

# Other



# Other

# Other

This chapter includes those services that are spread throughout the City or are not a specific department's responsibility and is broken into two groups, Non-Departmental and Other Entities.

Non-Departmental includes General Fund costs that cannot be attributed to a specific department such as transfers between departments.

Other Entities include services that are not solely the City of Loveland's, such as the Fort Collins-Loveland Municipal Airport. Each is reported in a separate fund.

# Non-Departmental

Non-Departmental costs in the General Fund are those which cannot be attributed to a specific department. Transfers to other funds are the largest contributor to this budget. The transfers are for the costs of capital improvements that are generally funded, and impact fee waivers. Also included in the Non-Departmental Section is the payment to the Loveland-Larimer Building Authority for the City's share of the facility maintenance costs for the Loveland-Larimer Police & Courts Building, payments to the School District for the School Crossing Guard Program, and the City's contributions to the Fort Collins-Loveland Municipal Airport and the Loveland Fire and Rescue Authority.

Non-Departmental Summary							
	'11 Actual	'12 Adopted Budget	'12 Revised Budget as of June	'13 Budget	'13 Budget / '12 Adopted % Change	'12 FTE	'13 FTE
<b>General Fund</b>							
FUND ADMINISTRATION	<b>\$5,424,627</b>	<b>\$12,160,960</b>	<b>\$13,917,880</b>	<b>\$17,051,410</b>	<b>40.2%</b>	-	-
<b>REVENUE</b>							
TAXES	45,568,759	45,471,720	45,471,720	48,277,600	6.2%		
INTERGOVERNMENTAL	168,147	100,000	100,000	100,000	-		
CHARGES FOR SERVICE	109,816	136,960	136,960	266,800	94.8%		
INTEREST	786,297	405,050	405,050	340,160	(16.0%)		
PAYMENT IN LIEU OF TAXES	4,258,945	5,041,470	5,041,470	5,639,810	11.9%		
OTHER	834,355	-	-	-	-		
TRANSFERS	2,130,571	2,026,020	4,084,400	78,800	(96.1%)		
<b>Total Revenue</b>	<b>\$53,856,890</b>	<b>\$53,181,220</b>	<b>\$55,239,600</b>	<b>\$54,703,170</b>	<b>2.9%</b>		
<b>EXPENSE BY CATEGORY</b>							
SUPPLIES	11,657	15,000	15,000	15,300	2.0%		
PURCHASED SERVICES	721,994	6,833,740	7,227,120	7,985,940	16.9%		
TRANSFERS	4,690,976	5,312,220	6,675,760	9,050,170	70.4%		
<b>Total Expense</b>	<b>\$5,424,627</b>	<b>\$12,160,960</b>	<b>\$13,917,880</b>	<b>\$17,051,410</b>	<b>40.2%</b>		

## CHANGES COMPARED TO PRIOR YEAR ADOPTED

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(5,500)	Decrease in purchased services for dues since we are not participating in the ICMA Performance Management Center.
1,135,170	Increase in purchased services for the City's contribution to the Loveland Fire Rescue Authority.
10,000	Increase in purchased services for consulting services related to the Cable Franchise Fee negotiations.
10,000	Increase in purchased services for repair and maintenance based on historical experience.
(3,515,370)	Decrease in transfers to the Capital Projects Fund based on the Capital Program.
306,160	Increase in transfers for the intra-fund loan payment to the Recreation CEF Fund based on the payment schedule.
459,240	Increase in transfers for the intra-fund loan payment to the Fire CEF payment based on the payment schedule.
	Increase in transfers for an early partial repayment of the intra-fund loan to the Fire CEF Fund, so that the fund will stay solvent with the relocation and expansion of Fire Station 2 programmed in 2013.
(75,100)	Decrease in transfers for due to the Utility Billing function moving into the General Fund in 2012.
4,614,220	Increase in transfers to the new Transportation Fund for operating subsidies and the General Fund share of the Transportation Capital Program.
913,800	Increase in transfers to the new Transit Fund for operating subsidies.
35,000	Increase in transfers to the Enterprises for Habitat fee waivers.

### 2,830 Core Changes

300	Supplies
2,530	Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

### 4,890,450 Total Change

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## OTHER INFORMATION

- Unfunded Supplements
  - There are no unfunded supplements in this division.
- Equipment Replacement
  - No equipment is scheduled for replacement in this division.
- Capital Projects
  - There are no capital projects associated with this division.

# Other Entities

The Airport, the Loveland Larimer Building Authority Fund (LLBA), the Loveland Fire Rescue Authority, do not belong to any fund type, but are included in this document for informational purposes. The Airport is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority to control this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Fort Collins – Loveland Municipal Airport as part of the administrative responsibilities. The LLBA was established by Larimer County and the City of Loveland to construct and operate the new combined Police and Courts facility. The Loveland Fire Rescue Authority is a partnership between the City and the Loveland Rural Fire District, with a separate board for governance of the Authority.

The General Improvement District #1, the Loveland Special Improvement District #1 and the Loveland Urban Renewal Authority are separate entities created for specific expenditures and are funded by either a separate mill levy from the city, a special assessment, or tax increment financing (TIF). The City Council serves as the Board of Directors for these separate entities.

***None of these funds are included in the City's Total Budget summary.***

# Airport

The Fort Collins–Loveland Municipal Airport's mission is to provide a safe and efficient air transportation facility for use by the aviation community and general public; to meet Federal Aviation Administration (FAA) safety standards; and to implement a plan for airport development that will continue to meet the needs of our communities.

The Fort Collins–Loveland Municipal Airport was developed by the two cities in the mid-1960s. The cities jointly oversee management of the airport. An Airport Director, who reports to both City Airport Liaisons, provides on-site management of the day-to-day operations. The Airport Steering Committee is responsible for guiding major decisions with the two City Councils, similar to other operations of the City. An intergovernmental agreement specifies that the City of Loveland will provide administrative support. Each city receives compensation for its services to ensure that costs are being shared.

