ **Museum Expansion** – In 2007, the City purchased land adjacent to the Loveland Museum and Art Gallery for expansion purposes. Demolition of the existing building and a 26,000 square foot expansion is planned. Design for the project is included in 2013 for \$2.33 million. The funding source is Cultural Services CEFs.

New & Replacement Equipment

- ▶ **Fire Apparatus Replacement** – \$1.46 million is programmed for the replacement of fire apparatus in the five-year period. As this equipment is replaced, it will be placed in the Fleet Fund, with future replacement costs amortized of the life of the equipment. The amortization will be charged to the Fire & Rescue Department operating budget. The funding source is General Fund revenues.
- ▶ **Public Works Heavy Equipment Replacement** – \$ 503,000 is programmed in 2011 for the replacement of a cold planer milling machine used by the Street Maintenance Division for repairing streets. The funding source is General Fund revenues.
- ▶ **New Fire Engine** – The purchase of a new fire engine is planned in 2012 for \$500,000. The engine will be placed in Station 2 and will be used to respond to the northwest area of the City. Additional staffing for the engine will be required, but this deployment will save the City the costs of building a new fire station. The funding source is Fire CEFs.

2009-2018 General Fund Agencies
Recommended Capital Program

4/30/2008

		2009	2010	2011	2012	2013	Five Year Total	2014	2015	2016	2017	2018	Ten Year Total
Revenue													
Beginning Balance		53,934,072	48,108,892	33,006,172	39,612,611	48,602,621	53,934,072	50,310,771	52,733,471	58,350,171	67,954,711	75,271,201	53,934,072
1	General Fund	4,084,360	2,823,200	4,651,220	5,205,450	4,419,560	21,183,790	5,899,110	4,266,860	5,143,670	4,865,560	5,121,070	46,480,060
2	TABOR	-	-	-	-	-	-	-	-	-	-	-	-
3	Council Reserve	1,987,450	2,132,940	2,218,030	2,309,320	1,560,280	10,208,020	1,675,880	1,749,830	1,817,610	1,890,120	1,966,680	19,308,140
4	Transportation Fee	-	-	820,009	1,748,350	1,800,800	4,369,159	1,854,820	1,910,460	1,967,770	2,026,800	2,087,600	14,216,609
5	CEF	9,548,420	9,961,360	10,433,970	10,983,360	12,416,960	53,344,070	13,006,300	13,631,360	14,295,080	14,998,640	15,745,600	125,021,050
6	Conservation Trust	500,000	500,000	500,000	500,000	500,000	2,500,000	500,000	500,000	500,000	500,000	500,000	5,000,000
7	Open Lands Tax	1,516,600	1,546,920	1,577,860	1,609,420	1,641,610	7,892,410	1,674,440	1,707,930	1,742,090	1,776,930	1,812,470	16,606,270
8	Storm Water Enterprise		1,693,100	-	-	-	1,693,100	-	-	-	-	-	1,693,100
9	Solid Waste Enterprise		2,526,050	-	-	-	2,526,050	-	-	-	-	-	2,526,050
10	Federal & State Grants	-	1,200,000	-	-	-	1,200,000	-	-	-	-	-	1,200,000
11	Private Contributions	-	2,000,000	-	-	-	2,000,000	-	-	-	-	-	2,000,000
12	Debt Proceeds	-	-	-	-	-	-	9,668,260	-	-	-	-	9,668,260
Total Revenue		71,570,902	72,492,462	53,207,261	61,968,511	70,941,831	160,850,671	84,589,581	76,499,911	83,816,391	94,012,761	102,504,621	297,653,611
Expense													
Bricks & Mortar													
13	Downtown Improvements	5-2	743,340	4,212,260	1,000,000	802,990	4,550,280	11,308,870					11,308,870
14	Chilson Recreation Center Expansion	4-2	7,000,000					7,000,000					7,000,000
15	Trail System	4-10	1,100,000	250,000	250,000	300,000	500,000	2,400,000	500,000	500,000	-	200,000	3,800,000
16	Open Lands Acquisition	4-12	1,715,000	1,315,000	1,801,800	1,250,000	1,800,000	7,881,800	1,400,000	1,900,000	1,500,000	2,100,000	16,760,400
17	Facility Maintenance Capital Projects	5-10	500,000	500,000	495,000	500,000	500,000	2,495,000	500,000	405,000	500,000	500,000	4,900,000
18	Transportation Program	5-18	4,600,000	4,800,000	5,000,000	6,000,000	7,017,850	27,417,850	7,368,740	7,747,180	8,124,040	8,530,240	68,151,440
19	Street Maintenance	5-88	3,352,070	3,452,630	3,556,210	3,662,900	3,772,790	17,796,600	3,885,970	4,002,550	4,122,630	4,246,310	38,427,760
20	Library Expansion	3-2	1,410,000	7,990,000				9,400,000					9,400,000
21	Develop Mehaffey Park	4-4	600,000	5,700,000	400,000			6,700,000					6,700,000
22	Service Center Phase III Expansion	5-12	1,731,600	9,812,400				11,544,000					11,544,000
23	Maintenance Operations Center Remodel	5-14			588,640			588,640					588,640
24	Construct Additional Parking at Civic Center	5-16		1,054,000				1,054,000					1,054,000
25	Kroh Park Phase II Development	4-6						-	470,000	1,730,000			2,200,000
26	Construct New East Fire Station	2-4				162,000		162,000	1,698,570				1,860,570
27	Museum Expansion	1-2				2,328,140		2,328,140	13,192,820				15,520,960
28	Museum Expansion Debt Service	1-4						-	865,010	865,010	865,010	865,010	4,325,050
29	Youth Sports Parks	4-8						-		300,000	2,300,000		2,600,000
30	Park Land and Water Rights Acquisition	4-12	-	-	-	-	-	-	1,000,000	1,000,000	-		2,000,000
Sub-Total Bricks & Mortar		22,752,010	39,086,290	13,091,650	12,515,890	20,631,060	108,076,900	30,881,110	18,149,740	15,411,680	18,741,560	16,880,700	208,141,690
New & Replacement Equipment													-
31	Replace Fire Apparatus	2-2	710,000	400,000		350,000		1,460,000	975,000		450,000		2,885,000
32	Public Works Heavy Equipment Replacement	5-90			503,000			503,000					503,000
33	New Fire Engine for NW coverage	2-6				500,000		500,000					500,000
Sub-Total Equipment		710,000	400,000	503,000	850,000	-	2,463,000	975,000	-	450,000	-	-	3,888,000
Total Expense		23,462,010	39,486,290	13,594,650	13,365,890	20,631,060	110,539,900	31,856,110	18,149,740	15,861,680	18,741,560	16,880,700	212,029,690
Reserve for Future Capital Projects		48,108,892	33,006,172	39,612,611	48,602,621	50,310,771	50,310,771	52,733,471	58,350,171	67,954,711	75,271,201	85,623,921	85,623,921

Note CEF funds are restricted to use, and while shown in the total bottom line, may not be able to appropriate for certain projects. The same is true for Special Revenue funds. The impact is there will be a larger reliance on General funding than there is funds available, while there will be significant ending balances in the restricted funds.

2009-2018 Recommended General Fund Agencies Capital Program By Year																				4/30/2007
Funding Sources																				
Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	7,019,601	1,577,350		5,144,544	4,638,036	8,002,351	661,682	801,340	8,587,142	1,293,160	3,054,926	3,769,577	2,427,562	6,956,801	-	-	-	-	53,934,072
Current Year	2,210,000		2,205,700		4,651,990	984,780	708,970	201,320	135,680	957,210	623,830	570,910	291,040	204,440	2,016,600	-	-	-	-	15,762,470
Sales Tax Allocated to New Street Construction																				-
Sales Tax Allocated to Street Maintenance	1,874,360																			1,874,360
Transportation Fee																				-
Internal Loan Repayment			(218,250)				84,030				134,220									-
Total Resources	4,084,360	7,019,601	3,564,800	-	9,796,534	5,622,816	8,795,351	863,002	937,020	9,544,352	2,051,210	3,625,836	4,060,617	2,632,002	8,973,401	-	-	-	-	71,570,902
Capital Program 2009 Requests																				
Service Center Phase III Expansion to house Solid Waste, COLT, Streets, and Stormwater - Design Phase (year 1 of a two year project).										1,731,600										1,731,600
Downtown Improvement - Downtown Parking Structure Design (year 2 of a 3 year program).			743,340																	743,340
Move Fire Engine 1 to reserve status and replace a reserve engine.	710,000																			710,000
Renovate the existing 32,275 sq. ft. and add 23,000 sq ft. to the Library design phase (year 1 of 2 year project).													1,410,000							1,410,000
Chilson Recreation Center Expansion completion of construction.	1,000,000						6,000,000													7,000,000
Mehaffey Park Design Phase (Year 1 of a 3 year project).						600,000														600,000
Completion of the Trail System loop.									450,000						650,000					1,100,000
Open Lands Acquisition.								565,000							1,150,000					1,715,000
Facility Maintenance Capital Projects - Building Maintenance Projects.	390,000																			390,000
Facility Maintenance Capital Projects - Roof Replacement Program.	110,000																			110,000
Transportation Program.		1,547,350			3,052,650															4,600,000
Street Maintenance.	1,874,360	1,477,710																		3,352,070
Total 2009 Project Costs	4,084,360	3,025,060	743,340	-	3,052,650	600,000	6,000,000	565,000	450,000	1,731,600	-	-	1,410,000	-	1,800,000	-	-	-	-	23,462,010
Ending balance	-	3,994,541	2,821,460	-	6,743,884	5,022,816	2,795,351	298,002	487,020	7,812,752	2,051,210	3,625,836	2,650,617	2,632,002	7,173,401	-	-	-	-	48,108,892

Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	3,994,541	2,821,460		6,743,884	5,022,816	2,795,351	298,002	487,020	7,812,752	2,051,210	3,625,836	2,650,617	2,632,002	7,173,401	-	-	-	-	48,108,892
Current Year	900,000	-	2,339,070		4,768,290	1,049,780	755,760	214,610	144,630	1,020,390	665,000	608,590	310,250	217,930	2,046,920	1,200,000	4,219,150	2,000,000	-	22,460,370
Sales Tax Allocated to New Street Construction																				-
Sales Tax Allocated to Street Maintenance	1,923,200																			1,923,200
Transportation Fee			-																	-
Internal Loan Repayment			(206,130)				79,360				126,770									-
Total Resources	2,823,200	3,994,541	4,954,400	-	11,512,174	6,072,596	3,630,471	512,612	631,650	8,833,142	2,842,980	4,234,426	2,960,867	2,849,932	9,220,321	1,200,000	4,219,150	2,000,000	-	72,492,462
Capital Program 2010 Requests																				
1 Mehaffey Park Design Phase (Year 2 of a 3 year project).						5,700,000														5,700,000
2 Move Fire Engine 2 to reserve status and replace a reserve engine.	400,000																			400,000
3 Downtown Improvement - Downtown Parking structure Construction (year 3 of a 3 year program).			4,212,260																	4,212,260
4 Service Center Phase III Expansion to house Solid Waste, COLT, Streets, and Stormwater - Construction Phase (year 2 of a 2 year project).										4,393,250						1,200,000	4,219,150			9,812,400
5 Renovate the existing 32,275 sq. ft. and add 23,000 sq ft. to the Library design phase (year 1 of 2 year project).										3,035,300			2,954,700					2,000,000		7,990,000
6 Construct Additional Parking at Civic Center.										1,054,000										1,054,000
8 Completion of the Trail System loop.															250,000					250,000
9 Open Lands Acquisition.								115,000							1,200,000					1,315,000
10 Facility Maintenance Capital Projects - Building Maintenance Projects.	500,000																			500,000
11 Transportation Program.		1,595,890			3,204,110															4,800,000
12 Street Maintenance.	1,923,200	1,529,430																		3,452,630
Total 2010 Project Costs	2,823,200	3,125,320	4,212,260	-	3,204,110	5,700,000	-	115,000	-	8,482,550	-	-	2,954,700	-	1,450,000	1,200,000	4,219,150	2,000,000	-	39,486,290
Ending balance	-	869,221	742,140	-	8,308,064	372,596	3,630,471	397,612	631,650	350,592	2,842,980	4,234,426	6,167	2,849,932	7,770,321	-	-	-	-	33,006,172

Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	869,221	742,140		8,308,064	372,596	3,630,471	397,612	631,650	350,592	2,842,980	4,234,426	6,167	2,849,932	7,770,321	-	-	-	-	33,006,172
Current Year	998,000	-	2,448,410		4,887,500	1,119,070	805,640	228,770	154,180	1,087,740	708,890	648,760	330,730	232,310	2,077,860	-	-	-	-	15,727,860
Sales Tax Allocated to New Street Construction	1,786,240																			1,786,240
Sales Tax Allocated to Street Maintenance	1,866,980																			1,866,980
Transportation Fee				820,009																820,009
Internal Loan Repayment			(230,380)				88,700				141,680									-
Total Resources	4,651,220	869,221	2,960,170	820,009	13,195,564	1,491,666	4,524,811	626,382	785,830	1,438,332	3,693,550	4,883,186	336,897	3,082,242	9,848,181	-	-	-	-	53,207,261
Capital Program 2011 Requests																				
Develop Mehaffey Park -																				
1 Construction phase (year 3 of 3 year project).						400,000														400,000
Downtown Improvement - Downtown Streetscape																				
2 Improvements: including curb & gutter, storm drainage, corner bulb-outs. Landscaping, and hardscape improvements.			1,000,000																	1,000,000
MOC Remodel to accommodate																				
3 Facility Maintenance and Traffic Operations.										588,640										588,640
Completion of the Trail System loop.																				
4									250,000											250,000
Open Lands Acquisition.																				
5								601,800							1,200,000					1,801,800
Facility Maintenance Capital																				
6 Projects - Building Maintenance Projects.	455,000																			455,000
Facility Maintenance Capital																				
7 Projects - Roof Replacement Program.	40,000																			40,000
Public Works Heavy Equipment																				
8 Replacement - Replace Cold Planer Milling Machine.	503,000																			503,000
Transportation Program.																				
9	1,786,240				3,213,760															5,000,000
10 Street Maintenance.	1,866,980	869,221		820,009																3,556,210
Total 2011 Project Costs	4,651,220	869,221	1,000,000	820,009	3,213,760	400,000	-	601,800	250,000	588,640	-	-	-	-	1,200,000	-	-	-	-	13,594,650
Ending balance	-	-	1,960,170	-	9,981,804	1,091,666	4,524,811	24,582	535,830	849,692	3,693,550	4,883,186	336,897	3,082,242	8,648,181	-	-	-	-	39,612,611

Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	-	1,960,170		9,981,804	1,091,666	4,524,811	24,582	535,830	849,692	3,693,550	4,883,186	336,897	3,082,242	8,648,181	-	-	-	-	39,612,611
Current Year	850,000	-	2,563,950		5,034,130	1,198,750	863,000	245,060	165,160	1,165,190	759,360	694,950	354,280	248,850	2,109,420	-	-	-	-	16,252,100
Sales Tax Allocated to New Street Construction	2,440,900																			2,440,900
Sales Tax Allocated to Street Maintenance	1,914,550																			1,914,550
Transportation Fee				1,748,350																1,748,350
Internal Loan Repayment			(254,630)				98,030				156,600									-
Total Resources	5,205,450	-	4,269,490	1,748,350	15,015,934	2,290,416	5,485,841	269,642	700,990	2,014,882	4,609,510	5,578,136	691,177	3,331,092	10,757,601	-	-	-	-	61,968,511
Capital Program 2012 Requests																				
1 Downtown Improvement - Community Building Final Design.			802,990																	802,990
2 Move Engine 3 to reserve status and replace a reserve engine.	350,000																			350,000
3 New Fire Engine for NW coverage, to be housed in Station 2.											500,000									500,000
4 Completion of the Trail System loop.															300,000					300,000
5 Open Lands Acquisition.															1,250,000					1,250,000
6 Facility Maintenance Capital Projects - Building Maintenance Projects.	420,000																			420,000
7 Facility Maintenance Capital Projects - Carpet Replacement Program.	80,000																			80,000
8 Transportation Program.	2,440,900				3,559,100															6,000,000
9 Street Maintenance.	1,914,550																			3,662,900
Total 2012 Project Costs	5,205,450	-	802,990	1,748,350	3,559,100	-	-	-	-	-	500,000	-	-	-	1,550,000	-	-	-	-	13,365,890
Ending balance	-	-	3,466,500	-	11,456,834	2,290,416	5,485,841	269,642	700,990	2,014,882	4,109,510	5,578,136	691,177	3,331,092	9,207,601	-	-	-	-	48,602,621

Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	-	3,466,500		11,456,834	2,290,416	5,485,841	269,642	700,990	2,014,882	4,109,510	5,578,136	691,177	3,331,092	9,207,601	-	-	-	-	48,602,621
Current Year	500,000	-	2,692,030		5,185,150	1,284,100	924,450	262,510	176,920	1,248,150	813,430	744,430	379,500	266,570	2,141,610	-	-	-	-	16,618,850
Sales Tax Allocated to New Street Construction	1,947,570																			1,947,570
Sales Tax Allocated to Street Maintenance	1,971,990																			1,971,990
Transportation Fee				1,800,800																1,800,800
Internal Loan Repayment			(1,131,750)				435,720				696,030									-
Total Resources	4,419,560	-	5,026,780	1,800,800	16,641,984	3,574,516	6,846,011	532,152	877,910	3,263,032	5,618,970	6,322,566	1,070,677	3,597,662	11,349,211	-	-	-	-	70,941,831
Capital Program 2013 Requests																				
1 Community Building Construction.			4,550,280																	4,550,280
2 Museum Expansion Design (Year 1 of a 2 Year Project).														2,328,140						2,328,140
3 Construct new East Fire Station in the Centerra area and transfer staff from Station 4, Design phase (year 1 of 2 year project).											162,000									162,000
4 Completion of the Trail System loop.									500,000											500,000
5 Open Lands Acquisition.								500,000							1,300,000					1,800,000
6 Facility Maintenance Capital Projects - Building Maintenance Projects.	500,000																			500,000
7 Transportation Program.	1,947,570				5,070,280															7,017,850
8 Street Maintenance.	1,971,990			1,800,800																3,772,790
Total 2013 Project Costs	4,419,560	-	4,550,280	1,800,800	5,070,280	-	-	500,000	500,000	-	162,000	-	-	2,328,140	1,300,000	-	-	-	-	20,631,060
Ending balance	-	-	476,500	-	11,571,704	3,574,516	6,846,011	32,152	377,910	3,263,032	5,456,970	6,322,566	1,070,677	1,269,522	10,049,211	-	-	-	-	50,310,771

Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	-	476,500		11,571,704	3,574,516	6,846,011	32,152	377,910	3,263,032	5,456,970	6,322,566	1,070,677	1,269,522	10,049,211	-	-	-	-	50,310,771
Current Year	1,475,000	-	2,807,090		5,340,700	1,375,530	990,270	281,200	189,520	1,337,020	871,350	797,430	406,520	285,550	2,174,440	-	-	-	9,668,260	27,999,880
Sales Tax Allocated to New Street Construction	2,392,960																			2,392,960
Sales Tax Allocated to Street Maintenance	2,031,150																			2,031,150
Transportation Fee				1,854,820																1,854,820
Internal Loan Repayment			(1,131,210)				435,520				695,690									-
Total Resources	5,899,110	-	2,152,380	1,854,820	16,912,404	4,950,046	8,271,801	313,352	567,430	4,600,052	7,024,010	7,119,996	1,477,197	1,555,072	12,223,651	-	-	-	9,668,260	84,589,581
Capital Program 2014 Requests																				
1 Museum Expansion Construction (Year 2 of a 2 Year Project).										2,550,000				974,560					9,668,260	13,192,820
2 Museum Expansion Debt Service (Year 1 of a 20 Year Project).										465,010				400,000						865,010
3 Construct new East Fire Station in the Centerra area and transfer staff from Station 4.											1,698,570									1,698,570
4 Replace Fire Apparatus Aerial Tanker 1 based on age and wear.	975,000																			975,000
5 Water & Park Land Acquisition for future parks.						1,000,000														1,000,000
6 Kroh Park Phase II Development of lower 15 acres for playgrounds, parking and hard surface courts, design phase (year 1 of 2 year project).							470,000													470,000
7 Completion of the Trail System loop.															500,000					500,000
8 Open Lands Acquisition.															1,400,000					1,400,000
9 Facility Maintenance Capital Projects - Carpet Replacement Program.	500,000																			500,000
10 Transportation Program.	2,392,960				4,975,780															7,368,740
11 Street Maintenance	2,031,150			1,854,820																3,885,970
Total 2014 Project Costs	5,899,110	-	-	1,854,820	4,975,780	1,470,000	-	-	-	3,015,010	1,698,570	-	-	1,374,560	1,900,000	-	-	-	9,668,260	31,856,110
Ending balance	-	-	2,152,380	-	11,936,624	3,480,046	8,271,801	313,352	567,430	1,585,042	5,325,440	7,119,996	1,477,197	180,512	10,323,651	-	-	-	-	52,733,471

Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	-	2,152,380		11,936,624	3,480,046	8,271,801	313,352	567,430	1,585,042	5,325,440	7,119,996	1,477,197	180,512	10,323,651	-	-	-	-	52,733,471
Current Year	405,000	-	2,880,630		5,500,920	1,473,470	1,060,780	301,220	203,010	1,432,220	933,390	854,210	435,460	305,880	2,207,930	-	-	-	-	17,994,120
Sales Tax Allocated to New Street Construction	1,769,770																			1,769,770
Sales Tax Allocated to Street Maintenance	2,092,090																			2,092,090
Transportation Fee				1,910,460																1,910,460
Internal Loan Repayment			(1,130,800)				435,360				695,440									-
Total Resources	4,266,860	-	3,902,210	1,910,460	17,437,544	4,953,516	9,767,941	614,572	770,440	3,017,262	6,954,270	7,974,206	1,912,657	486,392	12,531,581	-	-	-	-	76,499,911
Capital Program 2015 Requests																				
1 Museum Expansion Debt Service (Year 2 of a 20 Year Project).										445,010				420,000						865,010
2 Park Land and Water Rights Acquisition for future parks.						1,000,000														1,000,000
3 Kroh Park Phase II Development of lower 15 acres for playgrounds, parking and hard surface courts, construction phase (Year 2 of a 2 year project).						1,730,000														1,730,000
4 Completion of the Trail System loop.									500,000											500,000
5 Open Lands Acquisition.								500,000							1,400,000					1,900,000
6 Facility Maintenance Capital Projects - Building Maintenance Projects.	405,000																			405,000
7 Transportation Program.	1,769,770				5,977,410															7,747,180
8 Street Maintenance.	2,092,090			1,910,460																4,002,550
Total 2015 Project Costs	4,266,860	-	-	1,910,460	5,977,410	2,730,000	-	500,000	500,000	445,010	-	-	-	420,000	1,400,000	-	-	-	-	18,149,740
Ending balance	-	-	3,902,210	-	11,460,134	2,223,516	9,767,941	114,572	270,440	2,572,252	6,954,270	7,974,206	1,912,657	66,392	11,131,581	-	-	-	-	58,350,171

Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	-	3,902,210		11,460,134	2,223,516	9,767,941	114,572	270,440	2,572,252	6,954,270	7,974,206	1,912,657	66,392	11,131,581	-	-	-	-	58,350,171
Current Year	950,000	-	2,948,730		5,665,950	1,578,380	1,136,310	322,670	217,460	1,534,190	999,850	915,030	466,460	327,660	2,242,090	-	-	-	-	19,304,780
Sales Tax Allocated to New Street Construction	2,038,810																			2,038,810
Sales Tax Allocated to Street Maintenance	2,154,860																			2,154,860
Transportation Fee				1,967,770																1,967,770
Internal Loan Repayment			(1,131,120)				435,480				695,640									-
Total Resources	5,143,670	-	5,719,820	1,967,770	17,126,084	3,801,896	11,339,731	437,242	487,900	4,106,442	8,649,760	8,889,236	2,379,117	394,052	13,373,671	-	-	-	-	83,816,391
Capital Program 2016 Requests																				
1 Museum Expansion Debt Service (Year 3 of a 20 Year Project).										475,010				390,000						865,010
2 Development of a Youth Sports Parks- football emphasis, design phase (year 1 of a 2 year project).						300,000														300,000
3 Open Lands Acquisition.															1,500,000					1,500,000
4 Move Engine 6 to reserve status and replace a reserve engine.	450,000																			450,000
5 Facility Maintenance Capital Projects - Building Maintenance Projects.	160,000																			160,000
6 Facility Maintenance Capital Projects - Roof Replacement Program.	340,000																			340,000
7 Transportation Program.	2,038,810				6,085,230															8,124,040
8 Street Maintenance.	2,154,860			1,967,770																4,122,630
Total 2016 Project Costs	5,143,670	-	-	1,967,770	6,085,230	300,000	-	-	-	475,010	-	-	-	390,000	1,500,000	-	-	-	-	15,861,680
Ending balance	-	-	5,719,820	-	11,040,854	3,501,896	11,339,731	437,242	487,900	3,631,432	8,649,760	8,889,236	2,379,117	4,052	11,873,671	-	-	-	-	67,954,711

Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	-	5,719,820		11,040,854	3,501,896	11,339,731	437,242	487,900	3,631,432	8,649,760	8,889,236	2,379,117	4,052	11,873,671	-	-	-	-	67,954,711
Current Year	500,000	-	3,020,970		5,835,930	1,690,760	1,217,220	345,640	232,940	1,643,420	1,071,040	980,180	499,670	350,990	2,276,930	-	-	-	-	19,665,690
Sales Tax Allocated to New Street Construction	2,146,050																			2,146,050
Sales Tax Allocated to Street Maintenance	2,219,510																			2,219,510
Transportation Fee				2,026,800																2,026,800
Internal Loan Repayment			(1,130,850)				435,380				695,470									-
Total Resources	4,865,560	-	7,609,940	2,026,800	16,876,784	5,192,656	12,992,331	782,882	720,840	5,274,852	10,416,270	9,869,416	2,878,787	355,042	14,150,601	-	-	-	-	94,012,761
Capital Program 2017 Requests																				
1 Museum Expansion Debt Service (Year 4 of a 20 Year Project).										515,010				350,000						865,010
2 Completion of a Youth Sports Parks- football emphasis, construction phase (year 2 of a 2 year project).						2,300,000														2,300,000
3 Completion of the Trail System Loop									200,000											200,000
4 Open Lands Acquisition								600,000							1,500,000					2,100,000
5 Transportation Program	2,146,050				6,384,190															8,530,240
6 Building Maintenance Projects	500,000																			500,000
7 Street Maintenance	2,219,510			2,026,800																4,246,310
Total 2017 Project Costs	4,865,560	-	-	2,026,800	6,384,190	2,300,000	-	600,000	200,000	515,010	-	-	-	350,000	1,500,000	-	-	-	-	18,741,560
Ending balance	-	-	7,609,940	-	10,492,594	2,892,656	12,992,331	182,882	520,840	4,759,842	10,416,270	9,869,416	2,878,787	5,042	12,650,601	-	-	-	-	75,271,201

Revenue Sources	General Fund	GF Tabor	GF Council Reserve	Capital Projects	Street CEF	Park CEF	Recreation CEF	Open Space CEF	Trail CEF	Gen. Govt. CEF	Fire CEF	Police CEF	Library	CS CEF	Special Revenue	State/Federal Funds	Enterprise	Private Contribution	Debt Proceeds	Total
Fund Balance	-	-	7,609,940	-	10,492,594	2,892,656	12,992,331	182,882	520,840	4,759,842	10,416,270	9,869,416	2,878,787	5,042	12,650,601	-	-	-	-	75,271,201
Current Year	500,000	-	3,097,530		6,011,010	1,811,140	1,303,890	370,250	249,530	1,760,430	1,147,300	1,049,970	535,250	375,980	2,312,470	-	-	-	-	20,524,750
Sales Tax Allocated to New Street Construction	2,334,970																			2,334,970
Sales Tax Allocated to Street Maintenance	2,286,100																			2,286,100
Transportation Fee				2,087,600																2,087,600
Internal Loan Repayment			(1,130,850)				435,380				695,470									-
Total Resources	5,121,070	-	9,576,620 1,966,680	2,087,600	16,503,604 15,745,600	4,703,796	14,731,601	553,132	770,370	6,520,272	12,259,040	10,919,386	3,414,037	381,022	14,963,071	-	-	-	-	102,504,621
Capital Program 2018 Requests																				
1 Museum Expansion Debt Service (Year 5 of a 20 Year Project).										485,010				380,000						865,010
2 Completion of the Trail System Loop									200,000											200,000
3 Open Lands Acquisition								478,600							1,500,000					1,978,600
4 Transportation Program	2,334,970				6,628,420															8,963,390
5 Building Maintenance Projects	500,000																			500,000
6 Street Maintenance.	2,286,100			2,087,600																4,373,700
Total 2018 Project Costs	5,121,070	-	-	2,087,600	6,628,420	-	-	478,600	200,000	485,010	-	-	-	380,000	1,500,000	-	-	-	-	16,880,700
Ending balance	-	-	9,576,620	-	9,875,184	4,703,796	14,731,601	74,532	570,370	6,035,262	12,259,040	10,919,386	3,414,037	1,022	13,463,071	-	-	-	-	85,623,921
Total All Years Project Costs	46,480,060	7,019,601	11,308,870	14,216,609	48,150,930	13,500,000	6,000,000	3,360,400	2,100,000	15,737,840	2,360,570	-	4,364,700	5,242,700	15,100,000	1,200,000	4,219,150	2,000,000	9,668,260	212,029,690

Finance Master Plan Summary - Revised / Probable Scenario

Plan Elements		2007 Preliminary (1)	2008 Adopted (2)	2008 Revised (3)	2009 Projected (4)	2010 Projected (5)	2011 Projected (6)	2012 Projected (7)	2013 Projected (8)	2014 Projected (9)	2015 Projected (10)	2016 Projected (11)	2017 Projected (12)	2018 Projected (13)
1	BEGINNING GENERAL FUND BALANCE	\$23,847,700	\$16,667,230	\$26,130,650	\$18,962,330	\$17,569,061	\$14,837,609	\$14,099,889	\$8,913,024	\$7,997,671	\$5,619,897	\$2,894,348	(\$2,407,388)	(\$8,792,350)
REVENUES														
2	Property Tax	6,785,611	7,125,500	7,125,500	7,538,780	7,976,030	8,438,640	8,928,080	9,445,910	9,993,770	10,573,410	11,186,670	11,835,500	12,521,960
3	Sales and Use Tax	35,973,289	36,134,550	34,934,550	36,575,120	38,805,410	40,529,540	42,350,850	44,394,740	46,148,080	47,039,250	47,787,920	48,583,890	49,428,660
4	All Other Revenue	23,674,526	21,511,330	21,837,360	22,175,782	23,676,001	24,303,967	25,003,511	25,614,316	26,435,076	27,139,425	27,856,254	28,591,115	29,455,338
5	TOTAL REVENUE	66,433,426	64,771,380	63,897,410	66,289,682	70,457,441	73,272,147	76,282,441	79,454,966	82,576,926	84,752,085	86,830,844	89,010,505	91,405,958
6	TOTAL REVENUE & SOURCES	\$90,281,126	\$81,438,610	\$90,028,060	\$85,252,012	\$88,026,502	\$88,109,756	\$90,382,330	\$88,367,990	\$90,574,597	\$90,371,982	\$89,725,192	\$86,603,117	\$82,613,608
EXPENDITURES														
7	Operating	56,338,927	56,615,940	59,414,250	59,137,513	62,052,608	65,643,112	68,824,042	71,880,791	75,280,041	79,539,264	83,006,561	86,595,212	90,309,466
8	Capital (Funded with operating dollars)	7,811,553	8,849,710	11,651,480	8,545,440	11,136,278	8,366,758	12,645,272	8,489,520	9,674,654	7,938,373	9,126,020	8,800,250	8,894,287
9	TOTAL OPERATING EXPENDITURES	\$64,150,480	\$65,465,650	\$71,065,730	\$67,682,953	\$73,188,886	\$74,009,870	\$81,469,314	\$80,370,311	\$84,954,695	\$87,477,637	\$92,132,581	\$95,395,462	\$99,203,754
10	ENDING GENERAL FUND BALANCE	\$26,130,646	\$15,972,960	\$18,962,330	\$17,569,059	\$14,837,616	\$14,099,887	\$8,913,016	\$7,997,678	\$5,619,902	\$2,894,345	(\$2,407,389)	(\$8,792,345)	(\$16,590,145)
11	Tabor Excess Reserve/Required Reserves	12,337,825	2,950,098	10,245,311	6,968,811	4,145,811	2,855,610	2,981,720	3,052,460	3,145,630	3,268,820	3,382,140	3,489,890	3,601,690
12	Council Capital Reserve	2,669,950	5,906,434	1,577,350	2,821,460	742,140	1,960,170	3,466,500	476,500	2,152,380	3,902,210	5,719,820	7,609,940	9,576,620
13	Reserve Policy Req. (6% of Revenue)	3,986,006	3,886,283	3,833,845	3,977,381	4,227,446	4,396,329	4,576,946	4,767,298	4,954,616	5,085,125	5,209,851	5,340,630	5,484,357
14	TOTAL RESERVES	\$18,993,780	\$12,742,815	\$15,656,506	\$13,767,652	\$9,115,398	\$9,212,109	\$11,025,166	\$8,296,258	\$10,252,626	\$12,256,155	\$14,311,811	\$16,440,460	\$18,662,667
15	UNDESIGNATED GENERAL FUND BALANCE	\$7,136,866	\$3,230,145	\$3,305,824	\$3,801,406	\$5,722,218	\$4,887,778	(\$2,112,151)	(\$298,579)	(\$4,632,723)	(\$9,361,810)	(\$16,719,199)	(\$25,232,806)	(\$35,252,813)
16	% Council Capital Reserve of Ending Fund Balance	10%	37%	8%	16%	5%	14%	39%	6%	38%	135%	-238%	-87%	-58%

Finance Master Plan		2007 Actual	2008 Adopted	2008 Revised	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected	2015 Projected	2016 Projected	2017 Projected	2018 Projected
2008 as of 5/1/08		(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
1	Beginning Fund Balance	\$23,847,700	\$16,667,230	\$26,130,650	\$18,962,330	\$17,569,060	\$14,837,610	\$14,099,890	\$8,913,020	\$7,997,670	\$5,619,900	\$2,894,350	(\$2,407,390)	(\$8,792,350)
REVENUES														
2	Property Tax	6,785,611	7,125,500	7,125,500	7,538,780	7,976,030	8,438,640	8,928,080	9,445,910	9,993,770	10,573,410	11,186,670	11,835,500	12,521,960
3	Current Sales Tax Base	29,233,085	26,574,770	26,574,770	27,372,010	28,193,170	29,179,930	30,201,230	31,499,880	32,822,870	34,168,610	35,535,350	36,956,760	38,435,030
4	Sales Tax Lifestyle Center	-	2,618,200	2,618,200	2,618,200	2,618,200	2,618,200	2,618,200	2,539,650	2,463,460	2,389,560	2,317,870	2,248,330	2,180,880
5	Sales Tax Centerra West	-	1,445,300	1,445,300	1,929,700	2,235,200	2,430,000	2,624,800	2,809,500	2,893,790	2,806,980	2,722,770	2,641,090	2,561,860
6	Sales Tax Centerra East	-	-	-	-	234,400	733,200	1,336,500	1,782,800	2,180,200	2,114,790	2,051,350	1,989,810	1,930,120
7	Use Tax	6,740,204	5,496,280	4,296,280	4,655,210	5,524,440	5,568,210	5,570,120	5,762,910	5,787,760	5,559,310	5,160,580	4,747,900	4,320,770
8	Other Tax	2,552,082	2,481,720	3,681,720	3,792,170	3,905,940	4,023,120	4,143,810	4,268,120	4,396,160	4,528,040	4,663,880	4,803,800	4,947,910
9	Intergovernmental	4,935,542	4,676,550	4,683,400	4,528,350	4,641,560	4,757,600	4,876,540	4,998,450	5,123,410	5,251,500	5,382,790	5,517,360	5,655,290
10	Licenses & Permits	2,909,626	3,023,300	2,023,300	2,594,116	3,184,910	3,296,381	3,411,755	3,531,166	3,654,757	3,782,673	3,915,067	4,052,094	4,193,918
11	User Fees	4,250,247	2,953,760	2,953,760	3,057,140	3,554,140	3,678,530	3,807,280	3,940,530	4,078,450	4,221,200	4,368,940	4,521,850	4,680,110
12	Fines & Forfeits	1,133,657	1,057,000	1,057,000	1,062,290	1,067,600	1,072,940	1,078,300	1,083,690	1,089,110	1,094,560	1,100,030	1,105,530	1,111,060
13	Interest	1,154,415	860,720	979,900	474,060	439,230	370,940	352,500	222,830	279,920	196,700	101,300	-	-
14	Others	835,315	401,260	401,260	415,300	429,840	444,880	460,450	476,570	493,250	510,510	528,380	546,870	566,010
15	Internal Service Transfers	2,336,740	2,366,180	2,366,180	2,448,996	2,534,711	2,623,426	2,715,246	2,810,280	2,908,639	3,010,442	3,115,807	3,224,860	3,337,731
16	PILT	3,566,902	3,690,840	3,690,840	3,803,360	3,918,070	4,036,150	4,157,630	4,282,680	4,411,380	4,543,800	4,680,060	4,818,750	4,963,310
17	TOTAL REVENUE	\$66,433,426	\$64,771,380	\$63,897,410	\$66,289,682	\$70,457,441	\$73,272,147	\$76,282,441	\$79,454,966	\$82,576,926	\$84,752,085	\$86,830,844	\$89,010,505	\$91,405,958
18	TOTAL REVENUE & SOURCES	\$90,281,126	\$81,438,610	\$90,028,060	\$85,252,012	\$88,026,501	\$88,109,757	\$90,382,331	\$88,367,986	\$90,574,596	\$90,371,985	\$89,725,194	\$86,603,115	\$82,613,608
EXPENDITURES														
19	Legislative	98,967	123,660	123,660	123,660	123,660	123,660	123,660	123,660	123,660	123,660	123,660	123,660	123,660
20	Executive & Legal	2,118,728	1,710,330	1,767,310	1,821,300	1,885,045	1,951,022	2,019,308	2,089,983	2,163,133	2,238,843	2,317,202	2,398,304	2,482,245
21	Community & Business Relations	779,358	1,398,910	1,548,150	1,602,335	1,658,417	1,716,462	1,776,538	1,838,717	1,903,072	1,969,679	2,038,618	2,109,970	2,183,818
22	Cultural Services	1,127,295	1,201,740	1,209,740	1,211,695	1,254,105	1,297,998	1,343,428	1,390,448	1,801,914	1,864,981	1,930,255	1,997,814	2,067,738
23	Development Services	1,992,180	2,523,590	2,737,350	2,833,157	2,932,318	3,034,949	3,141,172	3,251,113	3,364,902	3,482,674	3,604,567	3,730,727	3,861,303
24	Finance	1,806,706	1,727,950	1,739,490	1,800,372	1,863,385	1,928,604	1,996,105	2,065,968	2,138,277	2,213,117	2,290,576	2,370,746	2,453,722
25	Fire & Rescue	7,262,544	7,710,470	7,710,470	7,980,336	8,259,648	8,548,736	8,847,942	9,157,620	9,478,136	10,750,871	11,127,152	11,516,602	11,919,683
26	Human Resources	1,002,630	1,109,160	1,109,160	1,147,981	1,188,160	1,229,746	1,272,787	1,317,334	1,363,441	1,411,161	1,460,552	1,511,671	1,564,580
27	Information Technology	2,853,226	2,899,910	3,080,090	3,020,741	3,126,467	3,235,893	3,349,149	3,466,369	3,587,692	3,713,262	3,843,226	3,977,739	4,116,959
28	Library	2,217,431	2,355,190	2,396,810	2,480,698	2,567,523	3,001,706	3,106,766	3,215,503	3,328,045	3,444,527	3,565,085	3,689,863	3,819,008
29	Parks & Rec. (Fairgrounds annualization in 2009)	6,588,983	7,065,560	7,100,360	7,386,942	8,095,485	8,378,827	9,319,636	9,410,309	9,739,670	10,080,559	10,533,378	10,902,046	11,283,618
30	Police	13,801,237	14,592,080	14,737,920	15,253,747	15,787,628	16,444,195	17,019,742	17,615,433	18,231,973	18,870,092	19,530,546	20,214,115	21,071,609
31	Public Works	12,760,288	9,642,890	9,662,510	9,695,373	10,034,711	10,385,926	10,749,433	11,125,663	11,515,062	11,918,089	12,335,222	12,766,955	13,213,798
32	Non-Departmental	1,209,175	2,099,400	2,999,400	1,261,379	1,267,388	1,311,746	1,357,657	1,405,175	1,454,357	1,505,259	1,557,943	1,612,471	1,668,908
33	Transfers	565,179	105,100	258,740	267,796	527,169	976,860	1,011,050	1,120,196	1,290,443	1,335,609	1,382,355	1,430,738	1,480,813
34	Commercial Incentive Program	155,000	350,000	608,870	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
35	Mirasol Fee Waiver	-	-	499,220	-	-	-	-	-	-	-	-	-	-
36	Olsen Annexation	-	-	125,000	-	-	-	-	-	-	-	-	-	-
37	Supplemental Funds Available inflated out	-	-	-	-	931,500	1,171,103	1,787,220	2,111,058	3,040,104	3,566,883	4,416,224	5,191,792	6,098,004
38	Supplemental Funds Available	-	-	-	900,000	200,000	555,680	252,450	826,240	406,160	700,000	600,000	700,000	550,000
39	TOTAL OPERATING	\$56,338,927	\$56,615,940	\$59,414,250	\$59,137,513	\$62,052,608	\$65,643,112	\$68,824,042	\$71,880,791	\$75,280,041	\$79,539,264	\$83,006,561	\$86,595,212	\$90,309,466
40	NET OPERATING REVENUE (LOSS)	\$10,094,499	\$8,155,440	\$4,483,160	\$7,152,169	\$8,404,832	\$7,629,036	\$7,458,398	\$7,574,174	\$7,296,885	\$5,212,821	\$3,824,284	\$2,415,293	\$1,096,492