Airport revenues cover operating costs and capital projects. Each city contributes equal funding of \$85,000 for airport operating and capital costs. These contributions are included in airport revenues. Airport development and improvement funds are also received, for eligible projects, from the FAA and the Colorado Department of Transportation, Division of Aeronautics.

The Airport negotiates land leases for the construction of hangars. The leases provide land rent revenues and, because they attract more aircraft to the airport, increase fuel sales which financially benefit the airport. Ownership of the hangars reverts to the Airport at the end of the lease, providing the Airport with revenue-producing infrastructure.

Commercial service is provided by Allegiant Airlines, with round-trip service to Las Vegas, Nevada and Phoenix, Arizona.

Because Loveland provides support services for the Airport, the City adopts the Airport budget and includes it in this document. The Airport publishes no separate budget document.

Outcome	Performance Measure	2011 Actual	2012 Revised	2013 Projected
Become self-sufficient by 2010.	% increase in fuel sales.	8%	5%	4%
	% increase in operating revenue.	2%	3%	3%
	% increase in ground rental income.	5%	4%	4%

ACTIVITY	DEPARTMENT		
Airport	Other Entities		
EXPENSE BY DIVISION/Program	'11 Actual	'12 Adopted Budget	'12 Revised Budget as of June
Airport	\$7,981,327	\$1,996,550	\$4,013,650
<b>REVENUE</b>			
AIRPORT REVENUE	1,002,935	932,400	932,400
INTERGOVERNMENTAL	6,799,430	1,420,000	3,095,050
INTEREST	29,454	27,590	27,590
<b>Total Revenue</b>	<b>\$7,831,819</b>	<b>\$2,379,990</b>	<b>\$4,055,040</b>
<b>EXPENSE BY CATEGORY</b>			
PERSONAL SERVICES	388,650	407,130	407,130
SUPPLIES	29,539	36,700	36,700
PURCHASED SERVICES	293,720	335,720	830,820
CAPITAL	7,269,418	1,217,000	2,739,000
<b>Total Expense</b>	<b>\$7,981,327</b>	<b>\$1,996,550</b>	<b>\$4,013,650</b>
<b>FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

## CHANGES COMPARED TO PRIOR YEAR ADOPTED

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- 310 Increase in personnel services for workers' compensation based on the Division's experience rating and forecasted liability costs.
- 4,020 Increase in personnel services for unemployment insurance based on the Division's experience rating and forecasted liability costs.
- 188,000 Increase in capital based on projected Federal Entitlement Grant and State matching funding.

### 19,720 Core Changes

- 24,430 Personnel Services
- (4,710) Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

### 212,050 **Total Change**

## OTHER INFORMATION

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- Unfunded Supplements
  - There are no unfunded supplements in this division.
- Equipment Replacement
  - No equipment is scheduled for replacement in this division.
- Capital Projects
  - There are no capital projects associated with this division.

# Loveland Fire & Rescue Authority

The Loveland Fire & Rescue Authority (LFRA) began operation January 1, 2012. This is a partnership effort combining the Loveland Rural Fire Protection District and the City of Loveland Fire & Rescue Department. Previously the Rural District paid the City for services on a contractual basis as a percentage of their revenue. Now both entities will contribute funding to the Authority and the budget is approved by Loveland Fire Rescue Authority Board (LFRA), the Rural District and the City of Loveland. The implementation of the 2012 Strategic Plan, adopted by the LFRA Board August 9, 2012, guides the budgetary requests and establishes a ten year financial plan. The initiatives are intended to deliver upon three primary goals:

- Deploy an effective emergency response to minimize damage and losses;
- Minimize and mitigate the risks of an emergency occurrence in the community; and
- Deliver cost effective services.

The Loveland Fire & Rescue Authority is a paid/volunteer combination department. The City of Loveland and the Loveland Rural Fire Protection District cooperatively provide service to 190 square miles. The Authority responds to over 6,500 emergency calls per year and operates out of five full-time staffed fire stations within the City. The Loveland Rural Fire District operates an additional three volunteer fire stations located in the Loveland Rural Fire Protection District.

The Authority is presented in this document with three divisions: Administration, Community Safety, and Fire Suppression. Administration provides coordination of all Authority business needs including strategic planning, station management, budget, payroll, purchasing, and incident billing as well as planning, directing and managing all resources within the Authority. The Community Safety Division includes prevention, public education, code enforcement and emergency management. This Division administers the City's emergency plan, coordinates emergency preparedness, conducts disaster drills, and works within the community on education and preparedness initiative. Fire Suppression represents several divisions responsible for emergency response to structural fires, EMS, aircraft, hazmat, motor vehicle accidents, rope rescues, confined space, wild land fires, dive rescue and all other related incidents that require technical expertise. Fire Suppression also includes the Training Division, which is responsible for the Authority's training of all shift companies and firefighters.

The members of the Authority are committed professionals who enable the Authority to effectively meet the expectation of the community for fire and rescue related services. LFRA personnel are the most important resource. To assist with monitoring the Authority's success in 2012, the performance management model will continue to guide the initiatives within the Authority. This document will identify the primary goals and outcomes, and provides a method to measure our results against those identified goals. A more in depth review of goals and performance measures can be found in the 2012 Strategic Plan adopted by the LFRA Board August, 2012.

Outcome	Performance Measure	2011 Actual	2012 Revised	2013 Projected
<b>Deploy an effective emergency response to minimize damage and losses</b>				
Deploy appropriate incident specific resources	First arriving engine, fully staffed at 3 within 5 minutes 59 seconds	90%	90%	90%
	Balance of 14 firefighters arriving on scene for structure fires within 9 minutes	90%	90%	90%
Demonstrate effective deployment (info provided city and rural)	Fire loss per capita	\$18	*	*
	Residential Property Value Saved	N/A	*	*
	Commercial Property Value Saved	N/A	*	*
	Total Property Value Saved	\$37M	*	*
	% of time Fire contained to the room of origin	90%	90%	90%

Outcome	Performance Measure	2011 Actual	2012 Revised	2013 Projected
<b>Minimize and mitigate the risks of an emergency occurrence in the community</b>				
Adopt and reinforce fire codes that enhance safety in the built environment and assist with effective response in the case of an emergency.	Development inspections by CSD	96	98	98
	Business safety visits by an Engine Company	N/A	N/A	180
	% of times business voluntary comply with safety corrections	N/A	N/A	90%
<b>Deliver Cost Effective Services</b>				
Ensure that the citizens receive consistent services for the tax dollar.	Cost per Capita	\$90.49	\$109.77	\$114.09
	Citizen Satisfaction Ration in Community Survey	89%	90%	90%

\*These measures are based on actual values that cannot be provided until the incidents occur and the value the measure is the trend over time.

As of January 1, 2012, the responsibilities of the Fire & Rescue Department have moved into the newly-created Loveland Fire Rescue Authority. The 2012 Revised Budget includes expenditures in the General Fund for the repair, upgrade, or replacement of equipment owned by the City and assigned to the Authority. General Fund Fire & Rescue Department spending is listed below.

<b>Fire &amp; Rescue Department Summary – General Fund</b>							
	'11 Actual	'12 Adopted Budget	'12 Revised Budget as of June	'13 Budget	'13 Budget / '12 Adopted % Change	'12 FTE	'13 FTE
<b>General Fund</b>							
FIRE SUPPRESSION	7,244,861	-	656,470	-	-	-	-
FIRE PREVENTION	712,213	-	18,000	-	-	-	-
<b>Total General Fund</b>	<b>\$7,957,074</b>	-	<b>\$674,470</b>	-	-	-	-
<b>REVENUE</b>							
FIRE SUPPRESSION	1,496,350	-	443,650	-	-	-	-
FIRE PREVENTION	140,789	-	-	-	-	-	-
GENERAL FUND SUBSIDY	6,319,935	-	230,820	-	-	-	-
<b>Total General Fund</b>	<b>\$7,957,074</b>	-	<b>\$674,470</b>	-	-	-	-
<b>EXPENSE BY CATEGORY</b>							
PERSONNEL SERVICES	6,768,519	-	-	-	-	-	-
SUPPLIES	302,259	-	559,830	-	-	-	-
PURCHASED SERVICES	835,926	-	14,640	-	-	-	-
CAPITAL	50,370	-	100,000	-	-	-	-
<b>Total Expense</b>	<b>\$7,957,074</b>	-	<b>\$674,470</b>	-	-	-	-

Loveland Fire Rescue Authority Summary						
	'11 Actual	'12 Adopted Budget	'12 Revised Budget as of June	'13 Budget	'12 Adopted % Change	'12 FTE
						'13 FTE
<b>Loveland Fire Authority</b>						
ADMINISTRATION	712,214	788,630	1,102,725	1,198,260	51.9%	- 2.00
COMMUNITY SAFETY	-	-	745,780	727,070	100.0%	5.00 6.00
SUPPRESSION	7,244,864	7,014,980	7,853,015	7,952,960	13.4%	61.00 65.00
<b>Total General Fund</b>	<b>\$7,957,078</b>	<b>\$8,554,790</b>	<b>\$9,701,520</b>	<b>\$9,878,290</b>	<b>15.5%</b>	<b>66.00 73.00</b>
<b>REVENUE</b>						
CHARGES FOR SERVICE	154,296	130,500	130,500	136,380	4.5%	
INTERGOVERNMENTAL	497,935	186,270	868,960	25,000	(86.6%)	
LOVELAND CONTRIBUTION	6,319,939	6,755,180	7,219,220	7,967,860	18.0%	
DISTRICT CONTRIBUTION	984,908	1,482,840	1,482,840	1,749,050	18.0%	
<b>Total Fire Authority</b>	<b>\$7,957,078</b>	<b>\$8,554,790</b>	<b>\$9,701,520</b>	<b>\$9,878,290</b>	<b>15.5%</b>	
<b>EXPENSE BY CATEGORY</b>						
PERSONNEL SERVICES	6,768,520	6,600,640	6,838,710	7,542,890	14.3%	
SUPPLIES	302,262	201,200	728,170	363,860	80.8%	
PURCHASED SERVICES	835,925	1,549,800	1,560,400	1,802,640	16.3%	
CAPITAL	50,371	203,150	574,240	168,900	(16.9%)	
<b>Total Expense</b>	<b>\$7,957,078</b>	<b>\$8,554,790</b>	<b>\$9,701,520</b>	<b>\$9,878,290</b>	<b>15.5%</b>	

## Fire Administration

The Fire Administration Division includes the cost of the Fire Chief and the Public Safety Administrative Director as well as the administrative services provided by the City, including City Manager's Office, Information Technology, Facilities, Finance, City Attorney, Human Resources/Risk, and Dispatch.

<b>ACTIVITY</b>		<b>ENTITY</b>		
Administration		Loveland Fire Rescue Authority		
<b>EXPENSE BY Division/Program</b>	<b>'11 Actual</b>	<b>'12 Adopted Budget</b>	<b>'12 Revised Budget as of June</b>	<b>'13 Budget</b>
<b>Loveland Fire Rescue Authority</b>				
ADMINISTRATION	-	\$788,630	\$1,102,725	\$1,198,260
<b>REVENUE</b>				
CHARGES FOR SERVICE	483,925	8,000	8,000	-
INTERGOVERNMENTAL	483,925	182,770	865,460	20,000
LOVELAND CONTRIBUTION	6,319,939	6,755,180	7,219,220	7,967,860
DISTRICT CONTRIBUTION	984,908	1,482,840	1,482,840	1,749,050
<b>Total Revenue</b>	<b>\$7,788,772</b>	<b>\$8,428,790</b>	<b>\$9,575,520</b>	<b>\$9,736,910</b>
<b>EXPENSE BY CATEGORY</b>				
PERSONNEL SERVICES	-	-	282,295	295,670
SUPPLIES	-	-	3,700	4,210
PURCHASED SERVICES	-	788,630	816,730	898,380
<b>Total Expense</b>	<b>-</b>	<b>\$788,630</b>	<b>\$1,102,725</b>	<b>\$1,198,260</b>
<b>FTE</b>	<b>-</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>

## CHANGES COMPARED TO PRIOR YEAR ADOPTED

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289,530 Increase in personnel services for the allocation of 2 FTE into the division. This includes 1 FTE added mid-year and 1 FTE reallocated from Operations.