Finance Master Plan 2008 as of 5/1/08		2007 Actual (1)	2008 Adopted (2)	2008 Revised (3)	2009 Projected (4)	2010 Projected (5)	2011 Projected (6)	2012 Projected (7)	2013 Projected (8)	2014 Projected (9)	2015 Projected (10)	2016 Projected (11)	2017 Projected (12)	2018 Projected (13)
CAPITAL														
41	Net Capital Expense	3,351,765	5,069,070	6,110,160	5,053,090	7,295,110	4,867,470	7,394,450	3,603,740	4,637,360	3,627,890	4,235,980	3,850,360	4,873,700
42	Street Construction projects	849,593	2,000,000	3,462,940	1,547,350	1,595,890	1,786,240	2,440,900	1,947,570	2,392,960	1,769,770	2,038,810	2,146,050	2,334,970
43	Payment to Wastewater for Dev. Incentives			-	-	-	-	-	-	-	-	-	-	-
44	Land Purchase	2,075,000												
45	Internal Loan Repayment			230,380	218,250	206,130	230,380	254,630	1,131,750	1,131,210	1,130,800	1,131,120	1,130,850	-
46	Equipment Replacement	1,535,195	1,780,640	1,848,000	1,726,750	2,039,148	1,482,668	2,555,292	1,806,460	1,513,124	1,409,913	1,720,110	1,672,990	1,685,617
	Executive & Legal			-	-	-	-	-	-	-	-	-	-	-
	Finance			-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
	Development Services			-	2,500	2,588	2,678	2,772	2,869	2,969	3,073	3,181	3,292	3,407
	Police			102,760	272,430	403,830	366,210	478,330	466,040	505,450	505,680	285,930	258,920	258,920
	Fire & Rescue			159,860	158,210	172,610	170,540	141,170	146,111	151,225	156,518	161,996	167,666	173,534
	Information Technology			405,030	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Parks & Recreation			985,250	949,810	1,057,620	738,040	1,639,720	919,040	558,280	393,450	911,610	929,300	929,300
	Cultural Services			62,700	21,000	15,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000
	Public Works			132,400	170,800	285,500	81,200	119,300	148,400	171,200	177,192	183,394	189,813	196,456
	Non-Departmental			-	50,000	-	-	50,000	-	-	50,000	50,000		
47	TOTAL CAPITAL EXPENDITURES	\$7,811,553	\$8,849,710	\$11,651,480	\$8,545,440	\$11,136,278	\$8,366,758	\$12,645,272	\$8,489,520	\$9,674,654	\$7,938,373	\$9,126,020	\$8,800,250	\$8,894,287
50														
48	NET CHANGE IN FUND BALANCE	\$2,282,946	(\$694,270)	(\$7,168,320)	(\$1,393,271)	(\$2,731,445)	(\$737,722)	(\$5,186,873)	(\$915,346)	(\$2,377,769)	(\$2,725,552)	(\$5,301,737)	(\$6,384,957)	(\$7,797,795)
49	Ending Fund Balance	26,130,646	15,972,960	18,962,330	17,569,059	14,837,615	14,099,888	8,913,017	7,997,674	5,619,901	2,894,348	(2,407,387)	(8,792,347)	(16,590,145)
50	Required Balance	15,007,775	8,856,532	11,822,661	9,790,271	4,887,951	4,815,780	6,448,220	3,528,960	5,298,010	7,171,030	9,101,960	11,099,830	13,178,310
51	NET SURPLUS (DEFICIT)	\$11,122,871	\$7,116,428	\$7,139,669	\$7,778,787	\$9,949,663	\$9,284,108	\$2,464,797	\$4,468,714	\$321,891	(\$4,276,682)	(\$11,509,347)	(\$19,892,177)	(\$29,768,455)
52	Reserve Policy Req. (6% of Revenue)	\$3,986,006	\$3,886,283	\$3,833,845	\$3,977,381	\$4,227,446	\$4,396,329	\$4,576,946	\$4,767,298	\$4,954,616	\$5,085,125	\$5,209,851	\$5,340,630	\$5,484,357
53	Amount Above (Under) Policy	\$7,136,866	\$3,230,145	\$3,305,824	\$3,801,406	\$5,722,217	\$4,887,779	(\$2,112,150)	(\$298,583)	(\$4,632,724)	(\$9,361,807)	(\$16,719,197)	(\$25,232,808)	(\$35,252,813)
CALCULATION OF REQUIRED BALANCE														
54	TABOR Excess Reserves Beginning Balance 2003-2012	8,077,832	2,866,644	9,805,815	7,019,601	3,994,541	869,221	-	-	-	-	-	-	-
55	Projected Tabor Annual Excess	7,208,222	813,454	2,104,467	-	-	-	-	-	-	-	-	-	-
56	Street Construction	(849,593)	(2,000,000)	(3,462,940)	(1,547,350)	(1,595,890)	-	-	-	-	-	-	-	-
57	Transportation Fee	(1,374,670)	(1,427,740)	(1,427,740)	(1,477,710)	(1,529,430)	(869,221)	-	-	-	-	-	-	-
58	Barnes Expansion/Fairgrounds	(2,920,976)		-	-	-	-	-	-	-	-	-	-	-
59	Winona Pool Bath House Renovation	(112,500)		-	-	-	-	-	-	-	-	-	-	-
60	Streets-Freightliner	(105,000)		-	-	-	-	-	-	-	-	-	-	-
61	Traffic- Sign Truck & Equipment	(50,000)		-	-	-	-	-	-	-	-	-	-	-
62	Police Vehicles	(67,500)		-	-	-	-	-	-	-	-	-	-	-
63	TABOR Excess Reserve Ending Balance 2003-2012	\$9,805,815	\$252,358	\$7,019,601	\$3,994,541	\$869,221	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
64	TABOR Excess Reserves Beginning Balance 2013	-		-	-	-	-	-	-	-	-	-	-	-
65	Projected Tabor Annual Excess	-		-	-	-	-	-	-	-	-	-	-	-
66	Utility Fee From Tabor Excess	-		-	-	-	-	-	-	-	-	-	-	-
67	Street Construction	-		-	-	-	-	-	-	-	-	-	-	-
68	TABOR Excess Reserve 2013	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
69	TABOR 3% Emergency	1,690,170	1,751,900	1,837,870	1,824,430	1,922,750	2,013,770	2,139,880	2,210,620	2,303,790	2,426,980	2,540,300	2,648,050	2,759,850
70	Council Contingency	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
71	Unfunded Liability	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000
72	Equipment Replacement	250,000	150,000	150,000	150,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
73	Olson Sewer Line Reserve			442,000										
74	Library Reserve	366,840	366,840	366,840	366,840	366,840	366,840	366,840	366,840	366,840	366,840	366,840	366,840	366,840
75	Police Communication Console Replacment	-	204,000	204,000	408,000	512,000	-	-	-					
76	Required Reserves	\$2,532,010	\$2,697,740	\$3,225,710	\$2,974,270	\$3,276,590	\$2,855,610	\$2,981,720	\$3,052,460	\$3,145,630	\$3,268,820	\$3,382,140	\$3,489,890	\$3,601,690
77	Council Reserve Beginning Balance	3,467,420	6,644,104	2,669,950	1,577,350	2,821,460	742,140	1,960,170	3,466,500	476,500	2,152,380	3,902,210	5,719,820	7,609,940
78	Annual Council Set-Aside (5% Tax Revenue)	1,777,530	2,122,330	1,997,780	2,205,700	2,339,070	2,448,410	2,563,950	2,692,030	2,807,090	2,880,630	2,948,730	3,020,970	3,097,530
79	Fairground Development	(500,000)		-	-	-	-	-	-	-	-	-	-	-
80	Boys & Girls Club	-	(850,000)	(850,000)		-	-	-	-	-	-	-	-	-
81	Downtown Improvements	-	(2,010,000)	(2,010,000)	(743,340)	(4,212,260)	(1,000,000)	(802,990)	(4,550,280)	-	-	-	-	-
82	Land Purchases	(2,075,000)	-	(230,380)	(218,250)	(206,130)	(230,380)	(254,630)	(1,131,750)	(1,131,210)	(1,130,800)	(1,131,120)	(1,130,850)	(1,130,850)
83	Council Reserve Ending Balance	\$2,669,950	\$5,906,434	\$1,577,350	\$2,821,460	\$742,140	\$1,960,170	\$3,466,500	\$476,500	\$2,152,380	\$3,902,210	\$5,719,820	\$7,609,940	\$9,576,620
84	REQUIRED BALANCE	\$15,007,775	\$8,856,532	\$11,822,661	\$9,790,271	\$4,887,951	\$4,815,780	\$6,448,220	\$3,528,960	\$5,298,010	\$7,171,030	\$9,101,960	\$11,099,830	\$13,178,310

CULTURAL SERVICES



CULTURAL SERVICES PROJECTS

Museum Expansion	1-2
Museum Expansion Debt Service	1-4

Museum Expansion

Department:
Cultural Services / Public Works

Division:
Museum

Project Manager:
Ken Cooper

Phone Number:
970.962.2635

Email:
coopek@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2013 - 2014

Design:
0% Complete

Construction:
0% Complete

Total Project Cost:
\$15,520,960

About the Project

In May 2007, Home State Bank was purchased as a site for future expansion of the Loveland Museum/Gallery. Before expansion, the existing building will be used to address the pressing need for space for Museum programming (especially children's classes) and for storage of the historical collection. The building will be razed when the expansion project begins.

Museum and Facilities staff are presently working together on assessing exhibit, programming, and collection storage needs and space allocation. While much planning and public input still remains (especially with the Cultural Services Board and general public), suggestions have been received from citizens and some other City departments, such as Police and Fire. Interest has also been expressed in a children's "museum" component and the possibility of a mixed-use private/public partnership development.

The purchase of the Home State Bank property allows the City to continue its plans to eventually double the size of the Museum by completing a 26,000 square foot expansion in 2014. The project may also include a considerable downtown parking structure as part of the expansion, though the costs figured into this document do not include any parking structure. The figures below assume:

- 10% for design/architecture/ engineering
- 65% for construction
- 7% for furniture/fixtures/equipment
- 5% for permits/fees
- 13% for contingency



Funding Sources

Revenue	Gen. Gov. CEF	Cult. Svc. CEF	Debt	Total
2013		\$2,328,140		\$2,328,140
2014	\$2,550,000	\$974,560	\$9,668,260	\$13,192,820
Total	\$2,550,000	\$3,305,700	\$9,668,260	\$15,520,960

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2013	\$2,328,140		\$2,328,140
2014		\$13,192,820	\$13,192,820
Total	\$2,328,140	\$13,192,820	\$15,520,960

Operations Impact

Expenditures	Personal Svcs	Supplies	Purchased Svcs	Fixed Costs	FTEs
2013					
2014					
Total	\$217,000	\$80,000	\$204,020	\$800	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$2,328,140			
	Current Plan Planning Costs	\$2,328,140			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$12,106,349			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal	\$1,086,467			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$13,192,816			
	Current Plan Project Costs	\$15,520,960			

Additional Information:

Museum Expansion Debt Service

Department:
Cultural Services

Division:
Museum

Project Manager:
Alan Krcmarik

Phone Number:
970.962.2625

Email:
krcmaa@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2014 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$4,325,050**

About the Project

Due to resource limitations, for the Museum expansion project to remain in the 2013-2014 time frame, \$9.67 million of debt financing, private contributions or combination of the two will be required to fully fund the project. In the Capital Program, the assumption used is the total amount will be financed over a twenty-year period. Repayment of the financing will require an annual payment of approximately \$865,010. With interest of 6.5% included, the total costs of the financing over the twenty-year period is \$17.3 million.



Funding Sources

Revenue	Gen. Gov. CEF	Cult. Svc. CEF	Total
2014	\$465,010	\$400,000	\$865,010
2015	\$445,010	\$420,000	\$865,010
2016	\$475,010	\$390,000	\$865,010
2017	\$515,010	\$350,000	\$865,010
2018	\$485,010	\$380,000	\$865,010
Total	\$2,765,050	\$1,940,000	\$4,325,050

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2014		\$865,010	\$865,010
2015		\$865,010	\$865,010
2016		\$865,010	\$865,010
2017		\$865,010	\$865,010
2018		\$865,010	\$865,010
Total		\$4,325,050	\$4,325,050

Operations Impact

Expenditures	Personal Svcs	Supplies	Purchased Svcs	Fixed Costs	FTEs
2014					
2015					
2016					
2017					
2018					
Total					

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal				
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other	\$4,325,050			
	Subtotal	\$4,325,050			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$4,325,050			
	Current Plan Project Costs	\$4,325,050			

Additional Information:

Fire & Rescue



FIRE & RESCUE

Fire Apparatus Replacement 2-2

New East Fire Station.....2-4

New Engine for North West Coverage 2-6

Fire Apparatus Replacement

Department:
Fire & Rescue

Division:
Suppression

Project Manager:
Ned Sparks

Phone Number:
970.962.2488

Email:
sparkn@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2009 - 2016

Design:
0% Complete

Construction:
0% Complete

Total Project Cost:
\$2,885,000

About the Project

Replacement of existing fire apparatus. As part of the new fleet program, upon replacement, the apparatus will be placed in the Fleet Fund and the future cost of replacement amortized over the life of the apparatus.

The replacement are as follows:

2009 – a pumper – Engine E1

2010 – a Spartan General – Engine E6

2012 – an American LaFrance – Engine E2

2014 – a Smeal Ladder Truck – Engine T-5

2016 – a Crimson Spartan – Engine 4



Fireman Sculpture

Funding Sources

Revenue	General Fund	Other	Total
2009	\$475,000		\$475,000
2010	\$400,000		\$400,000
2011			
2012	\$350,000		\$350,000
2013			
2014	\$975,000		\$975,000
2015			
2016	\$450,000		\$450,000
Total	\$2,650,000		\$2,650,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$475,000	\$475,000
2010		\$400,000	\$400,000
2011			
2012		\$350,000	\$350,000
2013			
2014		\$975,000	\$975,000
2015			
2016		\$450,000	\$450,000
Total		\$2,650,000	\$2,650,000

Operations Impact

Expenditures	Personal Svcs	Supplies	Purchased Svcs	Fixed Costs	FTEs
2009				\$144,250	
Total				\$144,250	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Total Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal				
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other	\$2,650,000			
	Subtotal	\$2,650,000			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Total Construction Costs	\$2,650,000			
	Total Project Costs	\$2,650,000			

Additional Information:

Previous balance of \$ 235,000 budgeted in 2008 bringing the total project cost to \$2,885,000.

New East Fire Station

Department:
Fire & Rescue

Division:
Suppression

Project Manager:
Merlin Green/Ken Cooper

Phone Number:
970.962.2519

Email:
greenm@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2013 - 2014

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$1,860,570**

About the Project

The Fire Department currently runs six fire stations located strategically throughout the city. In 2014, an additional fire station is scheduled to open on the east side of I-25. This plan is to move the crews at Station 4 into a newly constructed station. The new station would also be designed to function as a secondary emergency management center in case of the primary site being uninhabitable due to being in an evacuation zone. This action would reduce the need for the purchase of additional apparatus (\$200,000) and the hiring of 10 additional personnel (\$975,000). The cost associated with this proposal is land development, station design and construction. Maintenance costs would be part of the facilities maintenance program with the City.



Funding Sources

Revenue	Fire CEF	Total
2013	\$162,000	\$162,000
2014	\$1,698,570	\$1,698,570
Total	\$1,860,570	\$1,860,570

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2013	\$162,000		\$162,000
2014		\$1,698,570	\$1,698,570
Total	\$162,000	\$1,698,570	\$1,860,570

Operations Impact

Expenditures	Personal Svcs	Supplies	Purchased Svcs	Fixed Costs	FTEs
2013					
2014					
Total					

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Total Planning Costs	\$162,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,639,570			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal	\$59,000			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Total Construction Costs	\$1,698,570			
	Total Project Costs	\$1,860,570			

Additional Information:

New Engine For North West Coverage

Department:
Fire & Rescue

Division:
Suppression

Project Manager:
Ned Sparks

Phone Number:
970.962.2488

Email:
sparkn@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2012

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$500,000**

About the Project

The Department in 2012-2013 is looking at a new station in the northwest part of the city. The placement of the station using the current station location program places a majority of the station's service area covering open space or mutual/auto aid districts. The option best serving the community would be to place a second engine company in Station 2 to increase the coverage to a growing service need. This second engine company would also be able to cover Stations 5 and 3 when openings in the system occur. This program will prevent the need to acquire land to build a new station. (Cost savings of \$2.0 million) The costs listed include 10 firefighters and one new engine. Total costs include personnel and equipment – new firefighters \$941,000, \$500,000 for apparatus and \$45,000 for apparatus replacement.



Fire Engine

Funding Sources

Revenue	Fire CEF	Total
2012	\$500,000	\$500,000
Total	\$500,000	\$500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2012		\$500,000	\$500,000
Total		\$500,000	\$500,000

Operations Impact

Expenditures	Personal Svcs	Supplies	Purchased Svcs	Fixed Costs	FTEs
2012	\$941,000			\$45,000	
Total					

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal				
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal	\$500,000			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$500,000			
	Current Plan Project Costs	\$500,000			

Additional Information:

LOVELAND PUBLIC LIBRARY



LIBRARY

Loveland Library Expansion 3-2

Loveland Library Expansion

Department:
Library/Public Works

Division:
Library

Project Manager:
Ken Cooper

Phone Number:
970.962.2635

Email:
coopek@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2009 - 2010

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$9,400,000**

About the Project

The Library and Facilities Management worked together to complete a space planning study in early 2006 for the long-term Library space needs. The plan called for an expansion on existing property of 27,000 sq. ft. and project cost estimates assumed project completion in 2010. Efforts continue to raise public awareness about the value added back to the community through such an expansion. As part of this community outreach, the City also worked with local architect Al Hauser on schematic drawings. The figures below assume...

- 10% for design/architecture/ engineering
- 65% for construction
- 7% for furniture/fixtures/equipment
- 5% for permits/fees
- 13% for contingency



Girl enjoying Library's computer

Funding Sources

Revenue	Library CEF	Gen. Gov. CEF	Private Contribution	Total
2009	\$1,410,000			\$1,410,000
2010	\$2,954,700	\$3,035,300	\$2,000,000	\$7,990,000
Total	\$4,364,700	\$3,035,300	\$2,000,000	\$9,400,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009	\$1,410,000		\$1,410,000
2010		\$7,990,000	\$7,990,000
Total	\$1,410,000	\$7,990,000	\$9,400,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009	\$216,000		\$128,250			
Total	\$216,000		\$128,250			

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs	\$1,410,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$7,332,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal	\$658,000			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$7,990,000			
	Current Plan Project Costs	\$9,400,000			

Additional Information:

P ARKS & R ECREATION



PARKS & RECREATION

Chilson Recreation Center Expansion	4-2
Mehaffey Park Development.....	4-4
Kroh Park Expansion.....	4-6
Youth Sports Park.....	4-8
Open Land Acquisition.....	4-10
Land Acquisition	4-12

Chilson Recreation Center Expansion

Department:
Parks & Recreation

Division:
Recreation

Project Manager:
Keven Aggers

Phone Number:
970.962.2449

Email:
aggerk@ci.loveland.co.us

Project Category:
TBD

Project Number:
PK0801

Duration:
2008–2009

Design:
60% Complete

Construction:
0% Complete

**Total Project
Cost:
\$7,600,000**

About the Project

This project will include the renovation and expansion of the Chilson Recreation Center by approximately 16,000 square feet to better accommodate the growing population in Loveland. Expansion may include addition of leisure aquatics areas, family locker rooms, fitness/dance rooms, weight areas, and expanded parking. Renovation may include remodeling/reusing spaces and improvement to existing conditions in the building, previously deferred maintenance needs. Cost of expansion is based on a blended average of \$260 square foot.

The project when completed is anticipated to generate \$360,000 of new revenue, offsetting the operating cost of \$380,000.



Funding Sources

Revenue	General Fund	Recreation CEF	Total
2009	\$1,000,000	\$6,000,000	\$7,000,000
Total	\$1,000,000	\$6,000,000	\$7,000,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$7,000,000	\$7,000,000
Total		\$7,000,000	\$7,000,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009	\$315,000	\$61,000	\$4,000	\$25,000	\$375,000	
Total	\$315,000	\$61,000	\$4,000	\$25,000	\$375,000	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Design (409-09-55)				
	Consultant Basic Fees	\$710,000		\$118,000	\$592,000
	Consultant Supplemental Svcs				
	Testing & Reports	\$50,000		\$8,400	\$41,600
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$760,000		\$126,400	\$633,600
	Current Plan Planning Costs	\$760,000		\$126,400	\$633,600
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts	\$5,700,000			\$5,700,000
	Demolition/Site Prep	\$450,000			\$450,000
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges	107,000			\$107,000
	Subtotal	\$7,000,000			\$7,000,000
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other	\$583,000			\$583,000
	Subtotal	\$583,000			\$583,000
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$7,600,000			\$7,600,000
	Current Plan Project Costs	\$7,600,000		\$126,400	\$7,023,600

Additional Information:

\$600,000 budget in 2008 for a total budget \$7,600,000.

Mehaffey Park Development

Department:
Parks & Recreation

Division:
Parks

Project Manager:
Gary Havener

Phone Number:
970.962.2456

Email:
haveng@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2009-2011

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$6,700,000**

About the Project

Development of 60-acre park at Wilson Avenue and West 22nd Street.

Development may include multi-purpose sports fields, ball fields, picnic shelters, playgrounds, hard surface courts, restrooms and parking areas. Costs based on average of \$110K/acre but total project budget will be dictated by available funds in the Parks Capital Expansion Fund.

Acquisition and development has been phased with \$843K expended in 1997-2001 including paving of West 22nd Street and off-site utilities.



Funding Sources

Revenue	General Fund	Park CEF	Total
2009		\$600,000	\$600,000
2010		\$5,700,000	\$5,700,000
2011		\$400,000	\$400,000
Total		\$6,700,000	\$6,700,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009	\$600,000		\$600,000
2010		\$5,700,000	\$5,700,000
2011		\$400,000	\$400,000
Total	\$600,000	\$6,100,000	\$6,700,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009	\$205,890	\$61,473	\$7,157	\$20,000	\$294,520	
2010					\$227,550	
Total	\$205,890	\$61,473	\$7,157	\$20,000	\$294,520	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$600,000			
	Current Plan Planning Costs	\$600,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$6,100,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$6,700,000			
	Current Plan Project Costs	\$6,700,000			

Additional Information:

Kroh Park Expansion

Department:

Parks & Recreation

Division:

Park

Project Manager:

Gary Havener

Phone Number:

970.962.2456

Email:

haveng@ci.loveland.co.us

Project Category:

TBD

Project Number:

TBD

Duration:

2014 - 2015

Design:

0% Complete

Construction:

0% Complete

**Total Project
Cost:
\$2,200,000**

About the Project

This project will include the development of the lower portion (15 acres) of Kroh Park, off of Monroe Avenue. Design of this area has not yet been developed but amenities may include multi-purpose fields, hard surface areas, playground, picnic shelter and restrooms. Cost estimate is based on \$110,000 per acre.

Kroh Park Shelter



Funding Sources

Revenue	General Fund	Park CEF	Total
2014		\$470,000	\$470,000
2015		\$1,730,000	\$1,730,000
Total		\$2,200,000	\$2,200,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2014	\$470,000		\$470,000
2015		\$1,730,000	\$1,730,000
Total	\$470,000	\$1,730,000	\$2,200,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2014		\$20,000	\$10,000	\$5,000	\$35,000	
Total		\$20,000	\$10,000	\$5,000	\$35,000	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$470,000			
	Current Plan Planning Costs	\$470,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,730,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,200,000			
	Current Plan Project Costs	\$2,200,000			

Additional Information:

Youth Sports Park

Department:

Parks & Recreation

Division:

Park

Project Manager:

Gary Havener

Phone Number:

970.962.2456

Email:

haveng@ci.loveland.co.us

Project Category:

TBD

Project Number:

TBD

Duration:

2016 - 2017

Design:

0% Complete

Construction:

0% Complete

**Total Project
Cost:
\$2,600,000**

About the Project

Phase II development on the east side of the Loveland Sports Park to include additional multi-purpose sports fields, a restroom/shelter building, parking areas, and site amenities. 20-acre site costs are based on \$110,000 per acre.



Funding Sources

Revenue	General Fund	Park CEF	Total
2016		\$300,000	\$300,000
2017		\$2,300,000	\$2,300,000
Total		\$2,600,000	\$2,600,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2016	\$300,000		\$300,000
2017		\$2,300,000	\$2,300,000
Total	\$300,000	\$2,300,000	\$2,600,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2016	\$123,000	\$36,000	\$5,000		\$164,000	
Total	\$123,000	\$36,000	\$5,000		\$164,000	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$300,000			
	Current Plan Planning Costs	\$300,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,300,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,600,000			
	Current Plan Project Costs	\$2,600,000			

Additional Information:

Recreation Trail System

Department:

Parks & Recreation

Division:

Trails

Project Manager:

Gary Havener

Phone Number:

970.962.2456

Email:

haveng@ci.loveland.co.us

Project Category:

TBD

Project Number:

TBD

Duration:

2009 - 2018

Design:

0% Complete

Construction:

0% Complete

**Total Project
Cost:
\$3,800,000**

About the Project

Complete the remaining 6.15 miles of the City's recreation trail loop. Trail connections are underway in the northern part of town with critical links remaining in the west and northeast parts of town.

Outstanding sections include Hwy. 287 underpass (acquisition and design), 57th Astreet north to Hwy. 287, 29th Street Trail Connection, Wilson to Namaqua Road Connection, Denver Avenue to Boyd Lake and connections to the Colorado Front Range Trail System.



Portion of the Trail System

Funding Sources

Revenue	Special Revenue	Trail CEF	Total
2009	\$650,000	\$450,000	\$1,100,000
2010	\$250,000		\$250,000
2011		\$250,000	\$250,000
2012	\$300,000		\$300,000
2013		\$500,000	\$500,000
2014	\$500,000		\$500,000
2015		\$500,000	\$500,000
2016			\$0
2017	\$200,000		\$200,000
2018		\$200,000	\$200,000
Total	\$1,900,000	\$1,900,000	\$3,800,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009			\$1,100,000
2010			\$250,000
2011			\$250,000
2012			\$300,000
2013			\$500,000
2014			\$500,000
2015			\$500,000
2016			\$0
2017			\$200,000
2018			\$200,000
Total	\$600,000	\$3,200,000	\$3,800,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$600,000			
	Current Plan Planning Costs	\$600,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$3,200,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$3,200,000			
	Current Plan Project Costs	\$3,800,000			

Additional Information:

Open Land Acquisition

Department:
Parks & Recreation

Division:
Open Lands

Project Manager:
Gary Havener

Phone Number:
970.962.2456

Email:
haveng@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2009 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$16,760,400**

About the Project

Acquisition of properties to conserve land in and around Loveland. Priorities are indicated in the Open Lands Master Plan. Number one priority is properties along the Big Thompson River.



Funding Sources

Revenue	Open Space CEF	Open Space Sales Tax	Total
2009	\$565,000	\$1,150,000	\$1,715,000
2010	\$15,000	\$1,200,000	\$1,315,000
2011	\$601,800	\$1,200,000	\$1,801,800
2012		\$1,250,000	\$1,250,000
2013	\$500,000	\$1,300,000	\$1,800,000
2014		\$1,400,000	\$1,400,000
2015	\$500,000	\$1,400,000	\$1,900,000
2016		\$1,500,000	\$1,500,000
2017	\$600,000	\$1,500,000	\$2,100,000
2018	\$478,600	\$1,500,000	\$1,978,600
Total	\$3,360,400	\$13,400,000	\$16,760,400

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009	\$1,715,000		\$1,715,000
2010	\$1,315,000		\$1,315,000
2011	\$1,801,800		\$1,801,800
2012	\$1,250,000		\$1,250,000
2013	\$1,800,000		\$1,800,000
2014	\$1,400,000		\$1,400,000
2015	\$1,900,000		\$1,900,000
2016	\$1,500,000		\$1,500,000
2017	\$2,100,000		\$2,100,000
2018	\$1,978,600		\$1,978,600
Total	\$16,760,400		\$16,760,400

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$16,760,400			
	Current Plan Planning Costs	\$16,760,400			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal				
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs				
	Current Plan Project Costs	\$16,760,400			

Additional Information:

Land Acquisition

Department:

Parks & Recreation

Division:

Park

Project Manager:

Gary Havener

Phone Number:

970.962.2456

Email:

haveng@ci.loveland.co.us

Project Category:

TBD

Project Number:

TBD

Duration:

2014 - 2015

Design:

0% Complete

Construction:

0% Complete

**Total Project
Cost:
\$2,000,000**

About the Project

Funding is allocated, based on the availability of resources, to purchase land for future park development. The City follows a “willing seller-willing buyer” philosophy.

Beautiful Land in Loveland



Funding Sources

Revenue	General Fund	Park CEF	Total
2014		\$1,000,000	\$1,000,000
2015		\$1,000,000	\$1,000,000
Total		\$2,000,000	\$2,000,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2014	\$1,000,000		\$1,000,000
2015	\$1,000,000		\$1,000,000
Total	\$2,000,000		\$2,000,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2014						
2015						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition	\$2,000,000			
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal	\$2,000,000			
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs	\$2,000,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal				
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs				
	Current Plan Project Costs	\$2,000,000			

Additional Information:

PUBLIC WORKS



PUBLIC WORKS

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Downtown Improvements

Department:
Public Works

Division:
Facilities Management

Project Manager:
Ken Cooper

Phone Number:
970.962.2635

Email:
coopek@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2008-2013

Design:
99% Complete

Construction:
0% Complete

**Total Project
Cost:
\$13,108,870**

About the Project

Limited public parking in downtown Loveland continues to be a challenge for businesses, their customers, and anybody who visits the downtown area. The City plans to eventually purchase property in downtown and build a parking structure to accommodate 200 vehicles. A very rough estimate was made for land costs, budget in 2008 was \$1.8 million. The figures below assume...

- 10% for design/architecture/ engineering
- 72% for construction and demolition
- 0% for furniture/fixtures/equipment
- 5% for permits/fees
- 13% for contingency



Downtown Loveland

Funding Sources

Revenue	General Fund Council Reserve	Total
2009	\$743,340	\$743,340
2010	\$4,212,260	\$4,212,260
2011	\$1,000,000	\$1,000,000
2012	\$802,990	\$802,990
2013	\$4,550,280	\$4,550,280
Total	\$11,308,870	\$11,308,870

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009	\$743,340		\$743,340
2010		\$4,212,260	\$4,212,260
2011		\$1,000,000	\$1,000,000
2012	\$802,990		\$802,990
2013		\$4,550,280	\$4,550,280
Total	\$1,546,330	\$9,762,540	\$11,308,870

Operations Impact

Expenditures	Purchased Services	Total	FTEs
2009	\$79,300	\$79,300	
2010			
2011			
2012	\$80,560	\$80,560	
Total	\$159,860	\$159,860	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$1,546,330			
	Current Plan Planning Costs	\$1,546,330			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$9,762,540			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$9,762,540			
	Current Plan Project Costs	\$11,308,870			

Additional Information:

\$1,800,000 in 2008 budget for a total project cost of \$13,108,870.

Downtown Improvements: Downtown Parking Structure

Department:
Public Works

Division:
Facilities Management

Project Manager:
Ken Cooper

Phone Number:
970.962.2635

Email:
coopek@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2008-2010

Design:
99% Complete

Construction:
0% Complete

**Total Project
Cost:
\$6,755,600**

About the Project

Limited public parking in downtown Loveland continues to be a challenge for businesses, their customers, and anybody who visits the downtown area. The City plans to eventually purchase property in downtown and build a parking structure to accommodate 200 vehicles. A very rough estimate was made for land costs, budget in 2008 was \$1.8 million. The figures below assume...

- 10% for design/architecture/ engineering
- 72% for construction and demolition
- 0% for furniture/fixtures/equipment
- 5% for permits/fees
- 13% for contingency



Funding Sources

Revenue	General Fund Council Reserve	Total
2009	\$743,340	\$743,340
2010	\$4,212,260	\$4,212,260
Total	\$4,955,600	\$4,955,600

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009	\$743,340		\$743,340
2010		\$4,212,260	\$4,212,260
Total	\$743,340	\$4,212,260	\$4,955,600

Operations Impact

Expenditures	Purchased Services	Total	FTEs
2009	\$79,300	\$79,300	
2010			
Total	\$79,300	\$79,300	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses	\$743,340			
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs	\$743,340			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts	\$4,212,260			
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$4,212,260			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$4,212,260			
	Current Plan Project Costs	\$4,955,600			

Additional Information:

\$1,800,000 in 2008 budget for a total project cost of \$6,755,600.

Downtown Improvements: Downtown Streetscape Improvements

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2011

Design:
0% Complete

Construction:
0% Complete

Total Project Cost:
\$1,200,000

About the Project

Improvements to the downtown area streetscape including curb and gutter, storm drainage, corner bulb-outs, landscaping, and hardscape improvements. Construction is planned for 2011.



Funding Sources

Revenue	General Fund Council Reserves	Total
2011	\$1,000,000	\$1,000,000
Total	\$1,000,000	\$1,000,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2011		\$1,000,000	\$1,000,000
Total		\$1,000,000	\$1,000,000

Operations Impact

Expenditures	Personnel	Supplies	Capital Outlay	Total	FTEs
2011					
Total					

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts	\$1,000,000			
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,000,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,000,000			
	Current Plan Project Costs	\$1,000,000			

Additional Information:

\$200,000 in 2008 budget for a total project cost of \$1,200,000.

Downtown Improvements: Community Building

Department:
Public Works

Division:
Facilities Management

Project Manager:
Ken Cooper

Phone Number:
970.962.2635

Email:
coopek@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2012 – 2013

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$5,353,270**

About the Project

The City has a unique opportunity to construct a new community building on the north side of Fairgrounds Park and tie it into the continued development in Downtown. With the removal of the Ag-Ed and McMillen Buildings at the old Fairgrounds, there continues to be a need for community meeting and event space that the Pulliam Building cannot meet. The project assumes a new building of 16,000 sq. feet to be designed in 2011 and completed in 2012. The figures below assume...

- 10% for design/architecture / engineering
- 65% for construction
- 7% for furniture/fixtures/equipment
- 5% for permits/fees
- 13% for contingency
- Variable for land costs

Construction of building beyond this scope will require private contributions.

Downtown Sculpture



Funding Sources

Revenue	General Fund Capital Reserve	Total
2012	\$802,990	\$802,990
2013	\$4,550,280	\$4,550,280
Total	\$5,353,270	\$5,353,270

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2012	\$802,990		\$802,990
2013		\$4,550,280	\$4,550,280
Total	802,990	\$4,550,280	\$5,353,270

Operations Impact

Expenditures	Personnel	Purchased Services	Total	FTEs
2012		\$80,560		
2013				
Total				

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$802,990			
	Current Plan Planning Costs	\$802,990			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$4,189,960			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal	\$360,320			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$4,550,280			
	Current Plan Project Costs	\$5,353,270			

Additional Information:

Facility Maintenance Capital Projects

Department:
Public Works

Division:
Facilities Management

Project Manager:
Ken Cooper

Phone Number:
970.962.2635

Email:
coopek@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2009 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$4,900,000**

About the Project

An annual program to address major facility maintenance needs. The program includes replacement of major building systems, roof replacement and carpet replacement. The annual funding is set at \$500,000 and projects are prioritized to remain within the allocation.



Funding Sources

Revenue	General Fund	Total
2009	\$500,000	\$500,000
2010	\$500,000	\$500,000
2011	\$495,000	\$495,000
2012	\$500,000	\$500,000
2013	\$500,000	\$500,000
2014	\$500,000	\$500,000
2015	\$405,000	\$405,000
2016	\$500,000	\$500,000
2017	\$500,000	\$500,000
2018	\$500,000	\$500,000
Total	\$4,900,000	\$4,900,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$500,000	\$500,000
2010		\$500,000	\$500,000
2011		\$495,000	\$495,000
2012		\$500,000	\$500,000
2013		\$500,000	\$500,000
2014		\$500,000	\$500,000
2015		\$405,000	\$405,000
2016		\$500,000	\$500,000
2017		\$500,000	\$500,000
2018		\$500,000	\$500,000
Total		\$4,900,000	\$4,900,000

Operations Impact

Expenditures	Personnel	Purchased Services	Total	FTEs
2009				
2010				
Total				

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$4,900,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$4,900,000			
	Current Plan Project Costs	\$4,900,000			

Additional Information:

Service Center Phase III Expansion

Department:
Public Works

Division:
Facilities Management

Project Manager:
Ken Cooper

Phone Number:
970.962.2635

Email:
coopek@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2009 - 2010

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$11,544,000**

About the Project

Since the early 1990s, the City has planned to further expand the Service Center campus to better meet the long-term operational needs of the many divisions there. Specifically, the Streets, Solid Waste, and Stormwater divisions are in special need of more space and the COLT division would also benefit from a consolidated facility. The R2J School District is expected to vacate the Service Center late in 2009. Therefore, the hope is to begin design for a new building for Public Works late in 2009, with construction primarily in 2010. Preliminary scope calls for the facility to be 48,680 sq. ft. at a cost of \$11,544,000. The figures below assume...



Service Center

- 10% for design/architecture/ engineering
- 65% for construction
- 7% for furniture/fixtures/equipment
- 5% for permits/fees
- 13% for contingency
- Variable for land costs

Funding Sources

Revenue	Gen Gvt CEF	FTA Capital Grant	Enterprise	Total
2009	\$1,731,600			\$1,731,600
2010	\$4,393,250	\$1,200,000	\$4,219,150	\$9,812,400
Total	\$6,124,850	\$1,200,000	\$4,219,150	\$11,544,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009	\$1,731,600		\$1,731,600
2010		\$9,812,400	\$9,812,400
Total	\$1,731,600	\$9,812,400	\$11,544,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009			\$231,153		\$231,153	
2010						
Total			\$231,153		\$231,153	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$1,731,600			
	Current Plan Planning Costs	\$1,731,600			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$9,004,320			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal	\$808,080			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$9,812,400			
	Current Plan Project Costs	\$11,544,000			

Additional Information:

Maintenance Operations Center Remodel

Department:
Public Works

Division:
Facilities Management

Project Manager:
Ken Cooper

Phone Number:
970.962.2635

Email:
coopek@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2011

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$588,640**

About the Project

When the Streets, Solid Waste, and Stormwater divisions move from the Maintenance Operations Center (MOC) to the completed Service Center Phase 3 in late 2010, it will allow significant changes to the MOC to better service the Traffic and Facilities Management divisions. Traffic will generally occupy the western half of the building, while FM will use the eastern half. FM expects to program and design the space internally, so there will be limited design/architecture/engineering costs. One major change to the building that these project costs do not include is the creation of a full-scale Traffic Operations Center. Traffic has already begun working with FM on this project and the costs to create this TOC will be kept separate from the specific remodel costs needed and shown below.



The figures below assume...

- 5% for design/architecture/ engineering
- 65% for construction
- 7% for furniture/fixtures/equipment
- 5% for permits/fees
- 13% for contingency

Funding Sources

Revenue	Gen Gvt CEF	Total
2011	588,640	\$588,640
Total	\$588,640	\$588,640

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2011	\$28,300	\$560,340	\$588,640
Total	\$28,300	\$560,340	\$588,640

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2011						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$28,300			
	Current Plan Planning Costs	\$28,300			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$520,720			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal	\$39,620			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$560,340			
	Current Plan Project Costs	\$588,640			

Additional Information:

Civic Center Parking

Department:
Public Works

Division:
Facilities Management

Project Manager:
Ken Cooper

Phone Number:
970.962.2635

Email:
coopek@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2010

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$1,054,000**

About the Project

The Library expansion project scheduled for 2010 will nearly double the size of that building, resulting in additional parking needs. However, the site surrounding the Library will not allow added parking. Instead, parking currently shared by City employees and Library customers must be transitioned into Library customer parking only. To make this happen, the City will develop additional employee parking along East 1st Street. The City-owned rental homes in that area will be removed. City Planning will soon review this project, along with the Library and Chilson Center expansion projects, to help further define overall scope and civil work needed. Therefore, these cost estimates may change given the site requirements of the project. The figures below assume...