4,200 Increase in personnel services for a vehicle allowance previously charged to Operations.

110 Increase in supplies for books and periodicals.

2,490 Increase in supplies for food reallocated from Operations.

1,610 Increase in supplies for general office and janitorial supplies.

92,990 Increase in purchased services for allocated administrative costs.

7,000 Increase in purchased services for awards and recognition.

210 Increase in purchased services for membership dues.

7,730 Increase in purchased services for other services such as grant assistance, and outside trainers.

1,040 Increase in purchased services for repair and maintenance of office equipment.

780 Increase in costs for document printing.

9,360 Core Changes

9,360 Personnel Services

- Funded Supplements
  - There are no funded supplements in this division.

**417,050 Total Change**

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## OTHER INFORMATION

- Unfunded Supplements
  - There are no unfunded supplements in this division.
- Equipment Replacement
  - No equipment is scheduled for replacement in this division.
- Capital Projects
  - There are no capital projects associated with this division.

## Community Safety

In 2010 the Fire Prevention and Emergency Management Division were combined to form the Community Safety Division. The focus is primarily to safeguard citizens' lives and property through inspection of buildings as part of code enforcement effort, and implementation of business occupancy risk reduction efforts. This is accomplished through the plan review processes, code compliance inspections, follow-up of citizen complaints, and the regulation of storage and handling of hazardous materials. The Division also initiates fire origin and cause investigations, and where arson is suspected, provides evidence to the District Attorney in prosecutions. Another primary responsibility is managing the Loveland Emergency Response Plan, training department directors and senior managers, developing and equipping the Emergency Operations Center (EOC), and providing training exercises that assess the emergency management capabilities of the City. This function includes developing plans for public notification capabilities and coordinating emergency management activities with county, state and federal agencies. A critical component of this effort is public education on disaster preparedness and resiliency.

Community Safety strives to provide high quality customer service and fire safety public education to the community through presentations and demonstrations of fire safety. The public education programs target all age groups in the community.

ACTIVITY	ENTITY			
EXPENSE BY DIVISION/Program	'11 Actual	'12 Adopted Budget	'12 Revised Budget as of June	'13 Budget
<b>Loveland Fire Rescue Authority</b>				
COMMUNITY SAFETY	\$712,214	\$751,180	\$745,780	\$727,070
REVENUE				
CHARGES FOR SERVICE	126,779	122,500	122,500	113,880
INTERGOVERNMENTAL	14,010	3,500	3,500	5,000
<b>Total Revenue</b>	<b>\$140,789</b>	<b>\$126,000</b>	<b>\$126,000</b>	<b>\$118,880</b>
EXPENSE BY CATEGORY				
PERSONNEL SERVICES	586,189	618,360	623,230	637,340
SUPPLIES	35,986	23,960	23,960	23,270
PURCHASED SERVICES	90,039	98,590	98,590	66,460
CAPITAL	-	10,270	-	-
<b>Total Expense</b>	<b>\$712,214</b>	<b>\$751,180</b>	<b>\$745,780</b>	<b>\$727,070</b>
FTE	5.00	6.00	6.00	6.00

## CHANGES COMPARED TO PRIOR YEAR ADOPTED

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830 Increase in personnel services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.

(5,000) Decrease in personnel services for special events.

(690) Decrease in supplies for miscellaneous supplies.

470 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.

(5,400) Decrease in purchased services for equipment repair and maintenance.

(10,550) Decrease in purchased services for projected costs of vehicle maintenance and fuel.

(17,650) Decrease in purchased services costs for amortization of vehicle replacements.

(10,270) Decrease in capital based on the equipment replacement schedule.

**24,150 Core Changes**

23,150 Personnel Services

1,000 Purchased Services

- Funded Supplements

- There are no funded supplements in this division.

**(24,110) Total Change**

## OTHER INFORMATION

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**241,620 Unfunded Supplements**

153,890 Addition of a Lieutenant position, vehicle, and equipment for inspection and plans review.

87,730 Addition of a civilian risk management position.

- Equipment Replacement

- No equipment is scheduled for replacement in this division.

- Capital Projects

- There are no capital projects associated with this division.

## Fire Suppression

Fire Suppression provides emergency response to structural fires, emergency medical incidents, aircraft rescue/firefighting, hazardous materials, motor vehicle accidents, rope rescues, confined space, wild land fires, dive rescue and all other related incidents that require technical expertise.

The response time and on-scene capability are important measurements of service delivery. Loveland Fire & Rescue continually assesses the components of emergency response, as measured and compared to quantifiable national standards, in order to meet the community's overall expectations. Getting to the incident quickly is only half of the response time equation. Being able to execute the critical tasks to control and reduce the impact of an emergency is the other half of the response; this half focuses on performance. Confining fires to the room of origin, or extinguishing before flashover are both recognized measurements of performance. Together time and capability are monitored to measure total response capability of emergency responders. Operational decisions made in the department are intended to ensure the maintenance or improvement of response time, ensure the high level of on-scene performance, and protect the safety of the community as well as the responders.