Municipal Building

- 10% for design/architecture/ engineering
- 72% for construction
- 0% for furniture/fixtures/equipment
- 5% for permits/fees
- 13% for contingency
- Variable for land costs

Funding Sources

Revenue	Gen Gvt CEF	FTA Capital Grant	Stormwater	Solid Waste	Total
2010	\$1,054,000				\$1,054,000
Total	\$1,054,000				\$1,054,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2010	\$374,000	\$680,000	\$1,054,000
Total	\$374,000	\$680,000	\$1,054,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010			\$231,153		\$231,153	
Total			\$231,153		\$231,153	

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$374,000			
	Current Plan Planning Costs	\$374,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$680,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$680,000			
	Current Plan Project Costs	\$1,054,000			

Additional Information:

Transportation Program

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
Various

Duration:
2009 - 2018

Design:
0% Complete

Construction:
0% Complete

Total Project Cost:
\$68,151,440

About the Project

The 2030 Transportation Plan is the guiding document for the Transportation Program. Within the plan, the projected projects that will be required to maintain service levels within the City are prioritized based on system contiguity and congestion, safety enhancements, multi-modal enhancements, environmental impacts, ease of implementation, the economic impact to the City, and regional significance. Although Council policy and direction to staff is to allocate \$2 million of General Fund resources, this does not always meet the needs of the program, due to the nature of the projects. In some years more is needed and in some years less based on the calculation of growth versus pass-through impacts on the project. Over the 10-year program, the General Fund resources average \$2 million a year to meet Council policy. The TABOR revenue reserve has been the source of the General Fund contribution in the past. If this source ends, unrestricted funds will be used. A listing of the major projects follows this page.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$1,547,350	\$3,052,650	\$4,600,000
2010	\$1,595,890	\$3,204,110	\$4,800,000
2011	\$1,786,240	\$3,213,760	\$5,000,000
2012	\$2,440,900	\$3,559,100	\$6,000,000
2013	\$1,947,570	\$5,070,280	\$7,017,850
2014	\$2,392,960	\$4,975,780	\$7,368,740
2015	\$1,769,770	\$5,977,410	\$7,747,180
2016	\$2,038,810	\$6,085,230	\$8,124,040
2017	\$2,146,050	\$6,384,190	\$8,530,240
2018	\$2,334,970	\$6,628,420	\$8,963,390
Total	\$20,000,510	\$48,150,930	\$68,151,440

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$4,600,000	
2010		\$4,800,000	
2011		\$5,000,000	
2012		\$6,000,000	
2013		\$7,017,850	
2014		\$7,368,740	
2015		\$7,747,180	
2016		\$8,124,040	
2017		\$8,530,240	
2018		\$8,963,390	
Total		\$68,151,440	

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$68,151,440			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$68,151,440			
	Current Plan Project Costs	\$68,151,440			

Additional Information:

Transportation Program: Taft Ave. – Arkins Branch to US 34

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0105 & TS0703

Duration:
2008 - 2010

Design:
100% Complete

Construction:
0% Complete

Total Project Cost: \$9,528,000

About the Project

The project will widen Taft Avenue from the Arkins Branch Railroad to US 34. The section is currently a 4 lane street with no center turn lane and will be improved to 4-lane arterial.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$545,310	\$1,272,400	\$1,817,710
2010	\$1,022,680	\$2,386,250	\$3,408,930
Total	\$1,567,990	\$3,658,650	\$5,226,640

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$1,817,710	\$1,817,710
2010		\$3,408,930	\$3,408,930
Total		\$5,226,640	\$5,226,640

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009						
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$5,226,640			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$5,226,640			
	Current Plan Project Costs	\$5,226,640			

Additional Information:

\$4,301,360 in 2008 budget for total project cost of \$9,528,000.

Transportation Program: Eisenhower & Madison Ave.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0109

Duration:
2009 - 2011

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$3,410,000**

About the Project

The project includes major intersection improvement at the intersection of Madison Avenue and Eisenhower Boulevard.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$259,290	\$259,300	\$518,590
2010			
2011	\$542,140	\$542,130	\$1,084,270
Total	\$801,430	\$801,430	\$1,602,860

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009	\$518,590		\$518,590
2010			
2011		\$1,084,270	\$1,084,270
Total	\$518,590	\$1,084,270	\$1,602,860

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs	\$518,590			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,084,270			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,084,270			
	Current Plan Project Costs	\$1,602,860			

Additional Information:

\$1,807,140 in 2008 budget for total project cost of \$3,410,000.

Transportation Program: Madison Ave. – Silverleaf Dr. to 29th St.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0205

Duration:
2011 - 2012

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$2,000,000

About the Project

The project will widen Madison Avenue from Silver Leaf Drive to 29th Street, and includes a new traffic signal. The section is currently a 3 lane arterial and will be improved to a 4 lane arterial.



Funding Sources

Revenue	General Fund	CEF	Total
2011	\$260,530	\$1,042,140	\$1,302,670
2012	\$62,930	\$251,730	\$314,660
Total	\$323,460	\$1,293,870	\$1,617,330

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2011		\$1,302,670	\$1,302,670
2012		\$314,660	\$314,660
Total		\$1,617,330	\$1,617,330

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,617,330			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,617,330			
	Current Plan Project Costs	\$1,617,330			

Additional Information:

\$382,670 in 2008 budget for total project cost of \$2,000,000.

Transportation Program: Bike Lane Construction

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0212

Duration:
2009 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$500,000**

About the Project

The project is an annual program to construct bike lanes as the opportunities arise.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$25,000	\$25,000	\$50,000
2010	\$25,000	\$25,000	\$50,000
2011	\$25,000	\$25,000	\$50,000
2012	\$25,000	\$25,000	\$50,000
2013	\$25,000	\$25,000	\$50,000
2014	\$25,000	\$25,000	\$50,000
2015	\$25,000	\$25,000	\$50,000
2016	\$25,000	\$25,000	\$50,000
2017	\$25,000	\$25,000	\$50,000
2018	\$25,000	\$25,000	\$50,000
Total	\$250,000	\$250,000	\$500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$50,000	\$50,000
2010		\$50,000	\$50,000
2011		\$50,000	\$50,000
2012		\$50,000	\$50,000
2013		\$50,000	\$50,000
2014		\$50,000	\$50,000
2015		\$50,000	\$50,000
2016		\$50,000	\$50,000
2017		\$50,000	\$50,000
2018		\$50,000	\$50,000
Total		\$500,000	\$500,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$500,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$500,000			
	Current Plan Project Costs	\$500,000			

Additional Information:

Transportation Program: 37th St. – Monroe Ave. to Madison Ave.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
*EN0219**

Duration:
2013

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$2,000,000

About the Project

The project will construct 37th Street from Monroe Avenue to Madison Avenue as a new 2 lane arterial.



Funding Sources

Revenue	General Fund	CEF	Total
2013	\$813,840	\$813,840	\$1,627,680
Total	\$813,840	\$813,840	\$1,627,680

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2013		\$1,627,680	\$1,627,680
Total		\$1,627,680	\$1,627,680

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,627,680			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,627,680			
	Current Plan Project Costs	\$1,627,680			

Additional Information:

\$372,320 in 2008 budget for total project cost of \$2,000,000.

Transportation Program: Small Capital Projects

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0223

Duration:
2009 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$2,360,000**

About the Project

The project is an annual program to budget for small street projects that were not anticipated.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$200,000		\$200,000
2010	\$200,000		\$200,000
2011	\$200,000		\$200,000
2012	\$200,000		\$200,000
2013	\$200,000		\$200,000
2014	\$560,000		\$560,000
2015	\$200,000		\$200,000
2016	\$200,000		\$200,000
2017	\$200,000		\$200,000
2018	\$200,000		\$200,000
Total	\$2,360,000		\$2,360,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$200,000	\$200,000
2010		\$200,000	\$200,000
2011		\$200,000	\$200,000
2012		\$200,000	\$200,000
2013		\$200,000	\$200,000
2014		\$560,000	\$560,000
2015		\$200,000	\$200,000
2016		\$200,000	\$200,000
2017		\$200,000	\$200,000
2018		\$200,000	\$200,000
Total		\$2,360,000	\$2,360,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal				
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs				

Additional Information:

Transportation Program: 37th St. – US287 to Lincoln Ave.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0305

Duration:
2009 - 2012

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$1,500,000**

About the Project

This project is the construction of a new two lane arterial extending 37th Street from US 287 to Lincoln Avenue.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$155,600	\$622,400	\$778,000
2010			
2011			
2012	\$361,000	\$361,000	\$722,000
Total	\$516,600	\$983,400	\$1,500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$778,000	\$778,000
2010			
2011			
2012		\$722,000	\$722,000
Total		\$1,500,00	\$1,500,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
2009-2012	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,500,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,500,000			
	Current Plan Project Costs	\$1,500,000			

Additional Information:

Transportation Program: N. Boise Ave. Ext. – Mt. Columbia to 57th St.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0330

Duration:
2013

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$2,500,000**

About the Project

The project will construct the North Boise Avenue extension from Mt. Columbia to 57th Street. The section is currently a 2 lane county road and will be widened to a 2 lane arterial.



Taft Avenue South of US 34

Funding Sources

Revenue	General Fund	CEF	Total
2013	\$403,570	\$1,614,290	\$2,017,860
Total	\$403,570	\$1,614,290	\$2,017,860

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2013		\$2,017,860	\$2,017,860
Total		\$2,017,860	\$2,017,860

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2013						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,017,860			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,017,860			
	Current Plan Project Costs	\$2,017,860			

Additional Information:

\$232,140 in 2008 budget for a total project cost of \$2,250,000

Transportation Program: Loveland ITS Update

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN9922

Duration:
2009 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$611,730**

About the Project

The project is an annual program to update the Intelligent Traffic Signal System.



Taft Avenue South of US 34

Funding Sources

Revenue	General Fund	CEF	Total
2009	\$25,000	\$25,000	\$50,000
2010	\$25,000	\$25,000	\$50,000
2011	\$25,000	\$25,000	\$50,000
2012	\$25,000	\$25,000	\$50,000
2013	\$25,000	\$25,000	\$50,000
2014	\$25,000	\$25,000	\$50,000
2015	\$25,000	\$25,000	\$50,000
2016	\$25,000	\$25,000	\$50,000
2017	\$25,000	\$25,000	\$50,000
2018	\$25,000	\$25,000	\$50,000
Total	\$250,000	\$250,000	\$500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$50,000	\$50,000
2010		\$50,000	\$50,000
2011		\$50,000	\$50,000
2012		\$50,000	\$50,000
2013		\$50,000	\$50,000
2014		\$50,000	\$50,000
2015		\$50,000	\$50,000
2016		\$50,000	\$50,000
2017		\$50,000	\$50,000
2018		\$50,000	\$50,000
Total		\$500,000	\$500,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$500,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$500,000			
	Current Plan Project Costs	\$500,000			

Additional Information:

\$111,730 in 2008 budget for total project cost of \$611,730

Transportation Program: Signal System Interconnect & School Flashers

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TS0101 & TS0501

Duration:
2009 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$924,470**

About the Project

This project is an annual program to update the signal system's interconnections and to upgrade school flashers.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$50,000	\$30,000	\$80,000
2010	\$50,000	\$30,000	\$80,000
2011	\$50,000	\$30,000	\$80,000
2012	\$50,000	\$30,000	\$80,000
2013	\$50,000	\$30,000	\$80,000
2014	\$50,000	\$30,000	\$80,000
2015	\$50,000	\$30,000	\$80,000
2016	\$50,000	\$30,000	\$80,000
2017	\$50,000	\$30,000	\$80,000
2018	\$50,000	\$30,000	\$80,000
Total	\$500,000	\$300,000	\$800,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$80,000	\$80,000
2010		\$80,000	\$80,000
2011		\$80,000	\$80,000
2012		\$80,000	\$80,000
2013		\$80,000	\$80,000
2014		\$80,000	\$80,000
2015		\$80,000	\$80,000
2016		\$80,000	\$80,000
2017		\$80,000	\$80,000
2018		\$80,000	\$80,000
Total		\$800,000	\$800,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$800,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$800,000			
	Current Plan Project Costs	\$800,000			

Additional Information:

Transportation Program: ROW Acquisition

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0215

Duration:
2009 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$2,421,050**

About the Project

This is an annual program that budgets for right-of-way acquisition opportunities that may arise. ROW costs are projected to increase over time with the growth of the City, so acquisition of right-of-way before the project will begin will save the City funds over time.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$100,000	\$100,000	\$200,000
2010	\$100,000	\$100,000	\$200,000
2011	\$100,000	\$100,000	\$200,000
2012	\$100,000	\$100,000	\$200,000
2013	\$100,000	\$100,000	\$200,000
2014	\$100,000	\$100,000	\$200,000
2015	\$100,000	\$100,000	\$200,000
2016	\$100,000	\$100,000	\$200,000
2017	\$100,000	\$100,000	\$200,000
2018	\$100,000	\$100,000	\$200,000
Total	\$1,000,000	\$1,000,000	\$2,000,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$200,000	\$200,000
2010		\$200,000	\$200,000
2011		\$200,000	\$200,000
2012		\$200,000	\$200,000
2013		\$200,000	\$200,000
2014		\$200,000	\$200,000
2015		\$200,000	\$200,000
2016		\$200,000	\$200,000
2017		\$200,000	\$200,000
2018		\$200,000	\$200,000
Total		\$2,000,000	\$2,000,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,000,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,000,000			
	Current Plan Project Costs	\$2,000,000			

Additional Information:

\$421,050 in 2008 budget for a total project cost of \$2,421,050.

Transportation Program: Boyd Lake Ave. – LCR 20E to US34

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0706

Duration:
2012 - 2013

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$1,500,000

About the Project

The project will widen Boyd Lake Avenue from Larimer County Road 20 to US 34. The section is currently a 2 lane county road and will be improved to a 4 lane arterial.



Funding Sources

Revenue	General Fund	CEF	Total
2012	\$150,000	\$600,000	\$750,000
2013	\$150,000	\$600,000	\$750,000
Total	\$300,000	\$1,200,000	\$1,500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2012		\$750,000	\$750,000
2013		\$750,000	\$750,000
Total		\$1,500,000	\$1,500,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,500,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,500,000			
	Current Plan Project Costs	\$1,500,000			

Additional Information:

Transportation Program: Crossroads Blvd. – Centerra Pkwy. To LCR 3

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0707

Duration:
2010 - 2013

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$3,000,000**

About the Project

This project will widen Crossroads Boulevard from a 2 lane arterial to a 4 lane arterial.



Funding Sources

Revenue	General Fund	CEF	Total
2010	\$20,000	\$80,000	\$100,000
2011			
2012	\$159,900	\$639,600	\$799,500
2013	\$420,100	\$1,680,400	\$2,100,500
Total	\$600,000	\$2,400,000	\$3,000,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2010	\$100,000		\$100,000
2011			
2012	\$799,500		\$799,500
2013		\$2,100,500	\$2,100,500
Total	\$899,500	\$2,100,500	\$3,000,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$899,500			
	Current Plan Planning Costs	\$899,500			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,100,500			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,100,500			
	Current Plan Project Costs	\$3,000,000			

Additional Information:

Transportation Program: Taft Ave. – US34 to 22nd St.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0708

Duration:
2015 - 2016

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$1,500,000**

About the Project

The project will widen Taft Avenue from a 4 lane street with no center turn lanes to a 4 lane arterial from US 34 to 22nd Street.



Taft Avenue South of US 34

Funding Sources

Revenue	General Fund	CEF	Total
2015	\$126,260	\$505,050	\$631,310
2016	\$173,740	\$694,950	\$868,890
Total	\$300,000	\$1,200,000	\$1,500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2015	\$631,310		\$631,310
2016		\$868,690	\$868,690
Total	\$631,310	\$868,690	\$1,500,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2015						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$631,310			
	Current Plan Planning Costs	\$631,310			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$868,690			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$868,690			
	Current Plan Project Costs	\$1,500,000			

Additional Information:

Transportation Program: Boyd Lake Ave. – LCR 20C to LCR 20E

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0709

Duration:
2013 - 2014

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$800,000

About the Project

The project widens Boyd Lake Avenue that is currently a 2 lane arterial to a 4 lane arterial from Larimer County Road 20C to Larimer County Road 20E.



Funding Sources

Revenue	General Fund	CEF	Total
2013	\$79,590	\$318,350	\$397,940
2014	\$80,410	\$321,650	\$640,000
Total	\$160,000	\$640,000	\$800,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2013	\$397,940	\$640,000	\$800,000
2014			
Total	\$397,940	\$640,000	\$800,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2013						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal				
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs				

Additional Information:

Transportation Program: 1st St. – Wilson Ave. to Taft Ave.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0710 & EN0607

Duration:
2014-2015

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$3,000,000

About the Project

The project widens sections of this arterial road to complete a 4 lane arterial along the entire segment.



Taft Avenue South of US 34

Funding Sources

Revenue	General Fund	CEF	Total
2014	\$280,000	\$1,120,000	\$1,400,000
2015		\$1,388,340	\$1,388,340
Total	\$280,000	\$2,508,340	\$2,788,340

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2014		\$1,400,000	\$1,400,000
2015		\$1,388,340	\$1,388,340
Total		\$2,788,340	\$2,788,340

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2014						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,788,340			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,788,340			
	Current Plan Project Costs	\$2,788,340			

Additional Information:

\$211,660 in 2008 budget for total project cost of \$3,000,000.

Transportation Program: Taft Ave. – 50th St. to 57th St.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0711

Duration:
2009 - 2015

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$1,500,000**

About the Project

The project will widen Taft Avenue from a 2 lane arterial to a 4 lane arterial from 50th Street to 57th Street.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$20,000	\$80,000	\$100,000
2010			
2011	\$20,000	\$80,000	\$100,000
2012			
2013			
2014	\$130,000	\$520,000	\$650,000
2015	\$130,000	\$520,000	\$650,000
Total	\$300,000	\$1,200,000	\$1,500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009	\$100,000		\$100,000
2010			
2011	\$100,000		\$100,000
2012			
2013			
2014		\$650,000	\$650,000
2015		\$650,000	\$650,000
Total	\$200,000	\$1,300,000	\$1,500,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$200,000			
	Current Plan Planning Costs	\$200,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,300,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,300,000			
	Current Plan Project Costs	\$1,500,000			

Additional Information:

Transportation Program: Taft Ave. – 57th St. to LCR 30

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0712

Duration:
2015 - 2016

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$3,000,000**

About the Project

The project will widen Taft Avenue from 57th Street to Larimer County Road 30. The section is currently a county 2 lane road and will be improved to a 4 lane arterial.



Funding Sources

Revenue	General Fund	CEF	Total
2015		\$1,000,000	\$1,000,000
2016	\$400,000	\$1,600,000	\$2,000,000
Total	\$400,000	\$2,600,000	\$3,000,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2015	\$1,000,000		\$1,000,000
2016		\$2,000,000	\$2,000,000
Total	\$1,000,000	\$2,000,000	\$3,000,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2015						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses	\$1,000,000			
	Bldg Permit & Plan Review Fees				
	Subtotal	\$1,000,000			
	Current Plan Planning Costs	\$1,000,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts	\$2,000,000			
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,000,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,000,000			
	Current Plan Project Costs	\$3,000,000			

Additional Information:

Transportation Program: 57th St. – US287 to Monroe Ave.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0713

Duration:
2015 - 2016

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$1,140,000**

About the Project

The project will reconstruct 57th Street which is currently a 2 lane county road to 4 lane arterial from US 287 to Monroe Avenue.



Funding Sources

Revenue	General Fund	CEF	Total
2015	\$200,000	\$800,000	\$1,000,000
2016	\$8,530	\$34,110	\$42,640
Total	208,530	834,110	\$1,042,640

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2015		\$1,000,000	\$1,000,000
2016		\$42,640	\$42,640
Total		\$1,042,640	\$1,042,640

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2015						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,042,640			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,042,640			
	Current Plan Project Costs	\$1,042,640			

Additional Information:

\$97,360 in 2008 budget for total project cost of \$1,140,000.

Transportation Program: 5th St. – Sculptor to Boyd Lake Ave.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0714

Duration:
2014 - 2015

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$1,500,000

About the Project

The project will wide a 2 lane county road to a 2 lane arterial.



Funding Sources

Revenue	General Fund	CEF	Total
2014	\$286,490	\$1,145,980	\$1,432,470
2015	\$13,510	\$54,020	\$67,530
Total	\$300,000	\$1,200,000	\$1,500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2014		\$1,432,470	\$1,432,470
2015		\$67,530	\$67,530
Total		\$1,500,000	\$1,500,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2014						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,500,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,500,000			
	Current Plan Project Costs	\$1,500,000			

Additional Information:

Transportation Program: Garfield & Eisenhower

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TS0714

Duration:
2014

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$600,000**

About the Project

The project provides improvements to the intersection and signals at Garfield Avenue and Eisenhower Boulevard.



Funding Sources

Revenue	General Fund	CEF	Total
2014	\$120,000	\$480,000	\$600,000
Total	\$120,000	\$480,000	\$600,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2014		\$600,000	\$600,000
Total		\$600,000	\$600,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2014						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$600,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$600,000			
	Current Plan Project Costs	\$600,000			

Additional Information:

Transportation Program: US287 & US34

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
[*klockd@ci.loveland.co.us*](mailto:klockd@ci.loveland.co.us)

Project Category:
TBD

Project Number:
TS0716

Duration:
2015

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$1,000,000

About the Project

The project provides traffic signal improvements to the intersection of US 287 and US 34.



Taft Avenue South of US 34

Funding Sources

Revenue	General Fund	CEF	Total
2015	\$200,000	\$800,000	\$1,000,000
Total	\$200,000	\$800,000	\$1,000,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2015		\$1,000,000	\$1,000,000
Total		\$1,000,000	\$1,000,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2015						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,000,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,000,000			
	Current Plan Project Costs	\$1,000,000			

Additional Information:

Transportation Program: 57th St. – Wilson Ave. to Taft Ave.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2016-2017

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$2,889,900

About the Project

The project reconstructs 57th Street from a 2 lane county road to a 2 lane arterial from Wilson Avenue to Taft Avenue.



Funding Sources

Revenue	General Fund	CEF	Total
2016	\$300,000	\$1,200,000	\$1,500,000
2017	\$277,980	\$1,111,920	\$1,389,900
Total	\$577,980	\$2,311,920	\$2,889,900

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2016		\$1,500,000	\$1,500,000
2017		\$1,389,900	\$1,389,900
Total		\$2,889,900	\$2,889,900

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2010						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,889,900			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,889,900			
	Current Plan Project Costs	\$2,889,900			

Additional Information:

Transportation Program: St. Louis Ave. – SH402 to 1st St.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2016 - 2017

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$3,178,800**

About the Project

The project widens St. Louis Avenue from a 2 lane county road to a 2 lane arterial from State Highway 402 to 1st Street.



Funding Sources

Revenue	General Fund	CEF	Total
2016	\$330,000	\$1,320,000	\$1,650,000
2017	\$305,760	\$1,223,040	\$1,528,800
Total	\$635,760	\$2,543,040	\$3,178,800

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2016		\$1,650,000	\$1,650,000
2017		\$1,528,800	\$1,528,800
Total		\$3,178,800	\$3,178,800

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2016						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$3,178,800			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$3,178,800			
	Current Plan Project Costs	\$3,178,800			

Additional Information:

Transportation Program: 37th St. & Monroe Ave.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2016

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$500,000**

About the Project

This project is the installation of a traffic signal at the intersection of 37th Street and Monroe Avenue.



Taft Avenue South of US 34

Funding Sources

Revenue	General Fund	CEF	Total
2016	\$100,000	\$400,000	\$500,000
Total	\$100,000	\$400,000	\$500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2016		\$500,000	\$500,000
Total		\$500,000	\$500,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2016						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$500,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$500,000			
	Current Plan Project Costs	\$500,000			

Additional Information:

Transportation Program: Eisenhower & LCR3

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2016

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$500,000**

About the Project

The project is the installation of a traffic signal at the intersection of Eisenhower Boulevard and Larimer County Road 3.



Funding Sources

Revenue	General Fund	CEF	Total
2016	\$100,000	\$400,000	\$500,000
Total	\$100,000	\$400,000	\$500,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2016		\$500,000	\$500,000
Total		\$500,000	\$500,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2016						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget	
Planning Phase:	Land (409-09-10)					
	Land Acquisition					
	Legal Fees					
	Environmental Audits/Testing					
	Other Land Expenses					
	Subtotal					
	Design (409-09-55)					
	Consultant Basic Fees					
	Consultant Supplemental Svcs					
	Other Design Expenses					
	Bldg Permit & Plan Review Fees					
	Subtotal					
	Current Plan Planning Costs					
	Construction Phase:	Construction (409-09-60)				
		Construction & Contracts				
		Landscaping				
		Improvements (other than bldgs)				
		Telecommunications				
		Technology				
		Utility Charges				
		Subtotal	\$500,000			
Equipment						
Furniture & Equip. (409-09-47)						
Computer Equip. (409-09-48)						
Other						
Subtotal						
Retainage (409-09-59)						
Art In Public Places (409-xx-xx)						
Current Plan Construction Costs		\$500,000				
Current Plan Project Costs						
		\$500,000				

Additional Information:

Transportation Program: 57th St. – Taft Ave. to US287

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2016 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$6,213,200**

About the Project

The project reconstructs 57th Street from a 2 lane county road to a 4 lane arterial from Taft Avenue to US 287.



Funding Sources

Revenue	General Fund	CEF	Total
2016	\$76,540	\$306,170	\$382,710
2017	\$513,330	\$2,053,310	\$2,566,640
2018	\$652,770	\$2,611,080	\$3,263,850
Total	\$1,242,640	\$4,970,560	\$6,213,200

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2016	\$382,710		\$382,710
2017		\$2,566,640	\$2,566,640
2018		\$3,263,850	\$3,263,850
Total	\$382,710	\$5,830,490	\$6,213,200

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2016						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase: 2016	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$382,710			
	Current Plan Planning Costs	\$382,710			
	Construction Phase:				
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$5,830,490			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$5,830,490			
Current Plan Project Costs		\$6,213,200			

Additional Information:

Transportation Program: Boise Ave. – Mt. Columbia Dr. to 37th St.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2017

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$1,444,900**

About the Project

The project extends Boise Avenue as a new 2 lane arterial from Mt. Columbia Drive to 37th Street.



Funding Sources

Revenue	General Fund	CEF	Total
2017	\$288,980	\$1,155,920	\$1,444,900
Total	\$288,980	\$1,155,920	\$1,444,900

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2017		\$1,444,900	\$1,444,900
Total		\$1,444,900	\$1,444,900

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2017						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget	
Planning Phase:	Land (409-09-10)					
	Land Acquisition					
	Legal Fees					
	Environmental Audits/Testing					
	Other Land Expenses					
	Subtotal					
	Design (409-09-55)					
	Consultant Basic Fees					
	Consultant Supplemental Svcs					
	Other Design Expenses					
	Bldg Permit & Plan Review Fees					
	Subtotal					
	Current Plan Planning Costs					
	Construction Phase:	Construction (409-09-60)				
		Construction & Contracts				
		Landscaping				
		Improvements (other than bldgs)				
		Telecommunications				
		Technology				
		Utility Charges				
Subtotal		\$1,444,900				
Equipment						
Furniture & Equip. (409-09-47)						
Computer Equip. (409-09-48)						
Other						
Subtotal						
Retainage (409-09-59)						
Art In Public Places (409-xx-xx)						
Current Plan Construction Costs		\$1,444,900				
Current Plan Project Costs						
		\$1,444,900				

Additional Information:

Transportation Program: 29th Street – Custer to Garfield

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2017 - 2018

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$2,022,900

About the Project

The project adds turns lanes to 29th Street, an existing 4 lane arterial with no turn lanes. The section is from Custer Avenue to Garfield Avenue.



Funding Sources

Revenue	General Fund	CEF	Total
2017	\$150,000	\$350,000	\$500,000
2018	\$456,870	\$1,066,030	\$1,522,900
Total	\$606,870	\$1,416,030	\$2,022,900

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2017		\$500,000	\$500,000
2018		\$1,522,900	\$1,522,900
Total		\$2,022,900	\$2,022,900

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2017						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,022,900			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,022,900			
	Current Plan Project Costs	\$2,022,900			

Additional Information:

Transportation Program: LCR 20E – Boyd Lake Ave. to I-25 E. Frontage Rd.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2017 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$3,326,640**

About the Project

The project will widen Larimer County Road 20 E from a 2 lane county road to a 2 lane arterial from Boyd Lake Avenue to the I-25 East Frontage Road.



Funding Sources

Revenue	General Fund	CEF	Total
2017	\$100,000	\$400,000	\$500,000
2018	\$565,330	\$2,261,310	\$2,826,640
Total	\$665,330	\$2,661,310	\$3,326,640

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2017	\$500,000		\$500,000
2018		\$2,826,640	\$2,826,640
Total	\$500,000	\$2,826,640	\$3,326,640

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2017						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal	\$500,000			
	Current Plan Planning Costs	\$500,000			
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,826,640			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,826,640			
	Current Plan Project Costs	\$3,326,640			

Additional Information:

Transportation Program: Crossroads Blvd. – I25 to Centerra Pkwy.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
FN0313

Duration:
2011 - 2016

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$2,900,000**

About the Project

A developer constructed project due reimbursement for oversizing beyond the local street equivalent in City Code. The project consists of widening a 2 lane arterial to a 4 lane arterial along Crossroads Boulevard from I-25 to Centerra Parkway including the installation of a traffic signal.



Funding Sources

Revenue	General Fund	CEF	Total
2011	\$200,000	\$200,000	\$400,000
2012	\$210,000	\$210,000	\$420,000
2013	\$250,000	\$250,000	\$500,000
2014	\$250,000	\$250,000	\$500,000
2015	\$500,000	\$500,000	\$1,000,000
2016	\$40,000	\$40,000	\$80,000
Total	\$1,450,000	\$1,450,000	\$2,900,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2011		\$400,000	\$400,000
2012		\$420,000	\$420,000
2013		\$500,000	\$500,000
2014		\$500,000	\$500,000
2015		\$1,000,000	\$1,000,000
2016		\$80,000	\$80,000
Total		\$2,900,000	\$2,900,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2011						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$2,900,000			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,900,000			
	Current Plan Project Costs	\$2,900,000			

Additional Information:

Transportation Program: US287 & 57th St.

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
EN0411

Duration:
2009 - 2013

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$1,279,860**

About the Project

A developer constructed project due to reimbursement for oversizing beyond the local street equivalent in City Code. The project consisted of constructing an intersection at US 87 and 57th Street; improvements to 57th Street; and placing a traffic signal at the intersection of US 287 and 65th Street.



Funding Sources

Revenue	General Fund	CEF	Total
2009	\$87,140	\$348,560	\$435,700
2010	\$87,140	\$348,560	\$435,700
2011	\$27,230	\$108,920	\$136,150
2012	\$27,230	\$108,920	\$136,150
2013	\$27,230	\$108,930	\$136,160
Total	\$255,970	\$1,023,890	\$1,279,860

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$435,700	\$435,700
2010		\$435,700	\$435,700
2011		\$136,150	\$136,150
2012		\$136,150	\$136,150
2013		\$136,160	\$136,160
Total		\$1,279,860	\$1,279,860

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$1,279,860			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$1,279,860			
	Current Plan Project Costs	\$1,279,860			

Additional Information:

Transportation Program: Fairgrounds Ave. – Crossroads to CR30

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockeman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
ENR027

Duration:
2011 - 2014

Design:
0% Complete

Construction:
0% Complete

Total Project Cost: \$727,370

About the Project

A developer constructed project due reimbursement for oversizing beyond the local street equivalent in City Code. The project consists of constructing a 2 lane arterial – Fairgrounds Avenue from Crossroads Boulevard to County Road 30; an interim solution. This section will ultimately be a 4 lane arterial.



Funding Sources

Revenue	General Fund	CEF	Total
2011	\$70,000	\$280,000	\$350,000
2012			
2013			
2014	\$143,680	\$143,690	\$287,370
Total	\$213,680	\$423,690	\$637,370

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2011	\$350,000		\$350,000
2012			
2013			
2014		\$287,370	\$287,370
Total	\$350,000	\$287,370	\$637,370

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2011						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$637,370			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$637,370			
	Current Plan Project Costs	\$637,370			

Additional Information:

\$90,000 in 08budget for total project cost of \$727,370

Transportation Program: Small Developer Projects

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave Klockman

Phone Number:
970.962.2514

Email:
klockd@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2009 - 2014

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$2,289,130**

About the Project

The project consists of several developer constructed projects who are due reimbursements for oversizing the project beyond the local street equivalent required by City Code. Included are:

- An intersection and traffic signal at Clydesdale and Crossroads Blvd. (\$180,000)
- Taft Ave. from 43rd St. to 57th St. widening a 2 lane county road to a 4 lane arterial. (\$385,370)
- 14th St. SW from Cty. Rd. 21 to Katie Dr. widening a 2 lane county road to a 4 lane arterial. (\$307,340)
- 5th St. east of Sculptor Dr. widening a 2 lane county road to a 2 lane arterial. (\$289,030)
- SH 402 from St. Louis to US 287 widening a 2 lane state highway to a 4 lane arterial. (\$400,870)
- Wilson Ave. from 43rd St. to 50th St. widening a 2 lane county road to a 4 lane arterial. (\$221,500)
- Improvements to Boise and Denver Ave. (\$146,310)
- Improvements to the intersection at Taft Ave. and 14th St. SW. (\$358,710)



Taft Avenue South of US 34

Funding Sources

Revenue	General Fund	CEF	Total
2009	\$70,000	\$280,000	\$350,000
2010	\$56,070	\$199,300	\$255,370
2011	\$175,340	\$521,580	\$696,920
2012	\$76,000	\$204,000	\$280,000
2013	\$30,000	\$70,000	\$100,000
2014	\$126,370	\$480,470	\$606,840
Total	\$533,780	\$1,755,350	\$2,289,130

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$350,000	\$350,000
2010		\$255,370	\$255,370
2011		\$696,920	\$696,920
2012		\$280,000	\$280,000
2013		\$100,000	\$100,000
2014		\$606,840	\$606,840
Total		\$2,289,130	\$2,289,130

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	2,289,130			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$2,289,130			
	Current Plan Project Costs	\$2,289,130			

Additional Information:

Street Rehabilitation

Department:
Public Works

Division:
Project Engineering

Project Manager:
Dave DeBaere

Phone Number:
970.962.2510

Email:
debaed@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2009 - 2018

Design:
0% Complete

Construction:
0% Complete

**Total Project
Cost:
\$38,427,760**

About the Project

The City budgets for annual street maintenance costs. Projects consist of treatment overlays, major reconstruction, and concrete repairs. Funding for the program is from the Transportation fee charged to residential and commercial buildings, and General Fund resources. This program significantly extends the life of City streets; improving the ride-ability and reducing the reconstruction costs of existing streets.



Funding Sources

Revenue	General Fund	Other	Total
2009	\$1,874,360	\$1,477,710	\$3,352,070
2010	\$1,923,200	\$1,529,430	\$3,452,630
2011	\$1,866,980	\$1,689,230	\$3,556,210
2012	\$1,914,550	\$1,748,350	\$3,662,900
2013	\$1,971,990	\$1,800,800	\$3,772,790
2014	\$2,031,150	\$1,854,820	\$3,885,970
2015	\$2,092,090	\$1,910,460	\$4,002,550
2016	\$2,154,860	\$1,967,770	\$4,122,630
2017	\$2,219,510	\$2,026,800	\$4,246,310
2018	\$2,286,100	\$2,087,600	\$4,373,700
Total	\$20,334,790	\$18,092,970	\$38,427,760

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2009		\$3,352,070	\$3,352,070
2010		\$3,452,630	\$3,452,630
2011		\$3,556,210	\$3,556,210
2012		\$3,662,900	\$3,662,900
2013		\$3,772,790	\$3,772,790
2014		\$3,885,970	\$3,885,970
2015		\$4,002,550	\$4,002,550
2016		\$4,122,630	\$4,122,630
2017		\$4,246,310	\$4,246,310
2018		\$4,373,700	\$4,373,700
Total		\$38,427,760	\$38,427,760

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2009						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal	\$38,427,760			
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal				
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$38,427,760			
	Current Plan Project Costs	\$38,427,760			

Additional Information:

Heavy Equipment Replacement

Department:
Public Works

Division:
Street Maintenance

Project Manager:
Mick Mercer

Phone Number:
970.962.2530

Email:
mercem@ci.loveland.co.us

Project Category:
TBD

Project Number:
TBD

Duration:
2011

Design:
0% Complete

Construction:
0% Complete

Total Project Cost:
\$503,000

About the Project

Replacement of a cold planer milling machine used by the Street Maintenance Division for repairing streets. The funding sources is General Fund revenues.



Funding Sources

Revenue	General Fund	Total
2011	\$503,000	\$503,000
Total	\$503,000	\$503,000

Project Costs Estimates By Year

Elements	Planning	Construction	Total
2011		\$503,000	\$503,000
Total		\$503,000	\$503,000

Operations Impact

Expenditures	Personnel	Supplies	Purchased Svcs	Fixed Costs	Total	FTEs
2011						
Total						

Duration	Category/Description	Budget	Budget Revised	Actual	(+)/- Budget
Planning Phase:					
	Land (409-09-10)				
	Land Acquisition				
	Legal Fees				
	Environmental Audits/Testing				
	Other Land Expenses				
	Subtotal				
	Design (409-09-55)				
	Consultant Basic Fees				
	Consultant Supplemental Svcs				
	Other Design Expenses				
	Bldg Permit & Plan Review Fees				
	Subtotal				
	Current Plan Planning Costs				
Construction Phase:					
	Construction (409-09-60)				
	Construction & Contracts				
	Landscaping				
	Improvements (other than bldgs)				
	Telecommunications				
	Technology				
	Utility Charges				
	Subtotal				
	Equipment				
	Furniture & Equip. (409-09-47)				
	Computer Equip. (409-09-48)				
	Other				
	Subtotal	\$503,000			
	Retainage (409-09-59)				
	Art In Public Places (409-xx-xx)				
	Current Plan Construction Costs	\$503,000			
	Current Plan Project Costs	\$503 ,000			

Additional Information:

ENTERPRISE FUNDS



ENTERPRISE PROJECTS

Golf Enterprise	6-2
Power	6-3
Wastewater	6-10
Water.....	6-17
Storm Water.....	6-24

Golf Enterprise Fund

REVENUE										
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Fund Balance	1,749,700	1,778,940	1,590,170	1,762,500	2,285,640	2,505,620	3,044,770	3,053,830	1,640,290	1,513,820
Golf Revenues	29,240	61,230	597,330	598,140	434,980	789,150	709,060	736,460	173,530	391,350
Total Revenue	1,778,940	1,840,170	2,187,500	2,360,640	2,720,620	3,294,770	3,753,830	3,790,290	1,813,820	1,905,170
EXPENSE										
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Olde Course										
Maintenance Building Imp.	-	250,000	350,000	-	-	-	-	-	-	-
Clubhouse Improvement	-	-	-	-	-	150,000	500,000	2,150,000	-	-
Course Improvements	-	-	-	-	-	-	-	-	-	-
Subtotal Olde Course	-	250,000	350,000	-	-	150,000	500,000	2,150,000	-	-
Mariana Butte										
Course Improvements	-	-	-	-	215,000	-	200,000	-	200,000	-
Subtotal Mariana Butte	-	-	-	-	215,000	-	200,000	-	200,000	-
Cattail Creek										
Course Improvements	-	-	75,000	75,000	-	100,000	-	-	100,000	-
Subtotal Cattail Creek	-	-	75,000	75,000	-	100,000	-	-	100,000	-
Total Golf	-	250,000	425,000	75,000	215,000	250,000	700,000	2,150,000	300,000	-
Ending Balance	1,778,940	1,590,170	1,762,500	2,285,640	2,505,620	3,044,770	3,053,830	1,640,290	1,513,820	1,905,170