<b>ACTIVITY</b>	<b>ENTITY</b>			
Fire Suppression	Loveland Fire Rescue Authority			
<b>EXPENSE BY DIVISION/Program</b>	<b>'11 Actual</b>	<b>'12 Adopted Budget</b>	<b>'12 Revised Budget as of June</b>	<b>'13 Budget</b>
<b>Loveland Fire Rescue Authority</b>				
STATION OPERATIONS	7,244,864	7,014,980	6,273,690	7,078,530
EQUIPMENT MAINT. & REPLACEMENT	-	-	1,468,940	742,090
TECHNICAL RESPONSE & SYSTEMS	-	-	110,385	132,340
<b>Total Expense</b>	<b>\$7,244,864</b>	<b>\$7,014,980</b>	<b>\$7,853,015</b>	<b>\$7,952,960</b>
<b>REVENUE</b>				
CHARGES FOR SERVICE	\$27,517	-	-	\$22,500
<b>EXPENSE BY CATEGORY</b>				
PERSONNEL SERVICES	6,182,331	5,982,280	5,933,185	6,609,880
SUPPLIES	266,276	177,240	700,510	336,380
PURCHASED SERVICES	745,886	662,580	645,080	837,800
CAPITAL	50,371	192,880	574,240	168,900
<b>Total Expense</b>	<b>\$7,244,864</b>	<b>\$7,014,980</b>	<b>\$7,853,015</b>	<b>\$7,952,960</b>
<b>FTE</b>	<b>61.00</b>	<b>60.00</b>	<b>59.00</b>	<b>65.00</b>
<b>CHANGES COMPARED TO PRIOR YEAR ADOPTED</b>				
(162,530)	Decrease in personnel services resulting from a 1 FTE decrease for an FTE reallocated to the Administration Division.			
(4,200)	Decrease in personnel services for a vehicle allowance previously charged to Operations.			
101,440	Increase in personnel services for overtime based on Department experience.			
24,780	Increase in personnel services for workers' compensation due to the allocation of the City's cost based on the Division's experience rating and forecasted liability costs.			
(1,450)	Decrease in personnel services for allocated unemployment costs.			
99,130	Increase in supplies due to the equipment replacement program.			
23,150	Increase in supplies for gear and uniforms.			
16,950	Increase in supplies for safety supplies.			

## CHANGES COMPARED TO PRIOR YEAR ADOPTED (cont'd)

7,440 Increase in supplies for communications equipment formerly covered under purchased services.  
(1,850) Decrease in supplies for general office supplies.  
(3,290) Decrease in supplies for food.  
(2,100) Decrease in supplies for building and painting supplies.  
2,450 Increase in supplies for janitorial supplies.  
(7,440) Decrease in purchased services for communications equipment now covered under supplies.  
19,470 Increase in purchased services for general liability costs based on the Division's historical experience and forecasted liability costs.  
103,690 Increase in purchased services for projected costs of vehicle maintenance and fuel.  
58,730 Increase in purchased services costs for amortization of vehicle replacements.  
12,680 Increase in purchased services for travel and training.  
(11,970) Decrease in purchased services for miscellaneous services.  
(17,390) Decrease in purchased services for awards and recognition.  
6,550 Increase in purchased services for outsourced vehicle repair and maintenance.  
12,930 Increase in purchased services for equipment repair and maintenance.  
(133,980) Decrease in capital based on the equipment replacement program.

**213,290 Core Changes**

214,050 Personnel Services  
1,270 Supplies  
(2,030) Purchased Services

**581,500 Funded Supplements**

428,010 Increase in personnel services and supplies for 6 additional firefighter positions.  
43,490 Increase in personnel services to increase part-time firefighter pay.  
110,000 Increase in capital for a Type 6 ("brush") engine.

**937,980 Total Change**

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## OTHER INFORMATION

- Unfunded Supplements
  - There are no unfunded supplements in this division.

**158,030 Equipment Replacement**

28,350 Training Area  
6,050 Hazmat  
16,170 Urban Rescue  
10,450 Dive Rescue  
5,820 Wildland  
5,990 Hose  
6,600 Self-Contained Breathing Apparatus  
11,000 Thermal Imaging  
62,600 Computer Replacement  
5,000 General Operations

- Capital Projects
  - There are no capital projects associated with this division.

# General Improvement District #1

This fund is managed by the Public Works Department. Revenues are provided by an ad valorem tax on all properties within the District's boundaries. The tax provides funding for the construction of parking and pedestrian improvements within the District. The mill levy for the District will remain unchanged at 2.684 mills.

ACTIVITY	DEPARTMENT			
General Improvement District #1	Other Entities			
EXPENSE BY DIVISION/Program	'11 Actual	'12 Adopted Budget	'12 Revised Budget as of June	'13 Budget
<b>GID #1</b>	<b>\$15,299</b>	<b>\$24,500</b>	<b>\$35,500</b>	<b>\$24,500</b>
<b>REVENUE</b>				
<b>Beginning Balance</b>	<b>\$45,274</b>	<b>\$74,110</b>	<b>\$66,500</b>	<b>\$64,520</b>
INTEREST ON INVESTMENTS	1,544	560	560	770
TAXES	34,977	32,960	32,960	32,960
<b>Total Revenue</b>	<b>\$36,521</b>	<b>\$33,520</b>	<b>\$33,520</b>	<b>\$33,730</b>
<b>Total Resources</b>	<b>\$81,795</b>	<b>\$107,630</b>	<b>\$100,020</b>	<b>\$98,250</b>
<b>EXPENSE BY CATEGORY</b>				
SUPPLIES	898	2,000	2,000	2,000
PURCHASED SERVICES	14,401	22,500	22,500	22,500
CAPITAL	-	-	11,000	-
<b>Total Expense</b>	<b>\$15,299</b>	<b>\$24,500</b>	<b>\$35,500</b>	<b>\$24,500</b>
<b>Ending Balance</b>	<b>\$66,496</b>	<b>\$83,130</b>	<b>\$64,520</b>	<b>\$73,750</b>

## CHANGES COMPARED TO PRIOR YEAR ADOPTED

- There are no changes in this division compared to the prior year's adopted budget.
- Core Changes
  - There are no core changes in this division.
- Funded Supplements
  - There are no funded supplements in this division.
- **Total Change**

## OTHER INFORMATION

- Unfunded Supplements
  - There are no unfunded supplements in this division.
- Equipment Replacement
  - No equipment is scheduled for replacement in this division.
- Capital Projects
  - There are no capital projects associated with this division.