POWER UTILITY

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Description	2009	2010	2011	2012	2013	TOTAL
** CAPITAL BLANKETS **						
HYDRO GENERATION	\$5,500	\$5,670	\$5,830	\$6,010	\$6,190	\$29,200
OVERHEAD DISTRIBUTION LINES	\$55,000	\$56,650	\$58,350	\$60,100	\$61,900	\$292,000
UNDERGROUND DISTRIBUTION LINES	\$90,000	\$92,700	\$95,480	\$98,340	\$101,300	\$477,820
URD PRIM/SEC/LATERAL & SVC SECTIONS	\$55,000	\$56,650	\$58,350	\$60,100	\$61,900	\$292,000
METER PURCHASES/INSTALL/UPGRADE	\$150,000	\$154,500	\$159,140	\$163,910	\$168,830	\$796,380
DISTRIBUTION TRANSFORMER NON ATC	\$50,000	\$51,500	\$53,050	\$54,640	\$56,280	\$265,470
SUBSTATION	\$16,000	\$16,480	\$16,970	\$17,480	\$18,010	\$84,940
OVERHEAD SERVICE INSTALL/UPGRADE	\$8,000	\$8,240	\$8,490	\$8,740	\$9,000	\$42,470
UNDERGROUND SERVICE INSTALL/UPGR	\$80,000	\$140,000	\$212,180	\$231,850	\$238,810	\$902,840
TEMPORARY SERVICE INSTALL	\$20,000	\$20,600	\$53,050	\$57,970	\$59,710	\$211,330
TOTAL BLANKETS	\$529,500	\$602,990	\$720,890	\$759,140	\$781,930	\$3,394,450
** SPECIFIC PROJECTS **						
HYDRO GENERATION	\$30,000	\$30,900	\$31,830	\$32,780	\$33,770	\$159,280
SUBSTATION	\$0	\$0	\$0	\$0	\$0	\$0
CUSTOMER AID-TO-CONSTRUCTION	\$1,000,000	\$1,250,000	\$2,060,000	\$2,250,960	\$2,318,530	\$8,879,490
SYSTEM IMPROVEMENTS	\$2,400,000	\$1,957,000	\$2,705,300	\$2,816,340	\$2,900,870	\$12,779,510
PUBLIC WORK PROJECTS	\$100,000	\$618,000	\$106,090	\$109,270	\$112,550	\$1,045,910
STREET LIGHTS/CUST REQ/MISC PROJECTS	\$44,000	\$45,320	\$46,680	\$48,080	\$49,520	\$233,600
STREET LIGHTS/ARTERIALS/MAJOR COLLECTORS	\$300,000	\$309,000	\$318,270	\$327,810	\$337,650	\$1,592,730
TOTAL SPECIFIC PROJECTS	\$3,874,000	\$4,210,220	\$5,268,170	\$5,585,240	\$5,752,890	\$24,690,520
** PLANT INVESTMENT FEE PROJECTS **						
SUBSTATION PIF'S	\$1,250,000	\$0	\$1,113,940	\$0	\$1,144,070	\$3,508,010
FEEDERS	\$950,000	\$1,648,000	\$583,500	\$1,748,320	\$656,730	\$5,586,550
TOTAL PIF PROJECTS	\$2,200,000	\$1,648,000	\$1,697,440	\$1,748,320	\$1,800,800	\$9,094,560
** GENERAL PLANT **						
ADMINISTRATIVE	\$141,270	\$0	\$0	\$0	\$0	\$141,270
ENGINEERING	\$7,400	\$0	\$0	\$0	\$0	\$7,400
OPERATIONS	\$190,100	\$217,850	\$187,040	\$174,610	\$283,410	\$1,053,010
TOTAL GENERAL PLANT	\$338,770	\$217,850	\$187,040	\$174,610	\$283,410	\$1,201,680
TOTAL CAPITAL EXPENDITURES	\$6,942,270	\$6,679,060	\$7,873,540	\$8,267,310	\$8,619,030	\$38,381,210

POWER UTILITY

SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
HYDRO GENERATION	\$30,000	\$30,900	\$31,830	\$32,780	\$33,770	\$159,280
TOTAL - HYDRO GENERATION	\$30,000	\$30,900	\$31,830	\$32,780	\$33,770	\$159,280
* CUSTOMER AID-TO-CONSTRUCTION *						
Transformers	\$250,000	\$350,000	\$515,000	\$562,740	\$579,630	\$2,257,370
Labor/Fleet & Other Materials	\$750,000	\$900,000	\$1,545,000	\$1,688,220	\$1,738,900	\$6,622,120
TOTAL CUSTOMER ATC	\$1,000,000	\$1,250,000	\$2,060,000	\$2,250,960	\$2,318,530	\$8,879,490

POWER UTILITY

CAPITAL ACQUISITIONS - GENERAL PLANT

Description	2009	2010	2011	2012	2013	TOTAL
** OPERATIONS **						
Small Tools/Equipment (Capital Portion)	\$30,000	\$30,900	\$31,830	\$32,780	\$33,770	\$159,280
Replacement Puller #5805 (2000 S&R UnderDawg Puller)	\$120,000					\$120,000
Line Crews						
Electric Metering - Purchase 2 Eagle Power Quality monitor kits	\$14,000					\$14,000
Electric Metering - Purchase new Radio Frequency Interference equipment	\$7,000					\$7,000
Facility Maintenance - Replace Roof on Heated Vehicle Storage (Power Portion - Total 2009 Request \$49,100)	\$19,100					\$19,100
Scheduled Vehicle Replacements		\$125,150	\$89,650	\$74,300	\$180,080	\$469,180
Anticipated Equipment Purchases		\$61,800	\$65,560	\$67,530	\$69,560	\$264,450
TOTAL OPERATIONS	\$190,100	\$217,850	\$187,040	\$174,610	\$283,410	\$1,053,010
TOTAL GENERAL PLANT	\$338,770	\$217,850	\$187,040	\$174,610	\$283,410	\$1,201,680

POWER UTILITY

SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** SUBSTATIONS **						
						\$0
TOTAL SUBSTATIONS	\$0	\$0	\$0	\$0	\$0	\$0

POWER UTILITY

SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** UNDERGROUND **						
Blanket - Development driven construction of miscellaneous lateral feeder extensions as required to meet new load requirements (200A)	\$300,000	\$309,000	\$477,410	\$521,670	\$537,320	\$2,145,400
TOTAL UNDERGROUND	\$300,000	\$309,000	\$477,410	\$521,670	\$537,320	\$2,145,400

POWER UTILITY

SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** SYSTEM IMPROVEMENTS **						
Crossroads Sub S. on Boyd E. across to Crossroads and to WalMart Distribution Center						
Adding Pad Mounted Capacitor Banks in various locations	\$100,000	\$103,000	\$106,090	\$109,270	\$112,550	\$530,910
AC Cycling Program-Partnering w/Power	\$300,000	\$309,000	\$318,270			\$927,270
Smaller 200 Amp Loop Projects	\$200,000	\$206,000	\$212,180	\$218,540	\$225,100	\$1,061,820
Valley to East Substation along 402 N. along CR 11H. East along 1st. N. along Denver to the East Substation	\$1,500,000					\$1,500,000
Planned Future Projects		\$1,030,000	\$1,591,350	\$1,966,860	\$2,025,900	\$6,614,110
TOTAL SYSTEM IMPROVEMENTS	\$2,100,000	\$1,648,000	\$2,227,890	\$2,294,670	\$2,363,550	\$10,634,110

POWER UTILITY

SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
SUBSTATION PIF's						
EAST SUBSTATION						
New Control House	\$250,000					\$250,000
Install third transformer	\$100,000					\$100,000
Upgrade bus from 1200 amp to 2000 amp	\$500,000					\$500,000
Install third switchgear	\$400,000					\$400,000
Planned Future Projects			\$1,113,940		\$1,144,070	\$2,258,010
TOTAL SUBSTATION PIF'S	\$1,250,000	\$0	\$1,113,940	\$0	\$1,144,070	\$3,508,010
FEEDER PIF's						
Blanket - Development driven construction of miscellaneous primary feeder extensions as required to meet new load requirements (600A)	\$350,000	\$360,500	\$583,500	\$637,590	\$656,730	\$2,588,320
Valley Sub to circuit 224 along RR tracks to 1st & Garfield						
Airport Sub North along Crossroads to WalMart Distribution Center						
Extend Feeder from Shops at Centerra to Rocky Mtn. Blvd.						
Madison Ave from RR Tracks North						
Install additional conduits along CR 3 for Airport Substation	\$100,000					\$100,000
Extend Feeder from Shops at Centerra to Rocky Mtn. Blvd. along Kendall Parkway	\$500,000					\$500,000
Planned Future Projects		\$1,287,500		\$1,110,730		\$2,398,230
TOTAL FEEDERS PIF's	\$950,000	\$1,648,000	\$583,500	\$1,748,320	\$656,730	\$5,586,550
TOTAL PIF PROJECTS	\$2,200,000	\$1,648,000	\$1,697,440	\$1,748,320	\$1,800,800	\$9,094,560

POWER UTILITY

SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** PUBLIC WORKS **						
Miscellaneous Small Projects	\$100,000	\$103,000	\$106,090	\$109,270	\$112,550	\$530,910
Taft Part 2		\$515,000				\$515,000
TOTAL ENGINEERING	\$100,000	\$618,000	\$106,090	\$109,270	\$112,550	\$1,045,910

POWER UTILITY

CAPITAL ACQUISITIONS - GENERAL PLANT

Description	2009	2010	2011	2012	2013	TOTAL
** ADMINISTRATION **						
Service Center Lighting Retro-Fit (Power Portion - Total 2009 Request \$15,000) Customer Relations	\$6,000					\$6,000
Replace Plotter HP DesignJet 1055CM (Power Portion - Total 2009 Request \$12,000)	\$4,440					\$4,440
Install Electronic Map Board in Control Room	\$50,000					\$50,000
Install Ethernet for Subnet Explorer (backup dispatch center)	\$12,000					\$12,000
Facility Maintenance - Replace HVAC Rooftop Units on Warehouse (Power Portion - Total 2009 Request \$65,000)	\$52,000					\$52,000
Facility Maintenance - Replace UPS Unit at Warehouse (Power Portion - Total 2009 Request \$17,000)	\$13,600					\$13,600
Facility Maintenance - Crack sealing & Seal Coat Service Center West Parking Lot (Power Portion - Total 2009 Request \$8,500)	\$3,230					\$3,230
TOTAL ADMINISTRATIVE	\$141,270	\$0	\$0	\$0	\$0	\$141,270
** ENGINEERING **						
Replace file server system for W&P (Power Portion - Total 2009 Request \$20,000)	\$7,400					\$7,400
TOTAL ENGINEERING	\$7,400	\$0	\$0	\$0	\$0	\$7,400

POWER UTILITY

CAPITAL ACQUISITIONS - GENERAL PLANT

Description	2009	2010	2011	2012	2013	TOTAL
** OPERATIONS **						
Small Tools/Equipment (Capital Portion)	\$30,000	\$30,900	\$31,830	\$32,780	\$33,770	\$159,280
Replacement Puller #5805 (2000 S&R UnderDawg Puller) Line Crews	\$120,000					\$120,000
Electric Metering - Purchase 2 Eagle Power Quality monitor kits	\$14,000					\$14,000
Electric Metering - Purchase new Radio Frequency Interference equipment	\$7,000					\$7,000
Facility Maintenance - Replace Roof on Heated Vehicle Storage (Power Portion - Total 2009 Request \$49,100)	\$19,100					\$19,100
Scheduled Vehicle Replacements		\$125,150	\$89,650	\$74,300	\$180,080	\$469,180
Anticipated Equipment Purchases		\$61,800	\$65,560	\$67,530	\$69,560	\$264,450
TOTAL OPERATIONS	\$190,100	\$217,850	\$187,040	\$174,610	\$283,410	\$1,053,010
TOTAL GENERAL PLANT	\$338,770	\$217,850	\$187,040	\$174,610	\$283,410	\$1,201,680

WASTEWATER UTILITY

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Description	2009	2010	2011	2012	2013	TOTAL
** CAPITAL BLANKETS **						
TOTAL BLANKETS						
** SPECIFIC PROJECTS **						
LINE REPLACEMENTS	\$754,630	\$1,228,980	\$890,770	\$917,480	\$950,640	\$4,742,500
WASTEWATER PLANT	\$321,100	\$504,190	\$1,977,430	\$2,792,920	\$1,512,120	\$7,107,760
TOTAL SPECIFIC PROJECTS	\$1,075,730	\$1,733,170	\$2,868,200	\$3,710,400	\$2,462,760	\$11,850,260
** SYSTEM IMPACT FEE PROJECTS **						
OVERSIZING / MAIN EXTENSIONS	\$387,110	\$794,830	\$276,620	\$561,370	\$2,646,680	\$4,666,610
WASTEWATER PLANT	\$278,500	\$1,094,600	\$1,245,370	\$1,251,590	\$6,190	\$3,876,250
TOTAL SIF PROJECTS	\$665,610	\$1,889,430	\$1,521,990	\$1,812,960	\$2,652,870	\$8,542,860
** GENERAL PLANT **						
ADMINISTRATIVE	\$8,080	\$0	\$0	\$0	\$0	\$8,080
ENGINEERING	\$5,200	\$0	\$0	\$0	\$0	\$5,200
OPERATIONS	\$79,000	\$46,940	\$50,400	\$57,210	\$86,380	\$319,930
TOTAL GENERAL PLANT	\$92,280	\$46,940	\$50,400	\$57,210	\$86,380	\$333,210
TOTAL CAPITAL EXPENDITURES	\$1,833,620	\$3,669,540	\$4,440,590	\$5,580,570	\$5,202,010	\$20,726,330

WASTEWATER UTILITY
SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** LINE REPLACEMENTS **						
ROW Utility Relocate	\$52,000	\$53,560	\$55,170	\$56,820	\$58,530	\$276,080
Barberry Place Lift Station Abandonment		\$265,740				\$265,740
South Horseshoe Lift Station Construct (General Portion)		\$242,520				\$242,520
South Horseshoe Lift Station SDC's (General Portion)		\$31,000				\$31,000
Fairgrounds/Namaqua Intcp Rehab- St Louis to Lincoln Ph 2/Construct	\$400,000					\$400,000
Boyd SL Rehab - Boise to 29th Ph 5 - Construct		\$515,000				\$515,000
Boyd Interceptor Phase VI			\$409,510			\$409,510
Boyd Interceptor Phase VII				\$450,200		\$450,200
Recurring 8" VCP Sewerline Rehab					\$261,120	\$261,120
Manhole Rehab Phase 1	\$174,000					\$174,000
CMOM Initial Audit	\$11,000					\$11,000
Design/Rehab/Replace Misc. Sewer, 2.5 miles/year (0.75 of 320 miles, assume 140 year life) (90% Rehab, 10% Replace, Costs adjusted 4%/year for system growth)			\$136,860	\$112,550	\$498,600	\$748,010
4th & Cleveland Sewer Line Repair			\$164,440			\$164,440
West 2nd St Sewer Line Replacement				\$169,370		\$169,370
In-House Labor/Fleet Charges	\$117,630	\$121,160	\$124,790	\$128,540	\$132,390	\$624,510
Boyd SL Intcpt Rehab Hwy 34 to Hoffman Ph 4/ Design						
Boyd SL Intcpt Rehab Hwy 34 to Hoffman Ph 4/SDC						
Boyd SL Intcpt Rehab Hwy 34 to Hoffman Ph 4/ Build						
TOTAL - LINE REPLACEMENTS	\$754,630	\$1,228,980	\$890,770	\$917,480	\$950,640	\$4,742,500

WASTEWATER UTILITY
SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** WASTEWATER PLANT **						
Design & SDC Project C WAS Thickening (General Portion)		\$306,780	\$157,990	\$162,730		\$627,500
Construction Project C WAS Thickening (General Portion)			\$1,579,890	\$1,627,290		\$3,207,180
New Onsite Phone System	\$10,300					\$10,300
Design & SDC, Project D Influent Pumping & Project E Headworks (General Portion - Total 2009 Request \$300,000)	\$180,000	\$15,450	\$9,550			\$205,000
Construction, Project D Influent Pumping & Project E Headworks (General Portion - Total 2009 Request \$200,000)	\$120,000					\$120,000
South Platte Basin Hearings Assistance	\$5,300					\$5,300
Design of Digester Compressor & Flare Modifications (General Portion)			\$50,920	\$54,200		\$105,120
Construction of Digester Compressor & Flare Modifications (General Portion)			\$148,530	\$154,730		\$303,260
Design & SDC, Digester Complex Mixing System & Boiler Replacement				\$133,310	\$137,310	\$270,620
Construction, Digester Complex Mixing System & Boiler Replacement					\$1,368,620	\$1,368,620
Vulnerability Assessment		\$85,700				\$85,700
Update CIP (General Portion - Total Request \$11,000)	\$5,500	\$5,670	\$5,830	\$6,010	\$6,190	\$29,200
River Monitoring for Bio Criteria Standard Dev (General Portion)		\$6,280				\$6,280
River Monitoring for Early Aquatic Life Presence Evaluation (General Portion)		\$10,660				\$10,660
River Monitoring for Nutrient Standard Development (General Portion)		\$30,080				\$30,080
Asbestos Abatement of Admin Bldg Floor		\$32,860				\$32,860
WASTEWATER PLANT TOTAL	\$321,100	\$493,480	\$1,952,710	\$2,138,270	\$1,512,120	\$6,417,680

WASTEWATER UTILITY
SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** WASTEWATER PLANT CONT **						
Basic Standards Hearing Assistance		\$10,710				\$10,710
Evaluate Laboratory Options (General Portion)			\$24,720			\$24,720
Inspection and Interior Coating of Digester Roofs				\$597,830		\$597,830
Clean Digesters (prior to renovation)				\$56,820		\$56,820
Design & SDC, Odor Control Strategies (Stage 4) & Influent Collection Wetwell (Manhole A) (General Portion - Total 2008 Request \$75,000)						
Construction, Odor Control Strategies (Stage 4) HW & Influent PS (General Portion - Total 2008 Request \$535,800)						
River Monitoring for Temperature Limits (General Portion - Total 2008 Request \$15,000)						
Provide Soft Starts For Blowers 1-4 (General Portion - Total 2008 Request \$40,000)						
Design & Construct of Existing Chlorine Building Electrical and Controls						
WASTEWATER PLANT CONT TOTAL	\$0	\$10,710	\$24,720	\$654,650	\$0	\$690,080
TOTAL - WASTEWATER PLANT	\$321,100	\$504,190	\$1,977,430	\$2,792,920	\$1,512,120	\$7,107,760

WASTEWATER UTILITY
SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** OVERSIZING / MAIN EXTNSN SIF's **						
South Horseshoe Lift Station Construct (SIF Portion)		\$321,480				\$321,480
South Horseshoe Lift Station SDC's (SIF Portion)		\$41,100				\$41,100
Hwy 402 Sewer Line Extension - Design				\$255,000		\$255,000
Hwy 402 Sewer Line Extension - Construction					\$2,345,000	\$2,345,000
Wastewater Development Modeling	\$16,000			\$17,480		\$33,480
Wastewater Master Model Incl Software/Three Stages	\$110,000	\$164,800				\$274,800
Geotechnical Testing for Development Trenches	\$2,500	\$2,580	\$5,300	\$10,930	\$16,880	\$38,190
Consultant Hire for DRT	\$50,000	\$51,500	\$53,050	\$54,640	\$56,280	\$265,470
Oversizing & Extensions Agreement	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
In-House Labor/Fleet Charges	\$158,610	\$163,370	\$168,270	\$173,320	\$178,520	\$842,090
TOTAL-OVERSIZE/MAIN EXTNSNS SIF's	\$387,110	\$794,830	\$276,620	\$561,370	\$2,646,680	\$4,666,610

WASTEWATER UTILITY
SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** WASTEWATER PLANT SIF's **						
Design & SDC, New Blower & Aeration Basin Diffusers	\$73,000	\$75,190				\$148,190
Construction, New Blower & Aeration Basin Diffusers		\$751,900				\$751,900
Design & SDC, Project D Influent Pumping & Project E Headworks (SIF Portion - Total 2009 Request \$300,000)	\$120,000	\$10,300	\$6,370			\$136,670
Construction, Project D Influent Pumping & Project E Headworks (SIF Portion - Total 2009 Request \$200,000)	\$80,000					\$80,000
Design & SDC Project C WAS Thickening (SIF Portion)		\$204,520	\$105,330	\$108,490		\$418,340
Construction Project C WAS Thickening (SIF Portion)			\$1,053,260	\$1,084,860		\$2,138,120
Evaluate Laboratory Options (SIF Portion)			\$24,720			\$24,720
Update CIP (SIF Portion - Total Request \$11,000)	\$5,500	\$5,670	\$5,830	\$6,010	\$6,190	\$29,200
River Monitoring for Bio Criteria Standard Dev (SIF Portion)		\$6,280				\$6,280
River Monitoring for Early Aquatic Life Presence Evaluation (SIF Portion)		\$10,660				\$10,660
River Monitoring for Nutrient Standard Development (SIF Portion)		\$30,080				\$30,080
Design of Digester Compressor & Flare Modifications (SIF Portion)			\$12,730	\$13,550		\$26,280
Construction of Digester Compressor & Flare Modifications (SIF Portion)			\$37,130	\$38,680		\$75,810
Design & SDC, Odor Control Strategies (Stage 4) & Influent Collection Wetwell (Manhole A) (SIF Portion - Total 2008 Request \$75,000)						
Construction, Odor Control Strategies (Stage 4) HW & Influent PS (SIF Portion - Total 2008 Request \$535,800)						
River Monitoring for Temperature Limits (SIF Portion - Total 2008 Request \$15,000)						
Provide Soft Starts For Blowers 1-4 (SIF Portion - Total 2008 Request \$40,000)						
TOTAL - WASTEWATER PLANT SIF's Page 1	\$278,500	\$1,094,600	\$1,245,370	\$1,251,590	\$6,190	\$3,876,250

WASTEWATER UTILITY
CAPITAL ACQUISITIONS - GENERAL PLANT

Description	2009	2010	2011	2012	2013	TOTAL
** ADMINISTRATION **						
Service Center Lighting Retro-Fit (Waste Portion - Total 2009 Request \$15,000) Customer Relations	\$3,000					\$3,000
Replace Plotter HP DesignJect 1055CM (Waste Portion - Total 2009 Request \$12,000)	\$3,120					\$3,120
Facility Maintenance - Crack sealing & Seal Coat Service Center West Parking Lot (Waste Portion - Total 2009 Request \$8,500)	\$1,960					\$1,960
TOTAL ADMINISTRATIVE	\$8,080	\$0	\$0	\$0	\$0	\$8,080
** ENGINEERING **						
Replace file server system for W&P (Waste Portion - Total 2009 Request \$20,000)	\$5,200					\$5,200
TOTAL ENGINEERING	\$5,200					\$5,200

WASTEWATER UTILITY
CAPITAL ACQUISITIONS - GENERAL PLANT

Description	2009	2010	2011	2012	2013	TOTAL
** OPERATIONS **						
Replacement Truck #6301 (1991 GMC Dump Truck) Water Operations - GMC Topkick Dump Truck (Waste Portion - Total 2009 Request \$130,000)	\$39,000					\$39,000
Replacement Truck #6119 (1996 Chevy 1-ton 4wd w/ Auto Crane) Tech Services - 1-ton 4wd Pickup with Auto Crane (Waste Portion - Total 2009 Request \$50,000)	\$25,000					\$25,000
Facility Maintenance - Replace Roof on Heated Vehicle Storage (Waste Portion - Total 2009 Request \$49,100)	\$15,000					\$15,000
Scheduled Vehicle Replacements		\$5,740	\$7,960	\$13,500	\$41,360	\$68,560
Anticipated Equipment Purchases		\$41,200	\$42,440	\$43,710	\$45,020	\$172,370
TOTAL OPERATIONS	\$79,000	\$46,940	\$50,400	\$57,210	\$86,380	\$319,930
TOTAL GENERAL PLANT	\$92,280	\$46,940	\$50,400	\$57,210	\$86,380	\$333,210

WATER UTILITY

CAPITAL IMPROVEMENT PROGRAM SUMMARY

Description	2009	2010	2011	2012	2013	TOTAL
** CAPITAL BLANKETS **						
METER PURCHASE & INSTALL	\$32,000	\$32,960	\$33,950	\$34,970	\$36,020	\$169,900
METERS PURCHASED BY CONTRACTORS	\$32,000	\$32,960	\$33,950	\$34,970	\$36,020	\$169,900
TOTAL BLANKETS	\$64,000	\$65,920	\$67,900	\$69,940	\$72,040	\$339,800
** SPECIFIC PROJECTS **						
TRANSMISSION/DISTRIBUTION	\$616,230	\$1,334,910	\$1,010,500	\$1,097,610	\$1,433,960	\$5,493,210
WATER TREATMENT PLANT	\$476,500	\$337,330	\$233,930	\$1,395,960	\$567,820	\$3,011,540
TOTAL SPECIFIC PROJECTS	\$1,092,730	\$1,672,240	\$1,244,430	\$2,493,570	\$2,001,780	\$8,504,750
** SYSTEM IMPACT FEE PROJECTS **						
WATER RESOURCES	\$1,272,930	\$699,050	\$23,607,190	\$0	\$20,000	\$25,599,170
MAIN EXTNSN / OVERSIZING	\$4,772,790	\$480,740	\$490,070	\$558,780	\$810,550	\$7,112,930
WATER TREATMENT PLANT	\$35,500	\$5,670	\$687,990	\$3,634,970	\$3,565,040	\$7,929,170
TOTAL SIF PROJECTS	\$6,081,220	\$1,185,460	\$24,785,250	\$4,193,750	\$4,395,590	\$40,641,270
** GENERAL PLANT **						
ADMINISTRATIVE	\$30,150	\$0	\$0	\$0	\$0	\$30,150
ENGINEERING	\$37,400	\$0	\$0	\$0	\$0	\$37,400
OPERATIONS	\$146,000	\$81,860	\$76,920	\$82,340	\$86,380	\$473,500
TOTAL GENERAL PLANT	\$213,550	\$81,860	\$76,920	\$82,340	\$86,380	\$541,050
TOTAL CAPITAL EXPENDITURES	\$7,451,500	\$3,005,480	\$26,174,500	\$6,839,600	\$6,555,790	\$50,026,870

WATER UTILITY

SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** TRANSMISSION/DISTRIBUTION **						
ROW Utility Relocation	\$31,000	\$31,930	\$32,890	\$33,870	\$34,890	\$164,580
Emergency Waterline Repair	\$52,000	\$53,560	\$55,170	\$56,820	\$58,530	\$276,080
Vulnerability Assessment Improvements / Misc.				\$27,320	\$309,510	\$336,830
WL Replacement Falls Court					\$108,050	\$108,050
WL Replacement W 16th/Falls Court to Village Street					\$37,460	\$37,460
29th Street Tank Altitude Valves Install			\$54,640			\$54,640
Boyd Lake WTP Parallel 24" Interconnect (General Portion, Total Request \$168,580)	\$55,630					\$55,630
N Concrete Water Tank Demo						
Greeley Drive WL Replacement	\$97,850					\$97,850
WL Replacement SW 35th St West of Garfield			\$86,990			\$86,990
WL Replace/Assoc. w/ Washington Ave North of 7th Outfall Ph IV/Design						
WL Replace/Assoc. w/ Washington Ave North of 7th Outfall Ph IV/SDC		\$28,330				\$28,330
WL Replace/Assoc. w/ Washington Ave North of 7th Outfall Ph IV/Construct		\$551,050				\$551,050
WL Replace/Assoc. w/ 4th Street Renovation/ Design	\$50,000					\$50,000
WL Replace/Assoc. w/ 4th Street Renovation/ SDC		\$27,300				\$27,300
WL Replace/Assoc. w/ 4th Street Renovation/Construct		\$341,190				\$341,190
4 MG 29th Street Steel Tank Interior Painting			\$192,870			\$192,870
Namaqua Hills/Ponderosa Drive 4" Replace w/ 8"				\$326,400		\$326,400
3323 Butternut Drive North to Sheridan WL Rplcmnt			\$123,810			\$123,810
SE 2nd/Washington to Monroe WL Replacement			\$284,020			\$284,020
1st Street 16" WL Replace/Tyler Service Center					\$409,690	\$409,690
Logan / W 33rd to W 36th - Waterline Replacement					\$202,590	\$202,590
White Elm/Silver Leaf to W End of Scotch Elm (sliplining)	\$200,980					\$200,980
Taft Ave Phase II - 8th St to 16th St - Design	\$6,000					\$6,000
Taft Ave Phase II - 8th St to 16th St - Construction		\$175,100				\$175,100
Walnut Ave/Pine Ave to Ike, Cherry Ave, Eckley Ct					\$135,060	\$135,060
WL Replacement South 22nd & Colorado / Design			\$49,860			\$49,860
WL Replacement South 22nd & Colorado / Construct				\$519,050		\$519,050
In-House Labor/Fleet Charges	\$122,770	\$126,450	\$130,250	\$134,150	\$138,180	\$651,800
4MG Tank at WTP / SDC (General Portion, Total Request \$160,000)						

WATER UTILITY

SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** WATER TREATMENT PLANT **						
Update CIP (General Portion - Total 2009 Request \$11,000)	\$5,500	\$5,670	\$5,830	\$6,010	\$6,190	\$29,200
Update Emergency Response Plan (Every 5 years)	\$21,000					\$21,000
Loader for Lagoon Cleaning	\$120,000					\$120,000
BWW Pump Replacement and Installation	\$35,000					\$35,000
House Asbestos Abatement				\$6,560		\$6,560
Design & SDC of House Demolition				\$24,040		\$24,040
House Demolition				\$49,170		\$49,170
Final Design CT Compliance (Soda Ash Relocation, Baffle Walls)				\$28,410		\$28,410
CT Compliance (Soda Ash Relocation, Baffle Walls)				\$292,850		\$292,850
Investigate Filters 1-12 (Filter consoles, valves, etc)		\$32,960				\$32,960
Residuals Management Plan		\$41,200				\$41,200
SCADA Improvements (Design & Construct)				\$45,890	\$392,800	\$438,690
IDSE Report & Drinking Water Monitoring Plan Update	\$15,000					\$15,000
Chemical Facility Anti-Terrorism Act of 2008-Evaluation	\$40,000					\$40,000
Design of Filter Plant No 3 Filters 14 & 16 under drains and Media Replacement	\$30,000					\$30,000
Construct of Filter Plant No 3 Filters 14 & 16 under drains and Media Replacement	\$120,000					\$120,000
Design Improvements Chlorine Contact Basin Effluent Channel	\$8,000					\$8,000
Construct Improvements Chlorine Contact Basin Effluent Channel	\$32,000					\$32,000
Update Current Risk Management Plan	\$40,000					\$40,000
Revise/Update Incremental Expansion Study (30-38) (General Portion - Total 2009 Request \$40,000)	\$10,000					\$10,000
Design & Construct Filter Plant 2 Filter Under Drain Replacements (2 Filters per year)		\$257,500	\$159,140	\$163,910	\$168,830	\$749,380
Design & SDC of Filter Plant 1 Demolition			\$68,960	\$71,030		\$139,990
Demolition of Filter Plant 1 Floc/Sed 1 Demolition Design - De-chlorination Improvements				\$708,090		\$708,090
Construction - De-chlorination Improvements						
TOTAL - WATER TREATMENT PLANT	\$476,500	\$337,330	\$233,930	\$1,395,960	\$567,820	\$3,011,540

WATER UTILITY
SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** WATER RESOURCES **						
CW202A Wrap-up 2000CW108/2003CW354	\$50,000					\$50,000
Water Court Transfer Case 02CW392	\$250,000	\$250,000				\$500,000
Exchange Cases 2002CW393 & 2002CW394	\$35,000	\$35,000				\$70,000
Windy Gap Firing Project	\$722,930	\$289,050	\$23,607,190			\$24,619,170
Ditch Company Exchange Usage (SS)	\$15,000					\$15,000
Little Barnes Legal Proceeding	\$50,000					\$50,000
Private Water Rights Usage (Gard/Heikes)	\$100,000					\$100,000
City Domestic Water Rights (3.0 cfs)	\$50,000	\$125,000				\$175,000
Future Water Court Transfer Actions					\$20,000	\$20,000
TOTAL - WATER RESOURCE SIF's	\$1,272,930	\$699,050	\$23,607,190	\$0	\$20,000	\$25,599,170

WATER UTILITY
SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** MAIN EXTNSN / OVERSIZING SIF's **						
Granite WL Addition/Design				\$56,280		\$56,280
Granite WL Addition/Construct					\$238,810	\$238,810
Crossroads Area Booster Station / Construct	\$1,515,000					\$1,515,000
Crossroads Area Booster Station / SDC	\$150,000					\$150,000
Boyd Lake WTP Parallel 24" Interconnect (SIF Portion, Total Request \$168,580)	\$112,950					\$112,950
FCLWD Interconnect & Meter Vault at Crossroads Tank						
29th St PS Yard Piping Improvements / Design					\$56,280	\$56,280
Alternate Water Supply/Feasibility Study						
Alternative Water Feed (24" WL-Eisenhower to Morning Dr to 29th Tank) - Design	\$504,120					\$504,120
Alternative Water Feed (24" WL-Eisenhower to Morning Dr to 29th Tank) - Construct	\$2,016,470					\$2,016,470
Geotechnical Testing for Development Trenches	\$2,500	\$2,580	\$5,300	\$10,930	\$16,880	\$38,190
Consultant Hire for DRT	\$50,000	\$51,500	\$53,050	\$54,640	\$56,280	\$265,470
Misc Oversizing/ Extension Projects	\$258,000	\$258,000	\$258,000	\$258,000	\$258,000	\$1,290,000
In-House Labor/Fleet Charges	\$163,750	\$168,660	\$173,720	\$178,930	\$184,300	\$869,360
4 MG Tank at WTP/SDC (SIF Portion, Total Request \$160,000)						
4 MG Tank at WTP/Building Permit						
29th Street PS Expansion/Addn 4,000 gpm Capacity						
TOTAL - OVERSIZE / EXTNSNS SIF's	\$4,772,790	\$480,740	\$490,070	\$558,780	\$810,550	\$7,112,930

WATER UTILITY

SPECIFIC CAPITAL IMPROVEMENT PROJECTS

Description	2009	2010	2011	2012	2013	TOTAL
** WATER TREATMENT PLANT SIF's **						
Update CIP (SIF Portion - Total 2009 Request Request \$11,000)	\$5,500	\$5,670	\$5,830	\$6,010	\$6,190	\$29,200
Revise/Update Incremental Expansion Study (30-38) (SIF Portion - Total 2009 Request \$40,000)	\$30,000					\$30,000
Design & SDC of 8-mgd Filter Plant No. 4			\$492,260	\$253,510	\$261,120	\$1,006,890
Construction of 8-mgd Filter Plant No. 4A				\$2,312,210	\$2,381,580	\$4,693,790
Design & SDC of 8-mgd Filter Backwash Supply Tank and Pump			\$116,700	\$42,620	\$43,890	\$203,210
Construction of 8-mgd Filter Backwash Supply Tank and Pump				\$603,190	\$442,320	\$1,045,510
Design & SDC of 8-mgd Filter Backwash Wastewater Tank and Pump			\$73,200	\$38,250	\$39,390	\$150,840
Construction of 8-mgd Filter Backwash Wastewater Tank and Pump				\$379,180	\$390,550	\$769,730
TOTAL - WTP SIF PROJECTS	\$35,500	\$5,670	\$687,990	\$3,634,970	\$3,565,040	\$7,929,170
TOTAL - SIF PROJECTS	\$6,081,220	\$1,185,460	\$24,785,250	\$4,193,750	\$4,395,590	\$40,641,270

WATER UTILITY

CAPITAL ACQUISITIONS - GENERAL PLANT

Description	2009	2010	2011	2012	2013	TOTAL
** ADMINISTRATION **						
Service Center Lighting Retro-Fit (Water Portion - Total 2009 Request \$15,000) Customer Relations	\$6,000					\$6,000
Replace Plotter HP DesignJect 1055CM (Water Portion - Total 2009 Request \$12,000)	\$4,440					\$4,440
Facility Maintenance - Replace HVAC Rooftop Units on Warehouse (Water Portion - Total 2009 Request \$65,000)	\$13,000					\$13,000
Facility Maintenance - Replace UPS Unit at Warehouse (Water Portion - Total 2009 Request \$17,000)	\$3,400					\$3,400
Facility Maintenance - Crack sealing & Seal Coat Service Center West Parking Lot (Water Portion - Total 2009 Request \$8,500)	\$3,310					\$3,310
TOTAL ADMINISTRATIVE	\$30,150	\$0	\$0	\$0	\$0	\$30,150
** ENGINEERING **						
WAN Upgrade at Treatment Plant	\$30,000					\$30,000
Replace file server system for W&P (Water Portion - Total 2009 Request \$20,000)	\$7,400					\$7,400
TOTAL ENGINEERING	\$37,400	\$0	\$0	\$0	\$0	\$37,400

WATER UTILITY

CAPITAL ACQUISITIONS - GENERAL PLANT

Description	2009	2010	2011	2012	2013	TOTAL
** OPERATIONS **						
Replacement Truck #6104 (1999 GMC Pickup) Water Metering - 2wd pickup truck	\$15,000					\$15,000
Replacement Truck #6301 (1991 GMC Dump Truck) Water Operations - GMC Topkick Dump Truck (Water Portion - Total 2009 Request \$130,000)	\$91,000					\$91,000
Replacement Truck #6119 (1996 Chevy 1-ton 4wd w/ Auto Crane) Tech Services - 1-ton 4wd Pickup with Auto Crane (Water Portion - Total 2009 Request \$50,000)	\$25,000					\$25,000
Facility Maintenance - Replace Roof on Heated Vehicle Storage (Water Portion - Total 2009 Request \$49,100)	\$15,000					\$15,000
Scheduled Vehicle Replacements		\$40,660	\$34,480	\$38,630	\$41,360	\$155,130
Anticipated Equipment Purchases		\$41,200	\$42,440	\$43,710	\$45,020	\$172,370
TOTAL OPERATIONS	\$146,000	\$81,860	\$76,920	\$82,340	\$86,380	\$473,500
TOTAL GENERAL PLANT	\$213,550	\$81,860	\$76,920	\$82,340	\$86,380	\$541,050

STORMWATER UTILITY DETAILED CAPITAL BUDGET ANALYSIS FOR YEARS 2009 THROUGH 2018											
ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2009 BUDGET	2010 BUDGET	2011 BUDGET	2012 BUDGET	2013 BUDGET	2014 BUDGET	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
043-2312-409-09-52	ENGINEERING										
	Major Capital Projects										
	Washington Avenue Outfall Phase 4 (Construction Phase Services)	\$ 80,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Airport Basin Master Plan Improvements (Detention Pond Outlet)	\$ 75,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	South Loveland Outfall Phase 3	\$ 125,000.00	\$ 125,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Madison Avenue Outfall Phase 1 (Outlet Redirection to Big T. River)	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Garfield & Harrison Avenue Outfall	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	South Rist Benson Lake Outfall	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
	Silver Lake - South Phase	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -	\$ -	\$ -
	Wilson Ave & Eisenhower Blvd Outfall	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000.00	\$ -
	Minor Capital Projects										
	North Monroe Improvements - Middle area near 50th Street	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Upper Monroe Avenue (11th to 8th Street)	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Boise Avenue Outfall	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -
	Barretta Drive	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00	\$ -	\$ -
	North Monroe Improvements - North Area	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000.00
	Other Capital Projects										
	MeHaffey Park Regional Detention Pond (Parks & Rec. project)	\$ 85,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Boyd Lake Outlet Ditch Improvements (SIF project)	\$ 75,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Service Center Phase 3 Lon Hagler Basin Imp. (Facilities project)	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Master Plan Updates										
	South Rist Benson Lake Outfall	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Boise Avenue Outfall	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Madison and Cheyenne Avenue Outfall	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Wilson Ave & Eisenhower Blvd Outfall	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
	Big Thompson River Open End Services	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00
	Undefined Engineering Projects	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
	SUB-TOTALS	\$ 460,000.00	\$ 350,000.00	\$ 325,000.00	\$ 225,000.00	\$ 325,000.00	\$ 175,000.00	\$ 275,000.00	\$ 175,000.00	\$ 275,000.00	\$ 175,000.00
043-2312-409-09-60	CONSTRUCTION										
	Major Capital Projects										
	Madison Avenue Outfall 7th Street Lateral Extension	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Washington Avenue Outfall Phase 4	\$ -	\$ 2,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	South Loveland Outfall Phase 3	\$ -	\$ -	\$ -	\$ 2,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Garfield & Harrison Avenue Outfall	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000.00	\$ -	\$ -	\$ -	\$ -
	South Rist Benson Lake Outfall	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000.00	\$ -	\$ -
	Silver Lake - South Phase	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000.00
	Minor Capital Projects										
	Service Center Phase 3 Lon Hagler Basin Imp. (Facilities project)	\$ -	\$ 325,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	North Monroe Improvements - Middle area near 50th Street	\$ -	\$ -	\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Upper Monroe Avenue (11th to 8th Street)	\$ -	\$ -	\$ -	\$ -	\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -
	Boise Avenue Outfall	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000.00	\$ -	\$ -	\$ -
	Barretta Drive	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000.00	\$ -
	Maintenance Projects	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00	\$ 200,000.00
	SUB-TOTALS	\$ 450,000.00	\$ 2,525,000.00	\$ 700,000.00	\$ 2,200,000.00	\$ 700,000.00	\$ 2,200,000.00	\$ 700,000.00	\$ 2,200,000.00	\$ 700,000.00	\$ 2,200,000.00
043-2312-409-09-61	OVERSIZING/MAIN EXTENSIONS (SIF's)										
	MeHaffey Park Regional Detention Pond	\$ -	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Boyd Lake Outlet Ditch Improvements	\$ -	\$ -	\$ 500,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Airport Basin Master Plan Improvements	\$ -	\$ 1,000,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	HWY 34/I-25 Outlet Mall Retention Pond Outlet Pipe	\$ 100,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Undefined Projects	\$ -	\$ -	\$ -	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00
	SUB-TOTALS	\$ 100,000.00	\$ 1,250,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00	\$ 500,000.00
043-2312-409-09-69	STORMWATER QUALITY										
	Undefined Minor Capital Projects	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
	SUB-TOTALS	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
	TOTAL STORM WATER CAPITAL BUDGET	\$ 1,060,000.00	\$ 4,175,000.00	\$ 1,575,000.00	\$ 2,975,000.00	\$ 1,575,000.00	\$ 2,925,000.00	\$ 1,525,000.00	\$ 2,925,000.00	\$ 1,525,000.00	\$ 2,925,000.00