# Loveland Larimer Building Authority

The Loveland Larimer Building Authority was created to construct and operate the new Police & Courts Building located at Monroe Avenue and 10<sup>th</sup> Street. This will be the eighth year the facility is in operation. The contribution from the City and the County is determined based on the square footage each entity occupies in the facility. The two FTEs include a Building Attendant and a Facilities Maintenance Technician, which are supervised through the Public Works Department, Facility Management Division. Operating costs include janitorial supplies, parts and supplies (other than janitorial), custodial costs, utilities, and repair and maintenance. The Parks and Recreation Department manages the grounds maintenance at the site.

<b>ACTIVITY</b>	<b>DEPARTMENT</b>			
Loveland Larimer Building Authority	Other Entities			
<b>EXPENSE BY DIVISION/Program</b>	<b>'11 Actual</b>	<b>'12 Adopted Budget</b>	<b>'12 Revised Budget as of June</b>	<b>'13 Budget</b>
BUILDING OPERATIONS	459,839	447,710	447,710	454,900
GROUNDs MAINTENANCE	13,601	14,250	14,250	14,250
<b>Total Expense</b>	<b>\$473,440</b>	<b>\$461,960</b>	<b>\$461,960</b>	<b>\$469,150</b>
<b>REVENUE</b>				
LARIMER COUNTY CONTRIBUTION	101,594	92,390	92,390	93,830
TRANSFER FROM GENERAL FUND	371,846	369,570	369,570	375,320
<b>Total Revenue</b>	<b>\$473,440</b>	<b>\$461,960</b>	<b>\$461,960</b>	<b>\$469,150</b>
<b>EXPENSE BY CATEGORY</b>				
PERSONAL SERVICES	132,878	120,270	120,270	124,550
SUPPLIES	2,340	2,500	2,500	2,500
PURCHASED SERVICES	338,222	339,190	339,190	342,100
<b>Total Expense</b>	<b>\$473,440</b>	<b>\$461,960</b>	<b>\$461,960</b>	<b>\$469,150</b>
<b>CHANGES COMPARED TO PRIOR YEAR ADOPTED</b>				
2,910	Increase in purchased services for allocated administrative costs.			
4,280	<u>Core Changes</u>			
4,280	Personnel Services			
-	<u>Funded Supplements</u> <ul style="list-style-type: none"> <li>- There are no funded supplements in this division.</li> </ul>			
7,190	<b>Total Change</b>			
<b>OTHER INFORMATION</b>				
-	<u>Unfunded Supplements</u> <ul style="list-style-type: none"> <li>- There are no unfunded supplements in this division.</li> </ul>			
-	<u>Equipment Replacement</u> <ul style="list-style-type: none"> <li>- No equipment is scheduled for replacement in this division.</li> </ul>			
-	<u>Capital Projects</u> <ul style="list-style-type: none"> <li>- There are no capital projects associated with this division.</li> </ul>			

# Special Improvement District #1

The City serves as the sponsoring agency for the Special Improvement District #1 (SID). The District was established to allow for the collection of assessments from property owners in the District to back bonded debt used to construct infrastructure improvements in the District. The City does not have any legal obligation towards this debt.

ACTIVITY	DEPARTMENT							
Special Improvement District #1	Other Entities							
EXPENSE BY DIVISION/Program	'11 Actual	'12 Adopted Budget	'12 Revised Budget as of June	'13 Budget				
<b>SID #1</b>	<b>\$1,080,177</b>	<b>\$776,190</b>	<b>\$776,190</b>	<b>\$762,120</b>				
<b>REVENUE</b>								
<b>Beginning Balance</b>	<b>\$912,940</b>	<b>\$849,740</b>	<b>\$750,720</b>	<b>\$667,130</b>				
ASSESSMENTS	886,082	676,750	676,750	700,000				
INTEREST	29,372	14,450	14,450	15,000				
UNCLASSIFIED REVENUE	2,506	1,400	1,400	1,400				
<b>Total Revenue</b>	<b>\$917,960</b>	<b>\$692,600</b>	<b>\$692,600</b>	<b>\$716,400</b>				
<b>Total Resources</b>	<b>\$1,830,900</b>	<b>\$1,542,340</b>	<b>\$1,443,320</b>	<b>\$1,383,530</b>				
<b>EXPENSE BY CATEGORY</b>								
PURCHASED SERVICES	8,214	10,000	10,000	10,000				
DEBT SERVICE	1,071,963	766,190	766,190	752,120				
<b>Total Expense</b>	<b>\$1,080,177</b>	<b>\$776,190</b>	<b>\$776,190</b>	<b>\$762,120</b>				
<b>Ending Balance</b>	<b>\$750,723</b>	<b>\$766,150</b>	<b>\$667,130</b>	<b>\$621,410</b>				
<b>CHANGES COMPARED TO PRIOR YEAR ADOPTED</b>								
(14,070)	Decrease in debt service due to the repayment schedule.							
<ul style="list-style-type: none"> <li>- <u>Core Changes</u> <ul style="list-style-type: none"> <li>- There are no core changes in this division.</li> </ul> </li> <li>- <u>Funded Supplements</u> <ul style="list-style-type: none"> <li>- There are no funded supplements in this division.</li> </ul> </li> </ul>								
<b>(14,070)</b>	<b>Total Change</b>							
<b>OTHER INFORMATION</b>								
<ul style="list-style-type: none"> <li>- <u>Unfunded Supplements</u> <ul style="list-style-type: none"> <li>- There are no unfunded supplements in this division.</li> </ul> </li> <li>- <u>Equipment Replacement</u> <ul style="list-style-type: none"> <li>- No equipment is scheduled for replacement in this division.</li> </ul> </li> <li>- <u>Capital Projects</u> <ul style="list-style-type: none"> <li>- There are no capital projects associated with this division.</li> </ul> </li> </ul>								

# Loveland Urban Renewal Authority

The Loveland Urban Renewal Authority (LURA) was established to enable the use of tax increment financing to fund redevelopment and infrastructure improvements within the boundaries of the Authority. The Authority currently has three project areas; the downtown area, U.S. 34 Crossroads Renewal Area (also known as the Centerra Project Area) on the east side of the City, and the Finley Block project area located on the old Walgreens block in the downtown area. Sufficient funding is not yet available for the Downtown project area for major projects. A Façade Grant Program has been established for funds that are available. The Finley Block area is contractually bound to reimburse the developer for infrastructure improvements in the project area. The U.S. 34 Crossroads Renewal Area is contractually bound to transfer revenues to the Centerra Metropolitan District #1. The following pages display the budgets for each project area.

<b>ACTIVITY</b>	<b>DEPARTMENT</b>			
Loveland Urban Renewal Authority (LURA)	Other Entities			
<b>EXPENSE BY DIVISION/Program</b>	<b>'11 Actual</b>	<b>'12 Adopted Budget</b>	<b>'12 Revised Budget as of June</b>	<b>'13 Budget</b>
<b>LURA</b>				
Downtown	-	30,060	78,160	53,830
Finley Block	163,447	163,470	163,470	205,530
US 34 Crossroads	10,813,315	10,695,770	10,695,770	11,091,920
Façade Grant	39,357	-	23,820	-
<b>Total Expense</b>	<b>\$11,016,119</b>	<b>\$10,889,300</b>	<b>\$10,961,220</b>	<b>\$11,351,280</b>
<b>REVENUE</b>				
<b>Beginning Balance</b>	<b>\$1,084,830</b>	<b>\$2,260,810</b>	<b>\$1,151,410</b>	<b>\$1,117,920</b>
PROPERTY TAX INCREMENT	11,006,125	10,889,300	10,889,300	11,351,280
INTEREST	76,575	38,430	38,430	25,000
<b>Total Revenue</b>	<b>\$11,082,700</b>	<b>\$10,927,730</b>	<b>\$10,927,730</b>	<b>\$11,376,280</b>
<b>Total Resources</b>	<b>\$12,167,530</b>	<b>\$13,188,540</b>	<b>\$12,079,140</b>	<b>\$12,494,200</b>
<b>EXPENSE BY CATEGORY</b>				
PURCHASED SERVICES	252,804	243,530	315,450	309,360
DEBT SERVICE	10,763,315	10,645,770	10,645,770	11,041,920
<b>Total Expense</b>	<b>\$11,016,119</b>	<b>\$10,889,300</b>	<b>\$10,961,220</b>	<b>\$11,351,280</b>
<b>Ending Balance</b>	<b>\$1,151,411</b>	<b>\$2,299,240</b>	<b>\$1,117,920</b>	<b>\$1,142,920</b>

### **Downtown Project Area**

In 2002, Downtown was the first project area approved in Loveland. Revenue from the tax increment of both property taxes and sales taxes will be retained by Loveland Urban Renewal Area (LURA) to fund revitalization improvements within this project area.

LURA has developed a Downtown Façade Improvement Program to assist in improving the condition and appearance of downtown buildings. The program provides tax increment financing, in the form of annual grant installments, for façade improvements that increase the assessed value of an existing property.

The grant is intended to:

- Promote improvements to structures in the LURA and eliminate and prevent conditions that cause blight;
- Preserve the unique character of Downtown's historic buildings by providing leverage to private investment and historic preservation monies; and,
- Encourage aesthetic improvements to façade of non-historic buildings by providing leverage to private investment monies.

The grant program was capitalized in 2007 by a contribution from the Council Incentive Program budgeted within the General Fund. The first project using these resources was approved midyear in 2008.

<b>ACTIVITY</b>		<b>DEPARTMENT</b>		
Downtown Project Area		Other Entities		
<b>EXPENSE BY DIVISION/Program</b>	<b>'11 Actual</b>	<b>'12 Adopted Budget</b>	<b>'12 Revised Budget as of June</b>	<b>'13 Budget</b>
Downtown	-	\$30,060	\$78,160	\$53,830
<b>REVENUE</b>				
<b>Beginning Balance</b>	<b>\$48,123</b>	<b>\$48,120</b>	<b>\$79,250</b>	<b>\$31,150</b>
PROPERTY TAX INCREMENT	29,363	30,060	30,060	53,830
INTEREST	1,766	-	-	-
<b>Total Revenue</b>	<b>\$31,129</b>	<b>\$30,060</b>	<b>\$30,060</b>	<b>\$53,830</b>
<b>Total Resources</b>	<b>\$79,252</b>	<b>\$78,180</b>	<b>\$109,310</b>	<b>\$84,980</b>
<b>EXPENSE BY CATEGORY</b>				
PURCHASED SERVICES	-	\$30,060	\$78,160	\$53,830
<b>Ending Balance</b>	<b>\$79,252</b>	<b>\$48,120</b>	<b>\$31,150</b>	<b>\$31,150</b>

## CHANGES COMPARED TO PRIOR YEAR ADOPTED

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23,770 Increase in developer reimbursements based on existing agreements.

- Core Changes
  - There are no core changes in this division.
- Funded Supplements
  - There are no funded supplements in this division.

**23,770 Total Change**

## OTHER INFORMATION

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- Unfunded Supplements
  - There are no unfunded supplements in this division.
- Equipment Replacement
  - No equipment is scheduled for replacement in this division.
- Capital Projects
  - There are no capital projects associated with this division.

### **Finley Block Project Area**

The most recent project area established is also in downtown Loveland. The Finley Block Project, also known as Lincoln Place, is a one-block area that was originally included in the Downtown project area. Lincoln Place provides residential apartments and retail shopping on what is locally known as the “Walgreen’s” block. Both sales tax and property increment financing will be used to fund the public improvements.

ACTIVITY	DEPARTMENT			
Finley Block Project Area	Other Entities			
EXPENSE BY DIVISION/Program	'11 Actual	'12 Adopted Budget	'12 Revised Budget as of June	'13 Budget
<b>Finley Block</b>	<b>\$163,447</b>	<b>\$163,470</b>	<b>\$163,470</b>	<b>\$205,530</b>
<b>REVENUE</b>				
<b>Beginning Balance</b>	<b>\$3,088</b>	<b>\$3,090</b>	<b>\$3,160</b>	<b>\$3,160</b>
PROPERTY TAX INCREMENT	163,447	163,470	163,470	205,530
INTEREST	69	-	-	-
<b>Total Revenue</b>	<b>\$163,516</b>	<b>\$163,470</b>	<b>\$163,470</b>	<b>\$205,530</b>
<b>Total Resources</b>	<b>\$166,604</b>	<b>\$166,560</b>	<b>\$166,630</b>	<b>\$208,690</b>
<b>EXPENSE BY CATEGORY</b>				
PURCHASED SERVICES	\$163,447	\$163,470	\$163,470	\$205,530
<b>Ending Balance</b>	<b>\$3,157</b>	<b>\$3,090</b>	<b>\$3,160</b>	<b>\$3,160</b>

### **CHANGES COMPARED TO PRIOR YEAR ADOPTED**

42,060 Increase in developer reimbursements based on existing agreements.

- Core Changes
  - There are no core changes in this division.
- Funded Supplements
  - There are no funded supplements in this division.

**42,060 Total Change**

### **OTHER INFORMATION**

- Unfunded Supplements
  - There are no unfunded supplements in this division.
- Equipment Replacement
  - No equipment is scheduled for replacement in this division.
- Capital Projects
  - There are no capital projects associated with this division.

### **US 34 Crossroads Project Area**

In January, 2004 the LURA approved the second project area. The US 34/Crossroads Corridor Renewal Plan approves property tax increment financing for partial funding of specific public improvements within the Centerra development area and regional improvements adjacent to Centerra. The tax increment financing will remain in effect for 25 years or until the financing obligations are paid in full, whichever occurs first.

Public improvements within the renewal area include:

- Roadway and utility infrastructure.
- Railroad crossings.
- Irrigation ditch relocations.
- Natural area, open space and public recreational improvements.

Regional improvements include:

- County Road 5 and US 34 structure.
- County Road 3E and US 34 structure.
- Final I-25 and US 34 interchange improvements.
- I-25 and Crossroads Boulevard interchange improvements.
- Interim I-25 and US 34 interchange improvements.

<b>ACTIVITY</b>		<b>DEPARTMENT</b>		
US 34 Crossroads Project Area		Other Entities		
<b>EXPENSE BY DIVISION/Program</b>	<b>'11 Actual</b>	<b>'12 Adopted Budget</b>	<b>'12 Revised Budget as of June</b>	<b>'13 Budget</b>
US 34 Crossroads	\$10,813,315	\$10,695,770	\$10,695,770	\$11,091,920
<b>REVENUE</b>				
<b>Beginning Balance</b>	<b>\$971,875</b>	<b>\$2,207,780</b>	<b>\$1,045,180</b>	<b>\$1,083,610</b>
PROPERTY TAX INCREMENT	10,813,315	10,695,770	10,695,770	11,091,920
INTEREST	73,308	38,430	38,430	25,000
<b>Total Revenue</b>	<b>\$10,886,623</b>	<b>\$10,734,200</b>	<b>\$10,734,200</b>	<b>\$11,116,920</b>
<b>Total Resources</b>	<b>\$11,858,498</b>	<b>\$12,941,980</b>	<b>\$11,779,380</b>	<b>\$12,200,530</b>
<b>EXPENSE BY CATEGORY</b>				
PURCHASED SERVICES	50,000	50,000	50,000	50,000
DEBT SERVICE	10,763,315	10,645,770	10,645,770	11,041,920
<b>Total Expense</b>	<b>\$10,813,315</b>	<b>\$10,695,770</b>	<b>\$10,695,770</b>	<b>\$11,091,920</b>
<b>Ending Balance</b>	<b>\$1,045,183</b>	<b>\$2,246,210</b>	<b>\$1,083,610</b>	<b>\$1,108,610</b>

\* The 2011 ending balance includes \$899,760 reserved for the Thompson R2J School District.

## CHANGES COMPARED TO PRIOR YEAR ADOPTED

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396,150 Increase in debt service due to the repayment schedule.

- Core Changes
  - There are no core changes in this division.
- Funded Supplements
  - There are no funded supplements in this division.

**396,150 Total Change**

## OTHER INFORMATION

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- Unfunded Supplements
  - There are no unfunded supplements in this division.
- Equipment Replacement
  - No equipment is scheduled for replacement in this division.
- Capital Projects
  - There are no capital projects associated with this division.

### Façade Grant Program

In 2007, Council approved a facade improvement program for the downtown area. A transfer from the General fund was used to seed the program and it is anticipated that tax increment revenues will supplement the program in the future. The program is intended to promote improvements to structures in the Loveland Urban Renewal Area; preserve the unique character of downtown's historic buildings; and encourage aesthetic compatibility for improvements to facades of non-historic structures.

ACTIVITY	DEPARTMENT		
Façade Grant Program	Other Entities		
EXPENSE BY DIVISION/Program	'11 Actual	'12 Adopted Budget	'12 Revised Budget as of June
FAÇADE GRANT	\$39,357	-	\$23,820
<b>REVENUE</b>			
Beginning Balance	\$61,744	\$1,820	\$23,820
INTEREST	1,432	-	-
<b>Total Resources</b>	<b>\$63,176</b>	<b>\$1,820</b>	<b>\$23,820</b>
<b>EXPENSE BY CATEGORY</b>			
PURCHASED SERVICES	\$39,357	-	\$23,820
<b>Ending Balance</b>	<b>\$23,819</b>	<b>\$1,820</b>	-
<b>CHANGES COMPARED TO PRIOR YEAR ADOPTED</b>			
- There are no changes in this division compared to the prior year's adopted budget.			
- <u>Core Changes</u>	- There are no core changes in this division.		
- <u>Funded Supplements</u>	- There are no funded supplements in this division.		
- <b>Total Change</b>			
<b>OTHER INFORMATION</b>			
- <u>Unfunded Supplements</u>	- There are no unfunded supplements in this division.		
- <u>Equipment Replacement</u>	- No equipment is scheduled for replacement in this division.		
- <u>Capital Projects</u>	- There are no capital projects associated with this division.		